



CHILDREN'S TRUST
OF ALACHUA COUNTY

CHILDREN'S TRUST REGULAR MEETING AGENDA

June 27, 2022 at 4:00 PM

CTAC, 802 NW 5th Ave, Gainesville, FL 32601

Call to Order

Roll Call

Agenda Review, Revision and Approval

Approval of the agenda also approves all of the items on the consent agenda.

Consent Agenda

1. [5.25.22 Steering Committee Minutes \(Cheryl Twombly\)](#)
2. [Board Meeting Evaluation - Survey Results from 6.13.22](#)

General Public Comments

Chair's Report

3. Executive Director Search Update (Dr. Maggie Labarta)

Committee Updates

4. Strategic Planning Steering Committee Update

Presentations

5. [FY 2021 Financial Statements and Independent Auditor's Report \(Purvis Gray\)](#)

New Business

6. [Contract for Accounting Services No. 12041 - Carr, Riggs & Ingram, LLC \(Kristy Goldwire\)](#)

Board Member Comments

For Your Information

Next Meeting Dates

Regular Meeting - Monday, July 11, 2022@ 4:00 PM

ACPS District Office Board Room, 620 East University Ave., Gainesville, FL 32601

Regular Meeting - Monday, July 25, 2022@ 4:00 PM

ACPS District Office Board Room, 620 East University Ave., Gainesville, FL 32601

Adjournment

Virtual Meeting Information

View or listen to the meeting: https://www.youtube.com/channel/UCpYNq_GkiCo9FQo3qR5-SOw
Public Comments: Submit online at <http://www.childrenstrustofalachuacounty.us/commentcard>

Guidelines for Public Comments

Please note that the Guidelines for Public Comments have been updated and will be effective starting with the Board Meeting of the Children's Trust of Alachua County on May 9, 2022.

Summary: Public comments can be made in person at the Children's Trust Board Meetings, or by completing a comment card at www.childrenstrustofalachuacounty.us/commentcard. We will no longer take comments by Zoom or by phone. Your written comments will be provided to Board Members prior to the start of each meeting.

Any member of the public wishing to be heard either under the agenda section "General Public Comments" or on a specific agenda item shall complete a comment card and present the card to the Clerk of the Trust prior to the start of the Board or Committee meeting. In the event following the start of a Board or Committee meeting additional items are added to the agenda, then with the consent of the Chair of the meeting, any member of the public may submit an appearance card to speak on such additional item(s) prior to Board or Committee discussion of such item(s).

Members of the public recognized by the Chair will have three (3) minutes to speak on a single "subject matter" submitted on an appearance card presented prior to the start of the meeting. In the event an individual submits multiple requests to be heard on more than one agenda item the Chair shall determine the amount of time allotted to the speaker, however, such time shall not exceed ten (10) minutes without approval of the Board or Committee.

The Clerk of the Trust will function as official timekeeper. Members of the public may not share or transfer all or part of their allotted time to any other person or to any other agenda item, except as permitted by this Policy. To the extent a speaker has previously addressed a Board or Committee on the same subject and at which a majority of the Board was present, then the Board Chair may limit repeat comments at the Board meeting by the same speaker.

File Attachments for Item:

1. 5.25.22 Steering Committee Minutes (Cheryl Twombly)



CHILDREN'S TRUST
OF ALACHUA COUNTY

STEERING COMMITTEE MINUTES

May 25, 2022 at 11:00 AM

CTAC, 802 NW 5th Ave, Gainesville, FL 32601

Call to Order

Chair Twombly called the meeting to order at 11:00 AM.

Roll Call

Chair Cheryl Twombly	Mia Jones
Bishop Chris Stokes	Liz Cayson
Bonnie Wagner	Pat Snyder
Catherine Raymond	Barzella Papa
Lee Pinkoson	Bob Swain
Candice King	Kristy Goldwire
Christi Arrington	Ken Cornell

Agenda Review

Discussion Items

Review of ITN

After introductions, Trust Attorney Swain reviewed the Sunshine Rule. Chair Twombly went over the charge of the committee, Dr. Raymond outlined the future meeting schedule, and AED Goldwire explained the purpose and discussion sections of the Listening Project ITN.

Discussion began with Member Pinkoson requesting clarification on Section 2, A: Overview of Solicitation. Member Snyder recommended this section be edited to more align with our purpose, which is: To provide a platform for community stakeholders to have their lived experiences and ideas informing the strategies and investments of the Trust.

Member Pinkoson questioned the weight of price at 20% of the evaluation criteria. He also suggested extending the Cone of Silence until after the Board makes their decision.

Member King, Member Arrington, and Member Cornell expressed concern about the balance of the timeframe of the project, and the quality of the work. Member King asked if we are expecting the contractor to use all the listed modalities, including surveys, interviews, focus groups, or choose their preferences? Chair Twombly confirmed that a quality project is better than a fast project. Member Cornell suggested asking the contractor what they could do in a four-month period?

Dr. Raymond asked the group and received consensus that more time was needed for the data collection portion of the project. She also received feedback for a maximum award amount of between \$50,000 and \$100,000.

Member Snyder asked if we could ask the contractor for an interim report to see how the project timeline was coming along?

Lastly, Dr. Raymond suggested editing the evaluation criteria to move points from the past experience section into the project plan section. She also confirmed that system mapping, along with the other modalities was not required, but would be a very beneficial outcome.

The group agreed to send written comments regarding revisions to the ITN to Kristy Goldwire by Friday, May 27, 2022.

Adjournment

Chair Twombly adjourned the meeting at 12:34 PM.

DRAFT




CHILDREN'S TRUST
OF ALACHUA COUNTY

STEERING COMMITTEE AGENDA

May 25, 2022 at 11:00 AM

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CHILDREN'S TRUST
OF ALACHUA COUNTY

STEERING COMMITTEE AGENDA

May 25, 2022 at 11:00 AM

CTAC, 802 NW 5th Ave, Gainesville, FL 32601

Call to Order
Roll Call
Agenda Review
Discussion Items
Review of ITN
General Public Comments
Adjournment

Virtual Meeting Information

View or listen to the meeting: https://www.youtube.com/channel/UCpYNq_GkICo9FQo3gR5-SOw
Public Comments: Submit online at <http://www.childrenstrustofalachuacounty.us/commentcard>

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Discussion Items:

Sunshine Rule Discussion

Bob Swain

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Discussion Items:

Charge of the Steering Committee

- Proposing mechanism for updating needs assessment
- Address the following issues discussed at the Board retreat:
 - What is the best allocation of CTAC funds?
 - CTAC's conceptual framework and theory of change
 - What role should CTAC play in coordinating/collaborating with other public agencies and municipalities?
 - Should CTAC serve as a backbone organization for Collective Impact?
 - How do we help build provider capacity and mitigate risks associated with non-profits with limited contracting experience and who may need support to be effective provider using public funds?
 - How can CTAC best leverage other public funding sources?
- Propose an approach to community information gathering, including outsourcing and engaging community members, using the information gathered at the Board retreat
- Review the work process as the plan develops.
- Assist with the draft of a final plan to be presented to the Board for approval.

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Discussion Items: Meeting Schedule

Dr. Catherine Raymond

May 2022

- Steering committee session – Community Listening ITN development

June

- Community Listening ITN released

July

- Community Listening contractor selected

August

1. Community Listening data collection protocols, participants, and dates finalized
2. Staff environmental scan activities completed: Secondary data update, intervention best practices review, peer CSC practices review, other activities TBD
3. **Staff planning** virtual session (2 hr) – staff environmental scan results discussion

September

1. Community Listening data collection begins
2. **Steering committee ½ day in-person** workshop - review of staff environmental scan activities, exploration of potential CTAC theories of change/frameworks

October

1. Community Listening data collection ends
2. **Steering committee virtual** strategic planning session (2 hr) – agenda TBD

November

1. Community Listening initial results submitted to CTAC
2. **Staff planning** virtual session (2 hr) – SWOT exercise
3. **Steering committee ½ day in-person** workshop – review of initial Community Listening results, SWOT exercise
4. **Staff planning** virtual session (2 hr) – prep for December board workshop

December

1. **Steering committee virtual** strategic planning session (2 hr) - CTAC organizational capacity building – goals and strategies
2. **Board ½ day in-person** workshop - presentation of Community Listening results and staff environmental scan; discussion of potential CTAC theories of change/frameworks; SWOT exercise
3. **Staff planning** virtual session (2 hr) – follow-up from board workshop

January 2023

1. **Steering committee virtual** strategic planning session (2 hr) - finalize CTAC theory of change, review of mission, vision, principles (if needed)
2. **Staff planning** virtual session (2 hr) – prep for steering committee workshop
3. **Steering committee ½ day in-person** workshop - identify funding priorities and allocations, key goals and strategies and performance metrics
4. **Staff planning** virtual session (2 hr) – drafting of plan contents

February

1. **Steering committee virtual** strategic planning session (2 hr) – review of plan contents
2. **Staff planning** virtual session (2 hr) – prep for board workshop
3. **Board ½ day in-person** workshop - presentation and discussion of draft plan

March

- Final plan presented for approval

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Review of Listening Project ITN

Kristy Goldwire

• Purpose:

- The Children’s Trust of Alachua County is seeking a contractor to conduct a community Listening project for children birth to age 18 years. The CTAC Listening Project is to rely on primary data sources to provide a platform for community stakeholders to have their lived experiences and ideas informing the strategy and investments of the Trust for the betterment of children in Alachua County. The CTAC Listening Project will be used by CTAC to identify, and characterize, ways to support Alachua County’s children and to determine how CTAC resources can be best used

• Group Discussion

- ITN/Scope
- Timeline
- Edits/Additions/Concerns
- Date due for final draft to go in Board packet for approval

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INVITATION TO NEGOTIATE (ITN) #:	2022-05
PROJECT TITLE:	CTAC Listening Project
CTAC CONTACT and EMAIL ADDRESS:	Procurement@childrenstrustofalachuacounty.us
SUBMIT A QUESTION: Please include page and section number	https://www.childrenstrustofalachuacounty.us/programs/webform/community-listening-itn-qa-webform
PHYSICAL ADDRESS:	802 NW 5 TH Avenue Suite 100 Gainesville, FL 32601
MAILING ADDRESS:	P.O. Box 5669 Gainesville, FL 32627
WEBSITE:	https://www.childrenstrustofalachuacounty.us/
ITN ISSUE DATE:	06/17/2022
ITN DUE DATE:	07/8/2022 TIME: 3 PM ET
LAST DAY FOR QUESTIONS REGARDING THIS ITN:	TBD

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SECTION 1: INTRODUCTION

A. Notice to Prospective Contractors

Prospective contractors should carefully review this solicitation for defects and questionable or objectionable matter. Comments concerning defects and questionable or objectionable matter must be made to the Children’s Trust of Alachua County (CTAC) Project Manager at the e-mail address on the cover page and must be received by the CTAC prior to the deadline for written questions also shown on the Invitation to Negotiate (ITN) cover page. Questions concerning the specifications must be posed through the e-mail address provided on the cover page. The date limitation for posing questions will permit CTAC to issue any necessary corrections and/or addenda to this ITN in time for all prospective contractors to react by adjusting, if needed, their proposals. A summary of all questions from prospective contractors and CTAC responses to those questions will be posted by ITN number on the CTAC’s website site.

Prospective contractors are prohibited from communicating directly with any CTAC employee or CTAC Board member except as specified in this ITN, and no CTAC employee or representative other than the CTAC’s Project Manager is authorized to provide any information or respond to any question or inquiry concerning this ITN. Prospective contractors may contact the CTAC’s Project Manager solely via e-mail. Prospective contractors that fail to conform to this requirement may be disqualified from participation in this procurement. The Project Manager may provide reasonable accommodations, including the provision of informational material in an alternative format, for qualified prospective contractors with a disability. Prospective contractors requiring accommodation shall submit requests in writing, with supporting documentation justifying the accommodation, to the Project Manager. The Project Manager reserves the right to grant or reject any request for accommodation in accordance with Federal ADA guidelines.

Late proposals are not accepted. Errors in the proposals or non-responsive proposals may be corrected by the proposer during the negotiation process. However, prospective contractors are advised that they should endeavor to submit responsive, error-free proposals on time because failure to do so may result in rejection of their proposal.

Prospective contractors that receive this ITN from the CTAC web site or from any source other than the Project Manager and wish to assure receipt of any addenda or additional materials related to this ITN, should immediately contact the Project Manager and provide their contact information so that ITN addenda and other communications related to this procurement can be sent to them. It is the prospective contractor’s responsibility to assure that all addenda have been reviewed and, if need be, signed and returned or noted in the proposal.

A copy of all inquiries along with the CTAC response will be posted on CTAC’s website as shown on the cover page.

B. Overview of the Children’s Trust of Alachua County

The Children’s Trust of Alachua County (CTAC) funds and supports a coordinated system of community services that allows all youth and their families to thrive. Established as an Independent Special District in 2018, the CTAC vision is to facilitate equitable access and opportunities for all children and families in Alachua County to ensure every child reaches their maximum potential.

Four strategic priorities include:

- All children are born healthy and remain healthy.
- All children can learn what they need to be successful.
- All children have nurturing, supportive caregivers and relationships.
- All children live in a safe community

MISSION STATEMENT

The Children’s Trust of Alachua County funds and supports a coordinated system of community services that allows all youth and their families to thrive.

VISION STATEMENT

Facilitate equitable access and opportunities for all children and families in Alachua County to ensure every child reaches their maximum potential.

GUIDING PRINCIPLES

Guiding Principles are utilized within organizations as a method to align behaviors, guide decision making, and provide consistency with the Trust’s Board values. The Trust’s Board and stakeholders identified the following guiding principles:

1. Initiatives should ensure accessibility to universal supports for all children 0 to 18 and their families, targeted supports for those who need additional help, and place-based supports for those with the greatest need.
2. Innovative initiatives should be funded that coordinate comprehensive systems of support and delivers those supports in collaborative ways that allows the Trust to achieve collective impact.
3. Initiatives shall be evaluated based on their ability to ultimately impact all children, directly or indirectly, with a priority for long-term continual return on investment.
4. Initiatives must be measurable with priority given to a comprehensive system of supports that provide for prevention, timely intervention, and services that strengthen families and produce achievable results.
5. Initiatives must be aligned to a documented gap or need.
6. Funds will be invested and initiatives will be prioritized based on the highest educational, social, or emotional outcome value.
7. Initiatives will be evaluated in an open, transparent, and competitive manner in order to ensure equitable results and confidence in the process.
8. The Trust values fiscal and operational accountability and will fund partners in a manner that rewards efficiencies, takes advantage of economies of scale, and maximizes services to children or family members/support members in order to meet the educational, social, emotional, and/or physical health.
9. The complete portfolio of Trust investments shall be reviewed to ensure that Alachua County children and families have equitable access to services that will work to increase racial equity.
10. Prior to any funding decision, the direct impact on children must be the primary consideration.

C. Eligible Applicants

Eligible applicants may be governmental entities, for-profit or not-for-profit organizations, individual researcher, or faith-based organizations providing services within Alachua County. The lead applicant for this solicitation may be either the community-based agency or the research partner. Applicants should be currently qualified to conduct business in the State of Florida, under the laws of Florida, and must be qualified to conduct business on or before the service and contract start date(s). Eligible applicants must remain qualified to conduct business in the State of Florida for the duration of their service award. All contractors will be required to have current general liability insurance before contracts can be executed.

The CTAC is prohibited from contracting with programs that are under the exclusive jurisdiction of the public school system. Additionally, Alachua County Public Schools is not eligible for funding. Applicants that operate a charter school are also ineligible for funding. However, collaboration with the public school system and leveraged use of school resources by applicants are encouraged.

D. Solicitation Timeline

EVENT	DATE / DUE DATE
Release of the competitive solicitation and begin the Cone of Silence	Friday, June 17, 2022
Bidders' Information Session Location: Zoom, Registration link:	TBD
Last day to submit written questions	TBD
Final response to all written questions posted	TBD
Application Submission Deadline	Friday, July 8, 2022, 3 PM E.T
Application Review Period	July 11-13, 2022
Applicant Interviews	July 14-15, 2022
Funding recommendations released; end cone of silence	Monday, July 18, 2022
The Children's Trust of Alachua County Board Meeting review funding recommendations	Monday, July 25, 2022
Appeal period begins if needed	July 26, 2022
Contract negotiations begin	August 1, 2021
Contract begin	August 15, 2022

Children's Trust of Alachua County ITN# 2022-05

SECTION 2: General Terms of the Solicitation

A. Overview of Solicitation

By approval of Resolution XXXX-XX on June 13th, 2022, The Children's Trust of Alachua County is seeking a contractor to conduct a community Listening project for children birth to age 18 years. The CTAC Listening Project is to rely on primary data sources to provide a platform for community stakeholders to have their lived experiences and ideas informing the strategy and investments of the Trust for the betterment of children in Alachua County. The CTAC Listening Project will be used by CTAC to identify, and characterize, ways to support Alachua County's children and to determine how CTAC resources can be best used

B. Term of Services

The anticipated contract period is 4 months. August 1, 2022 - September 30, 2022 and extended into FY 2023, October 1, 2022 - January 31, 2023. This will be a fixed price contract.

C. Minimum Requirements to Bid

Organizations or individual researcher can apply for funding based on the following requirements:

- a. All proposed services must take place within Alachua County.
- b. Applicants must be currently qualified to conduct business in the State of Florida.
- c. Applicants must not be a charter school approved by any public school system in the State of Florida.
- d. Applicants must have experienced working with Alachua County's population, partners and stakeholders.
- e. Applicant must have experience materially similar to the work described in the Scope of Service.

D. Scope of Service

The scope of services describes the work to be performed by the contractor, and is contained in "Attachment A: Scope of Services" in the AGREEMENT FOR SERVICES included in this ITN.

E. Evaluation Criteria

Proposals will be reviewed against the criteria below.

CRITERIA	WEIGHT
Record of Past Experience	NA
<input type="checkbox"/> Based on experience with similar projects	15
<input type="checkbox"/> Sound knowledge community input and data collection protocols	15
<input type="checkbox"/> Based on feedback from references	10
Project Plan	NA
<input type="checkbox"/> Based on the contractor's plan to accomplish the tasks in the scope of work	15
<input type="checkbox"/> Based on the contractor's proposed staffing, deployment of qualified personnel, and organization	5

Children's Trust of Alachua County ITN# 2022-05

Subcontracting (if no subcontracting, the contractor will receive maximum points)	NA
<input type="checkbox"/> Based on subcontractor qualifications and experience	15
<input type="checkbox"/> Based on over reliance on subcontracting	5
Optional – System Mapping - Proposal to conduct a system mapping of service touchpoints and formalization of intake, referral and information sharing protocols for Alachua County’s children, birth to 18.	N/A
Price	20
TOTAL	100

F. Review and Selection Process

The following is a general description of the process by which a contractor will be selected for award of a contract to perform the services described in this ITN:

1. Invitation to Negotiate (ITN) is released to prospective contractors.
2. To help ensure that all prospective contractors are treated consistently during the selection process, all questions regarding this ITN, as well as CTAC’s responses to the questions will be posted on CTAC’s website. A deadline for the receipt of written questions has been established. (See the cover sheet of this ITN for deadline date.) Persons or entities who intend to respond to such ITN by submission of a competitive proposal may wish to pose questions, objections, or requests for information, request clarification or for an interpretation regarding terms, provisions, or requirements of the ITN. In this event, prospective contractors shall not attempt to communicate in writing, electronically or orally with any CTAC official or employee other than the CTAC employee designated as the Project Manager. The Project Manager may be reached at their e-mail address on the ITN cover page. Prospective contractors shall not contact any other CTAC officials in an attempt to gather information regarding this ITN, or in an attempt to influence the CTAC’s consideration of its proposal. All inappropriate communications with CTAC officials or employees will be forwarded to the CTAC Project Manager as well as the proposal evaluation team. Inappropriate communications by a prospective contractor may, at the discretion of the Project Manager, constitute grounds for disqualification of that prospective contractor’s proposal. Alternatively, the evaluation team may, at its discretion, consider such inappropriate communications when evaluating and scoring proposals.
3. All proposals must be received by CTAC no later than the date and time specified on the cover sheet of this ITN. Late proposals will not be accepted and will not be reviewed.
4. The CTAC’s proposal evaluation team expects to take the following actions to determine the merits of the proposals that are submitted:
 - a. Review the proposals to determine whether they are responsive to the ITN and that they were submitted by responsible companies. Definitions for the terms “responsible” and “responsive” are provided below:
 - b. **Responsible** contractors are those contractors that meet CTAC’s standards with respect to a reasonable expectation that the contractor has the management, technical, financial, equipment and human resources available to ensure adequate performance of the work described in the solicitation. To be considered responsible, contractors shall also be free

of past instances of the material breach of a CTAC contract, free of a conviction (or convictions) for bribery, fraud, conflict of interest, violation of environmental laws, or for convictions for other crimes reflecting poorly on the contractor’s integrity, for the last five years. Contractors that fail to meet the minimum qualifications stated in the solicitation or that have, in the past three years, been debarred or suspended or had a contract terminated for default by any government agency are also determined to be not responsible.

- c. **Responsive** proposals are those proposals that satisfactorily address all requirements specified in the ITN. Because proposals, unlike bids, are subject to negotiation, certain omissions or variances may be resolved through negotiations to make the proposal responsive. An example of an omission or variance that can be resolved is a proposed period of performance that does not result in completion of the work within the required timeframe. If negotiation with the contractor results in an adjustment to the period of performance matching the required timeframe, the proposal then may be deemed to be responsive.
 - d. Should it be determined that changes are required to the solicitation provisions or any other changes need to be made that might affect the proposed prices of other features of the proposals, all responsible companies, or all the responsible companies in the competitive range, may be requested to submit a best and final offer (BAFO). In this event, the CTAC shall evaluate the BAFOs in lieu of the original proposals.
5. **Review.** Proposals are independently reviewed and scored by a team of reviewers that may include Trust staff, experts in the field and trained volunteers. Using the evaluation criteria, reviewers assess the soundness and completeness of each proposal as well as the vendor’s capacity to effectively deliver what is proposed.

Subjectively rated criteria will be scored on a scale of 70-100 according to the scoring scheme below:

SCORING RANGE	SCORING DESCRIPTION
90-100	Meets or significantly exceeds all of CTAC’s requirements
80-89	Meets all and exceeds several of CTAC’s requirements
70-79	Meets minimum CTAC requirements
60-69	Does not meet CTAC requirements

- a. Scores for subjectively rated criterion will be weighted by the formula below:
 $Criterion\ Weight \times (Actual\ Rating / Highest\ Subjective\ Rating) = Weighted\ Score$
- b. Scores for objectively rated criterion (such as Contract Price) will be scored by the values proposed by each on contractor. The CTAC, however, reserves the right to adjust the proposed values for reasonableness or to calculate the life cycle costs in instances where it can be determined that a solution proposed by the contractor may result in additional costs for the CTAC to implement. Proposed (or adjusted) values will be weighted according to the formula below:
 $Criterion\ with\ low\ values\ favorable\ to\ CTAC,\ e.g.\ proposed\ price\ or\ life\ cycle\ costs:\ (Highest\ Proposed\ Value - (Proposed\ Value - Lowest\ Proposed\ Value)) / (Highest\ Proposed\ Value / Criterion\ Weight) = Weighted\ Score.$
- c. The weighted scores for each criterion will be added to determine a Total Weighted Score (TWS) assigned to each proposal.

6. **Discussion.** Following each reviewer’s individual rating, the review team meets in a publicly noticed debriefing meeting to discuss each proposal and assigns a consensus team score, including explanatory comments. Applicants may attend the debriefing meeting as observers. The highest-ranking proposal score does not assure a funding recommendation.

7. **Interview/site visit.** At the CTAC’s discretion, publicly noticed interviews and/or site visits may be conducted at either the vendor’s site or the CTAC’s offices. Members of the public may attend interviews and/or site visits as observers. The interview/site visit review team may include Trust staff, experts in the field and trained volunteers. Reviewers come to consensus on interview/site visit observations using a standard rating tool and provide input to staff recommendations. Interviews / Site Visits will be scored on a 70-100 scale exactly as described above for subjective criteria. When CTAC elects to conduct interviews/site visits, the scores for the interviews/site visits and the written proposals will be weighted as follows:

FEATURE	WEIGHT
Interview/Site Visit (ISV)	50
Total Weighted Score (TWS)	50
COMBINED WEIGHTED TOTAL	100

The grand total score will be calculated as follows:
 $(\text{Interview/Site Visit} \times .5) + (\text{Total Weighted Score} \times .5) = \text{Grand Total Score}$

8. **Staff recommendations.** Taking into consideration the above review process results, the Executive Director of the CTAC develops a recommendation. When considering Direct Community Services, consideration is also given to factors such as alignment with the CTAC’s priority investment areas, effective and economical distribution of funding across Alachua County and/or in underserved geographic areas/populations in Alachua County (if applicable), minimizing duplication of efforts, and reasonable program cost for the services and outcomes proposed. Based on consideration of all of the above factors, a recommendation is made to the CTAC Board.

9. **Board review and award.** Executive Director recommendations are reviewed and considered by the CTAC Board at a publicly noticed meeting. Applicants are encouraged to attend these meetings. CTAC Board approval of the recommendations will allow the contract negotiation process to begin, in an amount not to exceed the CTAC Board’s approved award. Negotiation may include reframing the proposed services, and adjusting the total allocation, budget or any other changes necessary to comply with the requirements of the solicitation and resulting contract. Any future amendments, extensions or modifications to the contract that would exceed the CTAC Board’s approved award amount or the approved contracting period require further Board approval.

10. **Protests:** Any actual or prospective bidder or proposer, who is allegedly aggrieved in connection with the issuance of a bid or proposal package or pending award of a contract, may protest the decision by following the procedure below.

- a. **Posting.** The Trust shall publicly post the award on the TRUST’s website within three full business days after the Board’s award decision has been made. All bidders or proposer will be sent an e-mail with the notice of award to the e-mail address provided in the bid or proposal.

b. Requirements to Protest.

- i. A formal written protest must be filed no later than 5:00 PM, on the fifth business day after the notice of award has been posted. The formal written protest shall identify the protesting party and the solicitation involved; include a clear statement of the grounds on which the protest is based; refer to the statutes, laws, ordinances, applicable section(s) of the solicitation or Board policy, or other legal authorities which the protesting party deems applicable to such grounds; and specifically request the relief to which the protesting party deems itself entitled by application of such authorities to such grounds.
- ii. A formal written protest is considered filed when the Executive Director receives it and it is date-stamped by the CTAC. Accordingly, a protest is not timely filed unless it is received within the time specified above. Failure to file a formal written protest within the time period specified shall constitute a waiver of the right to protest and result in relinquishment of all rights to protest by the actual or prospective Applicant.

c. **Sole Remedy.** These procedures shall be the sole remedy for challenging an award of bid or proposal. Proposers are prohibited from attempts to influence, persuade, or promote a protest through any other channels or means.

d. **Authority to Resolve.** The Executive Director shall resolve the protest in accordance with the terms of the bid or proposal and shall render a written decision to the protesting party no later than 5:00 PM on the fifth business day after the filing of the protest.

e. Review of Executive Director’s Decision.

- i. The protesting party may request a review of the Executive Director’s decision by the CTAC Board by delivering a written request for review of the decision to the Executive Director by 5:00 PM on the fifth business day after the date of the written decision. The written notice shall include any written or physical materials, objects, statements, and arguments, which the Applicant deems relevant to the issues raised in the request for review.
- ii. The CTAC Board will consider the request for review at the next regularly scheduled CTAC Board meeting after the request is received. It is within the CTAC Board’s discretion whether to allow testimony or argument from the protesting party at the CTAC Board meeting. If it is determined by majority vote of CTAC Board members present at the meeting that the award is in violation of law or the regulations and internal procedures of the Trust or any another applicable authority, the Board shall cancel or revise the award as deemed appropriate within three business days after the Board meeting.
- iii. If it is determined by majority vote of CTAC Board members present at the meeting that the award should be upheld, the CTAC Board shall direct staff to notify the protesting party in writing of the Board decision with a copy furnished to all substantially affected persons or businesses within three business days of the CTAC Board meeting. The decision shall be final and conclusive.

f. **Stay of Procurement during Protests.** The decision to stay a procurement during protests shall be at the sole discretion of the Executive Director.

11. The CTAC reserves the right to:

- Reject any or all submittals
- Request clarification of any submitted information
- Waive any informalities or irregularities in any response
- Not enter into any contract
- Not select any firm
- Cancel this process at any time
- Amend this process at any time
- Interview firms prior to award
- Enter into negotiations with one or more firms, or request a best and final offer (BAFO)
- Award more than one contract if it is in the best interests of the CTAC.
- Issue similar solicitations in the future.
- Request additional information from prospective contractors.

SECTION 3: SUBMISSION INSTRUCTIONS

A. Submission Checklist

The response to this ITN shall consist of:

- A **Cover Letter** limited to a maximum of ONE, including an Executive Summary of the proposal. The executive portion summary shall be no more than 100 words and will be used in all reports and promotional materials of the Trust. *The cover letter shall indicate whether or not the contractor had any contract terminated for default in the past five years. If no such termination for default has been experienced by the prospective contractor in the past five years, this fact shall be stated in the cover letter.*
- A completed **FORM 1 - Prospective Contractor Certification** (included in this solicitation).
- A **Response**, divided into 4 sections in the same sequence, and with the same titles, shown below. Proposals shall be prepared to the page size of 8 1/2 x 11"; however, larger foldouts are acceptable for milestone charts and similar documentation. The font size shall be 11 point or larger. The sections shall be divided as follows:

Section	Title	Page Limit
1.	Record of Past Experience	5
2.	Project Plan and Tools	8 + Resumes
3.	Subcontracting	2
4.	Price	5

- 1. **RECORD OF PAST EXPERIENCE.** This section shall be limited to a maximum of 5 pages, and shall include:
 - Background Information of the organization and details of similar projects
 - A list of references (including contact person, organization, e-mail and regular mail address and telephone numbers) for each of the above similar projects shall be included.

If the prospective contractor’s response requires a response to items (a) through (d) below, such responses shall be on a separate sheet of paper and shall be excluded from the maximum number of pages indicated above:

- a. If the prospective contractor or any prospective subcontractor contracted with the CTAC during the past 24 months, indicate the contract price, the contract number and project description, or other information available to identify the contract.
- b. If the prospective contractor or prospective subcontractor has a staff member who was an employee of the CTAC during the past 24 months, or is currently a CTAC employee, identify that individual by name, the job title or position held, and the separation date from the agency.
- c. If the prospective contractor has had a contract terminated for default in the past five years, describe each such incident. Termination for default is defined as a notice to stop performance due to the prospective contractor’s nonperformance or poor performance and the issue of performance was either:
 - i. Not litigated due to inaction on the part of the prospective contractor, or
 - ii. Litigated and such litigation determined that the prospective contractor was in default
- d. Submit full details of the terms for default including the other party’s name, address and telephone number. CTAC will evaluate the facts may, at its sole discretion, reject the proposal on the grounds of the prospective contractor’s past experience. If no such termination for default has been experienced by the prospective contractor in the past five years, state so in the cover letter.

- 2. **PROJECT PLAN.** This section shall be limited to a maximum of 8 pages (not including resumes) and shall include a thorough description of the prospective contractor’s approach to accomplishing the tasks outlined in **Attachment A: Scope of Services**. This section shall include the proposed staffing, resumes for key staff members, deployment and organizational personnel to be assigned to the project. A description of each task and contractor shall be included in this section along with a schedule for accomplishing all contract milestones.
- 3. **SUBCONTRACTING.** This section shall be limited to a maximum of 2 pages and shall include a description of the work (including a percentage of the total contract effort) performed by company employees, subcontracted resources, as well as any work performed outside the United States by company employees or subcontractors. The proposal shall also include the percentage of work to be performed by specific subcontractors, evaluation of subcontractor qualifications, and identification of the geographical area where all work will be performed.
- 4. **PRICE.** The fixed contract price shall be limited to a maximum of 5 pages. The applicant must include a cost proposal for the work described in its proposal submission. The pricing shall be broken out according to the following elements:
 - a. Personnel costs (including job titles, hourly rates, and total hours)
 - b. Travel Expenses
 - c. Other Costs (e.g. office expenses) shall be identified by the nature of the costs
 - d. Final Fixed Price
 - e. Optional Fixed Price for System Mapping (including elements, a-c)

B. Proposal Preparation and Submittal Instructions for Prospective Contractors

1. **EXCEPTIONS:** The CTAC intends to award a contract substantially in the form of and including the provisions of the attached MODEL CONTRACT FOR SERVICES. Contractors that take exception to the terms and conditions do so at the risk that their proposal may be declared to be non-responsive and not considered for contract award. By signing the PROSPECTIVE CONTRACTOR CERTIFICATION included in this ITN, the representative of the prospective contractor certifies that no exceptions are taken to the form of the Model Contract for Services or to the provisions therein, unless such exceptions are fully disclosed in a document attached to the PROSPECTIVE CONTRACTOR CERTIFICATION.
2. **ORAL EXPLANATIONS:** The CTAC shall not be bound by oral explanations or instructions given at any time during the competitive process or after award.
3. **REFERENCE TO OTHER DATA:** Only information which is received in response to this ITN will be evaluated; reference to information previously submitted shall not be evaluated.
4. **ELABORATE PROPOSALS:** Elaborate proposals in the form of brochures or other presentations beyond that necessary to present a complete and effective proposal are not desired. Proposals that do not conform to the page limitations or format prescribed in this ITN may be rejected by the CTAC as non-responsive.
5. **COST FOR PROPOSAL PREPARATION:** Any costs incurred by prospective contractors in preparing or submitting proposals as well as costs associated with any resultant presentations or negotiations are the prospective contractors' sole responsibility; the CTAC will not reimburse any prospective contractor for any costs incurred prior to contract award.
6. **TIME FOR ACCEPTANCE:** Each proposal shall state that it is a firm offer which may be accepted within a period of 90 days. Although the contract is expected to be awarded prior to that time, the longer validity period is requested to allow for unforeseen delays.
7. **RIGHT TO SUBMITTED MATERIAL:** All responses, inquiries, or correspondence relating to or in reference to the ITN, and all other reports, charts, displays, schedules, exhibits, and other documentation submitted by the prospective contractors shall become the property of CTAC when received.
8. **PROSPECTIVE CONTRACTOR'S REPRESENTATIVE:** Each prospective contractor shall submit with its proposal the name, mailing address, e-mail address and telephone number of the person(s) with authority to bind the firm and answer questions or provide clarification concerning the firm's proposal.
9. **SUBCONTRACTING:** Prospective contractors may propose to subcontract portions, but not all, of the work performed. However, prospective contractors shall clearly indicate in their proposals all the work they plan to subcontract and to whom it will be subcontracted. Prospective contractors shall also provide identifying information for each proposed subcontractor similar to the identifying information provided for the contractor submitting the proposal.
10. **TRADE SECRET INFORMATION:** Trade secrets or similar proprietary data which the prospective contractor does not wish disclosed to other than personnel involved in the proposal evaluation effort or post-award contract administration will be kept confidential to the extent permitted by law as follows: Each page shall be identified by the prospective contractor in boldface text at the top and bottom as "TRADE SECRET". Any section of the proposal which is to remain confidential shall also be so marked in boldface text on the title page of that section. Price information may not be deemed proprietary. In spite of what is labeled as confidential, proprietary or trade secret, the determination as to whether or not certain material is confidential, proprietary or a trade secret shall be determined by law. If a prospective contractor designates any information in its proposal as proprietary pursuant to this provision, the prospective

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contractor must also submit one copy of the proposal from which proprietary information has been excised. The proprietary material shall be excised in such a way as to allow the public to determine the general nature of the material removed and to retain as much of the content of the proposal as possible.

11. **ACCOMMODATIONS:** Reasonable accommodations will be provided by the CTAC for prospective contractor personnel who need assistance due to a physical disability. However, the CTAC must have reasonable advance written notice prior to the pre-proposal conference (if any) or any other visit to the CTAC's facilities. The prospective contractor shall contact Mia Jones at Procurement@childrenstrustofalachuacounty.us no later than the fifth working day prior to the scheduled date and time of the pre-proposal conference to arrange for reasonable accommodations.

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FORMS

FORM 1 - Prospective Contractor Certification

By submitting this proposal, the prospective contractor certifies the following:

1. The contractor representative who signs below certifies that they have carefully read and understand the provisions of the solicitation and associated documents attached thereto, and hereby submits the attached proposal to perform the work specified therein, all in accordance with the true intent and meaning thereof.
 2. The contractor representative further understands and agrees that by signing this certification all of the following information in the certification is true and accurate to the best of their knowledge. If this certification cannot be made unequivocally, a written description of all instances wherein the prospective contractor cannot unequivocally make this certification is provided with this proposal.
 3. Prospective Contractor is:
 - Sole Proprietor
 - Partnership
 - Corporation* if yes, what state? _____
 - Joint Venture
 - Other (Specify)
 4. Other entities or individuals shall not be allowed to perform work or take data outside the United States without express advance written authorization from the CTAC's Project Manager. All personnel provided for work under this contract, who are not United States citizens, will have executed a valid I-9 form, Employment Eligibility Form, and presented valid employment authorization documents.
 5. This proposal is signed by a representative who is authorized to commit the prospective contractor.
 6. The company identified below is the prime contractor.
 7. The prospective contractor's insurance carrier(s) can provide insurance certificates as required within ten calendar days following notice of award.
 8. The proposed prices have been arrived at independently, without consultation, communication, or agreement for the purpose of restricting competition as to any matter relating to such process with any other organization or with any competitor.
 9. Unless otherwise required by law, the prices proposed have not been knowingly disclosed by the prospective contractor on a prior basis directly or indirectly to any other organization or to any competitor.
 10. No attempt has been made, or will be made, by the prospective contractor to induce any other person or firm to submit or not to submit a proposal for the purpose of restricting competition.
 11. The price and availability of all equipment, materials, and supplies associated with performing the services described, including associated indirect costs and profit, herein have been determined and included in the proposed price. All labor costs, direct and indirect, and profit have been determined and included in the proposed price. The incremental costs expected to be incurred by the CTAC, should it enter into this contract, have also been estimated to the best ability of the prospective contractor. It is understood that the life cycle cost includes the total of the contract price plus the estimated costs to be incurred by the CTAC should it enter into this contract.
 12. The prospective contractor can and shall provide the specified performance bond or alternate performance guarantee (if applicable) at no added cost to the CTAC.
 13. In submitting its proposal, the prospective contractor agrees not to discuss or otherwise reveal the contents of the proposal to any source outside of the using or contracting CTAC, government Children's Trust of Alachua County ITN# 2022-05
- or private, until after the award of the contract. Prospective contractors not in compliance with this provision may be disqualified, at the option of the CTAC, from contract award. Only discussions authorized in advance and in writing by the contracting CTAC are exempt from this provision.
14. The prospective contractor hereby certifies that it and all of its affiliates collect appropriate taxes and remits them as provided by law.
 15. The prospective contractor certifies that all insurance policies required by this contract shall remain in full force and effect during the entire term of this contract. All insurance policies and any extensions or renewals thereof, shall not be cancelled or amended except with the advance written approval of the CTAC. The Contractor agrees to submit certificates of insurance, which indicate coverage and notice provisions as required by this contract, to the CTAC upon execution of this contract. The insurance certificates shall be subject to approval by the CTAC. The insurance certificates shall include a statement in the certificate that no cancellation of the insurance shall be made without at least thirty calendar days' prior written notice to the CTAC. Approval of the insurance certificates by the CTAC shall not relieve the contractor of any obligation under this contract.
 16. The prospective contractor has read and understands the conditions set forth in this ITN and agrees to them with no exceptions. (If exceptions are taken, attach a written description of each exception to this certification.) Exceptions are/are not (delete "are" or "are not") attached to this certification.
 17. The prospective contractor warrants, represents, and certifies that no elected or appointed official or employee of the CTAC has, or will, personally or indirectly benefit financially or materially from this contract.
 18. In the event any part of this Agreement or Work is to be funded by federal, state, or other local agency monies, the Contractor hereby agrees to cooperate with the CTAC in order to assure compliance with all requirements of the funding entity applicable to the use of the monies, including providing access to and the right to examine relevant documents related to the Work and as specifically required by the federal or state granting agency, and receiving no payment until all required forms are completed and submitted.
 19. Any contract and/or award arising from this ITN may be terminated for default by the CTAC if it is determined that gratuities of any kind were either offered to, or received by, any of the aforementioned officials or employees, or their close relatives or friends, from the prospective contractor, the prospective contractor's agent(s), representative(s) or employee(s). Any contract and/or award arising from the ITN may also be terminated for default if it is determined that the contract and/or award was obtained by fraud, collusion, conspiracy or other unlawful means, or if the contract and/or award conflicts with any statutory or Constitutional provision of the State of Florida or of the United States.
 20. Prohibition Against Contingent Fees. The Contractor warrants that it has not employed or retained any company or person other than an employee working solely for the Contractor to solicit and secure this Agreement and that it has not paid or agreed to pay any person, entity, company or firm any fee, commission, gift or other consideration contingent upon or resulting from award or making of this Agreement.
 21. Therefore, in compliance with this Invitation to Negotiate, and subject to all conditions herein, the undersigned offers and agrees, that if this proposal is accepted within 90 days from the date of the opening, to furnish the subject services for a Not-to-Exceed Contract Price of \$ _____.

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The following addenda have been received, and considered in the preparation of this proposal:

I affirm and certify that: neither I, nor to the best of my knowledge, information, and belief, the business identified below, or any of its officers, directors, partners, or any of its employees directly involved in obtaining or performing contracts with public bodies has been convicted of, or has had probation before judgment imposed pursuant to criminal proceedings, or has pleaded nolo contendere to a charge of bribery, attempted bribery, or conspiracy to bribe in violation of any state or federal law, except as indicated on the attachment [indicate the reasons why the affirmation cannot be given and list any conviction, plea, or imposition of probation before judgment with the date, court, official or administrative body, the sentence or disposition, the name(s) of the person(s) involved, and their current positions and responsibilities with the business]:

Prospective Contractor Name: _____

Business Street Address: _____

City, State, & Zip + 4: _____

Payment Address (if different): _____

Payment City, State, & Zip + 4: _____

Federal Employer ID Number: _____

E-mail Address: _____

By: _____ Title: _____
(Signature)

Name: _____
(Typed or Printed)

Unsigned certifications may result in a determination that the proposal is non-responsive.

MODEL CONTRACT FOR SERVICES
NO. _____
BETWEEN THE CHILDREN’S TRUST OF ALACHUA COUNTY AND

THIS CONTRACT made and entered into this ____ day of _____, A.D., 20__ by and between the Children’s Trust of Alachua County, an independent taxing district in Alachua County, hereinafter referred to as the “CTAC”, and “_____”, a not for profit corporation organized under the laws of the State of Florida hereinafter called the “Contractor”. Collectively hereinafter CTAC and the Contractor are referred to as the “Parties”.

WITNESSETH:

WHEREAS, the CTAC is authorized under § 125.901, Fla. Stat., and § 26.01, Fla. Stat., *et. seq.* Alachua County Code of Ordinances, for the purpose of providing children’s services throughout Alachua County; and,

WHEREAS, the CTAC is charged with providing for a number of developmental and supportive services for children as set forth in § 125.901, Fla. Stat.; and,

WHEREAS, CTAC is desirous of entering into an Agreement with _____ to support programs and its services provided by the Contractor;

NOW, THEREFORE, in consideration of the mutual promises and covenants contained herein, and other good and valuable consideration, the receipt and sufficiency of which is acknowledged by the Parties, the Parties hereby agree as follows:

Section 1. Term:

A. This agreement shall commence on August 1, 2022 and continue through and including December 31, 2022, unless earlier terminated, as provided herein. CTAC performance and obligation to pay under this agreement is contingent upon a specific annual appropriation by the Children’s Trust of Alachua County. The parties hereto understand that this Agreement is not a commitment of future appropriations.

Section 2. Performance of Services:

A. The Services will be performed by CONTRACTOR as specified in the ITN and the Response.

Section 3. Billing and Compensation:

A. Compensation. CONTRACTOR will be paid by the CTAC for the Services described in Scope of Services.

B. Submission of the Contractor's invoice for final payment shall further constitute the Contractor's representation to the CTAC that, upon receipt by the Contractor of the amount invoiced, all obligations of the Contractor to others, including its consultants, incurred in connection with the Program, will be paid in full, that the services or expenses have not been reimbursed by another contractor, and that the services provided served a public purpose. The Contractor shall submit invoices via e-mail to invoice@childrenstrustofalachuacounty.us, or to the CTAC at the following address.

Children's Trust of Alachua County
PO Box 5669
Gainesville, FL 32627

C. In the event that the CTAC becomes credibly informed that any representations of relating to payment are wholly or partially inaccurate, the CTAC may withhold payment of sums then or in the future otherwise due to the Contractor until the inaccuracy, and the cause thereof, is corrected to the CTAC's reasonable satisfaction.

D. Payments for all sums are contingent upon meeting the deliverables described in Attachment C: Deliverables and the approval of all supporting documentation required by the CTAC. All invoices shall contain the following statement "This request for payment is subject to Section 837.06 Florida Statutes." Invoices for payment shall be made in accordance with the provisions of Chapter 218, Part VII Florida Statutes (Local Government Prompt Payment Act).

E. The Contractor shall submit invoices by the 15th of every month and its final invoice for the grant period by _____ of each year. The CTAC has no obligation to provide reimbursement to the Contractor for invoices which include expenses incurred in any previous grant period if submitted after _____.

F. Invoice payments shall be sent to:

Section 4. Audit, Records, and Reporting:

A. The Contractor agrees to:

1) Maintain financial records and reports relating to the utilization of funds.

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2) Maintain books, records, documents, invoices, and other evidence and accounting procedures and practices such as will permit the Contractor to sufficiently and properly reflect all direct costs of any nature associated with the program.

3) Permit all such records described in 1) and 2) above to be subject to inspection, review, and audit by the CTAC.

B. Reports - The CTAC reserves the right to change the forms or formats of the reports without prior written notice to the Contractor. The Contractor shall submit these reports to the CTAC at the following address, to the assigned contract manager.

Children's Trust of Alachua County
PO Box 5669
Gainesville, FL 32627

C. The CTAC may defer payment to the Contractor for non-compliance with contract deliverables or program requirements.

Section 5. Default and Termination:

A. The failure of the Contractor to comply with any provision of this Agreement will place the Contractor in default. Prior to terminating the Agreement, the CTAC will notify the Contractor in writing. This notification will make specific reference to the provision which gave rise to the default. The CTAC will give the Contractor seven (7) days to submit a plan for curing the default. In the event the default situation is not corrected within the allotted time or to the satisfaction of the CTAC, prior to formal termination the Parties agree to mediation of the dispute or disputes and shall participate in good faith. The mediation shall be conducted by a professional mediator mutually agreed to by the parties under the Florida mediation rules. Mediation shall be held no longer than twenty-one (21) days after the notice of default.

B. The CTAC may also terminate the Agreement without cause by providing ten (10) days written notice to the Contractor (hereinafter, "Termination for Convenience"). The CTAC Contract Manager is authorized to provide written notice of Termination for Convenience on behalf of the CTAC. Upon such notice, the Contractor will immediately discontinue all Services affected (unless the notice directs otherwise) and deliver to the CTAC all data, drawings, specifications, reports, estimates, summaries, and such other information and materials as may have been accumulated by the Contractor in performing this Agreement, whether completed or in process. In the event of such Termination for Convenience, the Contractor's recovery against the CTAC shall be limited to that portion of the Annual Contract Price earned through the date of termination, but the Contractor shall not be entitled to any other or further recovery against the CTAC, including, but not limited to, damages, consequential or special damages, or any anticipated fees or profit on portions of the Services not performed.

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C. If funds to finance this Agreement become unavailable, the CTAC may terminate the Agreement with no less than twenty-four (24) hours' notice in writing to the Contractor. The CTAC will be the final authority as to the availability of funds. The CTAC will pay the Contractor for all Services completed prior to delivery of notice of termination. In the event of such Termination, the Contractor's recovery against the CTAC shall be limited to that portion of the Annual Contract Price earned through the date of termination, but the Contractor shall not be entitled to any other or further recovery against the CTAC, including, but not limited to, damages, consequential or special damages, or any anticipated fees or profit on portions of the Services not performed.

Section 6. Monitoring:

A. To the extent law, statute or ordinance does not limit a grant of access solely by the authority of the Contractor, the Contractor, by accepting public funds, agrees to permit persons duly authorized by the CTAC to inspect all records, papers, documents, facilities, goods, and services of the Contractor and interview any employees and clients of the Contractor to be assured of satisfactory performance of the terms and conditions of this Agreement. When applicable, the CTAC will identify any deficiencies to the Contractor in writing and the Contractor will prepare a corrective action plan to rectify all deficiencies noted. The Contractor's failure to correct the deficiencies within the agreed upon time period may result in the CTAC withholding payments or the Contractor being deemed in breach or default resulting in termination of this Agreement.

Section 7. Modifications:

A. This Agreement may be modified and amended by mutual agreement of the parties; however, any modification shall only become effective upon incorporation of a written amendment to this Agreement, duly executed by both parties. The Parties further agree to renegotiate this Agreement if federal and/or state revision of any applicable laws or regulations makes changes in this Agreement necessary.

Section 8. Notices:

A. Except as otherwise provided in this Agreement any notice of default or termination from either party to the other party must be in writing and sent by certified mail, return receipt requested, or by personal delivery with receipt. All notices shall be deemed delivered two (2) business days after mailing, unless by personal delivery in which case delivery shall be deemed to occur upon actual receipt by the other party. For purposes of all notices, the Contractor and the CTAC representatives are:

CTAC: Chair, Children's Trust of Alachua County
c/o Children's Trust Custodian of Public Records
PO Box 5669
Gainesville, FL 32627

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Contractor: _____

A copy of any notice shall also be sent to:

Alachua County: J.K. "Jess" Irby, Esq.
Clerk of the Circuit Court
12 SE 1st Street
Gainesville, Florida 32602
Attn: Finance and Accounting

Section 9. Assignment of Interest:

A. Neither party will assign or transfer any interest in this Agreement without prior written consent of the other party.

Section 11. Independent Contractor:

A. In the performance of this Agreement, the Contractor will be acting in the capacity of an independent contractor and not as an agent, employee, partner, joint venture, or associate of the CTAC. The Contractor is solely responsible for the means, method, techniques, sequence, and procedure utilized by the Contractor in the full performance of this Agreement. Neither the Contractor nor any of its employees, officers, agents, or any other individual directed to act on behalf of the Contractor for any act related to this Agreement shall represent, act, or purport to act or be deemed to be the agent, representative, employee, or servant of the CTAC.

B. For Independent Contractors outside the construction industry with fewer than four employees choosing not to secure workers' compensation coverage under the Florida Workers' Compensation Act, the Independent Contractor outside the construction industry verifies that it has posted clear written notice in a conspicuous location accessible to all employees, telling employees and others of their lack of entitlement to workers' compensation benefits.

C. Policies and decisions of the Contractor, which may be represented by the Contractor in performance of this Agreement, shall not be construed to be the policies or decisions of the CTAC.

Section 12. Indemnification:

A. To the maximum extent permitted by Florida law, the Contractor shall indemnify and hold harmless the CTAC and its officers and employees from any and all liabilities, damages, losses, Children's Trust of Alachua County ITN# 2022-05

and costs, including, but not limited to, reasonable attorneys' fees, caused by the negligence, recklessness, or intentional wrongful misconduct of the Contractor or anyone employed or utilized by the Contractor in the performance of this Agreement. The Contractor agrees that indemnification of the CTAC shall extend to any and all Services performed by the Contractor, its subcontractors, employees, agents, servants or assigns.

B. The Contractor's obligation to indemnify under this Article will survive the expiration or earlier termination of this Agreement until it is determined by final judgment that an action against the CTAC or an indemnified party for the matter indemnified hereunder is fully and finally barred by the applicable statute of limitations.

C. This obligation shall in no way be limited in any nature whatsoever by any limitation on the amount or type of Contractor insurance coverage. This indemnification provision shall survive the termination of the Agreement between the CTAC and the Contractor.

D. Nothing contained herein shall constitute a waiver by the CTAC of sovereign immunity or the provisions or limits of liability of § 768.28, Fla. Stat.

E. Paragraphs A-D do not apply to any Contractor which is a government entity protected by Sovereign Immunity under § 768.28, Fla. Stat. For those Agencies, the Parties agree that each party shall be responsible for their own negligence and that of their employees as provided under § 768.28, Fla. Stat. without a waiver of any terms of that statute.

Section 13. Insurance:

A. The Contractor will procure and maintain insurance throughout the entire term of this Agreement of the types and in the minimum amounts detailed in Attachment B. A current Certificate of Insurance showing coverage of the types and in the amounts required is attached hereto as Attachment B1.

B. Additionally, proof of automobile insurance will be required in the event the Contractor transports children as part of their program.

Section 14. Laws & Regulations:

A. The Contractor will comply with all laws, ordinances, regulations, and building code requirements applicable to the Services required by this Agreement. The Contractor is presumed to be familiar with all state and local laws, ordinances, code rules and regulations that may in any way affect the Services outlined in this Agreement. If the Contractor is not familiar with state and local laws, ordinances, code rules and regulations, the Contractor remains liable for any violation and all subsequent damages or fines. This section includes, but is not limited to background checks as required under Florida law for direct services involving children.

Section 15. E-Verify:

A. Pursuant to Section 448.095, Florida Statutes, the Contractor must register with and use the U.S. Department of Homeland Security's E-Verify system to verify the work authorization status of all new employees prior to entering into this Agreement. The Contractor shall include in all contracts with subcontractors performing Work pursuant to this Agreement, an express requirement that subcontractors utilize the federal E-Verify system in accordance with the terms governing use of the system to confirm employment eligibility of all new employees hired by subcontractors during the term of this Agreement. Subcontractor shall provide the Contractor with an affidavit stating the subcontractor does not employ, contract with, or subcontract with unauthorized aliens and the Contractor will provide a copy of such affidavit to the CTAC. If the CTAC has good faith belief that the Contractor has violated this section the CTAC will terminate this Agreement. If the CTAC has good faith belief that a subcontractor violated this section, but the Contractor has otherwise complied with this section, the CTAC will notify the Contractor and the Contractor will terminate its agreement with such subcontractor.

Section 16. Non-Waiver:

A. The failure of either party to exercise any right shall not be considered a waiver of such right in the event of any further default or non-compliance.

Section 17. Severability:

A. If any provisions of this Agreement shall be declared illegal, void, or unenforceable, the other provisions shall not be affected but shall remain in full force and effect.

Section 18. Entire Agreement:

A. This Agreement contains all the terms and conditions agreed upon by the Parties.

Section 19. Collusion:

A. By signing this Agreement, the Contractor declares that this Agreement is made without any previous understanding, agreement, or connections with any persons, contractors, or corporations and that this Agreement is fair, and made in good faith without any outside control, collusion, or fraud.

Section 20. Conflict of Interest:

A. The Contractor warrants that neither it nor any of its employees have any financial or personal interest that conflicts with the execution of this Agreement. The Contractor shall notify the CTAC of any conflict of interest due to any other clients, contracts, or property interests.

Section 21. Third Party Beneficiaries:

A. This Agreement does not create any relationship with, or any rights in favor of, any third party.

Section 22. Governing Law and Venue:

A. This Agreement is governed in accordance with the laws of the State of Florida. Venue is in Alachua County, Florida in a Court of Competent Jurisdiction.

Section 23. Construction:

A. This Agreement shall not be construed more strictly against one party than against the other merely by virtue of the fact that it may have been prepared by one of the parties. It is recognized that both parties have substantially contributed to the preparation of this Agreement.

Section 24. Project Records:

A. General Provisions:

1) Any document submitted to the CTAC may be a public record and is open for inspection or copying by any person or entity. "Public records" are defined as all documents, papers, letters, maps, books, tapes, photographs, films, sound recordings, data processing software, or other material, regardless of the physical form, characteristics, or means of transmission, made or received pursuant to law or ordinance or in connection with the transaction of official business by any Contractor per § 119.011(11), Fla. Stat. Any document is subject to inspection and copying unless exempted under § 119, Fla. Stat., or as otherwise provided by law.

2) In accordance with § 119.0701, Fla. Stat., the Contractor, when acting on behalf of the CTAC, as provided under § 119.012(2), Fla. Stat., shall keep and maintain public records as required by law and retain them as provided by the General Records Schedule established by the Department of State. Upon request from the CTAC's Custodian of Public Records, provide the CTAC with a copy of the requested records or allow the records to be inspected or copied within a reasonable time unless exempted under § 119, Fla. Stat., or as otherwise provided by law. Additionally, they shall provide the public records at a cost that does not exceed the cost provided in this chapter or as otherwise provided by law.

3) The Contractor shall ensure that public records that are exempt or confidential and exempt from public records disclosure requirements are not disclosed except as authorized by law for the duration of this Agreement and following completion of this Agreement if the Professional does not transfer the records to the CTAC.

B. Confidential Information:

1) During the term of this Agreement or license, the Contractor may claim that some or all of information, including, but not limited to, software documentation, manuals, written methodologies and processes, pricing, discounts, or other considerations (hereafter collectively referred to as "Confidential Information"), is, or has been treated as confidential and proprietary in accordance with § 812.081, Fla. Stat., or other law, and is exempt from disclosure under § 119, Fla. Stat., the Public Records Law. The Contractor shall clearly identify and mark Confidential Information as "Confidential Information" or "CI" and the CTAC shall use reasonable efforts to maintain the confidentiality of the information properly identified as "Confidential Information" or "CI".

2) The CTAC shall promptly notify the Contractor in writing of any request received by the CTAC for disclosure of the Contractor's Confidential Information and the Contractor may assert any exemption from disclosure available under applicable law or seek a protective order against disclosure from a court of competent jurisdiction. The Contractor shall protect, defend, indemnify, and hold the CTAC, its officers, employees, and agents free and harmless from and against any claims or judgments arising out of a request for disclosure of Confidential Information. The Contractor shall investigate, handle, respond to, and defend, using counsel chosen by the CTAC, at the Contractor's sole cost and expense, any such claim, even if any such claim is groundless, false, or fraudulent. The Contractor shall pay for all costs and expenses related to such claim, including, but not limited to, payment of attorney fees, court costs, and expert witness fees and expenses. Upon completion of this Agreement or license, the provisions of this paragraph shall continue to survive. The Contractor releases the CTAC from claims or damages related to disclosure by the CTAC. If the Contractor is a Public Contractor under the laws of the State of Florida, there shall be no claim for indemnification, but the Contractor shall identify all confidential information they provide to the CTAC.

C. Project Completion:

1) Upon completion of, or in the event this Agreement is terminated, the Contractor, when acting on behalf of the CTAC as provided under § 119.011(2), Fla. Stat., shall transfer, at no cost, to the CTAC all public records in possession of the Contractor or keep and maintain public records required by the CTAC to perform the service. If the Contractor transfers all public records to the CTAC upon completion or termination of the Agreement, it must destroy any duplicate public records that are exempt or confidential and exempt from public records disclosure requirements. If the Contractor keeps and maintains public records upon the completion or termination of the Agreement all applicable requirements for retaining public records shall be met. All records stored electronically shall be provided to the CTAC, upon request from the CTAC's Custodian of Public Records, in a format that is compatible with the information technology systems of the CTAC.

D. Compliance:

1) An Applicant who fails to provide the public records to the CTAC within a reasonable time may be subject to penalties under § 119.10, Fla. Stat.

IF THE CONTRACTOR HAS QUESTIONS REGARDING THE APPLICATION OF § 119, Fla. Stat., TO THE CONTRACTOR’S DUTY TO PROVIDE PUBLIC RECORDS RELATING TO THIS CONTRACT, CONTACT THE CTAC REPRESENTATIVE AT:

E-MAIL: publicrecordrequests@childrenstrustofalachuacounty.us
PHONE: (352) 374-1830
ADDRESS: P.O. Box 5669, Gainesville, FL 32627

Section 25. Communications:

A. The Contractor shall maintain a working e-mail address and shall respond to e-mail communications from the CTAC Contract Manager within twenty-four (24) business hours from the time the e-mail was received electronically. The Contractor agrees to notify the CTAC Contract Manager of any changes in e-mail, staff, Board of Directors, postal mailing address, etc. within twenty-four (24) hours of the change. The Contractor agrees to add the e-mail and postal mailing addresses of the CTAC Contract Manager to any mailing lists utilized for the purpose of announcements, status reports, and the like.

Section 26. No Religious or Sectarian Requirement:

A. In accordance with Article 1, Section 3, Florida Constitution, and other applicable law, the funding provided under this Agreement may not be used in aid of any church, sect, or religious denomination or in aid of any sectarian institution. The program shall not promote the religion of the provider, be significantly sectarian in nature, involve religious indoctrination, require participation in religious ritual, or encourage the preference of one religion over another.

Section 27. Award Acknowledgement of Support:

A. The Contractor agrees to acknowledge the CTAC’s support in all materials as specified on the CTAC website at <https://www.childrenstrustofalachuacounty.us/funding/page/provider-resources>

Section 28. Electronic Signatures.

A. The Parties agree that an electronic version of this Agreement shall have the same legal effect and enforceability as a paper version. The Parties further agree that this Agreement, regardless of whether in electronic or paper form, may be executed by use of electronic signatures. Electronic signatures shall have the same legal effect and enforceability as manually written signatures. The County shall determine the means and methods by which electronic signatures may be used to execute this

Agreement and shall provide the Contractor with instructions on how to use said method. Delivery of this Agreement or any other document contemplated hereby bearing an manually written or electronic signature by facsimile transmission (whether directly from one facsimile device to another by means of a dial-up connection or whether mediated by the worldwide web), by electronic mail in “portable document format” (“.pdf”) form, or by any other electronic means intended to preserve the original graphic and pictorial appearance of a document, will have the same effect as physical delivery of the paper document bearing an original or electronic signature.

Section 29. Counterparts:

A. This Agreement may be executed in any number of and by the different parties hereto on separate counterparts, each of which when so executed shall be deemed to be an original, and such counterparts shall together constitute but one and the same instrument. Receipt via fax or e-mail with pdf attachment by a party or its designated legal counsel of an executed counterpart of this Contract shall constitute valid and sufficient delivery in order to complete execution and delivery of this Contract and bind the parties to the terms hereof.

Section 30. Contract Documents:

- A. This Contract consists of the following documents which are hereby incorporated as if fully set forth herein and which, in case of conflict, shall have priority in the order listed:
- B. This document, as modified by any subsequent signed amendments
- C. Any amendments to the ITN
- D. The ITN as originally issued
- E. Any Purchase Order under the Contract
- F. The Response, provided that any terms in the Response that are prohibited under the ITN shall not be included in this Contract.

WITNESS WHEREOF, the parties have caused this Agreement to be executed for the uses and purposes therein expressed on the day and year first above-written.

Attachment A: Scope of Services
CTAC Listening Project

CHILDREN’S TRUST OF ALACHUA COUNTY

By: _____
Kristy Goldwire
Acting Executive Director
Date: _____

APPROVED AS TO FORM

Attorney for the Trust

CONTRACTOR

ATTEST (By Corporate Officer)

By: _____ By: _____
Print: _____ Print: _____
Title: _____ Title: _____
Date: _____ Date: _____

INCORPORATED OR ARE OTHERWISE NOT A NATURAL PERSON, PLEASE PROVIDE A CERTIFICATE OF INCUMBANCY AND AUTHORITY, OR A CORPORATE RESOLUTION, LISTING THOSE AUTHORIZED TO EXECUTE CONTRACTS. IF SIGNATURE AUTHORITY IS PROVIDED, ATTESTATION WILL NOT BE NECESSARY.

Purpose/Introduction

In accordance with 125.901 Florida Statute and Local Ordinance 18-08, the Children’s Trust of Alachua County (CTAC) is seeking a contractor to conduct a community Listening Project. The CTAC Listening Project is to rely on primary data sources to provide a platform for community stakeholders to have their lived experiences and ideas informing the strategy and investments of the Trust for the betterment of children in Alachua County. The CTAC Listening Project will be used by CTAC to identify, and characterize, ways to support Alachua County’s children and to determine how CTAC resources can be best used. To this end the overall use of the CTAC Listening Project is to:

- 1. Identify and focus CTAC efforts on priority issues impacting children birth to 18.
- 2. Support the development of a systems map reflecting service strengths and gaps as perceived by residents seeking supports for their children.
- 3. Develop an overarching framework and key strategies to address priority issues.
- 4. Develop a strategic plan for the use of CTAC funds.

Goals and Objectives

The following goals and objectives are to be accomplished as a result of the CTAC Listening Project:

- 1. Ensure that CTAC’s various stakeholders have meaningful input into CTAC’s strategic planning.
- 2. Reveal findings that will allow the CTAC to develop priorities and strategies to address the identified needs and gaps while utilizing and mobilizing existing community strengths and resources.
- 3. Maximize the impact of CTAC resources in addressing the needs of Alachua County children.

Information Gathered from Targeted Populations

Below is a sample list of questions and topics that the CTAC would like to see addressed in the community listening process. Different questions and topics would be appropriate for different community listening participants.

Note: CTAC Members may want to consider additional specific questions they would like addressed as part of the Listening Project.

Sample Questions:

- When we envision a system of supports for our children and youth in Alachua County that works effectively, what do we see?
 - What indicators would let us know that we are indeed adequately supporting children, families, and youth?
 - Do you like the indicators the CTAC used? Add others? Take away any? Do some have higher priority?
 - What gaps exist in terms of available services as well as populations served?
- Children’s Trust of Alachua County ITN# 2022-05

- A rank order of types of supports needed by children and families
- Obstacles/barriers to accessing supports
- What formal and informal supports have you found helpful for you and your children? Why, and how, were they helpful?
- What supports do you not have that you or your child need? What would be different if you had these supports?
- How can we best include you in CTAC's decision-making?
- How can we improve our organizational capacity and create the "CTAC way"?
- What helps? What hurts? What would work better? ... in education, health, safety, etc.
- What is happening in your neighborhood in terms of assets, service gaps, conditions, etc.?
- Do you know about CTAC? What do you know?
- Are you accessing CTAC services? If not, why not?
- What would improve the quality of life in your community?
- Who else should we talk to?
- What services do you wish you could provide? (for providers)
- What strategies are CTAC-funded providers using to build trust? (for providers)
- Are you partnering with CTAC? If not, why not? (for providers and partners)
- What strategies should CTAC be employing? (for providers and partners)
- What are the most important issues that families, children and community stakeholders are concerned about?
- Are families familiar with the supports and services that are available?
- If they are familiar with available services, do they participate? Why/why not?
- What supports would make things better?
- What barriers could be removed that would make things better?

Community Listening Participants:

For the community listening process, the contractor should describe their sampling strategy and recruitment plan to collect data from a representative sample of CTAC's various stakeholders including:

- Parents and caregivers
- Children
- Service Providers – current CTAC providers and potential – nonprofit, public, for-profit
- Partners – current CTAC partners and potential – nonprofit, public, for-profit
- Key Informants (e.g., community leaders, Gainesville for All, pediatricians, faith groups, funders, etc.)

In developing the plan to collect data from a broad and diverse sample of stakeholders the following should be considered:

- Ages: Birth – 5, early elementary, late elementary/MS, HS/adult
- CTAC involvement: those currently accessing CTAC programs as well as those not currently accessing
- Geography: Sample throughout Alachua County – urban and rural
- Vulnerable populations – immigrants, victims of domestic violence, housing insecure, juvenile justice involvement, pregnant women/new mothers, special needs

Children's Trust of Alachua County ITN# 2022-05

- At risk/at promise communities – those who have historically not had a voice or have not trusted institutions
- Those who ran the initial CTAC campaign and individuals with whom they spoke.

Data Collection

It is expected that the contractor will employ a number of data collection methods such as surveys, interviews, focus groups, and community meetings. Different methods will be appropriate for different participants. In describing the proposed data collection plan the contractor should also take into consideration the following:

- Utilize strength-based, equity-informed approach
- Ensure appropriate sampling of key constituents: (1) parents, caregivers, and children and (2) service providers, partners, and other stakeholders from all Alachua County municipalities (i.e., Alachua, Archer, Gainesville, Hawthorne, High Springs, La Crosse, Micanopy, Newberry, and Waldo) relative to the child population.
- How to recruit community listening participants through trusted partners
- Partnering with community organizations and trusted individuals within the community
- Ensure considerations are given to provide accessibility and inclusion for all persons (i.e., arrangements for the care of children, transportation, language, and differently abled populations)
- Ensure proper documentation and records of all data collection (i.e., transcripts, surveys, video recordings, etc.) are retained and submitted to the Trust.

Data Management and Analysis

The contractor should describe their plan for participant privacy and data management as well as describe their proposed analyses including disaggregation of results by relevant demographics and other factors.

- Results to be presented collectively for Alachua County as well as broken down by geographic region and feature key stakeholder groups (i.e., (1) parents, caregivers, and children and (2) service providers, partners, and other stakeholders).

Required Components

A. CTAC Input and Concurrence with Key Project Milestones Timeline

1. Data Collection Plan including approval of participant recruitment, data collection methods and tools
2. Once preliminary findings are developed and prior to issuing final recommendations
3. Presentation of Final Draft Report
4. Presentation of Final Report and Recommendations

Project Timeline:

August 2022

- Community Listening data collection protocols, participants and dates finalized

September – October 2022

Children's Trust of Alachua County ITN# 2022-05

- Community Listening Project data collection conducted November 2022

- Initial findings presented to the CTAC

December 2022

- Present draft report from the Community Listening Project
- Report to the CTAC Board at their half-day workshop (date TBD)

D. Deliverables

1. Initial findings
2. Executive Summary, Condensed Report with Findings and Recommendations
3. Comprehensive Report with Detailed Narrative, Maps, Charts, Graphs, Data Tables
4. Appendix of Primary Data Collection

Attachment B: Insurance Requirement TYPE “B” INSURANCE REQUIREMENTS “Professional or Consulting Services”

Contractor shall procure and maintain for the duration of the contract insurance against claims for injuries to persons or damages to property which may arise from or in connection with the performance of the work hereunder by the contractor, their agents, representatives, employees, or subcontractors.

I. COMMERCIAL GENERAL LIABILITY.

Coverage must be afforded under a per occurrence form policy for limits not less than \$200,000 General Aggregate, \$300,000 Products/Completed Operations Aggregate, \$300,000 Personal and Advertising Injury Liability, \$200,000 each Occurrence, \$50,000 Fire Damage Liability, and \$5,000 Medical Expense.

II. WORKERS COMPENSATION AND EMPLOYER’S LIABILITY.

- A. Coverage to apply for all employees at STATUTORY limits in compliance with applicable state and federal laws; if any operations are to be undertaken on or about navigable waters, coverage must be included for the USA Longshoremen & Harbor Workers Act.
- B. Employer’s Liability limits for not less than \$100,000 each accident; \$500,000 disease policy limit and \$100,000 disease each employee must be included.

III. PROFESSIONAL LIABILITY or ERRORS AND OMISSIONS LIABILITY (E&O).

Professional (E&O) Liability must be afforded for not less than \$200,000 each claim, \$300,000 policy aggregate, required for Capital but not for Services.

IV. OTHER INSURANCE PROVISIONS.

A. All Coverages

1. The Contractor shall provide a Certificate of Insurance to the Children’s Trust of Alachua County with a thirty (30) day notice of cancellation. The certificate shall indicate if cover is provided under a “claims made” or “per occurrence” form. If any cover is provided under “claims made” form the certificate will show a retroactive date, which should be the same date of the contract (original if contract is renewed) or prior.
2. Contractors shall include all subcontractors as insured under its policies. All subcontractors shall be subject to the requirements stated herein.

CERTIFICATE HOLDER: Children’s Trust of Alachua County

Attachment C: Deliverables

DELIVERABLE	EVIDENCE	DUE DATE
Community Listening data collection conducted	Data collection logs (including date, activity, and participants)	September – October 2022
Initial Findings	Presentation to the CTAC Board	November 18, 2022
Comprehensive Report & Appendix of Primary Data Collection	Final report from the community Listening project and report to the Board's half-day workshop (date TBD)	December 31, 2022

File Attachments for Item:

2. Board Meeting Evaluation - Survey Results from 6.13.22



Summary of Board Meeting Evaluation Surveys

Per Board Policy 1.15, at each meeting, Board members will be given the opportunity to evaluate the effectiveness and efficiency of meetings and provide suggestions as to how to improve and make the best use time during Board meetings. The following is a summary of the input Board members provided for review by the Board, CTAC staff, and members of the public regarding the most recent Board meeting.

<u>Date of Meeting:</u>	June 13, 2022
<u>Completion Rate:</u>	90% of Board members completed (9 of 10)

Evaluation of Meeting Components:

Board members rate effectiveness and efficiency of four components from 1 to 4. Ratings signify 1 = “poor”, 2 = “fair”, 3 = “good”, and 4 = “excellent”. Overall, meeting components received mostly favorable ratings of either “good” or “excellent”. Materials provided received an average rating lower than usual with a few Board members commenting about the budget. Additionally, Board members in attendance virtually felt left out as they were not involved or invited to participate in discussions that occurred during the meeting.

Meeting Component				
Date of Meeting	Materials Provided	Meeting Facilitation	CTAC Staff	Presentations
June 13, 2022	2.94	3.67	3.56	3.67
Average (Jan-May)	3.80	3.72	3.93	3.63

Materials Provided (The Board packet was received in a timely fashion and provided the information needed to prepare for the meeting)

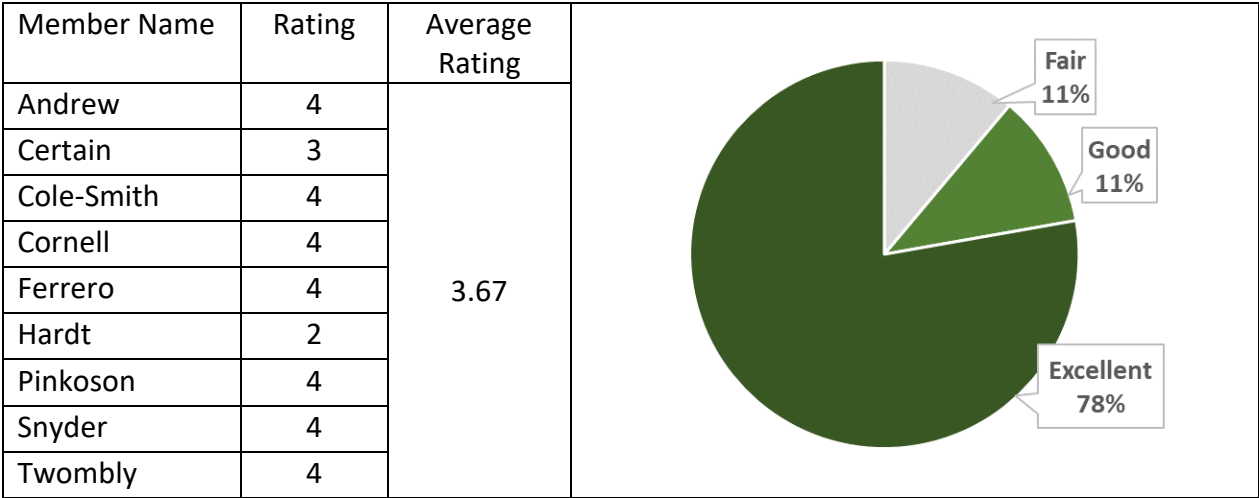
Member Name	Rating	Average Rating
Andrew	3	2.94
Certain	3	
Cole-Smith	2	
Cornell	3	
Ferrero	3	
Hardt	2	
Pinkoson	3.5	
Snyder	3	
Twombly	4	

A pie chart illustrating the distribution of survey responses. The chart is divided into three segments: a large green segment representing 'Good' at 67%, a smaller grey segment representing 'Fair' at 22%, and a small dark green segment representing 'Excellent' at 11%. Each segment is labeled with its category and percentage.

Comments:

- Update finalized budget figures. (Andrew).
- There was a lot to the fund balance and roll back budget discussion. Good job on the tentative budget. (Cornell).
- Materials difficult to follow at times. (Cole-Smith).
- The material was excellent. I received the materials regarding the short list for executive director at 8:45 on Sunday night for a Monday meeting. I did review it, but it was not easy based on my schedule. It would be easier to get something new earlier. (Ferrero).
- I received the packet, but the agenda did not follow the packet. I tuned in early to on time, but there was no sound and no video at the link. Why send us a link if it does not work? (Hardt).
- I need to with the ED to get information that would be helpful to the budget discussion to be included in the packet. (Pinkoson).

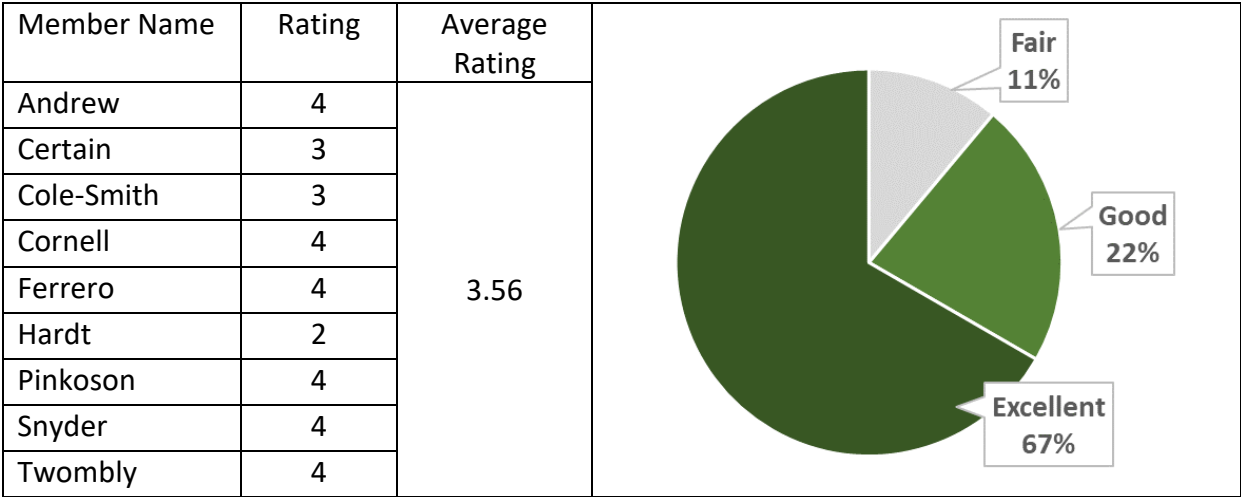
Meeting Facilitation (The Chair ensured Board members and members of the public who wanted to speak had the opportunity to be heard)



Comments:

- From my seat I had a difficult time hearing the other members of the Trust. (Ferrero).
- Not sure the chair even knew I was there. There was no acknowledgment that I was in attendance virtually. (Hardt).

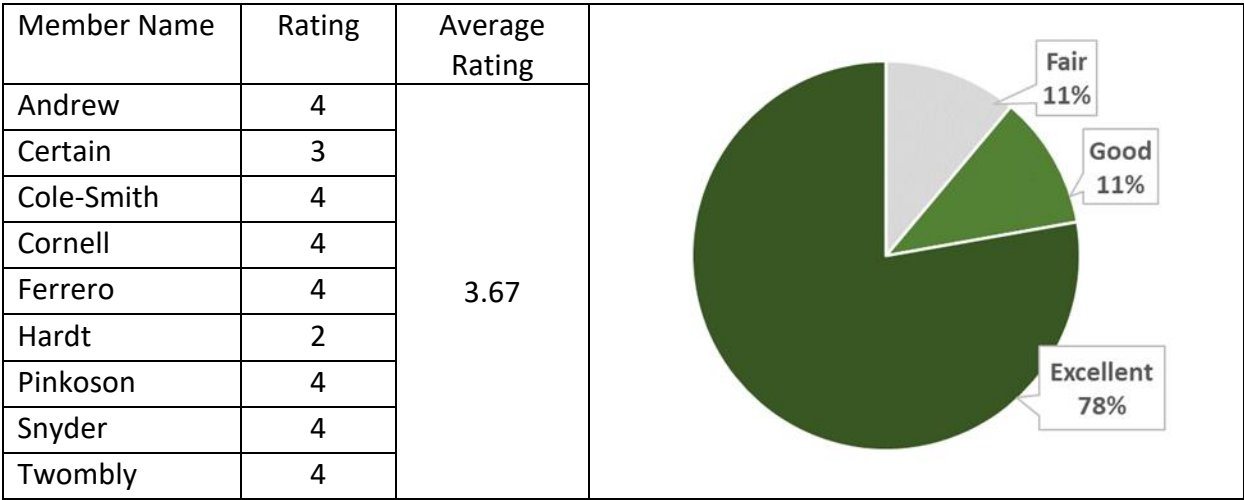
CTAC Staff (CTAC staff were knowledgeable on their agenda items and prepared to address questions, or provide a plan for follow-up)



Comments:

- Staff did not seem to know that the link was not working. Advice I received was to go to YouTube. The only YouTube for us that was live was a meeting dated May 9. How confusing! I felt useless and left out the entire meeting. (Hardt).

Presentations (Presentations were helpful in providing information on programs and policies to guide decision-making and allow for input and transparency)



Comments:

- Great job on the Listening Project ITN. (Cornell).
- Displays were very small and violated all rules for PowerPoint presentations. Between not being able to see, hear, and be heard, it was a waste of time. (Hardt).
- Thanks to Kristy for sharing the info on the ITN/Scope for me since I could not be there in person. She did a great job! (Twombly)

Finally, Board members were able to provide general comments on the meeting overall as well as topics they’d like to see addressed on future agendas. Board members did not specify any topics of interest for future meetings. The Board members in attendance virtually expressed frustration in not being able to participate in the meeting. A compliment was provided that the meeting was completed in a timely fashion. Board members (Certain and Hardt) suggested improving readability of presentation materials.

General Comments:

- Presentation make font bold and bigger (format font bold) to make easier to read. (Certain)
- Meeting completed in a timely fashion. (Cole-Smith)
- If the meetings continue to be like this, I must resign. (Hardt).

- Only issue was I had to attend virtually due to being in quarantine. I did not realize I would have to watch on YouTube in order to hear the meeting and missed the first almost 10 minutes. I missed my opportunity to request good cause so that I could participate in the meeting even though I was in virtual attendance. (Twombly).

Are there any items, presentations, or other information you would like placed on a future Board agenda?

- No comments received.

File Attachments for Item:

3. Executive Director Search Update (Dr. Maggie Labarta)

Candidate Name: _____

Problem Solving

Unfortunately, not all of our ideas are good ones. Tell me about a time when you made a professional decision that you now consider to have been a mistake, knowing what you know now, how should it have been handled and what would you go back and do differently?

Sound Judgment

Give me an example of time when you had to produce results without sufficient guidelines or direction. What did you do? What was the outcome?

Managing/Initiating Change

Tell me about a time you had to support a change effort with which you didn't agree. How did you handle it? What was the outcome and would you do anything differently now?

Accountability/Transparency

Accountability and transparency are important values of an ethical leader. Please provide an example of when you have demonstrated these values, what was the situation, what did you do, what factors did you consider, what was the outcome?

Influencing

If you are selected for this position what would be your initial priorities? What would you advise the Board should be their top three priorities for families in Alachua County?

File Attachments for Item:

5. FY 2021 Financial Statements and Independent Auditor's Report (Purvis Gray)

**Item:**

FY 2021 Financial Statements and Independent Auditor's Report (Purvis Gray)

Requested Action:

The Trust is asked to receive the FY2021 Financial Statements and Independent Auditor's Report

Background:

Board Policy 3.50 (C) requires that "An annual audit will be performed by an independent public accounting firm, as required by Florida Statute. The results of the audit and the audit opinion will be reported to the CTAC and included in CTAC's annual financial report."

The audited financial statements will be presented by CTAC's auditing firm, Purvis Gray.

Attachments:

2021 Financial Statements and Independent Auditor's Report will be provided at the Board meeting

Programmatic Impact:

NA

Fiscal Impact:

NA

Recommendation:

Staff recommends approval

File Attachments for Item:

6. Contract for Accounting Services No. 12041 - Carr, Riggs & Ingram, LLC (Kristy Goldwire)

**Item:**

Contract for Accounting Services No. 12041 - Carr, Riggs & Ingram, LLC

Requested Action:

The Board is asked to discuss and consider increasing funding for contract 12041.

Background:

At the May 2021 meeting, the CTAC Board authorized the Executive Director to negotiate a contract for accounting services with Carr, Riggs, & Ingram, LLC, who has an established fee schedule with the Florida Department of Management Services. A contract with Carr, Riggs & Ingram, LLC was executed on June 22, 2021. The term of the contract is July 1, 2021 – September 30, 2022.

The Maximum indebtedness under this agreement for the period from July 1, 2021 to September 2021 is \$45,000.00. The Maximum indebtedness from period from October 1, 2021 September 2022 is \$164,855.00.

A total of \$22,296.00 was invoiced from July 2021 - September 2021. A total of \$161,667.00 has been invoiced from October 2021 - May 2022. \$3,188.00 is remaining in the current contract. Taking the average invoices, it is estimated that CRI will need about \$70,000.00 for the remaining months of the contract.

Attachments:

Account Payable Invoice Report
Contract for Accounting Services No. 12041 - Carr, Riggs & Ingram, LLC

Programmatic Impact:

N/A

Fiscal Impact:

\$70,000.00

Recommendation:

Staff recommends approval

Accounts Payable Invoice Report

Invoice Date Range 06/01/21 - 06/30/22
 Report By Vendor - Invoice
 Summary Listing

Invoice Number	Invoice Description	Status	Held Reason	Invoice Date	Due Date	G/L Date	Received Date	Payment Date	Invoice Net Amount
Vendor 1113 - Carr Riggs & Ingram									
17217865	Annual Financial Support Services Agreement	Paid by Check #10596		09/30/2021	09/30/2021	09/30/2021		10/07/2021	22,296.00
1724414	Accounting Services through 10-25-2021	Paid by Check #10629		11/04/2021	11/04/2021	11/04/2021		11/09/2021	10,733.00
17258678	Accounting Services through 11/30/2021	Paid by Check #10666		12/09/2021	12/09/2021	12/09/2021		12/10/2021	25,967.00
17271298	Accounting Services through 12/30/2021	Paid by Check #10746		01/12/2022	01/12/2022	01/12/2022		03/03/2022	16,450.00
17283956	Accounting Services through 01/23/22	Paid by Check #10761		03/10/2022	03/10/2022	03/10/2022		03/17/2022	22,403.00
17299763	Accounting Services through 02/23/22	Paid by Check #10761		03/10/2022	03/10/2022	03/10/2022		03/17/2022	24,111.00
17325252	Annual Financial Support Services Agreement March 2022	Paid by Check #10880		06/09/2022	06/09/2022	06/09/2022		06/10/2022	27,326.00
17349917	Annual Financial Support Services Agreement April 2022	Paid by Check #10880		06/09/2022	06/09/2022	06/09/2022		06/10/2022	16,972.00
17372349	Annual Financial Support Services Agreement May 2022	Paid by Check #10880		06/09/2022	06/09/2022	06/09/2022		06/10/2022	17,678.00
Vendor 1113 - Carr Riggs & Ingram Totals						Invoices	9		<u>\$183,936.00</u>
Grand Totals						Invoices	9		<u>\$183,936.00</u>

**CONTRACT FOR SERVICES
NO. 12041
BETWEEN THE CHILDREN’S TRUST OF ALACHUA COUNTY AND
CARR, RIGGS & INGRAM, LLC**

THIS CONTRACT made and entered into this 1 day of July, A.D., 2021 by and between the Children’s Trust of Alachua County, an independent taxing district in Alachua County, hereinafter referred to as the “CTAC”, and “Carr, Riggs, & Ingram, LCC”, a limited liability corporation organized under the laws of the State of Florida hereinafter called the “Contractor”. Collectively hereinafter CTAC and the Contractor are referred to as the “Parties”.

WITNESSETH:

WHEREAS, the CTAC is authorized under § 125.901, Fla. Stat., and § 26.01, Fla. Stat., *et. seq.* Alachua County Code of Ordinances, for the purpose of providing children's services throughout Alachua County; and,

WHEREAS, the CTAC is permitted to negotiate with agencies that have been prices established by the Florida Department of Management Services ‘the Department’ at a price equal to or less than the Price established by the Department; and,

WHEREAS, the Contractor was awarded a State Term Contract No. 84111600-20-1 for the services and pricing described in Attachment 3: Pricing; and,

WHEREAS, CTAC is desirous of entering into an Agreement with Carr, Riggs, & Ingram, LLC for Accounting Services at pricing equal to the State Term Contract;

NOW, THEREFORE, in consideration of the mutual promises and covenants contained herein, and other good and valuable consideration, the receipt and sufficiency of which is acknowledged by the Parties, the Parties hereby agree as follows:

Section 1. Term:

A. This agreement shall commence on July 1, 2021 and continue through and including September 30, 2022, unless earlier terminated, as provided herein. The CTAC, at its sole discretion, may renew this agreement annually through September 30, 2026. CTAC performance and obligation to pay under this agreement is contingent upon a specific annual appropriation by the Children's Trust of Alachua County. The parties hereto understand that this Agreement is not a commitment of future appropriations.

Section 2. Maximum Indebtedness

A. The Maximum Indebtedness under this agreement for the period from July 1, 2021 to September 30, 2021 is \$45,000.00. The Maximum Indebtedness from the period of October 1, 2021 to September 30, 2022 is \$ 164,855.00

Section 3. Performance of Services:

A. A. The Services will be performed by Contractor as specified in the Attachment 2: Scope of Services and Deliverables.

Section 4. Billing and Compensation:

A. Compensation. Contractor will be paid by the CTAC for the Services as specified on the Price Sheets attached as Attachment 3: Pricing

B. Submission of the Contractor's invoice for final payment shall further constitute the Contractor's representation to the CTAC that, upon receipt by the Contractor of the amount invoiced, all obligations of the Contractor to others, including its consultants, incurred in connection with the Services, will be paid in full, that the services or expenses have not been reimbursed by another contractor, and that the services provided served a public purpose. The Contractor shall submit invoices via e-mail to invoice@childrenstrustofalachuacounty.us, or to the CTAC at the following address.

Children's Trust of Alachua County
P.O. Box 5669
Gainesville, FL 32627

C. In the event that the CTAC becomes credibly informed that any representations of relating to payment are wholly or partially inaccurate, the CTAC may withhold payment of sums then or in the future otherwise due to the Contractor until the inaccuracy, and the cause thereof, is corrected to the CTAC's reasonable satisfaction.

D. Payments for all sums are contingent upon meeting the deliverables described in Attachment 2: Scope of Services and Deliverables and the approval of all supporting documentation required by the CTAC. All invoices shall contain the following statement "This request for payment is subject to § 837.06, Fla. Stat.". Invoices for payment shall be made in accordance with the provisions of Chapter 218, Part VII Florida Statutes (Local Government Prompt Payment Act).

E. The Contractor shall submit invoices by the 10th and 24th of every month.

F. Invoice payments shall be sent to:

Carr, Riggs, & Ingram, LCC
c/o Frank Mason, CPA Partner
4010 NW 25th Place
Gainesville, FL 32606

Section 5. Audit, Records, and Reporting:

A. The Contractor agrees to:

- 1) Maintain financial records and reports relating to this agreement.
- 2) Maintain books, records, documents, invoices, and other evidence and accounting procedures and practices such as will permit the Contractor to sufficiently and properly reflect all direct costs of any nature associated with the program.
- 3) Permit all such records described in 1) and 2) above to be subject to inspection, review, and audit by the CTAC.

B. Reports shall be submitted in a format set forth by the CTAC. The CTAC reserves the right to change the forms or formats of the reports without prior written notice to the Contractor. The Contractor shall submit these reports to the CTAC at the following address:

Children's Trust of Alachua County
P.O. Box 5669
Gainesville, FL 32627

C. The CTAC may defer payment to the Contractor for non-compliance with contract deliverables or program requirements.

Section 6. Default and Termination:

A. The failure of the Contractor to comply with any provision of this Agreement will place the Contractor in default. Prior to terminating the Agreement, the CTAC will notify the Contractor in writing. This notification will make specific reference to the provision which gave rise to the default. The CTAC will give the Contractor seven (7) days to submit a plan for curing the default. In the event the default situation is not corrected within the allotted time or to the satisfaction of the CTAC, prior to formal termination the Parties agree to mediation of the dispute or disputes and shall participate in good faith. The mediation shall be conducted by a professional mediator mutually agreed to by the parties under the Florida mediation rules. Mediation shall be held no longer than twenty-one (21) days after the notice of default.

B. The CTAC may also terminate the Agreement without cause by providing ten (10) days written notice to the Contractor (hereinafter, "Termination for Convenience"). The CTAC Project Manager is authorized to provide written notice of Termination for Convenience on behalf of the CTAC. Upon such notice, the Contractor will immediately discontinue all Services affected (unless the notice directs otherwise) and deliver to the CTAC all data, drawings, specifications, reports, estimates, summaries, and such other information and materials as may have been accumulated by the Contractor in performing this Agreement, whether completed or in process. In the event of such Termination for Convenience, the Contractor's recovery against the CTAC shall be limited to that portion of the Annual Contract Price earned through the date of termination, but the Contractor shall not be entitled to any other or further recovery against the CTAC, including, but not limited to, damages, consequential or special damages, or any anticipated fees or profit on portions of the Services not performed.

C. If funds to finance this Agreement become unavailable, the CTAC may terminate the Agreement with no less than twenty-four (24) hours' notice in writing to the Contractor. The CTAC will be the final authority as to the availability of funds. The CTAC will pay the Contractor for all Services completed prior to delivery of notice of termination. In the event of such Termination, the Contractor's recovery against the CTAC shall be limited to that portion of the Annual Contract Price earned through the date of termination, but the Contractor shall not be entitled to any other or further recovery against the CTAC, including, but not limited to, damages, consequential or special damages, or any anticipated fees or profit on portions of the Services not performed.

Section 7. Monitoring:

A. To the extent law, statute or ordinance does not limit a grant of access solely by the authority of the Contractor, the Contractor, by accepting public funds, agrees to permit persons duly authorized by the CTAC to inspect all records, papers, documents, facilities, goods, and services of the Contractor and interview any employees and clients of the Contractor to be assured of satisfactory performance of the terms and conditions of this Agreement. When applicable, the CTAC will identify any deficiencies to the Contractor in writing and the Contractor will prepare a corrective action plan to rectify all deficiencies noted. The Contractor's failure to correct the deficiencies within the agreed upon time may result in the CTAC withholding payments or the Contractor being deemed in breach or default resulting in termination of this Agreement.

Section 8. Modifications:

A. This Agreement may be modified and amended by mutual agreement of the parties; however, any modification shall only become effective upon incorporation of a written amendment to this Agreement, duly executed by both parties. The Parties further agree to renegotiate this Agreement if federal and/or state revision of any applicable laws or regulations makes changes in this Agreement necessary.

Section 9. Notices:

A. Except as otherwise provided in this Agreement any notice of default or termination from either party to the other party must be in writing and sent by certified mail, return receipt requested, or by personal delivery with receipt. All notices shall be deemed delivered two (2) business days after mailing, unless by personal delivery in which case delivery shall be deemed to occur upon actual receipt by the other party. For purposes of all notices, the Contractor and the CTAC representatives are:

CTAC: Chair, Children’s Trust of Alachua County
c/o Children’s Trust Custodian of Public Records
P.O. Box 5669
Gainesville, FL 32627

Contractor: Carr, Riggs, & Ingram, LCC
c/o Frank Mason, CPA Partner
4010 NW 25th Place
Gainesville, FL 32606

Section 10. Assignment of Interest:

A. Neither party will assign or transfer any interest in this Agreement without prior written consent of the other party.

Section 11. Independent Contractor:

A. In the performance of this Agreement, the Contractor will be acting in the capacity of an independent contractor and not as an agent, employee, partner, joint venture, or associate of the CTAC. The Contractor is solely responsible for the means, method, techniques, sequence, and procedure utilized by the Contractor in the full performance of this Agreement. Neither the Contractor nor any of its employees, officers, agents, or any other individual directed to act on

behalf of the Contractor for any act related to this Agreement shall represent, act, or purport to act or be deemed to be the agent, representative, employee, or servant of the CTAC.

B. The Contractor has purchased and will maintain worker's compensation coverage over the term of this Agreement.

C. Policies and decisions of the Contractor, which may be represented by the Contractor in performance of this Agreement, shall not be construed to be the policies or decisions of the CTAC.

Section 12. Indemnification:

A. To the maximum extent permitted by Florida law, the Contractor shall indemnify and hold harmless the CTAC and its officers and employees from any and all liabilities, damages, losses, and costs, including, but not limited to, reasonable attorneys' fees, caused by the negligence, recklessness, or intentional wrongful misconduct of the Contractor or anyone employed or utilized by the Contractor in the performance of this Agreement. The Contractor agrees that indemnification of the CTAC shall extend to any and all Services performed by the Contractor, its subcontractors, employees, agents, servants or assigns.

B. The Contractor's obligation to indemnify under this Article will survive the expiration or earlier termination of this Agreement until it is determined by final judgment that an action against the CTAC or an indemnified party for the matter indemnified hereunder is fully and finally barred by the applicable statute of limitations.

C. This obligation shall in no way be limited in any nature whatsoever by any limitation on the amount or type of Contractor insurance coverage. This indemnification provision shall survive the termination of the Agreement between the CTAC and the Contractor.

D. Nothing contained herein shall constitute a waiver by the CTAC of sovereign immunity or the provisions or limits of liability of § 768.28, Fla. Stat.

E. Paragraphs A-D do not apply to any Contractor which is a government entity protected by Sovereign Immunity under § 768.28, Fla. Stat. For those Agencies, the Parties agree that each party shall be responsible for their own negligence and that of their employees as provided under § 768.28, Fla. Stat. without a waiver of any terms of that statute.

Section 12. Insurance:

A. The Contractor will procure and maintain insurance throughout the entire term of this Agreement of the types and in the minimum amounts detailed in **Attachment 1**. A current

Certificate of Insurance showing coverage of the types and in the amounts required is attached hereto as **Attachment 1A**.

B. Additionally, proof of automobile insurance will be required in the event the Contractor transports children as part of their program.

Section 13. Laws & Regulations:

A. The Contractor will comply with all laws, ordinances, regulations, and building code requirements applicable to the Services required by this Agreement. The Contractor is presumed to be familiar with all state and local laws, ordinances, code rules and regulations that may in any way affect the Services outlined in this Agreement. If the Contractor is not familiar with state and local laws, ordinances, code rules and regulations, the Contractor remains liable for any violation and all subsequent damages or fines. This section includes, but is not limited to background checks as required under Florida law for direct services involving children.

Section 14. E-Verify:

A. Pursuant to § 448.095, Fla. Stat., the Contractor must register with and use the U.S. Department of Homeland Security's E-Verify system to verify the work authorization status of all new employees prior to entering into this Agreement. The Contractor shall include in all contracts with subcontractors performing work pursuant to this Agreement, an express requirement that subcontractors utilize the federal E-Verify system in accordance with the terms governing use of the system to confirm employment eligibility of all new employees hired by subcontractors during the term of this Agreement. Subcontractors shall provide the Contractor with an affidavit stating the subcontractor does not employ, contract with, or subcontract with unauthorized aliens and the Contractor will provide a copy of such affidavit to the CTAC. If the CTAC has good faith belief that the Contractor has violated this section the CTAC will terminate this Agreement. If the CTAC has good faith belief that a subcontractor violated this section, but the Contractor has otherwise complied with this section, the CTAC will notify the Contractor and the Contractor will terminate its agreement with such subcontractor.

Section 15. Non-Waiver:

A. The failure of either party to exercise any right shall not be considered a waiver of such right in the event of any further default or non-compliance.

Section 16. Severability:

A. If any provisions of this Agreement shall be declared illegal, void, or unenforceable, the other provisions shall not be affected but shall remain in full force and effect.

Section 17. Entire Agreement:

A. This Agreement contains all the terms and conditions agreed upon by the Parties.

Section 18. Collusion:

A. By signing this Agreement, the Contractor declares that this Agreement is made without any previous understanding, agreement, or connections with any persons, contractors, or corporations and that this Agreement is fair, and made in good faith without any outside control, collusion, or fraud.

Section 19. Conflict of Interest:

A. The Contractor warrants that neither it nor any of its employees have any financial or personal interest that conflicts with the execution of this Agreement. The Contractor shall notify the CTAC of any conflict of interest due to any other clients, contracts, or property interests.

Section 20. Third Party Beneficiaries:

A. This Agreement does not create any relationship with, or any rights in favor of, any third party.

Section 21. Governing Law and Venue:

A. This Agreement is governed in accordance with the laws of the State of Florida. Venue is in Alachua County, Florida in a Court of Competent Jurisdiction.

Section 22. Construction:

A. This Agreement shall not be construed more strictly against one party than against the other merely by virtue of the fact that it may have been prepared by one of the parties. It is recognized that both parties have substantially contributed to the preparation of this Agreement.

Section 23. Project Records:**A. General Provisions:**

1) Any document submitted to the CTAC may be a public record and is open for inspection or copying by any person or entity. “Public records” are defined as all documents, papers, letters, maps, books, tapes, photographs, films, sound recordings, data processing software, or other material, regardless of the physical form, characteristics, or means of transmission, made, or received pursuant to law or ordinance or in connection with the transaction of official business by any Contractor per § 119.011(11), Fla. Stat. Any document is subject to inspection and copying unless exempted under § 119, Fla. Stat., or as otherwise provided by law.

2) In accordance with § 119.0701, Fla. Stat., the Contractor, *when acting on behalf of the CTAC*, as provided under § 119.012(2), Fla. Stat., shall keep and maintain public records as required by law and retain them as provided by the General Records Schedule established by the Department of State. Upon request from the CTAC’s Custodian of Public Records, provide the CTAC with a copy of the requested records or allow the records to be inspected or copied within a reasonable time unless exempted under § 119, Fla. Stat., or as otherwise provided by law. Additionally, they shall provide the public records at a cost that does not exceed the cost provided in this chapter or as otherwise provided by law.

3) The Contractor shall ensure that public records that are exempt or confidential and exempt from public records disclosure requirements are not disclosed except as authorized by law for the duration of this Agreement and following completion of this Agreement if the Professional does not transfer the records to the CTAC.

B. Confidential Information:

1) During the term of this Agreement or license, the Contractor may claim that some or all of information, including, but not limited to, software documentation, manuals, written methodologies and processes, pricing, discounts, or other considerations (hereafter collectively referred to as “Confidential Information”), is, or has been treated as confidential and proprietary in accordance with § 812.081, Fla. Stat., or other law, and is exempt from disclosure under § 119, Fla. Stat., the Public Records Law. The Contractor shall clearly identify and mark Confidential Information as “Confidential Information” or “CI” and the CTAC shall use reasonable efforts to maintain the confidentiality of the information properly identified as “Confidential Information” or “CI”.

2) The CTAC shall promptly notify the Contractor in writing of any request received by the CTAC for disclosure of the Contractor’s Confidential Information and the Contractor may

assert any exemption from disclosure available under applicable law or seek a protective order against disclosure from a court of competent jurisdiction. The Contractor shall protect, defend, indemnify, and hold the CTAC, its officers, employees, and agents free and harmless from and against any claims or judgments arising out of a request for disclosure of Confidential Information. The Contractor shall investigate, handle, respond to, and defend, using counsel mutually agreed to by both parties, at the Contractor's sole cost and expense, any such claim, even if any such claim is groundless, false, or fraudulent. The Contractor shall pay for all costs and expenses related to such claim, including, but not limited to, payment of attorney fees, court costs, and expert witness fees and expenses. Upon completion of this Agreement or license, the provisions of this paragraph shall continue to survive. The Contractor releases the CTAC from claims or damages related to disclosure by the CTAC. If the Contractor is a Public Contractor under the laws of the State of Florida, there shall be no claim for indemnification, but the Contractor shall identify all confidential information they provide to the CTAC.

C. Project Completion:

1) Upon completion of, or in the event this Agreement is terminated, the Contractor, *when acting on behalf of the CTAC* as provided under § 119.011(2), Fla. Stat., shall transfer, at no cost, to the CTAC all public records in possession of the Contractor or keep and maintain public records required by the CTAC to perform the service. If the Contractor keeps and maintains public records upon the completion or termination of the Agreement all applicable requirements for retaining public records shall be met. All records stored electronically shall be provided to the CTAC, upon request from the CTAC's Custodian of Public Records, in a format that is compatible with the information technology systems of the CTAC.

D. Compliance:

1) A Contractor who fails to provide the public records to the CTAC within a reasonable time may be subject to penalties under § 119.10, Fla. Stat.

IF THE CONTRACTOR HAS QUESTIONS REGARDING THE APPLICATION OF § 119, Fla. Stat., TO THE CONTRACTOR'S DUTY TO PROVIDE PUBLIC RECORDS RELATING TO THIS CONTRACT, CONTACT THE CTAC REPRESENTATIVE AT:

E-MAIL: publicrecordrequests@childrenstrustofalachuacounty.us

PHONE: (352) 374-1830

ADDRESS: P.O. Box 5669, Gainesville, FL 32627

Section 24. Communications:

A. The Contractor shall maintain a working e-mail address and shall respond to e-mail communications from the CTAC Project Manager within twenty-four (24) business hours from the time the e-mail was received electronically. The Contractor agrees to notify the CTAC Project Manager of any changes in e-mail, staff, Board of Directors, postal mailing address, etc. within twenty-four (24) hours of the change. The Contractor agrees to add the e-mail and postal mailing addresses of the CTAC Project Manager to any mailing lists utilized for the purpose of announcements, status reports, and the like.

Section 25. No Religious or Sectarian Requirement:

A. In accordance with Article 1, Section 3, Florida Constitution, and other applicable law, the funding provided under this Agreement may not be used in aid of any church, sect, or religious denomination or in aid of any sectarian institution. The program shall not promote the religion of the provider, be significantly sectarian in nature, involve religious indoctrination, require participation in religious ritual, or encourage the preference of one religion over another.

Section 26. Electronic Signatures:

A. The Parties agree that an electronic version of this Agreement shall have the same legal effect and enforceability as a paper version. The Parties further agree that this Agreement, regardless of whether in electronic or paper form, may be executed by use of electronic signatures. Electronic signatures shall have the same legal effect and enforceability as manually written signatures. The CTAC shall determine the means and methods by which electronic signatures may be used to execute this Agreement and shall provide the Contractor with instructions on how to use said method. Delivery of this Agreement or any other document contemplated hereby bearing a manually written or electronic signature by facsimile transmission (whether directly from one facsimile device to another by means of a dial-up connection or whether mediated by the worldwide web), by electronic mail in “portable document format” (“.pdf”) form, or by any other electronic means intended to preserve the original graphic and pictorial appearance of a document, will have the same effect as physical delivery of the paper document bearing an original or electronic signature.

Section 27. Counterparts:

A. This Agreement may be executed in any number of and by the different parties hereto on separate counterparts, each of which when so executed shall be deemed to be an original, and such counterparts shall together constitute but one and the same instrument. Receipt via fax or e-mail with pdf attachment by a party or its designated legal counsel of an executed counterpart of

this Contract shall constitute valid and sufficient delivery in order to complete execution and delivery of this Contract and bind the parties to the terms hereof.

Section 28. Contract Documents:

- A. This Contract consists of the following documents which are hereby incorporated as if fully set forth herein and which, in case of conflict, shall have priority in the order listed:
- B. This document, as modified by any subsequent signed amendments
- C. Any Purchase Order under the Contract

WITNESS WHEREOF, the parties have caused this Agreement to be executed for the uses and purposes therein expressed on the day and year first above-written.

CHILDREN’S TRUST OF ALACHUA COUNTY

By: 
Colin Murphy
Executive Director
Date: Jun 22, 2021

APPROVED AS TO FORM


Bob Swain (Jun 22, 2021 12:32 EDT)

Attorney for the Trust

CONTRACTOR

ATTEST (By Corporate Officer)

By: _____
Print: _____
Title: _____

By: Frank Mason
Frank Mason (Jun 22, 2021 11:48 EDT)
Print: Frank Mason
Title: CPA Partner, Carr, Riggs, & Ingram, LCC
Date: Jun 22, 2021

INCORPORATED OR ARE OTHERWISE NOT A NATURAL PERSON, PLEASE PROVIDE A CERTIFICATE OF INCUMBANCY AND AUTHORITY, OR A CORPORATE RESOLUTION, LISTING THOSE AUTHORIZED TO EXECUTE CONTRACTS. IF SIGNATURE AUTHORITY IS PROVIDED, ATTESTATION WILL NOT BE NECESSARY.

Attachment 1: Insurance Requirement
TYPE “B” INSURANCE REQUIREMENTS
“Professional or Consulting Services”

Contractor shall procure and maintain for the duration of the contract insurance against claims for injuries to persons or damages to property which may arise from or in connection with the performance of the work hereunder by the contractor, their agents, representatives, employees, or subcontractors.

I. COMMERCIAL GENERAL LIABILITY.

Coverage must be afforded under a per occurrence form policy for limits not less than \$200,000 General Aggregate, \$300,000 Products/Completed Operations Aggregate, \$300,000 Personal and Advertising Injury Liability, \$200,000 each Occurrence, \$50,000 Fire Damage Liability, and \$5,000 Medical Expense.

II. WORKERS COMPENSATION AND EMPLOYER’S LIABILITY.

A Coverage to apply for all employees at STATUTORY limits in compliance with applicable state and federal laws; if any operations are to be undertaken on or about navigable waters, coverage must be included for the USA Longshoremen & Harbor Workers Act.

B Employer’s Liability limits for not less than \$100,000 each accident; \$500,000 disease policy limit and \$100,000 disease each employee must be included.

III. PROFESSIONAL LIABILITY or ERRORS AND OMISSIONS LIABILITY (E&O).

Professional (E&O) Liability must be afforded for not less than \$200,000 each claim, \$300,000 policy aggregate, required for Capital but not for Services.

IV. OTHER INSURANCE PROVISIONS.

A All Coverages

1. The Contractor shall provide a Certificate of Insurance to the Children’s Trust of Alachua County with a thirty (30) day notice of cancellation. The certificate shall indicate if cover is provided under a “claims made” or “per occurrence” form. If any cover is provided under “claims made” form the certificate will show a retroactive date, which should be the same date of the contract (original if contact is renewed) or prior.

2. Contractors shall include all subcontractors as insured under its policies. All subcontractors shall be subject to the requirements stated herein.

CERTIFICATE HOLDER: Children’s Trust of Alachua County

Attachment 2: Scope of Services and Deliverables

A. Transition

1. Receive training on the New World ERP System. Critical functions include:
 - Purchasing
 - Accounts Payable
 - Journal Entries
 - Report retrieval

B. Weekly

1. Record all cash disbursements & cash receipts, and track income & expenses by in the GL in CTAC's accounting system (New World from Tyler Technologies, Inc.)
2. Prepare AP and send a report with vendor check numbers, amounts paid.
3. Report on ACH and wire transfers
4. Record other miscellaneous journal entries as needed
5. Record AR entries & deposits
6. Prepare invoices & track receivables
7. Allocate payroll (bi-weekly)

C. Monthly

1. Record month-end journal entries
2. Complete cost-allocations
3. Reconcile bank & credit card statements and provide monthly report.
4. Prepare management reports
5. Update audit schedules
6. Prepare financial statements for management, and Board of Directors.
7. Prepare a monthly budget to actual summary and budget to actual detail report.
8. Prepare other reports or statements are requested by the Board or Executive Director.

D. Annually

1. Assist management in preparation of budgets & reports
2. Assist management with annual budget development & import budget into New World
3. Maintain accurate chart of accounts
4. Coordinating with the CTAC Audit Firm to provide information, documentation, and reports requested for preparation of the CTAC Annual Audit.
 - i. Writing the Management Discussion and Analysis
 - ii. Single Audit
 - iii. Grant Single Audit Schedule (as applicable)
5. Prepare requested schedules & documents
6. Make adjusting entries as requested by auditor
7. Have representative on-site during audit
8. Prepare CTAC for external funder audits as needed

E. Miscellaneous

1. Fixes Assets
2. Surplus Property
3. Other services as agreed to by the Executive Director and the Contractor.

F. Communications

1. Frequent face-to-face communication (either in person or via web-conferencing) will be expected during onboarding process, audits and year end budgeting process.
2. Weekly phone check-ins during rest of year, which may change based on needs
3. Board Training with the Board of Directors on “How to Read the Financial Statements”
4. Attendance (either in person or virtually) at monthly CTAC Board Meetings

Attachment 3: Pricing

**CRI will utilize the CTAC/Tyler Technologies New World ERP System									
	AC CCC estimates		State contract:					Total	
	worksheet	est hrs / yr	CRI:	Principal Ptr	Senior Mgr / Sup Sr	Consultant Senior	Junior Staff		Admin Admin
AP / PO review	10hrs / wk	520		52	64	104	300		520
AR / Cash receipts	2hrs / mos	24		3	4	8	9		24
Bank recs	8hrs / mos	96		9	27	36	24		96
financial reporting	3hrs / wk	156		24	42	78	12		156
monthly mtgs	2hrs / mos	24		12	12				24
annual audit prep	50hrs / ann	50		5	5	30	10		50
Investments:									
Weekly	1.25	65		6	19	40			65
Monthly	6.5	78		17	41	20			78
				128	214	316	355	-	1,013
				\$ 270	\$ 180	\$ 150	\$ 125	\$ 45	
				\$ 34,560	\$ 38,520	\$ 47,400	\$ 44,375	\$ -	\$ 164,855
				% hours	13%	21%	31%	35%	0%
				% \$	21%	23%	29%	27%	0%

**Financial and Performance Audits (84111600-20-1)
Contractors by Service**

Contractor	a) Financial Statements Audits	b) Audits of Segments of Financial Statements	c) Internal Controls Audits	d) Economy and Efficiency Audits	e) Program Results and Program Fraud Audits
Advanced Systems Design, Inc.				•	•
BCA Watson Rice LLP	•	•	•	•	•
BDO USA, LLP	•	•	•	•	•
Blue Sky Emergency Management dba The Integrity Group	•	•	•	•	•
Carr, Riggs & Ingram, LLC	•	•	•	•	•
CHERRY BEKAERT LLP	•	•	•	•	•
CliftonLarsonAllen LLP	•	•	•	•	•
CohnReznick LLP	•	•	•	•	•
Crowe LLP			•	•	•
Emergen, Inc.	•	•	•	•	•
Ernst & Young U.S. LLP	•	•	•	•	•
Evergreen Solutions, LLC				•	
Grant Thornton LLP	•	•	•	•	•
Harvey, Covington & Thomas of South Florida, LLC	•	•	•	•	•
James Moore & Co.	•	•			
KPMG LLP	•	•	•	•	•
Mauldin & Jenkins, LLC	•	•			
MGT of America Consulting, LLC			•	•	•
MorganFranklin Consulting, LLC			•	•	•
Public Consulting Group LLC				•	•
RSM US LLP	•		•	•	•
Thomas Howell Ferguson P.A.	•	•	•	•	•

**Financial and Performance Audits (84111600-20-1)
Price Sheet**

Contractor	Principal Consultant (Hourly Rate)	Senior Consultant (Hourly Rate)	Consultant (Hourly Rate)	Junior Consultant (Hourly Rate)	Program and Administrative Support (Hourly Rate)
Advanced Systems Design, Inc.	\$230.00	\$175.00	\$145.00	\$90.00	\$45.00
BCA Watson Rice LLP	\$180.00	\$157.50	\$135.00	\$90.00	\$22.50
BDO USA, LLP	\$285.00	\$204.00	\$151.00	\$106.00	\$52.00
Blue Sky Emergency Management dba The Integrity Group	\$180.00	\$160.00	\$130.00	\$95.00	\$25.00
Carr, Riggs & Ingram, LLC	\$270.00	\$180.00	\$150.00	\$125.00	\$45.00
CHERRY BEKAERT LLP	\$245.00	\$185.00	\$135.00	\$105.00	\$68.00
CliftonLarsonAllen LLP	\$200.00	\$170.00	\$140.00	\$100.00	\$40.00
CohnReznick LLP	\$200.00	\$190.00	\$165.00	\$135.00	\$75.00
Crowe LLP	\$364.73	\$270.94	\$182.37	\$151.11	\$52.11
Emergen, Inc.	\$87.50	\$84.00	\$78.50	\$60.00	\$42.50
Ernst & Young U.S. LLP	\$325.00	\$300.00	\$240.00	\$165.00	\$125.00
Evergreen Solutions, LLC	\$175.00	\$150.00	\$125.00	\$100.00	\$70.00
Grant Thornton LLP	\$335.03	\$237.24	\$155.05	\$110.36	\$97.29
Harvey, Covington & Thomas of South Florida, LLC	\$279.00	\$194.00	\$153.00	\$112.00	\$40.00
James Moore & Co.	\$225.00	\$160.00	\$140.00	\$100.00	\$30.00
KPMG LLP	\$305.00	\$280.00	\$250.00	\$175.00	\$135.00
Mauldin & Jenkins, LLC	\$280.00	\$185.00	\$150.00	\$125.00	\$60.00
MGT of America Consulting, LLC	\$275.00	\$225.00	\$185.00	\$145.00	\$65.00
MorganFranklin Consulting, LLC	\$250.00	\$175.00	\$135.00	\$101.00	\$28.00
Public Consulting Group LLC	\$295.00	\$275.00	\$230.00	\$180.00	\$115.00
RSM US LLP	\$250.00	\$225.00	\$185.00	\$135.00	\$110.00
Thomas Howell Ferguson P.A.	\$255.00	\$174.00	\$150.00	\$126.00	\$85.00

Financial and Performance Audits (84111600-20-1)

Job Titles and Duties

This document describes the responsibilities of the personnel provided by the Contractor, in accordance with the terms of the Contract, who are used to provide Customers with services pursuant to the Customer SOW set forth in the Customer's PO (Customers may supplement these duties in their Customer SOWs provided the duties do not exceed or conflict with the Contract).

1. *Principal Consultant:* A minimum of ten (10) years' experience in duties associated with FPA services is required for Principal Consultant positions. The functional responsibilities of this position may include, but are not limited to:
 - Providing executive-level consultation services to the Customer
 - Providing senior-level interface with the Customer and managing daily operations
 - Ensuring the timely performance and completion of all obligations under the PO
 - Organizing and directing the overall performance of the Customer PO
 - Possessing the authority to make binding decisions on behalf of the Contractor
 - Formulating organizational strategy and directing major strategic initiatives
 - Ensuring that goals and objectives are accomplished within budgetary parameters
 - Developing and maintaining Customer relationships
 - Assisting on large, complex or multi-discipline engagements
 - Allocating financial and human resources and material assets
 - Formulating and enforcing work standards
 - Participating in the design phase of tasks and ensuring their successful execution

2. *Senior Consultant:* A minimum of ten (10) years' experience in duties associated with FPA services is required for Senior Consultant positions. The functional responsibilities of this position may include, but are not limited to:
 - Managing the day-to-day operations
 - Ensuring the quality and timely completion of projects or services
 - Providing technical and subject matter expertise in fulfillment of Customer SOWs
 - Participating as a senior team member providing high-level consulting services
 - Planning, organizing, and executing tasks in successful delivery of projects or services
 - Developing and defining strategic visions
 - Planning, directing, controlling, scheduling, coordinating, and organizing management of tasks
 - Providing Customer interface in fulfillment of Customer SOWs
 - Possessing authority and responsibility for the execution of Customer SOWs
 - Planning, organizing, and overseeing all subordinate work efforts
 - Ensuring quality standards and work performance on Customer SOWs
 - Organizing, directing, and managing support services

3. *Consultant:* A minimum of five (5) years' experience in duties associated with FPA services is required for Consultant positions. The functional responsibilities of this position may include, but are not limited to:
 - Applying administrative, consultative, and technical expertise in fulfillment of Customer SOWs
 - Planning, organizing, executing, and controlling project tasks in successful delivery of projects or services
 - Interfacing with Customer on a day-to-day basis to ensure timely delivery of project or services
 - Applying a broad set of management skills and technical expertise as a project leader
 - Providing solutions through analysis
 - Directing subordinates in the completion of tasks orders
 - Organizing, directing, and managing support services
 - Assigning tasks and overseeing projects or other services under the Customer SOWs
 - Directing activities in fulfillment of Customer SOWs
 - Training Customer personnel through formal classroom courses, workshops. or seminars

4. *Junior Consultant:* A minimum of three (3) years' experience in duties associated with FPA services is required for Junior Consultant positions. The functional responsibilities of this position may include, but are not limited to:
 - Applying a broad set of subject matter and technical expertise
 - Directing projects or services under the Customer SOWs within estimated timeframes and budget constraints
 - Organizing, directing, and managing support services
 - Serving as a member of a team performing mid-level assignments
 - Providing solutions through analysis
 - Conducting Customer training through formal classroom courses, workshops, and seminars

5. *Program and Administrative Support:* The functional responsibilities of this position may include, but are not limited to:
 - Coordinating and providing administrative support services to Contractor staff and Customer
 - Supporting the provision of services or production of project deliverables and performing administrative functions required to complete tasks
 - Providing graphics and editorial support services and desktop publishing services
 - Maintaining version control of project documents
 - Providing direct support to consulting staff, including supporting the development of all deliverables









Contract for Services - CTAC & CRI

Final Audit Report

2021-06-22

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