



CHILDREN'S TRUST
OF ALACHUA COUNTY

CHILDREN'S TRUST REGULAR BOARD MEETING AGENDA

April 13, 2026 at 4:00 PM

CTAC, 4010 NW 25th Place, Gainesville, FL 32606

Call to Order

Roll Call

Agenda Review, Revision, and Approval

Approval of the agenda also approves all of the items on the consent agenda.

Consent Agenda

1. [Board Attendance YTD](#)
2. [3.9.2026 Board Workshop Minutes](#)
3. [3.9.2025 Regular Board Meeting Minutes](#)
4. [3.9.2026 Board Meeting Evaluation - Survey Results](#)
5. [FY 2026 Budget Report \(February\)](#)
6. [FY 2026 Checks and Expenditures Report \(February\)](#)
7. [FY 2026 Programmatic Awards and Expenditures Report \(February\)](#)
8. [Sponsorship Requests](#)
9. [Proposed Funding Opportunities](#)

General Public Comments

Chair's Report

Installation of New Board Member - Judge Phillip A. Pena, J.D.

Election - Vice Chair

Executive Director's Report

Child Abuse Prevention Month Proclamation

10. [April 2026 Executive Director's Report](#)

Committee Updates

11. [Finance Committee Recommendation](#)

Presentations

12. [Gun Violence Initiative Overview](#)
13. [Community Foundation of North Central Florida - My Sidewalk Update](#)

Old Business

New Business

14. [Mid- Year Review Recommendations and Updates](#)

For Your Information

Items in this section are for informational purposes only and do not require any action by the Trust.

15. [Alachua County Reads Initiative Update](#)
16. [Early Learning Collaborative Update](#)

General Public Comments

Board Member Comments

Next Meeting Dates

Regular Board Meeting - Monday, May 11, 2026 @ 4:00 pm
Children's Trust of Alachua County, 4010 NW 25th Place, Gainesville, FL 32606

Adjournment

Virtual Meeting Information

View or listen to the meeting: https://www.youtube.com/channel/UCpYNq_GkjCo9FQo3qR5-SOw

Public Comments: Submit online at
<http://www.childrenstrustofalachuacounty.us/commentcard>.

Guidelines for Public Comments

Public comments can be made in person at Children's Trust Board Meetings. We will no longer take comments by Zoom or by phone. If you would like to submit a written comment or a written transcript of your public comment before or after the meeting, these will be provided to Board Members prior to the next Board Meeting.

Any member of the public wishing to be heard either under the agenda section “General Public Comments” or on a specific agenda item shall approach the podium at the appropriate time.

Members of the public recognized by the Chair will have three (3) minutes to speak on a single subject matter. If an individual seeks to be heard on more than one agenda item, the Chair shall determine the amount of time allotted to the speaker. However, such time shall not exceed ten (10) minutes without the approval of the Board or Committee. The Clerk of the Trust is the official timekeeper.

Public members may not share or transfer all or part of their allotted time to any other person or agenda item, except as permitted by this Policy. To the extent a speaker has previously addressed a Board or Committee on the same subject, the Board Chair may limit repeat comments at the Board meeting by the same speaker.

File Attachments for Item:

1. Board Attendance YTD

Board Attendance 2026

Item 1.

Regular Meetings	2/9/2026	3/9/2026	4/13/2026	5/11/2026	6/8/2026	8/10/2026	9/14/2026	9/28/2026	10/12/2026	11/9/2026	12/14/2026		
Chance	P	P											
Wilson Bullard	Absent	Absent											
Pinkoson	P	P											
Certain	P	P											
Cornell	P	Absent											
Hardt	P	P											
Labarta	P	P											
Patton	Absent	Absent											
Walker	Absent	P											
Special Meetings	Board Workshop - 1/26/2026	Board Workshop - 3/9/2026									V = Virtual Attendance	P = Physical Attendance	
Chance	P	P											
Wilson Bullard	Absent	Absent											
Pinkoson	Absent	P											
Certain	P	P											
Cornell	P	P											
Hardt	P	P											
Labarta	P	P											
Patton	Absent	Absent											
Walker	P	Absent											

File Attachments for Item:

2. 3.9.2026 Board Workshop Minutes



CHILDREN'S TRUST
OF ALACHUA COUNTY

CHILDREN'S TRUST BOARD WORKSHOP MINUTES

March 09, 2026, at 9:00 AM

Children's Trust of Alachua County - 4010 NW 25th Place, Gainesville, FL 32606

Chair Chance called the workshop to Order at 9:00 AM

Roll Call

Board Members Present: Mary Chance (Chair), Lee Pinkoson (Treasurer), Tina Certain, Commissioner Ken Cornell, Dr. Nancy Hardt, Dr. Maggie Labarta.

Agenda Review, Revision and Approval

Member Pinkoson moved to approve the workshop agenda; Dr. Labarta seconded. The motion passed unanimously.

Public Comment

Ross Ambrose (High Springs resident) shared concerns regarding reduced seed funding and capacity-building for programs in rural areas. He suggested a performance bonding model for CTAC-funded providers and lobbying for state rules to allow funding for programs that support parents. CTAC Board members and staff shared with Mr. Ambrose that much of what he highlighted as recommendations are currently in place. Executive Director Marsha Kiner invited Ross to schedule a meeting with staff to discuss his ideas further and learn about CTAC current procedures, and practices.

Strategic Plan Presentation

Jaqui Gibbs and Regine Denis of C. Robinson Associates facilitated a review and discussion of the proposed final draft of the FY 2027-2030 Strategic Plan. **Commissioner Cornell moved that the board approves the strategic plan draft** with the following amendments:

- Goal 2 – Add chronic absence as an indicator
- Goal 2 - Formalize communication with the school district and superintendent
- Goal 3 – Add to the implementation plan to explore strategies and partnerships to address housing insecurity for families with children
- Goal 4 – Rephrase to, “Empower and equip our provider community and build sustainable structures for CTAC”
- Goal 4 – Make CTAC’s capacity building the top focus area

Dr. Labarta seconded the motion, which passed unanimously.

During *general discussion*, Dr. Labarta recommended including a line graph of how CTAC program participants measure against the state and county levels.

Public comment:

Christi Arrington (Executive Director, Girls’ Place) raised questions regarding data reporting, graduation rate accuracy, and consideration of poverty and risk for indicators and eligibility.

Funding Allocation Framework

CTAC Chief Financial Officer, Molly Greenwald, presented a percentage-based funding model that aligns with best practices utilized by most children’s trust and children’s services councils.

Goal	% of Program Funds	Proposed Dollar Allocation	FY 26 Dollar Allocations
Goal 1 – Healthy & Nurturing	33%	\$2,477,475	\$5,280,850
Goal 2 – Learning & Academic	34%	\$2,552,550	\$7,165,107
Goal 3 – Safe Community	23%	\$1,726,725	\$733,500.00
Goal 4 – Provider Capacity	10%	\$750,750	\$0.00

Dr. Labarta and Member Pinkoson discussed the discrepancy between allocated and actual spending. The Board emphasized the importance of aligning allocated funds with actual spending to ensure fiscal responsibility and better resource allocation, and more accurate budgeting. Member Certain reminded the Board and staff that some providers have personnel issues that prevent them from using their full allocation, which should be taken into consideration. Belita James, Director of Program Operations, shared strategies to strengthen program accountability and monitoring through use of continued mid-year evaluations, funding periods and a hybrid funding structure. This plan recommends contractual adjustments based on performance and expenditures to support stronger program management and ensure that funding is producing measurable impact. The hybrid funding structure for RFPs includes a fixed award pool with a predetermined funding allocation that cannot be exceeded. Under this proposed model, programs will be ranked based on final evaluation scores, with awards issued to the highest-scoring proposals until the maximum number of awards is reached or no additional fundable proposals remain. The structure also includes provisions for redistributing remaining funds to qualified, unfunded proposals or allowing top-ranked programs to serve more children. Member Pinkoson expressed support for the strategy, noting it would help maintain fiscal discipline while prioritizing high-performing programs. Member Certain voiced concerns about programs potentially inflating their budgets, to which DPO James assured her that the contract and budget review and negotiation process will include adjustments if needed. Member Cornell asked how staff ensures the “agency retains multiple funding sources”. ED Kiner responded that the capacity building support through the Center for Nonprofit Excellence will be part of each program’s contractual requirement. **Member Pinkoson moved to adopt the funding strategy;** Member Cornell seconded. The motion passed unanimously.

During Public Comment of the motion, C. Arrington cautioned that capacity building impact may take longer than one year for agencies who do not know how to write a good proposal.

Ambrose liked the model and suggested additional weighting for programs that serve rural areas. Dr. Labarta confirmed that extra weight is currently given for those providing services in the rural areas of the county.

General Public Comments - none

Board Member Comments – none

Chair Chance adjourned the workshop at 10:58 am.



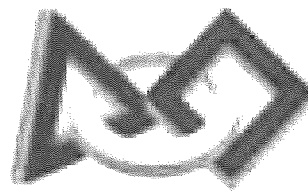
CHILDREN'S TRUST
OF ALACHUA COUNTY

Children's Trust Board Workshop

Sign - In Sheet

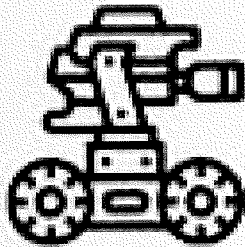
March 9, 2026 from 9a-12a

Name	Organization	Email
Ross Ambrose		rossambrose@dicloud.com
Danie Durante	Hands on Gainesville	
CHRISTY HARRINGTON	HANDS ON	



FIRST Lego League

CORE VALUES

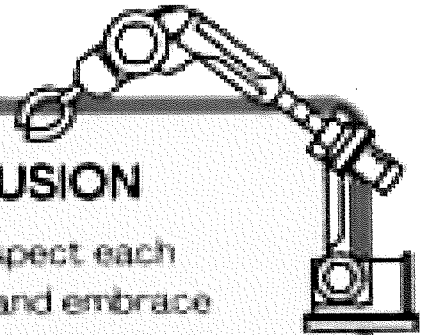


DISCOVERY

We explore new skills and ideas.

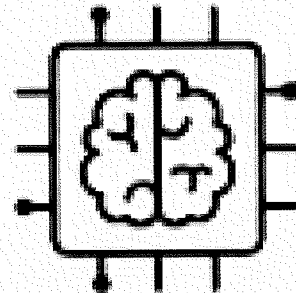
TEAMWORK

We are stronger when we work together!



INCLUSION

We respect each other and embrace our differences.



WHAT IS COOPERTITION?

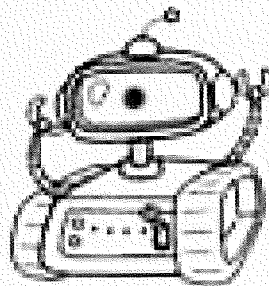
It means to display kindness and respect to others during competition. It is learning and teaching others.

INNOVATION

We use creativity and persistence to solve problems.

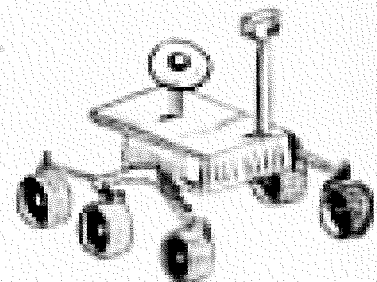
IMPACT

We apply what we learn to improve our world.



WHAT IS GRACIOUS PROFESSIONALISM?

A way of doing things that encourages high-quality work, emphasizes the value of others, and respects individuals and the community.



File Attachments for Item:

3. 3.9.2025 Regular Board Meeting Minutes



CHILDREN'S TRUST
OF ALACHUA COUNTY

CHILDREN'S TRUST REGULAR BOARD MEETING MINUTES

March 09, 2026, at 4:00 PM

CTAC, 4010 NW 25th Place, Gainesville, FL 32606

Call to Order - Chair Chance called the meeting to order at 4:00 PM

Roll Call

Board Members Present: Mary Chance (Chair), Lee Pinkoson (Treasurer), Tina Certain, Dr. Nancy Hardt, Dr. Maggie Labarta, Melissa Walker.

Agenda Review, Revision, and Approval

Dr. Labarta moved to approve the agenda and consent agenda; seconded by Member Certain. Motion passed unanimously.

Consent Agenda

1. Board Attendance YTD
2. 2.9.2026 Regular Board Meeting Minutes
3. 2.9.2026 Board Meeting Evaluation - Survey Results
4. FY 2026 Budget Report (January)
5. FY 2026 Checks and Expenditures Report (January)
6. FY 2026 Programmatic Awards and Expenditures Report (January)
7. Sponsorship Applications

General Public Comments

Phil Kabler (President and CEO - CDS Family and Behavioral Health Services) introduced his successor, P.J. Minze, who will be taking over on April 1, 2026. Kabler thanked CTAC for their support of CDS through the years.

P.J. Minze (Incoming President and CEO – CDS) introduced himself and shared his background and excitement about his new role and the opportunity to partner with others in the community.

Geraldi L., Liam D., and Desmon C. (participants in Amplify Alachua County Student Voice Coalition) thanked CTAC for support of their trip to the Capitol for Teens Day and provided information about their advocacy work through their program.

Dr. Anntwanique Edwards (Asst. Superintendent, Alachua County Public Schools) commented on how proud she is of the Amplify students. Over 60 children across seven high schools are participants in the Amplify program this year thanks to CTAC and Education Foundation support. Interested students can apply through an application form. There is no specific academic requirement. The program seeks diverse students with a variety of backgrounds.

Chair's Report

Chair Chance installed new CTAC Board Member Melissa Walker and administered the Oath of Office.

Chair Chance is organizing a visit with CTAC and the Literacy Collaborative with Dr. Stacy Baier, Senior Vice President of Florida Community Engagement, Operations, and Strategic Partnerships at Helios Education Foundation. Dr. Baier will share key insights and lessons learned from two major initiatives: the Pinellas Early Literacy Initiative (PELI) and Hillsborough's Transforming Early Literacy Initiative (TELI).

Executive Director's Report

March 2026 Executive Director's Report

ED Kiner provided a recap on Children's Week 2026 highlighting Teens Day at the Capitol. She gave commendation to Liam D., from Amplify, and the other teens who represented Alachua County very well. CTAC also held meetings with Senator Jennifer Bradley's office, Representative Yvonne Hinson-Hayes, and Representative Chad Johnson. Rep. Johnson would like to be of support to CTAC, so ED Kiner is planning to meet with him in district soon to continue the discussion on CTAC programming and how he may be of help.

Tom Griffin (Griffin Group) joined via Zoom to provide an end of regular scheduled session update. According to Griffin, there is no movement or definitive action on property tax reform or the budget. The legislature is expected to go into an extended or special session to pass the budget and the property tax reform special session may be held in April, May or as late as early June. Polling shows that approval ratings of the current property tax reform proposals are below the 60% threshold required for referendum. Whatever the final recommendation, it will require the voters to approve it by over 60%. Griffin will keep the Board informed. CTAC leadership's multiple visits to the Capitol have been very helpful and effective in pleading the case of Trusts and CSCs across the state.

ED Kiner concluded her report by congratulating the 11 individuals who recently graduated from the 5th cohort of the Alachua County Business Leadership Institute Master Class.

Fiscal Position Approval

ED Kiner brought forward the need for a new position. CTAC Chief Financial Officer Molly Greenwald requested approval for a Staff Accountant. **Member Pinkoson moved for the approval of staff's request to hire a Staff Accountant;** Member Certain seconded the motion, which passed unanimously.

Presentations

Continuous Quality Improvement

Bonnie Wagner (CTAC Research, Planning, and Evaluation Coordinator) presented Continuous Quality Improvement Evaluation Results for funded programs. This is the fourth year that CQI has been conducted. Each year building on previous evaluation methods. A total of 81 CQI reports were completed this year.

Dr. Labarta suggested staff group providers based on the number of years they have received CTAC funding so the CQI results can be reported accordingly. Member Pinkoson concurred, suggesting data on first year providers is separated out.

Dr. Hardt asked why all providers were not mastering the population served category or doing better with data. Member Walker commented that it would help to group the programs by type on a dashboard. Board members shared interest in grouping the providers by type of program and how long

they have been funded by CTAC. **Member Pinkoson moved to accept the report and have staff bring back a recommendation concerning the emerging category.** Dr. Labarta seconded the motion, which passed unanimously.

Public Comment

Bishop Christopher Stokes (Willie Mae Stokes Community Center) thanked CTAC for the CQI tool and said it is very useful.

Sherry Kitchens (Child Advocacy Center) also commented that the tool is wonderful. It is her favorite tool because it is measurable. Kitchens appreciates the work staff put into the tool and shared that her team is looking for a way to do it internally as well.

Allysen Marks (Kids Count) expressed gratitude to Bonnie Wagner and Amy Wagner for the information.

James Miller (Executive Director, Mirror Image Leadership Academy) thanked CTAC and commented that the data is very valuable.

Member Pinkoson noted CTAC has come a long way in how different the reaction to CQI is now verses when this process was first implemented.

FY 25 - 26 Summer Camp Evaluation and Overview

Dr. Amy Wagner (CTAC Research, Planning, and Evaluation Coordinator) presented a performance review of the CTAC-funded summer camps. There were 1,117 children served for a minimum of three days during each week in 2025 at 26 camp sites throughout Alachua County. Campers attended an average of 87% of the days they planned to attend - exceeding the 75% attendance rate target. The Board discussed procedures for providers where students do not meet attendance requirements. Member Pinkoson shared CTAC needs to make sure we have done as much as we can to serve students. Literacy programming was not required of the summer camps, however twelve providers reported incorporating literacy activities in their plans. A Summer Literacy Convening is planned for April 17, to discuss strategies for implementing impactful literacy programming. Member Certain spoke favorably of the Freedom School model and asked staff to invite Dr. Coleman-King to attend the Literacy Convening to share strategies and tactics with the other programs. Camps provided 397 hours of staff training. Staff, parent, and student surveys were overall very positive.

Dr. Meg Lietzau (Autism Education and Training Specialist, University of Florida Center for Autism and Related Disabilities) described her experience supporting special needs students at CTAC-funded camps. She shared a success story of a student who had a meaningful summer due in large part to the CTAC-funded training that staff received and the partnership between CTAC and UF CARD.

Latoya Lopez (Owner, Camp Just for Us) thanked Dr. Wagner for the data. She has been a CTAC-funded provider for five years now. Data reports provided in Year 2, 3 and 4 helped her identify what she was doing well and not so well. This helped her gain sustainability over the last four summers. She went from 25 kids to 130 this year. Lopez closed her comments by emphasizing the value of the expert-level support and resources CTAC providers receive at no cost.

Dr. Anntwanique Edwards (Deputy Superintendent, Alachua Public Schools) thanked CARD and CTAC and suggested adding to the summer staff survey "what they felt like worked best" or "what portion of the training was most meaningful" to help glean more meaningful feedback.

Old Business - none

New Business

2027-2030 Strategic Plan Approval

Conchita Robinson (CEO, C. Robinson Associates) and her team joined via Zoom to give ED Kiner, staff and the CTAC Board their gratitude for the opportunity to work with the Trust through the strategic plan update process. Robinson reviewed the steps that led to the draft that has been presented and described the next steps once the plan is approved.

Member Pinkoson moved that the Board approve the 2027-2030 Strategic Plan. Dr. Labarta seconded the motion, which passed unanimously.

General Public Comments

Sherry Kitchens (CAC) thanked CTAC for continued support of their therapy program. They are now down to less than a week waiting for services. On behalf of the Child Abuse Prevention Task Force, Kitchens thanked CTAC for supporting their pinwheel project and invited the Board to pinwheel garden planting in front of the UF Health Shands Children's Hospital on April 1, 2026, at 8:00 AM.

Tatila Brock-Paul (Executive Director, Alachua County Education Foundation) thanked CTAC for its support of Amplified. It is really making a difference. She also thanked CTAC for supporting the Education Foundation's Gala celebrating all good things happening in Alachua County Public Schools. End of Year celebration invitations were handed out.

Board Member Comments

Member Certain confirmed with Dr. Edwards that the school district is working with Dr. Lietzau at CARD. She also extended thanks to C. Robinson for all their hard work and flexibility during the strategic planning process. Dr. Hardt and Dr. Labarta commended all on a job well done and shared their appreciation. Chair Chance stated this was her favorite Board meeting yet, citing a great combination of data and heartfelt testimonials. Member Pinkoson shared that the initiative is very positive and we are showing how we are making a difference and moving the needle. Thanks to staff, consultants and providers.

For Your Information

The following reports were provided for informational purposes:

Early Childhood Learning Collaborative Update

Community Literacy Collaborative Update

Next Meeting Dates

Regular Board Meeting - Monday, April 13th @ 4:00 pm

Adjournment

Chair Chance adjourned the meeting at 6:00 pm.



CHILDREN'S TRUST
OF ALACHUA COUNTY

Children's Trust Board Meeting

Sign - In Sheet

03/09/2026 from 4pm-6pm

Name	Organization	Email
Crusson Valentine	AMCHHS	gvvalentin@amchhs.org
Patrice Minzic	CDS	PJ_Minzic@CDSFL.org
Melissa Walker	DCF	melissawalker@myflfamilies.com
Bishop Chris Stokes	WVNSCC	Bishopstokes2@gmail.com
Paul Kablan	CDS	paul.kablan@cdsfl.org
Leah Malone	PEAK	leah@peaklitcray.org
Desmen Crapps	Amplified	crappsd@smishce.edu
Sharde Goodloe	TWA / Goodwill	sgoodloe@goodwillnorthfla.org
Sherry Kitchens	Child Advocacy Ch	sherry@caag Gainesville.org
MARLA Meredith	Goodwill	marledito@goodwillnorthfla.org
Armonique Edwards	SBAC	edwardad@gun.sbac.edu
Tiffani Pal	SBAC / Ed Fou	hrockett@gun.sbac.edu
CHRISTI ANANDAN	GOOD PLACE	
Nick Anschutz	Main Street Daily News	NAnschutz@mainstreetdailynews.com
Camryn	Amplified	telcynn@smishce.edu

Eric Lanham
James Miller

AIM
MILA

ern@acesinm...
j.miller@mirrorimageleadership.org

Jocari Livingston	Amplified	Jocari.moneta@gmail.com
Johanna Livingston	Parent	msjohanna.ucf@gmail.com
Isabel Brazzel	GCC	izzz@jainesvillecircus.com
Christopher	Amplified	ChestnutChris34@gmail.com
Whitney Gaddy	Parent	wgaddy@gmail.com
LaToya Lopez	Amplified	justforusedu@gmail.com
Allysen Marks	Kids Count	allysen@kidscountalachu.org



CHILDREN'S TRUST
OF ALACHUA COUNTY

Updated Programmatic Awards and Expenditure Report

For the Fiscal Period Ended January 31st, 2026

Prepared by Molly Allison Greenwald, Chief Financial Officer, on Behalf of Marsha Kiner, Executive Director and for the Benefit of the Board of Directors

FY 2026 Programmatic Awards & Expenditures Summary Report
Year-to-Date January 2026

Funding Priorities	Budgeted (A)	Committed (B)	Expensed (C)	Balance (B-C)	% Expensed (C/B)
GOAL 1: All children and youth are healthy and have nurturing caregivers and relationships	\$3,426,213	\$3,385,553	\$389,492	\$2,996,061	11.50%
Family Resource Centers / Help Me Grow	\$1,710,625	\$1,685,625	\$243,386	\$1,442,239	14.44%
Maternal Child Health	\$690,334	\$674,674	\$57,398	\$617,276	8.51%
Youth Health	\$627,426	\$627,426	\$36,596	\$590,830	5.83%
Partners in Adolescent Lifestyle Support (PALS) THRIVE	\$120,164	\$120,164	\$26,149	\$94,015	21.76%
Reach Community Counseling Services for Adolescent Girls	\$120,164	\$120,164	\$0	\$120,164	0.00%
Reducing Trauma to Abused Children Therapy Program	\$157,500	\$157,500	\$25,963	\$131,537	16.48%
Goal 2: All children can learn what they need to be successful	\$7,165,107	\$7,164,779	\$578,356	\$6,586,423	8.07%
Summer RFP 2025-01	\$2,101,573	\$2,101,573	\$0	\$2,101,573	0.00%
Enrichment RFP 2024-02	\$827,834	\$827,539	\$204,385	\$623,154	0.04%
Afterschool RFP 2023-01	\$1,226,281	\$1,226,248	\$251,943	\$974,305	20.55%
Other (Literacy, STEM, Tuition Assistance)	\$2,017,169	\$2,017,169	\$122,028	\$1,895,141	6.05%
Teens Work Alachua	\$992,250	\$992,250	\$0	\$992,250	0.00%
Goal 3: All children live in a safe community	\$545,000	\$545,000	\$0	\$545,000	0.00%
Capacity Building & Mini Grants	\$733,500	\$280,761	\$80,504	\$200,257	28.67%
Sponsorships & Community Engagement	\$60,000	\$60,000	\$32,445	\$27,555	54.08%
Emergent Needs	\$100,000	\$0	\$0	\$100,000	0.00%
Special Initiatives					
Literacy Initiative	\$610,000	\$550,000	\$0	\$550,000	0.00%
Food Distribution Initiative	\$0	\$20,000	\$20,000	\$0	100.00%
Grand Total	\$12,639,820	\$11,436,093	\$1,100,767	\$11,152,593	9.63%

FY 2026 Programmatic Awards & Expenditures Summary Report
 Year-to-Date January 2026

Funding Priorities	Budgeted (A)	Committed (B)	Expensed (C)	Balance (B-C)	% Expensed (C/B)
GOAL 1: All children and youth are healthy and have nurturing caregivers and relationships	\$3,426,213	\$3,385,553	\$389,492	\$2,996,061	11.50%
Family Resource Centers / Help Me Grow	\$1,710,625	\$1,685,625	\$243,386	\$1,442,239	14.44%
Maternal Child Health	\$690,334	\$674,674	\$57,398	\$617,276	8.51%
Youth Health	\$627,426	\$627,426	\$36,596	\$590,830	5.83%
Partners in Adolescent Lifestyle Support (PALS) THRIVE	\$120,164	\$120,164	\$26,149	\$94,015	21.76%
Reach Community Counseling Services for Adolescent Girls	\$120,164	\$120,164	\$0	\$120,164	0.00%
Reducing Trauma to Abused Children Therapy Program	\$157,500	\$157,500	\$25,963	\$131,537	16.48%
Goal 2: All children can learn what they need to be successful	\$7,165,107	\$7,164,779	\$578,356	\$6,586,423	8.07%
Summer RFP 2025-01	\$2,101,573	\$2,101,573	\$0	\$2,101,573	0.00%
Enrichment RFP 2024-02	\$827,834	\$827,539	\$204,385	\$623,154	0.04%
Afterschool RFP 2023-01	\$1,226,281	\$1,226,248	\$251,943	\$974,305	20.55%
Other (Literacy, STEM, Tuition Assistance)	\$2,017,169	\$2,017,169	\$122,028	\$1,895,141	6.05%
Teens Work Alachua	\$992,250	\$992,250	\$0	\$992,250	0.00%
Goal 3: All children live in a safe community	\$545,000	\$545,000	\$0	\$545,000	0.00%
Capacity Building & Mini Grants	\$733,500	\$280,761	\$80,504	\$200,257	28.67%
Sponsorships & Community Engagement	\$60,000	\$60,000	\$32,445	\$27,555	54.08%
Emergent Needs	\$100,000	\$0	\$0	\$100,000	0.00%
Special Initiatives					
Literacy Initiative	\$610,000	\$550,000	\$0	\$550,000	0.00%
Food Distribution Initiative	\$0	\$20,000	\$20,000	\$0	100.00%
Grand Total	\$12,639,820	\$11,436,093	\$1,100,767	\$11,152,593	9.63%

FY 2026 Programmatic Awards & Expenditures Report

January 31, 2026

* Please note expensed numbers are as of January 31st, 2026. Invoice status column, if states "current" indicates that through current day, more amount has been expensed than reflected on report.

Last month completed

GOALS / PROGRAM	AGENCIES	BUDGETED FUNDING	COMMITTED FUNDING	AMOUNT EXPENSED	REMAINING BUDGET	% EXPENSED	Invoice Status
GOAL 1: ALL CHILDREN AND YOUTH ARE HEALTHY AND HAVE NURTURING CAREGIVERS AND RELATIONSHIPS							
Family Resource Centers							
Family Resource Centers/Consulting Navigators/Help Me Grow	Partnership for Strong Families	\$153,874.00	\$153,874.00	\$17,080.95	\$136,793.05	11.10%	Current
Family Resource Centers	Partnership for Strong Families	\$926,001.00	\$926,001.00	\$116,721.56	\$809,279.44	12.60%	Current
Family Resource Centers	Willie Mae Stokes Community Center	\$165,375.00	\$165,375.00	\$36,990.15	\$128,384.85	22.37%	Current
Family Resource Centers	Pleasant Street Civil Rights & Cultural	\$165,375.00	\$165,375.00	\$41,343.75	\$124,031.25	25.00%	Current
Family Resource Centers	City of Hawthorne	\$150,000.00	\$150,000.00	\$0.00	\$150,000.00	0.00%	Three month Lag
Family Resource Centers	Deeper Purpose Community Charities	\$150,000.00	\$125,000.00	\$31,249.95	\$93,750.05	25.00%	Current
Maternal Child Health							
Newborn Home Visiting Program	Healthy Start of North Central Florida, Inc.	\$495,477.00	\$495,477.00	\$57,397.84	\$438,079.16	11.58%	One Month Lag
Maternal Child Health Access Program	UF Health Access Clinic	\$85,660.00	\$70,000.00	\$0.00	\$70,000.00	0.00%	Three month Lag
Doula Friendly Designation	A&A Doula Consulting	\$49,197.00	\$49,197.00	\$0.00	\$49,197.00	0.00%	Two Month Lag
Flourish Alachua	Britany Fadiora dba Doulio LLC	\$60,000.00	\$60,000.00	\$0.00	\$60,000.00	0.00%	current
Youth Health							
Wellness Healthcare Navigation (Year 2/3)	Children's Home Society of Florida	\$265,259.00	\$265,259.00	\$36,596.31	\$228,662.69	13.80%	Current
Reach Community Counseling Services for Partners in Adolescent Lifestyle Support (PALS)	PACE Center for Girls Inc.	\$120,164.00	\$120,163.77	\$0.00	\$120,163.77	0.00%	Three month Lag
Saving Smiles (Year 2/3)	UF Health Shands	\$120,164.00	\$120,164.00	\$26,148.61	\$94,015.39	21.76%	Current
Reducing Trauma to Abused Children Therapy	UF College of Dentistry	\$362,167.00	\$362,167.00	\$0.00	\$362,167.00	0.00%	Three month Lag
	Child Advocacy Center	\$157,500.00	\$157,500.00	\$25,962.63	\$131,537.37	16.48%	Current
		\$3,426,213.00	\$3,385,552.77	\$389,491.75	\$2,996,061.02	11.50%	
TOTAL GOAL 1 "Committed"							
		\$	3,385,552.77				
Total Goal One "Assigned" Amount Per Goal One (GASB Classification, so even though not "Committed Funds" to a program, Allocated to Goal One, thus considered "Assigned")							
		\$	1,895,297.23				
TOTAL GOAL 1 ("Committed + Assigned)							
		\$	5,280,850.00				
GOAL 2: ALL CHILDREN CAN LEARN WHAT THEY NEED TO BE SUCCESSFUL							
EARLY LEARNING PROGRAMMING							
Accreditation Academy / Master Class Series	Business Leadership Institute	\$360,000.00	\$360,000.00	\$0.00	\$360,000.00	0.00%	Current
Accreditation Academy / Master Class Series	Accreditation program supplies	\$262,820.00	\$262,820.00	\$0.00	\$262,820.00	0.00%	Three month Lag
SUMMER BRIDGE FOR HEAD START	Episcopal Children Services	\$650,000.00	\$650,000.00	\$73,545.50	\$576,454.50	11.31%	Two Month Lag
Childcare Tuition Assistance	Early Learning Coalition	\$1,272,820.00	\$1,272,820.00	\$73,545.50	\$1,199,274.50	5.78%	

Ashley McClellan DBA The Concrete Rose	\$37,779.00	\$37,779.00	\$0.00	\$37,779.00	0.00%	Not Applicable Yet
Behavior Bricks	\$167,607.00	\$167,607.00	\$0.00	\$167,607.00	0.00%	Not Applicable Yet
BOYS & GIRLS CLUBS OF NE FL	\$110,252.00	\$110,252.00	\$0.00	\$110,252.00	0.00%	Not Applicable Yet
Camp Makerie	\$128,625.00	\$128,625.00	\$0.00	\$128,625.00	0.00%	Not Applicable Yet
COMMUNITY IMPACT CORPORATION	\$135,616.00	\$135,616.00	\$0.00	\$135,616.00	0.00%	Not Applicable Yet
DANCE ALIVE	\$7,350.00	\$7,350.00	\$0.00	\$7,350.00	0.00%	Not Applicable Yet
DEEPER PURPOSE COMMUNITY CHURCH	\$188,999.00	\$188,999.00	\$0.00	\$188,999.00	0.00%	Not Applicable Yet
Gainesville Area Tennis Association (Aces in Motion)*	\$59,535.00	\$59,535.00	\$0.00	\$59,535.00	0.00%	Not Applicable Yet
Gainesville Circus Center*	\$26,459.00	\$26,459.00	\$0.00	\$26,459.00	0.00%	Not Applicable Yet
GIRLS PLACE	\$140,909.00	\$140,909.00	\$0.00	\$140,909.00	0.00%	Not Applicable Yet
SUMMER CAMP RFP 2025-01 (Year 2 of 3):						
GREATER DUVAL NEIGHBORHOOD ASSOCIATION	\$44,100.00	\$44,100.00	\$0.00	\$44,100.00	0.00%	Not Applicable Yet
HAGIOS EARLY LEARNING CENTER	\$27,302.00	\$27,302.00	\$0.00	\$27,302.00	0.00%	Not Applicable Yet
I AM STEM	\$189,042.00	\$189,042.00	\$0.00	\$189,042.00	0.00%	Not Applicable Yet
IGB EDUCATION CORP	\$110,502.00	\$110,502.00	\$0.00	\$110,502.00	0.00%	Not Applicable Yet
JUST FOR US EDUCATION	\$125,538.00	\$125,538.00	\$0.00	\$125,538.00	0.00%	Not Applicable Yet
Kids Count	\$41,929.00	\$41,929.00	\$0.00	\$41,929.00	0.00%	Not Applicable Yet
LIMITLESS ADVENTURES	\$53,325.00	\$53,325.00	\$0.00	\$53,325.00	0.00%	Not Applicable Yet
Mirror Image Leadership Academy	\$65,520.00	\$65,520.00	\$0.00	\$65,520.00	0.00%	Not Applicable Yet
STAR CENTER CHILDRENS THEATER	\$80,262.00	\$80,262.00	\$0.00	\$80,262.00	0.00%	Not Applicable Yet
TRAVELING ART CAMP	\$306,543.00	\$306,543.00	\$0.00	\$306,543.00	0.00%	Not Applicable Yet
UF - CROP	\$36,750.00	\$36,750.00	\$0.00	\$36,750.00	0.00%	Not Applicable Yet
UF - VET Camp	\$9,187.00	\$9,187.00	\$0.00	\$9,187.00	0.00%	Not Applicable Yet
Williams Temple	\$8,442.00	\$8,442.00	\$0.00	\$8,442.00	0.00%	Not Applicable Yet
Incentives						
	\$2,101,573.00	\$2,101,573.00	\$0.00	\$2,101,573.00	0.00%	

All Well Health Services	\$4,624.00	\$4,624.00	\$0.00	\$4,624.00	0.00%	Current
CE's Underground Kitchen	\$135,518.00	\$135,518.00	\$38,719.18	\$96,798.82	28.57%	Current
Crafty Gemini Youth Development	\$78,750.00	\$78,750.00	\$12,728.75	\$66,021.25	16.16%	Current
Cultural Arts Coalition	\$35,173.00	\$35,172.90	\$14,850.78	\$20,322.12	42.22%	Current
DJ Elo Global LLC	\$38,651.00	\$38,650.92	\$9,202.54	\$29,448.38	23.81%	Current
Dream On Purpose	\$18,556.00	\$18,556.00	\$0.00	\$18,556.00	0.00%	Three month Lag
IGB Education Group	\$25,675.00	\$25,668.00	\$11,229.75	\$14,438.25	43.75%	Current
Infinite Dream Builders Corp	\$14,978.00	\$14,977.90	\$11,554.38	\$3,423.52	77.14%	Current
Lee's Preschool Center	\$92,424.00	\$92,424.00	\$20,623.41	\$71,800.59	22.31%	Current
Motiv8U of North Central Florida Inc.	\$165,375.00	\$165,375.00	\$50,715.00	\$114,660.00	30.67%	Current
Music & Arts Program for Youth Inc.	\$63,374.00	\$63,086.93	\$19,913.20	\$43,173.73	31.56%	Current
Santa Fe College	\$95,770.00	\$95,770.00	\$6,785.32	\$88,984.68	7.09%	Current
ENRICHMENT PROGRAMMING (Year 2 of 2) RFP 2024-02						

University of Florida Natural History	\$58,966.00	\$58,966.00	\$8,062.61	\$50,903.39	13.67%	Current
Boys and Girls Club of Alachua County*	\$827,834.00	\$827,539.65	\$204,384.92	\$623,154.73	24.70%	current
Deeper Purpose Community Church, Inc.*	\$136,160.00	\$136,160.00	\$11,065.61	\$125,094.39	8.13%	Current
Gainesville Area Tennis Association (Aces in Motion)*	\$126,749.00	\$126,749.00	\$31,687.25	\$95,061.75	25.00%	Current
Gainesville Circus Center*	\$286,191.00	\$286,157.56	\$71,292.48	\$214,865.08	24.91%	Current
Girls Place, Inc.*	\$156,133.00	\$156,133.00	\$46,626.50	\$109,506.50	29.86%	current
Kids Count in Alachua County, Inc.*	\$141,047.00	\$141,047.00	\$10,733.37	\$130,313.63	7.61%	Two Month Lag
Willie Mae Stokes Community Center, Inc.	\$207,400.00	\$207,400.00	\$38,471.41	\$168,928.59	18.55%	Current
	\$172,601.00	\$172,601.00	\$42,036.85	\$130,564.15	24.35%	Current
	\$1,226,281.00	\$1,226,247.56	\$251,913.47	\$974,334.09	20.54%	
OTHER PROGRAMS						
Freedom School - Gainesville	\$143,574.00	\$143,574.00	\$0.00	\$143,574.00	0.00%	Not Applicable Yet
Freedom School - Hawthorne	\$84,000.00	\$84,000.00	\$0.00	\$84,000.00	0.00%	Not Applicable Yet
DOLLY PARTON IMAGINATION LIBRARY	\$63,000.00	\$63,000.00	\$0.00	\$63,000.00	0.00%	2 month lag
THE BRIDGE COMMUNITY CENTER LITERACY PROGRAM	\$121,275.00	\$121,275.00	\$17,825.48	\$103,449.52	14.70%	current
3DE Program	\$157,500.00	\$157,500.00	\$0.00	\$157,500.00	0.00%	Two Month Lag
BIZ TOWN	\$50,000.00	\$50,000.00	\$0.00	\$50,000.00	0.00%	Two Month Lag
AMPLIFIED	\$125,000.00	\$124,999.76	\$30,657.50	\$94,342.26	24.53%	One Month Lag
TeensWork Alachua	\$992,250.00	\$992,250.00	\$0.00	\$992,250.00	\$0.00	Two Month Lag
	\$1,736,599.00	\$1,736,598.76	\$48,482.98	\$1,688,115.78	2.79%	
	\$7,165,107.00	\$ 7,164,778.97	\$578,326.87	\$6,586,452.10	0.00%	
TOTAL GOAL 2 "Committed" \$ 7,164,778.97						
Total Goal Two "Assigned" Amount Per Goal Two (GASB Classification, so even though not "Committed Funds" to a program, Allocated to Goal Two, thus considered "Assigned") \$ 328.03						
TOTAL GOAL 2 ("Committed + Assigned") \$ 7,165,107.00						
MENTORING PROGRAMS						
Provider engagement, training, and capacity t	\$50,000.00	\$50,000.00	\$0.00	\$50,000.00	0.00%	Two Month Lag
AMI Kids	\$210,000.00	\$210,000.00	\$0.00	\$210,000.00	0.00%	Two Month Lag
City of Gainesville	\$150,000.00	\$150,000.00	\$0.00	\$150,000.00	0.00%	Two Month Lag
Youth Engagement	\$75,000.00	\$75,000.00	\$0.00	\$75,000.00	0.00%	current
Alachua County Sheriff's Office Cops &	\$60,000.00	\$60,000.00	\$0.00	\$60,000.00	0.00%	current
	\$545,000.00	\$545,000.00	\$0.00	\$545,000.00	0.00%	
TOTAL GOAL 3 "Committed" \$ 545,000.00						
Total Goal Three "Assigned" Amount Per Goal Three (GASB Classification, so even though not "Committed Funds" to a program, Allocated to Goal Three, thus considered "Assigned") \$ 511,170.00						
TOTAL GOAL 3 ("Committed + Assigned") \$ 1,056,170.00						
COMMUNITY CAPACITY BUILDING & INNOVATION GRANTS						
Center for Non-Profit Excellence	\$200,000.00	\$200,000.00	\$50,000.00	\$150,000.00	25.00%	Current
My Side-walk / Philanthropy Hub	\$23,500.00	\$23,500.00	\$23,500.00	\$0.00	100.00%	Current

Language Line	Interpreter Services	\$10,000.00	\$10,000.00	\$221.63	\$9,778.37	2.22%	
	Multiple Providers						
YOUTH DEVELOPMENT CAPACITY BUILDING COLLABORATIVE & TRAINING	Child Advocacy Center	\$1,400.00	\$1,400.00	\$350.00	\$1,050.00	25.00%	Current
	Florida Afterschool Inc.	\$5,000.00	\$5,000.00	\$0.00	\$5,000.00	0.00%	
	River Phoenix Center for Peace Building	\$10,000.00	\$10,000.00	\$0.00	\$10,000.00	0.00%	three month lag
	River Phoenix Center for Peace Building	\$9,200.00	\$9,200.00	\$0.00	\$9,200.00	0.00%	three month lag
	Genesis Family Enrichment Center	\$12,000.00	\$12,000.00	\$4,500.00	\$7,500.00	37.50%	Current
		\$52,400.00	\$52,400.00		\$52,400.00		
CAPACITY BUILDING COLLABORATIVE & TRAINING	Florida Afterschool Conference - Kids Count	\$90,000.00	\$37,600.00	\$4,850.00	\$85,150.00	41.78%	
	Florida Afterschool Conference - Girls Place		\$969.60	\$969.60			
	Multiple Providers		\$962.60	\$962.60			
PROVIDER MEMBERSHIPS, TRAINING : FINANCE & ADMINISTRATION INFRASTRUCTURE TOTAL		\$210,000.00	\$1,932.20	\$1,932.20	\$208,067.80	0.00%	
TOTAL		\$210,000.00	\$210,000.00				
TOTAL INNOVATION GRANTS		\$200,000.00	\$273,032.20				
TOTAL CAPACITY BUILDING & INNOVATION GRANTS		\$733,500.00	\$280,761.00	\$80,503.83	\$652,996.17	28.67%	

TOTAL CAPACITY BUILDING "Committed"	\$	280,761.00
Total Capacity Building "Assigned" Amount		
Per Capacity Building (GASB Classification, so even though not "Committed Funds" to a program, Allocated to Capacity Building thus considered "Assigned")	\$	452,739.00
TOTAL GOAL 3 ("Committed + Assigned)	\$	733,500.00

EMERGENT NEEDS, SPONSORSHIPS and INITIATIVES

Alachua Childrens Theater - Jungle Book	\$2,500.00
American Foundation for Suicide Prevention	\$1,000.00
Bridge City Community Church - Fall Festival	\$1,000.00
Crafty Gemini - Youth business fair boot camp	\$1,000.00
Gainesville Circus - 2nd St Circus Spectacular	\$2,500.00
Just Between Friends - Safe Kids Day	\$2,145.00
Kool Kids Snacks - Fall Festival Community drive back	\$1,000.00
Momentum for the Arts - Holiday Show	\$2,500.00
Simply Baked - Kid Prenuer Pop up Shop	\$1,500.00
Swampbots	\$2,500.00
United Way -Reading Pals	\$1,000.00
Writers Alliance	\$1,000.00

SPONSORSHIPS

UF College of Pharmacy- GatoRX Community Care Fair \$1,500.00
 Trinity's Day Spa- Kidpreneur Pop up \$2,000.00
 Wishful Thinking, Inc- Renascence \$2,000.00
 Beautifillon Cotillion \$1,800.00
 Access Task Force- Maternal Health Community Event \$2,000.00
 Gainesville chapter of the links- black family \$1,500.00
 Carolyn's Heart Inc 4th Annual biggest heart \$2,000.00
 Archer Cultural Progressive Organization

TOTAL COMMUNITY ENGAGEMENT	\$60,000.00	\$60,000.00	\$32,445.00	\$27,555.00	54.08%
TOTAL EMERGENCY NEEDS	\$100,000.00	\$0.00	\$0.00	\$100,000.00	0.00%
LITERACY INITIATIVES	\$550,000.00			\$550,000.00	
EMERGENCY FOOD INITIATIVE	\$610,000.00	\$0.00	\$0.00	\$610,000.00	0.00%
FY25-26 PROGRAM FUNDING ALL FUNDS	\$12,639,820.00	\$11,436,092.74	\$1,100,767.45	\$11,152,592.65	9.6254%



CHILDREN'S TRUST
OF ALACHUA COUNTY

CHILDREN'S TRUST OF ALACHUA COUNTY

OATH OF OFFICE

STATE OF FLORIDA
COUNTY OF ALACHUA

I, Melissa Walker, do solemnly swear that I will support, protect, and defend the Constitution and Government of the United States and of the State of Florida; that I am duly qualified to hold office under the Constitution of the state; and that I will well and faithfully perform the duties of a Board member of the Children's Trust of Alachua County on which I am now about to enter. So help me God.

(Signed)

Melissa Walker

Submitted and sworn to before me this 9th day of March 2026.

(Signed)

Mary Chance

Mary Chance, Chairman of the Board
Name and Title of person authorized by law to take oath.

Summer Camp: 2025
Year 1 Evaluation Results
Children's Trust of Alachua County
March 9, 2026
Revisions to Published Report

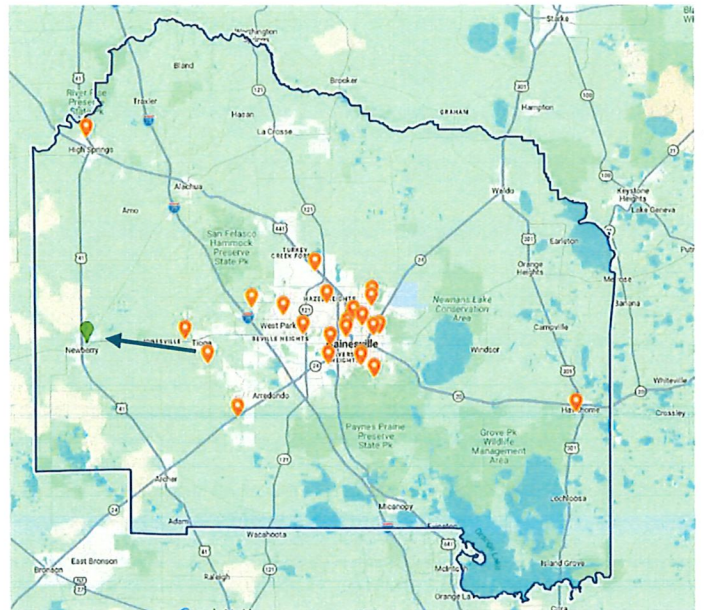
Page 4

Correct statement: *Campers attended camp for 87% of the number of days they planned to attend, on average.*

Changed from: *87% of campers attended camp for the number of days they planned to attend, on average.*

Page 7:

One camp moved from its original location to a new location at the start of summer; the blue arrow indicates movement from the old location to new location (green marker). *Camps took place in 26 sites across 14 zip codes: two camp sites in Newberry, one in Hawthorne, and one in High Springs. The other 22 sites were located in Gainesville.*



Changed from: *Camps took place in 26 sites across 15 zip codes. 23 camp sites were located in the city of Gainesville, and three camp sites were located in Hawthorne, High Springs, and Newberry respectively.*

Page 8:

The chart provided reflects the 2024 Federal Poverty Guidelines. 2025 Federal Poverty Guidelines are below:

2025 Poverty Guidelines: 48 Contiguous States (Excluding Alaska and Hawaii)						
Dollars Per Year						
Household/ Family Size	100%	150%	200%	250%	300%	400%
1	15,650.00	23,475.00	31,300.00	39,125.00	46,950.00	62,600.00
2	21,150.00	31,725.00	42,300.00	52,875.00	63,450.00	84,600.00
3	26,650.00	39,975.00	53,300.00	66,625.00	79,950.00	106,600.00
4	32,150.00	48,225.00	64,300.00	80,375.00	96,450.00	128,600.00
5	37,650.00	56,475.00	75,300.00	94,125.00	112,950.00	150,600.00
6	43,150.00	64,725.00	86,300.00	107,875.00	129,450.00	172,600.00
7	48,650.00	72,975.00	97,300.00	121,625.00	145,950.00	194,600.00
8	54,150.00	81,225.00	108,300.00	135,375.00	162,450.00	216,600.00

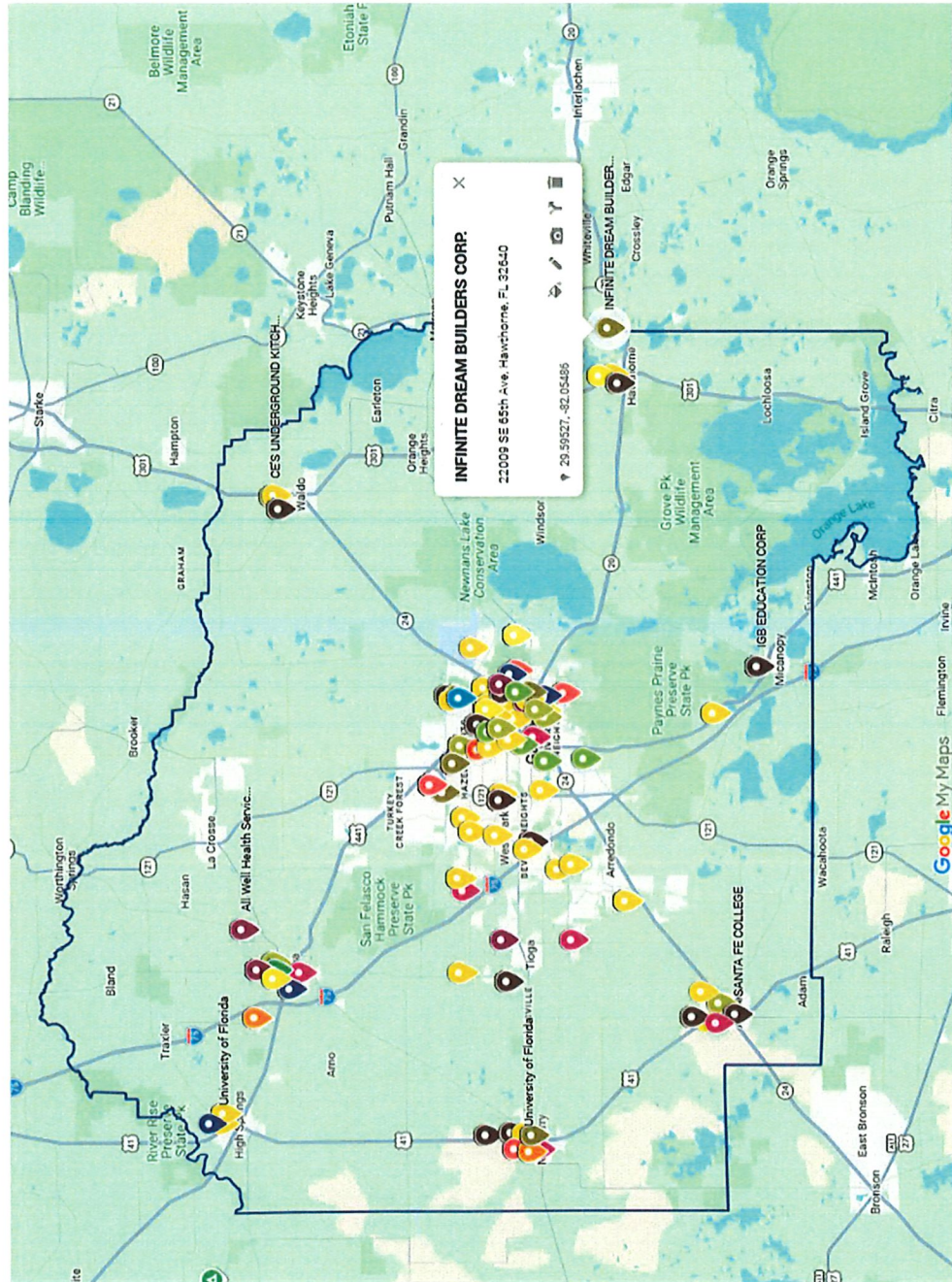
Reference: 2025 Federal Poverty Guidelines

Enrichment Site Clarification, 3/9/26

Enrichment Provider: Infinite Dream Builders

Site: Lakeside Baptist Church Youth Building

Address: 22009 SE 65th Ave, Hawthorne, FL 32640 (Alachua County)





Amplified students meet with Tonya Shays, Legislative Aide to Senator Bradley.



Amplified student, Trinitee Grant, with Senator Jason Brodeur, Legislative Advocate of the Year.

About Us

The Amplified Student Voice Coalition brings together student leaders from across the district to elevate student perspectives, and help shape the policies, priorities, and initiatives that impact their learning experiences. Our 2025-2026 priority is centered around preparing students for life after high school.

Teen Day 2026

On February 25th, Amplified students attended Teen Day at the Capital where they listened to speakers that encouraged as well as gave advice for student advocacy.

Teen Day Reflection

"Experiences like Teen Day at the Capitol are essential to the district, as decisions made at the state level directly affect our schools, resources, and future opportunities. Understanding these issues allows students to recognize how public policy shapes education and highlights the importance of student involvement.

Participants gained a renewed perspective on the value of staying informed and actively contributing to positive change for both the district and future generations. The hosts and speakers demonstrated a strong commitment to ensuring that student voices are heard and respected. They emphasized that students play a meaningful role in important discussions and encouraged active engagement, not only through listening, but by speaking up and participating."

Geraldi Lemus

*11th Grade | Amplified Student Representative
Hawthorne High School*

"Your voice may seem like a tiny drop in the ocean, which may seem overwhelming, but that tiny drop makes waves."

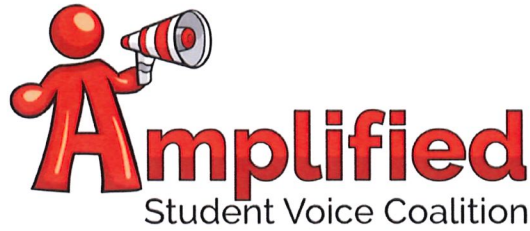
Samantha Ferrin

Senior Government Affairs Director | Elevance Health



Amplified Students meet with Marsha Kiner, Executive Director, Children's Trust of Alachua County.

YOU'RE INVITED TO THE



END OF YEAR CELEBRATION

MAY
2026

20

6:00 PM-
7:30PM

Westwood Middle School Multipurpose Room
3215 NW 15 Ave, Gainesville, FL 32605

**COME AND CELEBRATE ALL WE'VE
ACCOMPLISHED THIS YEAR!**

Please RSVP by May 6, 2026:



Proudly Supported By



File Attachments for Item:

4. 3.9.2026 Board Meeting Evaluation - Survey Results



Summary of Board Meeting Evaluation Surveys

Per Board Policy 1.15, each meeting Board members will have the opportunity to evaluate the effectiveness and efficiency of meetings and provide suggestions on how to improve and make the best use of Board meetings. The following is a summary of the input Board members provided for review by the Board, CTAC staff, and members of the public regarding the most recent Board meeting.

<u>Date of Meeting:</u>	March 9, 2026
<u>Completion Rate:</u>	67% of Board members completed (6 of 9) ¹

Evaluation of Meeting Components

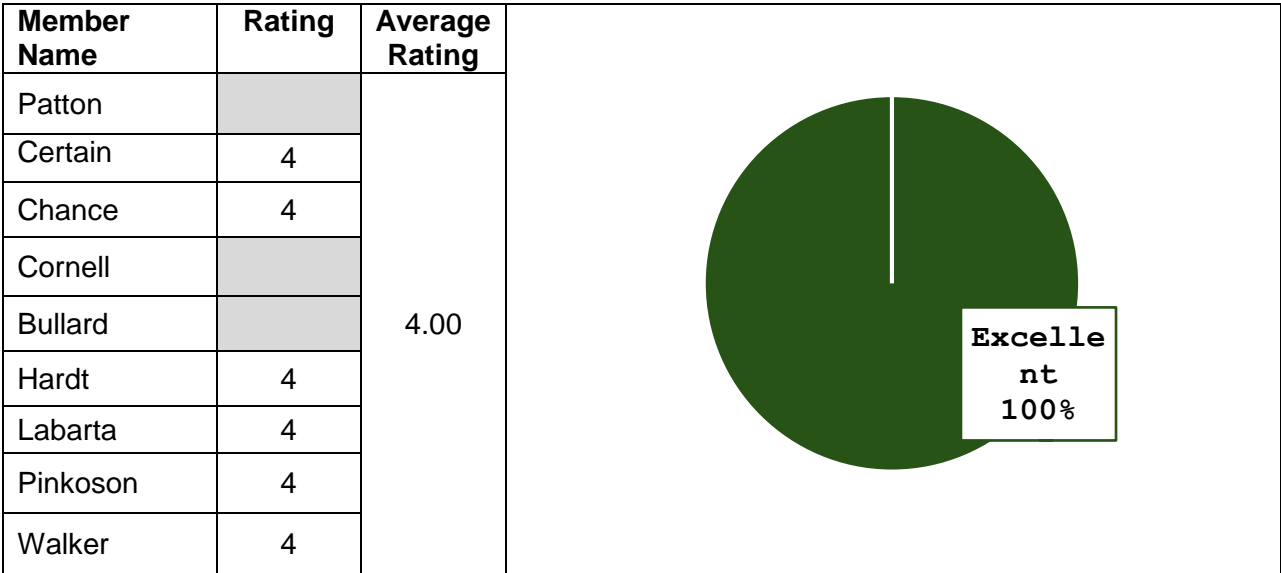
Board members rate the effectiveness and efficiency of four meeting components from 1 to 4. A rating of 1 = “poor”, 2 = “fair”, 3 = “good”, and 4 = “excellent.”

Board members provided “excellent” ratings in all categories: Materials Provided, CTAC Staff, Meeting Facilitation, and Presentations. The Board meeting included presentations of CQI (Continuous Quality Improvement) and FY25 Summer Camps.

	Meeting Component			
Date of Meeting	Materials Provided	Meeting Facilitation	CTAC Staff	Presentations
March 9, 2026	4.00 ↑	4.00 ↑	4.00 ↑	4.00 ↑
Average Rating (Cumulative to Date)	3.80	3.86	3.89	3.81

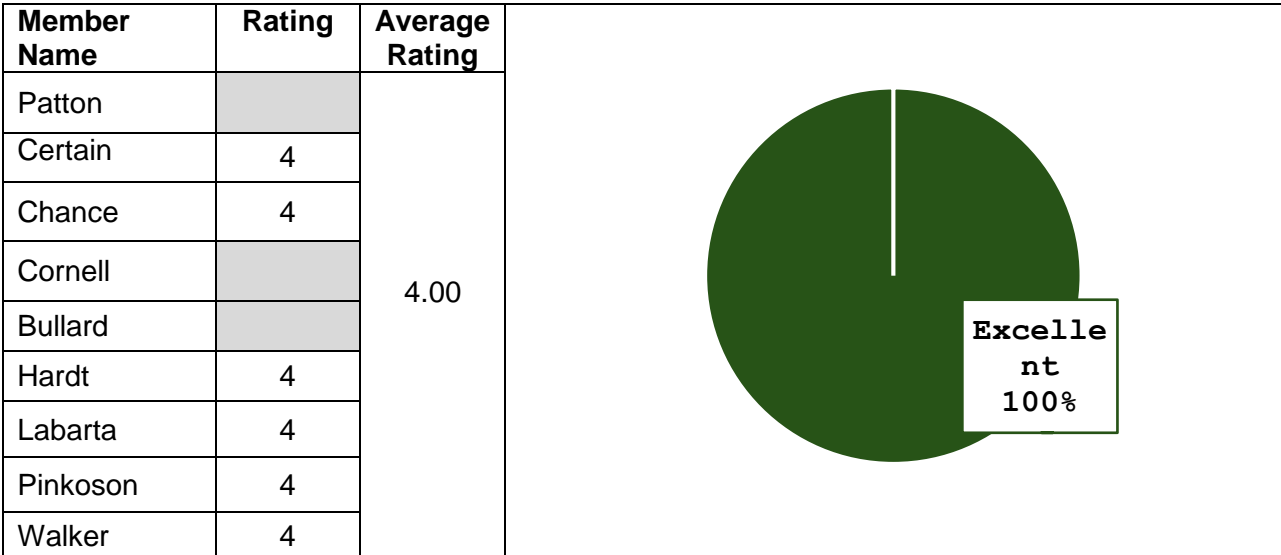
¹ Six Board members attended in-person on 03/09/2026 and all completed a survey.

Materials Provided: The Board packet was received in a timely fashion and provided the information needed to prepare for the meeting.



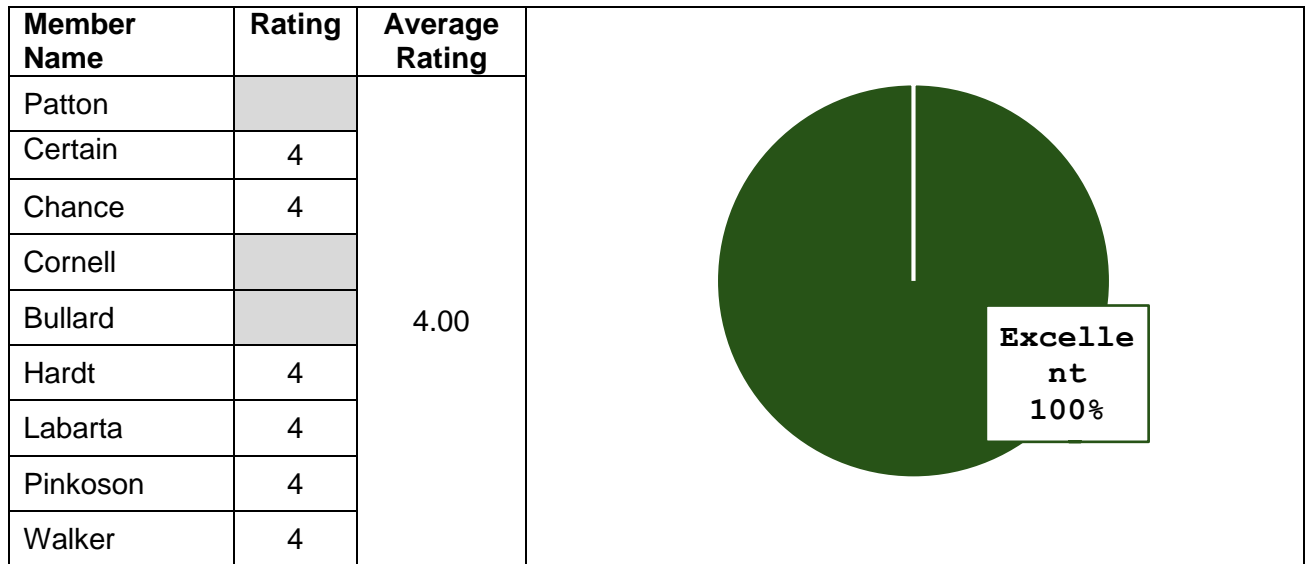
Comments: (none)

Meeting Facilitation: The Chair ensured Board members and members of the public who wanted to speak had the opportunity to be heard.



Comments: (none)

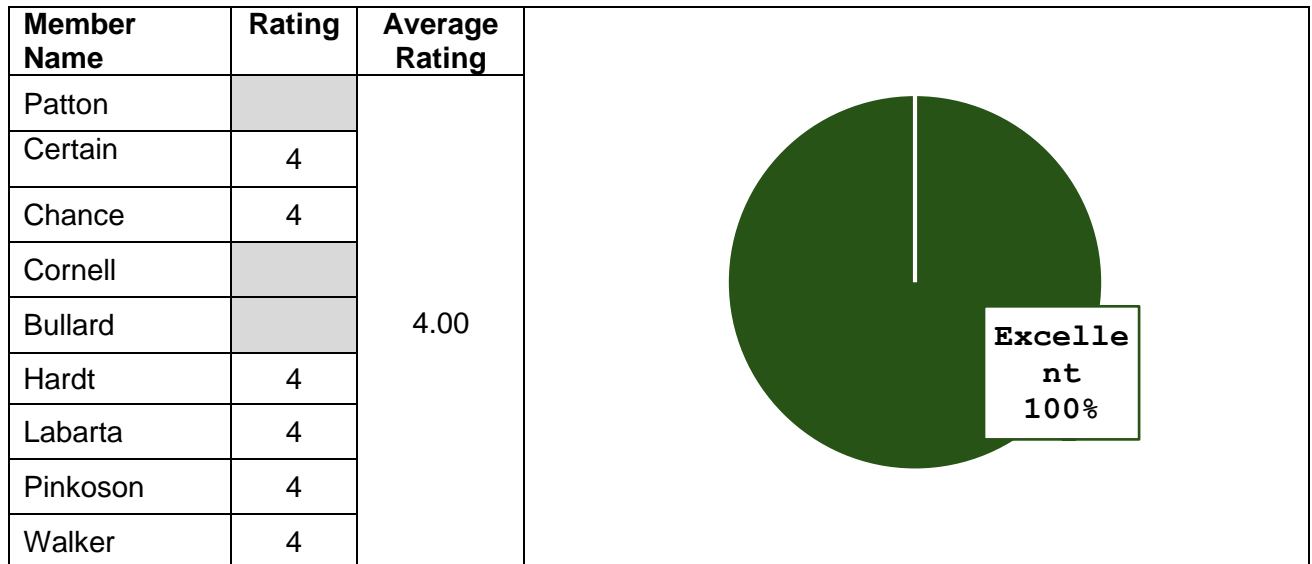
CTAC Staff: CTAC staff were knowledgeable on their agenda items and prepared to address questions or provide a plan for follow-up.



Comments:

- Excellent reports by Bonnie and Amy (Chance)
- Slides- Staff doesn't have to read every word on the slide (Certain)

Presentations: Presentations were helpful in providing information on programs and policies to guide decision-making and allow for input and transparency.



Comments:

- All of them were very informative, especially the summer camp data/presentation. Questions were answered/discussion was productive. (Walker)

Finally, Board members can provide general comments on the meeting overall as well as topics they'd like to see addressed on future agendas. These comments are listed below.

General Comments:

- The provider feedback on the usefulness of CQI data was fantastic- the fact that they are looking at it not just as a compliance matter but as a true growth and improvement opportunity is a homerun! (Chance)
- Best meeting ever! (Labarta)
- What a fantastic meeting! (Pinkoson)
- I appreciate the Board's open interaction; the members are obviously seasoned & committed, focused on what is best for kids. The staff are knowledgeable, open to feedback. I like the transparency. (Walker)
- Homeless Children, Pam Worsham, McKinney-Vento (Hardt)

Items, Presentations, or other Information for future Board agendas:

(no comments)

File Attachments for Item:

5. FY 2026 Budget Report (February)



Item:

FY 2026 Budget Report (February)

Requested Action:

The Trust is asked to receive the February Budget Report

Background

Board Policy 3.50 requires that “the CTAC will perform quarterly reviews to determine if the budgetary plan is being followed and if budgetary expectations are being achieved. Any problems discovered in this process will be corrected at the appropriate level of budgetary control.”

Attachments

Income Statement
Balance Sheet
Annotations to Financial Statements

Programmatic Impact:

NA

Fiscal Impact:

NA

Recommendation:

Receive the Report



CHILDREN'S TRUST OF ALACHUA COUNTY
STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
GOVERNMENTAL FUNDS
YTD Transactions Through February 28th, 2026

	Budget	Actuals					FY 2026 YTD Actuals All Funds
	All Funds FY25-26 Budget	General Fund 001	Special Revenue Fund 101	Collaborative Task Force Fund 102	Capital Projects Fund 301	Capital Assets Fund 900	
REVENUES							
Ad Valorem Taxes	10,844,843.00	9,483,522.42	-	-	-	-	9,483,522.42
Interest and Other Earnings	525,000.00	108,103.81	1,203.96	-	9,932.78	-	119,240.55
Rent	62,496.00	26,040.00	-	-	-	-	26,040.00
Private Contributions and Donations	-	1,000.00	-	54,513.73	-	-	55,513.73
Grants and Awards	-	-	-	-	-	-	-
Miscellaneous Other Revenue	-	98,376.37	-	-	-	-	98,376.37
Use of Fund Balance (Non-Operating Sources)	6,115,337.00	-	-	-	-	-	-
Intergovernmental Revenue	-	-	-	-	-	-	-
Capital Transfer In (Use of Reserves for Capital Expense)	200,000.00	-	-	-	-	-	-
TOTAL REVENUES	17,747,676.00	9,717,042.60	1,203.96	54,513.73	9,932.78	-	9,782,693.07
EXPENDITURES							
Personnel Services	2,229,067.00	799,606.71	-	-	-	-	799,606.71
Operating Expenses	1,633,662.00	700,542.77	-	76,527.00	-	-	777,069.77
Grant & Aid (Programmatic Expenditures)	12,639,820.00	1,582,455.33	-	-	-	-	1,582,455.33
Grants & Awards (Special Revenue Fund)	-	-	-	-	-	-	-
Task Forces	-	-	-	-	-	-	-
Capital Outlay (Capital Expense)	200,000.00	-	-	-	-	-	-
Depreciation Expense	-	-	-	-	-	11,373.09	11,373.09
SUB-TOTAL EXPENDITURES	16,702,549.00	3,082,604.81	-	76,527.00	-	11,373.09	3,170,504.90
OTHER FINANCING SOURCES (USES)							
Capital Transfer Out (Use of Reserves for Capital Expense)	200,000.00	-	-	-	-	-	-
Appropriated Reserve (Non-Operating Uses)	845,127.00	-	-	-	-	-	-
TOTAL TRANSFERS	1,045,127.00	-	-	-	-	-	-
TOTAL EXPENDITURES	17,747,676.00	3,082,604.81	-	76,527.00	-	11,373.09	3,170,504.90
NET INCOME (EXPENSE)	-	6,634,437.79	1,203.96	(22,013.27)	9,932.78	(11,373.09)	6,612,188.17



CHILDREN'S TRUST OF ALACHUA COUNTY
BALANCE SHEET
GOVERNMENTAL FUNDS
FY 2026 Transactions Through February 28th, 2026

	General <u>Fund</u> 001	Special Revenue <u>Fund</u> 101	Collaborative Task Force <u>Fund</u> 102	Capital Projects <u>Fund</u> 301	Capital Assets <u>Fund</u> 900	General Long Term Debt <u>Fund</u> 950	Total Governmental <u>Funds</u>
Assets							
Cash & Cash Equivalents	16,681,049.07	128,334.16	16,077.74	185,148.51	-	-	17,010,609.48
Prepaid Items	-	-	-	-	678,901.00	-	678,901.00
Capital Leases	-	-	-	-	-	75,249.16	75,249.16
Land	-	-	-	-	476,780.00	-	476,780.00
Building	-	-	-	-	1,583,629.77	-	1,583,629.77
Building Renovation	-	-	-	-	-	-	-
Accumulated Depreciation	-	-	-	-	(88,009.10)	(40,579.48)	(128,588.58)
Total Assets	16,681,049.07	128,334.16	16,077.74	185,148.51	2,651,301.67	34,669.68	19,696,580.83
Liabilities							
Accounts Payable	64,131.39	-	-	-	-	-	64,131.39
Accrued Wages Payable	-	-	-	-	-	-	-
Contracts Payable	7,714,475.26	-	-	-	-	-	7,714,475.26
Due to Other Governments / Other Funds	-	-	-	-	-	1,378,362.37	1,378,362.37
Total Liabilities	7,778,606.65	-	-	-	-	1,378,362.37	9,156,969.02
Equity							
Fund Equity	8,902,442.42	128,334.16	16,077.74	185,148.51	1,972,400.67	(664,791.69)	10,539,611.81
Total Equity	8,902,442.42	128,334.16	16,077.74	185,148.51	1,972,400.67	(664,791.69)	10,539,611.81
Total Liabilities and Equity	16,681,049.07	128,334.16	16,077.74	185,148.51	1,972,400.67	713,570.68	19,696,580.83

The total reconstructed fund balance of \$9,232,002.83 reconciles exactly to the sum of the governmental operating funds (001, 101, 102, and 301).

Capital asset and long-term debt reporting funds are excluded from this total in accordance with GASB reporting standards.

***Future reporting will not encapsulate 900 and 950 accounts under governmental funds*

File Attachments for Item:

6. FY 2026 Checks and Expenditures Report (February)



Item:

FY 2026 Checks and Expenditures Report (February)

Requested Action:

The Trust is asked to receive the report.

Background

Resolution 2020-2 requires that “All checks for expenditures or contracts which have not been expressly approved by the Trust shall be reported to the Trust on a monthly basis. The report may be under the consent agenda subject to being removed for further discussion.”

Attachments

FY 2026 Checks and Expenditures Report (Reports)

Programmatic Impact:

NA

Fiscal Impact:

NA

Recommendation:

Receive the Report

Children's Trust of Ala Cty LIVE
Bank Account Activity Report
 Reconciled & Un-Reconciled
 From Date: 02/01/2026 - To Date: 02/28/2026

Bank	Bank Account
.	
Bank of America	Concentration Account

Deposits:

Date	Type	Deposit Information	Description	Department	Amount
.					
02/05/2026	Collection		Check	0700 - Clerk Finance and Accounting	21,436.33
02/18/2026	Collection		Check	0700 - Clerk Finance and Accounting	1,000.00
02/19/2026	Collection		Mixed types	0700 - Clerk Finance and Accounting	283,278.23
					<u>\$305,714.56</u>

Checks:

Status	Check Number	Payment Date	Reconciled	Source	Payee Name	Amount
.						
No Transactions Exist						

EFTs:

Status	EFT Number	Payment Date	Reconciled	Source	Payee Name	Amount
.						
No Transactions Exist						

Returned Checks:

Date	Payer	Check Number	Amount
.			
No Transactions Exist			

Wire Transfers:

Type	Date	Vendor	Description	Internal Account	Amount
.					
No Transactions Exist					

Adjustments:

Type	Date	Description	Amount
.			
No Transactions Exist			

Deposits:	Date	Type	Deposit Information	Description	Department	Amount
No Transactions Exist						

Checks:	Status	Check Number	Payment Date	Reconciled	Source	Payee Name	Amount
.							
Reconciled		12699	02/04/2026	02/11/2026	Accounts Payable	C Robinson & Associates Inc	18,000.00
Reconciled		12700	02/04/2026	02/10/2026	Accounts Payable	City of Gainesville	360.00
Reconciled		12701	02/04/2026	02/13/2026	Accounts Payable	Class A Entertainment DBA Triple A Marketing	500.00
Reconciled		12702	02/04/2026	02/09/2026	Accounts Payable	Florida A&M University National Alumni Alachua Chp	1,500.00
Reconciled		12703	02/04/2026	02/23/2026	Accounts Payable	Gainesville (FL) Chapter of The Links, Incorp.	2,000.00
Reconciled		12704	02/04/2026	02/11/2026	Accounts Payable	Griffin Group LLC	5,000.00
Open		12705	02/04/2026		Accounts Payable	Health Equity Inc	75.00
Reconciled		12706	02/04/2026	02/23/2026	Accounts Payable	The Masters Lawn Care LLC	728.50
Reconciled		12707	02/04/2026	02/10/2026	Accounts Payable	Trinity Day Spa	2,000.00
Reconciled		12708	02/04/2026	02/12/2026	Accounts Payable	Tu Fiesta Radio LLC	1,450.00
Reconciled		12709	02/04/2026	02/09/2026	Accounts Payable	Waste Pro of Florida Inc. DBA Waste Pro - 104	193.80
Open		12710	02/04/2026		Accounts Payable	Wishful Thinking, Inc	2,000.00
Open		12711	02/10/2026	03/05/2026	Accounts Payable	Bhaktivedanta Academy of North America, INC	1,500.00
Reconciled		12713	02/11/2026	02/17/2026	Accounts Payable	Business Leaders Institute for Early Learning	96,865.46
Open		12714	02/11/2026	03/02/2026	Accounts Payable	Florida Assoc for the Education of Young Children	3,500.00
Reconciled		12715	02/11/2026	02/18/2026	Accounts Payable	GAINESVILLE REGIONAL UTILITIES	700.00
Open		12716	02/11/2026	03/02/2026	Accounts Payable	Health Equity Inc	75.00
Reconciled		12717	02/11/2026	02/18/2026	Accounts Payable	Information Management Solutions LLC	55.00
Reconciled		12718	02/11/2026	02/18/2026	Accounts Payable	James Moore & Co P. L.	3,000.00
Reconciled		12719	02/11/2026	02/19/2026	Accounts Payable	Language Line Services Inc.	5.49
Reconciled		12720	02/11/2026	02/19/2026	Accounts Payable	Newberry Main Street Organization	500.00
Reconciled		12721	02/11/2026	02/24/2026	Accounts Payable	Education Foundation of Alachua County	1,000.00
Reconciled		12722	02/18/2026	02/27/2026	Accounts Payable	Archer Cultural Progressive Organization	2,000.00
Reconciled		12723	02/18/2026	02/24/2026	Accounts Payable	Ava Wherley	14.70
Reconciled		12724	02/18/2026	02/24/2026	Accounts Payable	Carolyn's Heart Incorporated	1,500.00
Reconciled		12725	02/18/2026	02/26/2026	Accounts Payable	Cerebral Palsy Soccer, Inc	2,500.00
Reconciled		12726	02/18/2026	02/25/2026	Accounts Payable	McCauley, Emily	87.36
Open		12727	02/18/2026	02/25/2026	Accounts Payable	Purvis Gray & Company LLP	18,000.00
Open		12728	02/25/2026	03/02/2026	Accounts Payable	Brittany K. Fadiora dba Douliou Inc.	15,000.00
Open		12729	02/25/2026	03/02/2026	Accounts Payable	High Springs Historical Society Inc	900.00
Open		12730	02/25/2026		Accounts Payable	Rentokil North America DBA Florida Pest Control	2,132.22
Open		12731	02/25/2026		Accounts Payable	Tu Fiesta Radio LLC	1,450.00
Open		12732	02/25/2026		Accounts Payable	Junior Achievement of Tampa Bay, Inc.	12,298.03
							\$196,890.56

EFTs:	Status	EFT Number	Payment Date	Reconciled	Source	Payee Name	Amount
.							
Reconciled		2048	02/02/2026	02/02/2026	Accounts Payable	Health Equity Inc	110.88
Reconciled		2051	02/04/2026	02/06/2026	Accounts Payable	AFLAC	365.00
Reconciled		2052	02/04/2026	02/06/2026	Accounts Payable	CFX OFFICE TECHNOLOGY	207.00

myReports

Reconciled	2053	02/04/2026	02/06/2026	Accounts Payable	Child Advocacy Center Inc.	9
Reconciled	2054	02/04/2026	02/06/2026	Accounts Payable	Express Services Inc.	2
Reconciled	2055	02/04/2026	02/06/2026	Accounts Payable	Frankel Media Group LLC, Ryan Frankel	8,470.00
Reconciled	2056	02/04/2026	02/06/2026	Accounts Payable	North Florida Building Maintenance DBA Citywide	2,501.87
Reconciled	2057	02/04/2026	02/06/2026	Accounts Payable	Target Copy of Gainesville, Inc. DBA Renaissance	832.25
Reconciled	2058	02/04/2026	02/06/2026	Accounts Payable	University of Florida Board of Trustees	1,800.00
Reconciled	2059	02/04/2026	02/06/2026	Accounts Payable	Webauthor.com LLC	2,000.00
Reconciled	2060	02/05/2026	02/05/2026	Accounts Payable	Florida Retirement System	31,129.64
Open	2147	02/10/2026		Accounts Payable	Health Equity Inc	38.04
Reconciled	2061	02/11/2026	02/13/2026	Accounts Payable	A&A Doula Consulting	10,407.00
Reconciled	2062	02/11/2026	02/13/2026	Accounts Payable	Allegra Gainesville	55.00
Reconciled	2063	02/11/2026	02/13/2026	Accounts Payable	BOYS & GIRLS CLUBS OF NE FL, INC	11,286.04
Reconciled	2064	02/11/2026	02/13/2026	Accounts Payable	CE's Underground Kitchen	15,487.68
Reconciled	2065	02/11/2026	02/13/2026	Accounts Payable	Crafty Gemini Youth Development	2,995.00
Reconciled	2066	02/11/2026	02/13/2026	Accounts Payable	Eric Lopez DBA DJ Elo Global	3,681.04
Reconciled	2067	02/11/2026	02/13/2026	Accounts Payable	Express Services Inc.	1,204.50
Reconciled	2068	02/11/2026	02/13/2026	Accounts Payable	Gainesville Bridge Inc. dba PEAK Literacy	9,799.66
Reconciled	2069	02/11/2026	02/13/2026	Accounts Payable	IGB Education Corp	3,208.50
Reconciled	2070	02/11/2026	02/13/2026	Accounts Payable	Karisma Welcome DBA Infinite Dream Builders Corp.	2,139.70
Reconciled	2071	02/11/2026	02/13/2026	Accounts Payable	Motiv8U of North Central Florida Inc	19,110.00
Reconciled	2072	02/11/2026	02/13/2026	Accounts Payable	Music & Art Program for Youth Inc.	1,796.12
Reconciled	2073	02/11/2026	02/13/2026	Accounts Payable	Partnership for Strong Families	9,452.85
Reconciled	2074	02/11/2026	02/13/2026	Accounts Payable	The District Board of Trustees of Santa Fe College	8,664.40
Reconciled	2084	02/13/2026	02/11/2026	Accounts Payable	AlphaStaff Inc.	58,126.91
Reconciled	2076	02/18/2026	02/23/2026	Accounts Payable	Gainesville Thrives Inc.	5,112.72
Reconciled	2077	02/18/2026	02/23/2026	Accounts Payable	Childrens Home Society of FL	15,583.43
Reconciled	2078	02/18/2026	02/23/2026	Accounts Payable	Express Services Inc.	976.00
Reconciled	2079	02/18/2026	02/23/2026	Accounts Payable	GAINESVILLE AREA COMMUNITY TENNIS ASSOCIATION	22,459.72
Reconciled	2080	02/18/2026	02/23/2026	Accounts Payable	Gainesville Circus Center Inc	15,108.53
Reconciled	2081	02/18/2026	02/23/2026	Accounts Payable	HEALTHY START OF NORTH CENTRAL FL	35,890.79
Reconciled	2082	02/18/2026	02/23/2026	Accounts Payable	Shands Teaching Hospital and Clinics, Inc.	9,695.55
Reconciled	2083	02/18/2026	02/23/2026	Accounts Payable	University of Florida Board of Trustees	3,359.80
Reconciled	2085	02/25/2026	02/27/2026	Accounts Payable	AFLAC	365.78
Reconciled	2086	02/25/2026	02/27/2026	Accounts Payable	ALACHUA COUNTY BOCC	6,782.17
Reconciled	2087	02/25/2026	02/27/2026	Accounts Payable	ALACHUA COUNTY BOCC	20,928.24
Reconciled	2088	02/25/2026	02/27/2026	Accounts Payable	ALACHUA COUNTY BOCC	441.12
Reconciled	2089	02/25/2026	02/27/2026	Accounts Payable	ALACHUA COUNTY SHERIFF'S OFFICE	176.37
Reconciled	2090	02/25/2026	02/27/2026	Accounts Payable	Allegra Gainesville	2,839.65
Reconciled	2091	02/25/2026	02/27/2026	Accounts Payable	Charlene Coles DBA All Well Health Services LLC	238.11
Reconciled	2092	02/25/2026	02/27/2026	Accounts Payable	Child Advocacy Center Inc.	13,310.03
Reconciled	2093	02/25/2026	02/27/2026	Accounts Payable	CULTURAL ARTS COALITION INC.	2,344.86
Reconciled	2094	02/25/2026	02/27/2026	Accounts Payable	Deeper Purpose Community Church Inc	8,384.16
Reconciled	2095	02/25/2026	02/27/2026	Accounts Payable	Gainesville Bridge Inc. dba PEAK Literacy	9,757.92
Reconciled	2096	02/25/2026	02/27/2026	Accounts Payable	Genesis Family Enrichment Center	1,500.00
Reconciled	2097	02/25/2026	02/27/2026	Accounts Payable	GIRLS PLACE, INC.	17,445.54
Reconciled	2098	02/25/2026	02/27/2026	Accounts Payable	Irvig Publications LLC	450.00
Reconciled	2099	02/25/2026	02/27/2026	Accounts Payable	OFFICE DEPOT BUSINESS	385

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Reconciled	2100	02/25/2026	02/27/2026	Accounts Payable	PACE CENTER FOR GIRLS INC	5
Reconciled	2101	02/25/2026	02/27/2026	Accounts Payable	Partnership for Strong Families	84
Reconciled	2102	02/25/2026	02/27/2026	Accounts Payable	Pleasant Street Civil Rights & Cultural Center	7,510.78
Open	2146	02/27/2026	02/27/2026	Accounts Payable	AlphaStaff Inc.	58,106.37
Open	2164	02/28/2026		Accounts Payable	MISSION SQUARE RETIREMENT	896.36
						\$566,749.02

Item 6.

Returned Checks:

Date	Payer	Check Number	Amount
. No Transactions Exist			

Wire Transfers:

Type	Date	Vendor	Description	Internal Account	Amount
. No Transactions Exist					

Adjustments:

Type	Date	Description	Amount
. No Transactions Exist			

File Attachments for Item:

7. FY 2026 Programmatic Awards and Expenditures Report (February)



Item:

FY 2026 Programmatic Awards and Expenditures Report (February)

Requested Action:

The Trust is asked to receive the report.

Background

Upon request of Board Members, Provide monthly report of Programmatic funding by Goal. The report should include initial awarded amount and YTD expenses. The report may be under the consent agenda subject to being removed for further discussion.”

Attachments

FY 2026 Programmatic Awards and Expenditures Report (February)

Programmatic Impact:

NA

Fiscal Impact:

NA

Recommendation:

Receive the Report

**FY 2026 Programmatic Awards & Expenditures Summary Report
Year-to-Date February 2026**

Funding Priorities	Budgeted (A)	Committed (B)	Expensed (C)	Balance (B-C)	% Expensed (C/B)
GOAL 1: All children and youth are healthy and have nurturing caregivers and relationships	\$3,426,213	\$3,385,553	\$588,049	\$2,797,504	17.37%
Goal 2: All children can learn what they need to be successful	\$7,165,107	\$7,164,779	\$811,381	\$6,353,398	11.32%
Goal 3: All children live in a safe community	\$545,000	\$545,000	\$176	\$544,824	0.03%
Capacity Building & Mini Grants	\$733,500	\$280,761	\$82,009	\$198,752	29.21%
Sponsorships & Community Engagement	\$60,000	\$60,000	\$37,945	\$22,055	63.24%
Emergent Needs	\$100,000	\$0	\$0	\$0	0.00%
Special Initiatives	\$610,000	\$20,000	\$20,000	\$0	0.00%
Grand Total	\$12,639,820	\$11,436,093	\$1,539,561	\$9,896,531	13.4623%

FY 2026 Programmatic Awards & Expenditures Report
 February 28th, 2026

* Please note expensed numbers are as of February 28th, 2026. Invoice status column, if states "current" indicates that through current day, more amount has been expensed than reflected on report. Please also note, lags often are correlated with Provider execution of contract and budget input. Expectation to pick up on drawdown by end of Quarter 2.

Last month completed

GOALS / PROGRAM	AGENCIES	BUDGETED FUNDING	COMMITTED FUNDING	AMOUNT EXPENSED	REMAINING BUDGET	% EXPENSED	Invoice Status
GOAL 1: ALL CHILDREN AND YOUTH ARE HEALTHY AND HAVE NUTURING CAREGIVERS AND RELATIONSHIPS							
Family Resource Centers							
Family Resource Centers/Consulting	Partnership for Strong Families	\$153,874.00	\$153,874.00	\$39,255.41	\$114,618.59	25.51%	Current
Family Resource Centers/Community Navigators/Help Me Grow	Partnership for Strong Families	\$926,001.00	\$926,001.00	\$188,940.30	\$737,060.70	20.40%	One Month Lag
Family Resource Centers	Willie Mae Stokes Community Center	\$165,375.00	\$165,375.00	\$42,822.48	\$122,552.52	25.89%	Current
Family Resource Centers	Pleasant Street Civil Rights & Cultural	\$165,375.00	\$165,375.00	\$60,931.67	\$104,443.33	36.84%	Current
Family Resource Centers	City of Hawthorne	\$150,000.00	\$150,000.00	\$0.00	\$150,000.00	0.00%	Four month Lag
Family Resource Centers	Deeper Purpose Community Charities	\$150,000.00	\$125,000.00	\$31,249.95	\$93,750.05	25.00%	Current
Maternal Child Health							
NewboRN Home Visiting Program	Healthy Start of North Central Florida, Inc.	\$495,477.00	\$495,477.00	\$93,288.63	\$402,188.37	18.83%	One Month Lag
Maternal Child Health Access Program	UF Health Access Clinic	\$85,660.00	\$70,000.00	\$0.00	\$70,000.00	0.00%	Four month Lag
Doula Friendly Designation	A&A Doula Consulting	\$49,197.00	\$49,197.00	\$10,715.20	\$38,481.80	21.78%	One Month Lag
Flourish Alachua	Britany Fadiora dba Doulio LLC	\$60,000.00	\$60,000.00	\$15,000.00	\$45,000.00	25.00%	One Month Lag
Youth Health							
Wellness Healthcare Navigation (Year 2/3)	Children's Home Society of Florida	\$265,259.00	\$265,259.00	\$36,596.31	\$228,662.69	13.80%	Current
Reach Community Counseling Services for	PACE Center for Girls Inc.	\$120,164.00	\$120,163.77	\$0.00	\$120,163.77	0.00%	Three month Lag
Partners in Adolescent Lifestyle Support (PALS)	UF Health Shands	\$120,164.00	\$120,164.00	\$17,069.57	\$103,094.43	14.21%	Current
Saving Smiles (Year 2/3)	UF College of Dentistry	\$362,167.00	\$362,167.00	\$0.00	\$362,167.00	0.00%	Three month Lag
Reducing Trauma to Abused Children Therapy	Child Advocacy Center	\$157,500.00	\$157,500.00	\$52,179.74	\$105,320.26	33.13%	Current
		\$3,426,213.00	\$3,385,552.77	\$588,049.26	\$2,797,503.51	17.37%	
TOTAL GOAL 1 "Committed"	\$	3,385,552.77					
Total Goal One "Assigned" Amount Per Goal One (GASB Classification, so even though not "Committed Funds" to a program, Allocated to Goal One, thus considered "Assigned")	\$	1,895,297.23					
TOTAL GOAL 1 ("Committed + Assigned")	\$	5,280,850.00					
GOAL 2: ALL CHILDREN CAN LEARN WHAT THEY NEED TO BE SUCCESSFUL							
EARLY LEARNING PROGRAMMING							
Accreditation Academy / Master Class Series	Business Leadership Institute	\$360,000.00	\$360,000.00	\$96,856.46	\$263,143.54	26.90%	Current
Accreditation Academy / Master Class Series	Accreditation program supplies			\$0.00	\$262,820.00	0.00%	
SUMMER BRIDGE FOR HEAD START	Episcopal Children Services	\$262,820.00	\$262,820.00	\$0.00	\$262,820.00	0.00%	
Childcare Tuition Assistance	Early Learning Coalition	\$650,000.00	\$650,000.00	\$73,545.50	\$576,454.50	11.31%	One Month Lag
		\$1,272,820.00	\$1,272,820.00	\$170,401.96	\$1,102,418.04	13.39%	

	Ashley McClellan DBA The Concrete Rose	\$37,779.00	\$37,779.00	\$0.00	\$37,779.00	0.00%	Not Applicable Yet
	Behavior Bricks	\$167,607.00	\$167,607.00	\$0.00	\$167,607.00	0.00%	Not Applicable Yet
	BOYS & GIRLS CLUBS OF NE FL	\$110,252.00	\$110,252.00	\$0.00	\$110,252.00	0.00%	Not Applicable Yet
	Camp Makerie	\$128,625.00	\$128,625.00	\$0.00	\$128,625.00	0.00%	Not Applicable Yet
	COMMUNITY IMPACT CORPORATION	\$135,616.00	\$135,616.00	\$0.00	\$135,616.00	0.00%	Not Applicable Yet
	DANCE ALIVE	\$7,350.00	\$7,350.00	\$0.00	\$7,350.00	0.00%	Not Applicable Yet
	DEEPER PURPOSE COMMUNITY CHURCH	\$188,999.00	\$188,999.00	\$0.00	\$188,999.00	0.00%	Not Applicable Yet
	Gainesville Area Tennis Association (Aces in Motion)*	\$59,535.00	\$59,535.00	\$0.00	\$59,535.00	0.00%	Not Applicable Yet
	Gainesville Circus Center*	\$26,459.00	\$26,459.00	\$0.00	\$26,459.00	0.00%	Not Applicable Yet
	GIRLS PLACE	\$140,909.00	\$140,909.00	\$0.00	\$140,909.00	0.00%	Not Applicable Yet
SUMMER CAMP RFP 2025-01 (Year 2 of 3):	GREATER DUVAL NEIGHBORHOOD ASSOCIATION	\$44,100.00	\$44,100.00	\$0.00	\$44,100.00	0.00%	Not Applicable Yet
	HAGIOS EARLY LEARNING CENTER	\$27,302.00	\$27,302.00	\$0.00	\$27,302.00	0.00%	Not Applicable Yet
	I AM STEM	\$189,042.00	\$189,042.00	\$0.00	\$189,042.00	0.00%	Not Applicable Yet
	IGB EDUCATION CORP	\$110,502.00	\$110,502.00	\$0.00	\$110,502.00	0.00%	Not Applicable Yet
	JUST FOR US EDUCATION	\$125,538.00	\$125,538.00	\$0.00	\$125,538.00	0.00%	Not Applicable Yet
	Kids Count	\$41,929.00	\$41,929.00	\$0.00	\$41,929.00	0.00%	Not Applicable Yet
	LIMITLESS ADVENTURES	\$53,325.00	\$53,325.00	\$0.00	\$53,325.00	0.00%	Not Applicable Yet
	Mirror Image Leadership Academy	\$65,520.00	\$65,520.00	\$0.00	\$65,520.00	0.00%	Not Applicable Yet
	STAR CENTER CHILDRENS THEATER	\$80,262.00	\$80,262.00	\$0.00	\$80,262.00	0.00%	Not Applicable Yet
	TRAVELING ART CAMP	\$306,543.00	\$306,543.00	\$0.00	\$306,543.00	0.00%	Not Applicable Yet
	UF - CROP	\$36,750.00	\$36,750.00	\$0.00	\$36,750.00	0.00%	Not Applicable Yet
	UF - VET Camp	\$9,187.00	\$9,187.00	\$0.00	\$9,187.00	0.00%	Not Applicable Yet
	Williams Temple	\$8,442.00	\$8,442.00	\$0.00	\$8,442.00	0.00%	Not Applicable Yet
	Incentives						Not Applicable Yet
		\$2,101,573.00	\$2,101,573.00	\$0.00	\$2,101,573.00	0.00%	

	All Well Health Services	\$4,624.00	\$4,624.00	\$238.11	\$4,385.89	5.15%	Current
	CE's Underground Kitchen	\$135,518.00	\$135,518.00	\$54,206.86	\$81,311.14	40.00%	Current
	Crafty Gemini Youth Development	\$78,750.00	\$78,750.00	\$19,467.50	\$59,282.50	24.72%	Current
	Cultural Arts Coalition	\$35,173.00	\$35,172.90	\$17,195.65	\$17,977.25	48.89%	Current
	DJ Elo Global LLC	\$38,651.00	\$38,650.92	\$12,883.58	\$25,767.34	33.33%	Current
	Dream On Purpose	\$18,556.00	\$18,556.00	\$0.00	\$18,556.00	0.00%	Four month Lag
ENRICHMENT PROGRAMMING (Year 2 of 2) RFP 2024-02	IGB Education Group	\$25,675.00	\$25,668.00	\$14,438.25	\$11,229.75	56.25%	Current
	Infinite Dream Builders Corp	\$14,978.00	\$14,977.90	\$13,694.08	\$1,283.82	91.43%	Current
	Lee's Preschool Center	\$92,424.00	\$92,424.00	\$20,623.41	\$71,800.59	22.31%	One Month Lag
	Motiv8U of North Central Florida Inc.	\$165,375.00	\$165,375.00	\$27,652.50	\$137,722.50	16.72%	Current
	Music & Arts Program for Youth Inc.	\$63,374.00	\$63,086.93	\$21,709.32	\$41,377.61	34.41%	Current

	Santa Fe College		\$95,770.00	\$95,770.00	\$15,449.72	\$80,320.28	16.13%	Current
	University of Florida Natural History		\$58,966.00	\$58,966.00	\$11,421.61	\$47,544.39	19.37%	Current
			\$827,834.00	\$827,539.65	\$228,980.59	\$598,559.06	27.67%	
AFTERSCHOOL PROGRAMMING (Year 2 of 2): (RFP 2023-02)	Boys and Girls Club of Alachua County*		\$136,160.00	\$136,160.00	\$22,351.65	\$113,808.35	16.42%	One Month Lag
	Deeper Purpose Community Church, Inc.*		\$126,749.00	\$126,749.00	\$40,021.41	\$86,727.59	31.58%	Current
	Gainesville Area Tennis Association (Aces in Motion)*		\$286,191.00	\$286,157.56	\$93,752.20	\$192,405.36	32.76%	Current
	Gainesville Circus Center*		\$156,133.00	\$156,133.00	\$61,735.03	\$94,397.97	39.54%	Current
	Girls Place, Inc.*		\$141,047.00	\$141,047.00	\$28,178.91	\$112,868.09	19.98%	current
	Kids Count in Alachua County, Inc.*		\$207,400.00	\$207,400.00	\$38,471.41	\$168,928.59	18.55%	three month lag
	Willie Mae Stokes Community Center, Inc.		\$172,601.00	\$172,601.00	\$42,036.85	\$130,564.15	24.35%	Current
			\$1,226,281.00	\$1,226,247.56	\$326,547.46	\$899,700.10	26.63%	
OTHER PROGRAMS								
Freedom School - Gainesville	SUMMER PROGRAMMING		\$143,574.00	\$143,574.00	\$0.00	\$143,574.00	0.00%	Not Applicable Yet
Freedom School - Hawthorne			\$84,000.00	\$84,000.00	\$0.00	\$84,000.00	0.00%	Not Applicable Yet
DOLLY PARTON IMAGINATION LIBRARY	GAINESVILLE THRIVES		\$63,000.00	\$63,000.00	\$5,112.72	\$57,887.28	8.12%	2 month lag
THE BRIDGE COMMUNITY CENTER LITERACY PROGRAM	PEAK LITERACY		\$121,275.00	\$121,275.00	\$37,383.06	\$83,891.94	30.83%	current
3DE Program	JUNIOR ACHIEVEMENT		\$157,500.00	\$157,500.00	\$12,298.03	\$145,201.97	7.81%	Two Month Lag
BIZ TOWN			\$50,000.00	\$50,000.00	\$0.00	\$50,000.00	0.00%	
AMPLIFIED	THE EDUCATION FOUNDATION		\$125,000.00	\$124,999.76	\$30,657.50	\$94,342.26	24.53%	One Month Lag
TeensWork Alachua	GOODWILL INDUSTRIES OF NORTH FLORIDA		\$992,250.00	\$992,250.00	\$0.00	\$992,250.00	\$0.00	Two Month Lag
			\$1,736,599.00	\$1,736,598.76	\$85,451.31	\$1,651,147.45	4.92%	
			\$7,165,107.00	\$ 7,164,778.97	\$811,381.32	\$6,353,397.65	11.32%	
TOTAL GOAL 2 "Committed"	\$	7,164,778.97						
Total Goal Two "Assigned" Amount Per Goal Two (GASB Classification, so even though not "Committed Funds" to a program, Allocated to Goal Two, thus considered "Assigned")	\$	328.03						
TOTAL GOAL 2 ("Committed + Assigned)	\$	7,165,107.00						
GOAL 3: ALL CHILDREN LIVE IN A SAFE COMMUNITY								
MENTORING PROGRAMS	Provider engagement, training, and capacity l		\$50,000.00	\$50,000.00	\$0.00	\$50,000.00	0.00%	
YOUTH SAFETY INITIATIVES	AMI Kids		\$210,000.00	\$210,000.00	\$0.00	\$210,000.00	0.00%	Two Month Lag
	City of Gainesville		\$150,000.00	\$150,000.00	\$0.00	\$150,000.00	0.00%	Two Month Lag
	Youth Engagement		\$75,000.00	\$75,000.00	\$0.00	\$75,000.00	0.00%	
	Alachua Conty Sherrif's Office Cops &		\$60,000.00	\$60,000.00	\$176.37	\$59,823.63	0.29%	2 month lag
			\$545,000.00	\$545,000.00	\$176.37	\$544,823.63	0.03%	
TOTAL GOAL 3 "Committed"	\$	545,000.00						
Total Goal Three "Assigned" Amount Per Goal Three (GASB Classification, so even though not "Committed Funds" to a program, Allocated to Goal Three, thus considered "Assigned")	\$	511,170.00						
TOTAL GOAL 3 ("Committed + Assigned)	\$	1,056,170.00						
COMMUNITY CAPACITY BUILDING & INOVATION GRANTS								

Center for Non-Profit Excellence	Community Foundation	\$200,000.00	\$200,000.00	\$50,000.00	\$150,000.00	25.00%	Current
My Side-walk / Philanthropy Hub	Community Foundation	\$23,500.00	\$23,500.00	\$23,500.00	\$0.00	100.00%	Current
Language Line	Interpreter Services	\$10,000.00	\$10,000.00	\$227.12	\$9,772.88	2.27%	
	Multiple Providers						
	Child Advocacy Center	\$1,400.00	\$1,400.00	\$350.00	\$1,050.00	25.00%	Current
YOUTH DEVELOPMENT CAPACITY BUILDING	Florida Afterschool Inc.	\$5,000.00	\$5,000.00	\$0.00	\$5,000.00	0.00%	
COLLABORATIVE & TRAINING	River Phoenix Center for Peace Building	\$10,000.00	\$10,000.00	\$0.00	\$10,000.00	0.00%	three month lag
	River Phoenix Center for Peace Building	\$9,200.00	\$9,200.00	\$0.00	\$9,200.00	0.00%	three month lag
	Genesis Family Enrichment Center	\$12,000.00	\$12,000.00	\$6,000.00	\$6,000.00	50.00%	Current
		\$52,400.00			\$52,400.00		
CAPACITY BUILDING COLLABORATIVE & TRAINING		\$90,000.00	\$37,600.00	\$6,350.00	\$83,650.00	41.78%	
	Florida Afterschool Conference - Kids Count		\$969.60	\$969.60			
	Florida Afterschool Conference - Girls Place		\$962.60	\$962.60			
PROVIDER MEMBERSHIPS, TRAINING : FINANCE & ADMINISTRATION INFRASTRUCTURE TOTAL	Multiple Providers					0.00%	
TOTAL		\$210,000.00	\$1,932.20	\$1,932.20	\$208,067.80		
TOTAL INNOVATION GRANTS		\$200,000.00	\$273,032.20				
TOTAL CAPACITY BUILDING & INNOVATION GRANTS		\$733,500.00	\$280,761.00	\$82,009.32	\$198,751.68	29.21%	

TOTAL CAPACITY BUILDING "Committed"	\$ 280,761.00
Total Capacity Building "Assigned" Amount Per Capacity Building (GASB Classification, so even though not "Committed Funds" to a program, Allocated to Capacity Building thus considered "Assigned")	\$ 452,739.00
TOTAL GOAL 3 ("Committed + Assigned")	\$ 733,500.00

EMERGENT NEEDS, SPONSORSHIPS and INITIATIVES

SPONSORSHIPS	Alachua Childrens Theater - Jungle Book	\$2,500.00
	American Foundation for Suicide Prevention	\$1,000.00
	Bridge City Community Church - Fall Festival	\$1,000.00
	Crafty Gemini - Youth business fair boot camp	\$1,000.00
	Gainesville Circus - 2nd St Circus Spectacular	\$2,500.00
	Just Between Friends - Safe Kids Day	\$2,145.00
	Kool Kids Snacks - Fall Festival Community give back	\$1,000.00
	Momentum for the Arts - Holiday Show	\$2,500.00
	Simply Baked - Kid Prenuer Pop up Show	\$1,500.00
	Swampbots	\$2,500.00

United Way -Reading Pals	\$1,000.00
Writers Alliance	\$1,000.00
UF College of Pharmacy- GatoRX Community Care Fair	\$1,500.00
Trinity's Day Spa- Kidpreneur Pop up	\$2,000.00
Wishful Thinking, Inc- Renascence	\$2,000.00
Beautillion Cotillion	\$1,800.00
Access Task Force- Maternal Health Community Event	\$2,000.00
Gainesville chapter of the links- black family	\$1,500.00
Carolyn's Heart Inc 4th Annual biggest heart	\$2,000.00
Archer Cultural Progressive Organization	\$2,000.00
UF CARD	\$1,000.00
Manhood Youth Development Foundation	\$2,500.00

TOTAL COMMUNITY ENGAGEMENT	\$60,000.00	\$60,000.00	\$37,945.00	\$22,055.00	63.24%	
	EMERGENT NEEDS					
TOTAL EMERGENT NEEDS	\$100,000.00	\$0.00	\$0.00	\$100,000.00	0.00%	
	LITERACY					
LITERACY INITIATIVES	\$550,000.00			\$550,000.00		
	\$60,000.00			\$60,000.00		
TOTAL LITERACY INITIATIVES	\$610,000.00	\$0.00	\$0.00	\$610,000.00	0.00%	
EMERGENCY FOOD INITIATIVE						
Regional Food Bank of NE Florida	\$0.00	\$20,000.00	\$20,000.00	\$0.00	100.00%	Current
FY25-26 PROGRAM FUNDING ALL FUNDS	\$12,639,820.00	\$11,436,092.74	\$1,539,561.27	\$9,896,531.00	13.4623%	

File Attachments for Item:

8. Sponsorship Requests



CHILDREN'S TRUST
OF ALACHUA COUNTY


BLSSD Future, Inc.

Request Date:	02/24/2026
Requesting Organization:	BLSSD Future, Inc.
Contact Name:	Wanda Lloyd
Event Name:	Youth Education Workshop
Event Date:	06/19/2026
Event Summary:	<p>The purpose of this free workshop is to stimulate youth participation in educational enrichment activities such as after-school programs and summer camps and to encourage parent involvement. The Friday night workshop is a treasure hunt activity in which the parent and the child will be provided clues for the location of a treasure, and together they will use the compass to find it. Here the focus is that children learn what they need to be successful. It also highlights the parent's role in providing a nurturing relationship in that learning experience.</p> <p>The Saturday morning workshop will focus on the art of dance and how math is used when counting the steps in dance routines. The workshop engages the participants in teamwork and leadership activities that build confidence in their ability to learn new skills. The workshop coincides with, but is distinct from, the annual 'Teach Me to Dance' event, which attracts approximately 300 people. The timing of these two events at the same venue provides an opportunity for the young participants to see their parents, neighbors, teachers and professionals in the community come together to engage in a positive and supportive activity. This fosters the child's perception that they live in a safe community and that they have access to positive role models.</p>
Number of Attendees:	50
Expenses Summary:	MLK Recreational Center, Room Rental (3hrs): \$300, UF Reitz Union Room Rental (2hrs): \$350, Food and Beverages (youth, parents, guests): \$1,000, Flyers: \$150, T-shirts (50 youth): \$500, Workshop Facilitators: \$200
Requested Amount:	\$2,500
Notes/Comments:	
Approved Amount:	\$1,000
Authorized By:	



CHILDREN'S TRUST
OF ALACHUA COUNTY

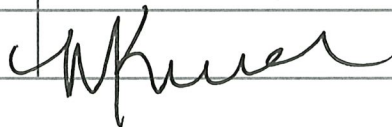
Early Learning Coalition of Alachua County

Request Date:	12/11/2025
Requesting Organization:	Early Learning Coalition of Alachua County
Contact Name:	Faith Nobles
Event Name:	Voluntary Prekindergarten (VPK) Prom
Event Date:	5/2/2026
Event Summary:	The VPK Prom is a celebratory community event hosted by the Early Learning Coalition of Alachua County in honor of the 20th anniversary of Florida's Voluntary Pre-Kindergarten (VPK) Program. This family-friendly prom brings together VPK children, families, educators, and partners to promote early learning, strengthen community engagement, and recognize the impact of high-quality early education. The event will include music, dancing, light refreshments, a photo area, and themed décor. We anticipate up to 500 attendees and aim to provide a joyful, memorable experience that highlights the importance of early literacy and school readiness.
Number of Attendees:	500
Expenses Summary:	Expenses would include venue staffing costs, event décor and draping, children's activity materials, event supplies, and light refreshments for attending families
Requested Amount:	\$5,000
Notes/Comments:	
Approved Amount:	\$2,500
Authorized By:	



CHILDREN'S TRUST
OF ALACHUA COUNTY

Balance 180 Gymnastics and Sports Academy

Request Date:	2/19/2026
Requesting Organization:	Balance 180
Contact Name:	Jules Blakemore
Event Name:	Balance 180 Carnival Classic
Event Date:	04/18/2026
Event Summary:	Carnival Classic is a large-scale inclusive community event that brings children of all abilities, families, volunteers, and local organizations together for a fun and special day. The gym is transformed into a circus-inspired celebration. With hands-on activities, adaptive options, and family-friendly attractions and food, it's designed so every child can join in, feel supported, and be part of a welcoming community experience.
Number of Attendees:	900
Expenses Summary:	Requested funds from CTAC will help cover Carnival Classic activity expenses, including items like a bounce house, adaptive equipment, hands-on station supplies, and key event materials that make it possible for children of all abilities to fully take part. This support helps us create a fun, welcoming experience where every child can participate and enjoy the day.
Requested Amount:	\$1500
Notes/Comments:	
Approved Amount:	\$1500
Authorized By:	



CHILDREN'S TRUST
OF ALACHUA COUNTY

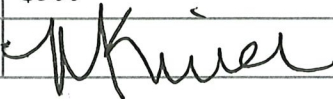
Alachua County Child Abuse Prevention Taskforce

Request Date:	3/6/2026
Requesting Organization:	Alachua County Child Abuse Prevention Taskforce
Contact Name:	Sherry Kitchens
Event Name:	Pinwheels for Prevention
Event Date:	April 1, 2026
Event Summary:	Alachua County Child Abuse Prevention Task Force is a collection of organizations that provide and support child abuse prevention efforts across the county. Pinwheels for Prevention is an event held annually that provides a large-scale pinwheel display in a prominent, well-traveled area in Alachua County to show the community that child abuse can be prevented and there are organizations championing these efforts. Children deserve to grow up safely in our community with nurturing caregivers that work to meet their needs. This is an awareness-raising event. There are approximately 25,000 vehicles that drive past the display location daily. The display will be out for a month — April 1st - April 30th, 2026.
Number of Attendees:	40
Expenses Summary:	Pinwheel Purchasing
Requested Amount:	\$750
Notes/Comments:	
Approved Amount:	\$750
Authorized By:	<i>M. Kitchens</i>



CHILDREN'S TRUST
OF ALACHUA COUNTY

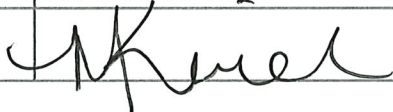
City of Newberry

Request Date:	3/12/2026
Requesting Organization:	City of Newberry
Contact Name:	Crystal Rushing
Event Name:	Spring Host Day
Event Date:	4/4/2026, 8 a.m.- 3 p.m.
Event Summary:	<p>Get ready for a FULL day of fun, sports, and community celebration at Newberry Parks & Recreation's Spring Host Day! Join us on Saturday, April 4th at the Easton-Newberry Sports Complex for an exciting kickoff to the spring season.</p> <p>From the first pitch to the final whistle, the complex will be buzzing with energy! Bring the whole family out to enjoy youth sports games, local vendors and non-profit orgs., delicious food trucks, face painting, entertainment, and a special hidden egg hunt scattered throughout the sports complex. Keep your eyes open—you never know where you might find a surprise! This is more than just a game day—it's a community celebration where families, athletes, and neighbors come together to cheer, explore, and enjoy everything Newberry Parks & Recreation has to offer. Grab your lawn chairs, bring your team spirit, and come spend the day with us as we celebrate spring sports and community fun in Newberry!</p>
Number of Attendees:	600
Expenses Summary:	Plastic eggs and toys/ stickers/ candy to go inside, Bounce House, Face Painter
Requested Amount:	\$500
Notes/Comments:	
Approved Amount:	\$500
Authorized By:	



CHILDREN'S TRUST
OF ALACHUA COUNTY

Motiv8U of North Central Florida, Inc.

Request Date:	02/24/2026
Requesting Organization:	Motiv8U of North Central Florida, Inc.
Contact Name:	John S Rollins
Event Name:	Majestic Oaks Community Day
Event Date:	03/17/2026, 11 a.m.
Event Summary:	Our organization is looking to provide support services for the Majestic Oaks community members. We aim to partner with other organizations, (Partnership for Strong Families, Alachua County Sheriff's Office, and others) to provide a day of fun activities, food, music, prizes and more during the 2026 Spring Break week for the youth in the community. During this time of the year many families are unable to take vacations or travel with their children. We hope to bring the vacation to the community.
Number of Attendees:	75
Expenses Summary:	The funds from CTAC will be used to assist with the cost of bounce houses, music from the DJ, toys, prizes, gift cards, and assistance with marketing (flyer printing).
Requested Amount:	\$1000
Notes/Comments:	
Approved Amount:	\$1000
Authorized By:	



CHILDREN'S TRUST
OF ALACHUA COUNTY

JC Carter's Foundation, Inc.

Request Date:	3/5/2026
Requesting Organization:	JC Carter's Foundation, Inc.
Contact Name:	Yolanda Strong
Event Name:	2026 Community Backpack Giveaway Event (Annual)
Event Date:	7/11/2026
Event Summary:	<p>JC Carter's Foundation, Inc. is requesting sponsorship support from CTAC to host our annual Community Backpack Giveaway Event, a structured service and school readiness event designed to advance CTAC's strategic priorities. This family-centered initiative promotes academic preparedness, youth wellness, and community safety by providing free backpacks filled with essential school supplies, complimentary haircuts and basic hairstyles, and access to community resources. The event creates a supportive environment where children and youth arrive at school prepared, confident, and ready to learn, directly aligning with CTAC's goals that children and youth learn what they need to be successful and are healthy with nurturing caregivers and relationships. Through organized check-in procedures, supervised activity areas, motivational guest speakers, and a mini youth sports camp that promotes teamwork and physical wellness, the event fosters positive youth development in a safe, well-managed community setting.</p> <p>In addition to serving more than 300 families annually, JCCF has directly supported 112 student athletes through mentorship and engagement opportunities, while also providing high school students with volunteer opportunities that fulfill graduation service-hour requirements and strengthen workforce readiness skills. The event functions as a service and cultural fair, connecting families to job readiness resources, health education information, community vendors, and local partners in a centralized and accessible format.</p>
Number of Attendees:	350
Expenses Summary:	These funds will assist with printing outreach and promotional materials (\$750), purchasing backpacks and essential school supplies (\$1,300), and covering a portion of remaining operational costs such as decorations and related event materials (\$450).
Requested Amount:	\$2500
Notes/Comments:	
Approved Amount:	\$1500
Authorized By:	



CHILDREN'S TRUST
OF ALACHUA COUNTY

Journey of Chad's Mission

Request Date:	3/13/2026
Requesting Organization:	Journey of Chad's Mission
Contact Name:	Miquisha Scott
Event Name:	Journey of Chad's Mission 2nd Annual Back to School Giveaway
Event Date:	8/8/2026
Event Summary:	School Supplies giveaway, hygiene products, undergarments, UF HealthStreet Mobile Health Screening, UF Mobile Dental, Food, Games, Meridian Behavioral Health, Music, Suwannee River Childcare/Snap Benefits Enrollments, SHIP First Time Home Buyers Program, Drug/Alcohol Recovery Center, Alachua County Sheriff Dept., etc.
Number of Attendees:	200
Expenses Summary:	School Supplies / Hygiene products
Requested Amount:	\$2000
Notes/Comments:	
Approved Amount:	\$1200 ✓
Authorized By:	<i>M. Hiner</i>



CHILDREN'S TRUST
OF ALACHUA COUNTY

At the WELLness Network, Inc.

Request Date:	2/27/2026
Requesting Organization:	At the WELLness Network, Inc.
Contact Name:	Pamela Marshall-Koons
Event Name:	Tea Cakes with Zora Neale Hurston
Event Date:	4/18/2026
Event Summary:	<p>At The WELLness Network and The University of Florida Driveway Theatre Project Presents: Tea Cakes with Zora Neale Hurston: An intimate cultural literacy and healing arts experience centered on the life, voice, and legacy of Zora Neale Hurston. Through storytelling, performance, and shared cultural ritual, students are invited into a living encounter with African American literature, history, and identity.</p> <p>This project will serve Alachua County youth by providing fully sponsored tickets to attend a live, interactive performance experience on April 18, 2026 at 3:00 p.m. at the Gainesville Technology & Entrepreneurship Building.</p> <p>Students will engage with embodied storytelling that brings Zora Neale Hurston's work to life, followed by reflection and discussion designed to support literacy, self-expression, and social-emotional learning. The inclusion of traditional homemade tea cakes reflects the role of food as cultural memory and community connection. This project is designed as a pilot experience, with the goal of demonstrating an impact that can be expanded to schools, afterschool programs, and summer camps throughout Alachua County.</p>
Number of Attendees:	45
Expenses Summary:	Student Performance Tickets (incl. book) \$1,574.55, Artist & Program Facilitation Fee \$500.00, Educational Materials \$150.00, Tea Cakes & Cultural Supplies \$125.00, Light Refreshments \$100.00, Outreach & Coordination \$50.45
Requested Amount:	\$2,500
Notes/Comments:	
Approved Amount:	\$850
Authorized By:	



CHILDREN'S TRUST
OF ALACHUA COUNTY

Manhood Youth Development Foundation, Inc.

Request Date:	02/24/2026
Requesting Organization:	Manhood Youth Development Foundation, Inc.
Contact Name:	Charlie Ray Jackson
Event Name:	Manhood 2026 Spring Break "Road Trip" to EWC, Mayport Nava, Fort Mose & Olustee State Parks
Event Date:	03/15/2026
Event Summary:	The STEM Spring Break "Road Trip" will consist of an educational tour on Mayport Naval Base and ships, a tour of Fort Mose in St. Augustine, FL, a tour of Edward Waters College and a tour at Fort Olustee in Lake City, Florida.
Number of Attendees:	35
Expenses Summary:	Lodging- \$4502.00 Transportation- \$1600.00 Fuel- \$400.00 Meals- \$2000.00 Total- \$8502.00
Requested Amount:	\$8502.00
Notes/Comments:	
Approved Amount:	\$2500
Approved by:	



CHILDREN'S TRUST
OF ALACHUA COUNTY

Hope for Hawthorne, Inc.

Request Date:	2/20/2026
Requesting Organization:	Hope for Hawthorne, Inc.
Contact Name:	Raymond Cue
Event Name:	Mother's Day Seafood Bash
Event Date:	05/09/2026, 12 PM
Event Summary:	This annual Mother's Day event is hosted by the Hope for Hawthorne organization and is in its 14th year. The Hope for Hawthorne group consist of positive male figures, looking to promote the importance of mothers and other family values to the youth. We give away a wide variety food to the community as we celebrate the mothers, including cooked seafood, fish, hamburgers, chicken, and various sides. For the kids we have kickball games, bounce houses, watersides and playground equipment, and arts and crafts. This has been a community event that started with mainly Hawthorne residents but now includes families from over 100 miles away attending. Local teens will help with cooking and serving food to the mothers with adult guidance. We also have a ceremony for deceased mothers.
Number of Attendees:	500
Expenses Summary:	Music, Bounce Houses, Food, tables, chairs, tents, location rental, gifts, etc.
Requested Amount:	\$5,000
Notes/Comments:	
Approved Amount:	\$1,000
Authorized By:	<i>McKue</i>



CHILDREN'S TRUST
OF ALACHUA COUNTY

UF Center for Autism and Related Disabilities

Request Date:	02/19/2026
Requesting Organization:	University of Florida Center for Autism and Related Disabilities
Contact Name:	Alissa Yax
Event Name:	Stomp the Swamp
Event Date:	3/7/2026
Event Summary:	Autism is the fastest-rising developmental disorder in the United States. At Stomp the Swamp, families of and individuals with autism or related disabilities, community members, and UF students, faculty and staff walk or run the stadium steps or loop to raise funds for the UF Center for Autism and Related Disabilities (UF CARD), North Central Florida's First Choice for Autism Support. Sponsoring organizations will be able to table and share resources with families.
Number of Attendees:	300
Expenses Summary:	T-Shirts and Stadium Rental
Requested Amount:	\$1000
Notes/Comments:	
Approved Amount:	\$1000
Authorized By:	<i>M. K. Miller</i>

File Attachments for Item:

9. Proposed Funding Opportunities



Innovation for Impact Funding Request Report

Reporting Period: April 2026

Date: April 13, 2026

Strong- Minded Mentoring. Inc

Program Name: Handy Youth in ACTION

Date of Request: February 18, 2026

Requested Amount: \$20,000

Status: Approved

Program Overview: Handy Youth in ACTION is a 7-month intergenerational workforce development and service-learning program for youth ages 12–18. Participants gain paid, hands-on experience while completing supervised, age-appropriate community service projects that support local seniors, such as yard clean-ups, minor home assistance, light maintenance, weatherization support, and neighborhood beautification. All activities are safety-screened and overseen by adult supervisors.

Youth also participate in structured workforce development training focused on professionalism, communication, teamwork, time management, leadership, financial literacy, and job-readiness skills. Each participant earns a stipend and receives ongoing mentorship centered on education, career exploration, and personal growth.

Service is delivered in seniors' homes and at partner community sites. The program operates quarterly, engaging 5–6 youth for 8–12 weeks, during which they complete 2–3 service projects and attend regular workforce sessions.

Staff Actions: Staff facilitated the scope review and contract negotiations with Strong-Minded Mentoring leadership. In addition, staff completed the review and finalization of deliverables and performance measures to ensure all parties were aligned on the intended impact of the Impact for Innovation award.



CHILDREN'S TRUST
OF ALACHUA COUNTY

Play and Wellness Center of Gainesville, LLC

Date of Request: February 4, 2026

Requested Amount: \$17,633

Status: Approved

Program Overview: Harmony & Her is a therapeutic group for middle school girls (approximately ages 11–14) in Alachua County who may be experiencing low self-esteem, social stress, peer conflict, or early signs of anxiety or depression. The program utilizes music, lyrics, and creative collaboration to help participants build confidence, strengthen self-esteem, and foster healthy peer relationships. Licensed mental health professionals facilitate music-centered activities such as lyric exploration, playlist storytelling, rhythm-based emotional regulation, songwriting, and guided group discussions focused on identity, boundaries, and supportive friendships.

The group serves adolescents who may be at increased risk for challenges such as social comparison, bullying or exclusion, emotional dysregulation, academic pressure, or difficulty forming healthy friendships. Participants are identified through school counselor and teacher referrals, pediatricians and adolescent health providers, community youth organizations, internal referrals from therapists, and outreach through social media, parent groups, and community networks. Families may also inquire directly when seeking support for confidence, identity development, and positive peer connections.

Services include weekly group therapy sessions, music-based self-expression activities, peer-guided discussion, and take-home reflection exercises. Sessions are planned at the Play and Wellness Center of Gainesville with the option to partner with community sites for increased accessibility. Each cycle runs 10–12 weeks, meeting once weekly for 60 minutes and serving 8–12 middle school girls.

Staff Actions: Staff facilitated the scope of services review and completed contract negotiations with leadership from the Play and Wellness Center of Gainesville. Additionally, staff finalized all deliverables and performance measures to ensure all parties were aligned with the intended impact of the Impact for Innovation award.

File Attachments for Item:

10. April 2026 Executive Director's Report



EXECUTIVE DIRECTOR REPORT

March 1, 2026 - April 1, 2026

SUMMARY

1. Summer Camp Providers Convening
2. Literacy Convening - Presentation by Helios Education Foundation
3. Staff Retreat & Culture Statement

MEETINGS AND EVENTS FOR PLANNING, COORDINATION, AND COMMUNITY ENGAGEMENT		
DATE	MEETING / EVENT	SUMMARY
March 1, 2026	Sponsored Event: WUFT Stop, Paws, and Learn at Santa Fe Zoo	E. McCauley and Intern A. Wherley tabled at this event.
March 3, 2026	Big Brothers Big Sisters Meeting	ED Kiner and COO Goldwire met with BBBS CEO Robyn Ostrem.
March 3, 2026	Aces in Motion - Afterschool Site Monitoring Visit	B. Wagner and M. DeZutter met with interim CEO, Eric Lanham, to discuss the program, review documentation, and see the program in action.
March 3, 2026	Safe Kids of NCFL Car Seat Check at Waldo Public Library	E. McCauley tabled at this event.
March 3, 2026	FACCT Program Affinity Group	D. Tyson and B. Wagner participated in the Florida Alliance of Children's Councils & Trusts (FACCT) program affinity meeting.
March 4, 2026	TeensWork Alachua - Program Planning Meeting	B. Wagner met with Madison James from TWA to review and discuss SAMIS import/export capabilities.
March 4, 2026	ELC Contract and Performance Review Meeting	M. Jones and B. Wagner met with ELC for a contract check-in meeting. Reviewed data in SAMIS, CQI, and progress in achieving FY2026 performance measures.
March 4, 2026	Girls Place - Afterschool Site Monitoring Visit	B. Wagner and M. DeZutter met with Executive Director, Christi Arrington and Program Director, Nevada Smith, to discuss the program, review documentation, and see the program in action.
March 4, 2026	UF School of Education Stakeholders Day	E. McCauley attended.
March 4, 2026	Tour of UF Innovate	ED M. Kiner and E. McCauley attended.

March 5, 2026	Read Across America Week Peak Literacy Observation	E. McCauley attended.
March 6, 2026	SWAG Health and Wellness Fair	E. McCauley tabled at this event.
March 7, 2026	Summer Blitz 2026	ED M. Kiner attended and E. McCauley tabled at event.
March 7, 2026	Stomp the Swamp for Autism	ED M. Kiner attended, E. McCauley and A. Wherley tabled at CTAC sponsored event.
March 10, 2026	5th Ave. Neighborhood Association Meeting	E. McCauley attended.
March 10, 2026	Deeper Purpose - Afterschool Program and Family Resource Center Site Visit	B. Wagner met with Executive Director, Adam Joy, and Family Resource Center Manager, Staci Clemons, to discuss the program, review documentation, and see the program in action.
March 10, 2026	Alliance for Scholars - Gainesville - Contract Negotiation	L. Means, B. Wagner, and B. James met with Dr. Coleman-King to review FY2026 contract deliverables, attachments, and performance measures.
March 10, 2026	River Phoenix - Youth Leadership & Conflict Resolution - Site Visit	D. Tyson and B. Wagner attended a youth teachback session to exhibit the knowledge and skills gained from the program.
March 17, 2026	Sponsored Event: Majestic Oaks Community Spring Break Day	E. McCauley tabled at sponsored event.
March 17, 2026	Sheriff's Office - Readers on Duty Spring Break - Hawthorne Community Center	ED Kiner attended the event and met with the city manager and city commissioners.
March 18, 2026	ELC Board of Directors' Meeting	ED Kiner attended.
March 18, 2026	City of Newberry Meeting - Family Resource Center	ED Kiner and DOP James met with Newberry City Manager Jordan Marlowe and staff to discuss opening a Family Resource Center in Newberry.

March 20, 2026	MySidewalk Review & Discussion	B. Wagner met with Lesley Banis from the Community Foundation to discuss utilization and features of mySidewalk.
March 21, 2026	Sponsored Event: Black Family Wellness Expo	ED M. Kiner attended and E. McCauley tabled this sponsored event.
March 23, 2026	Wellness & Health Navigation - Rawlings Elementary	L. Means, B. Wagner, and B. James met with the CHS staff to discuss programming, data collection, progress in achieving performance measures, and tour facilities.
March 23, 2026	Wellness & Health Navigation - Howard Bishop Middle School	L. Means, B. Wagner, and B. James met with the CHS staff to discuss programming, data collection, progress in achieving performance measures, and tour facilities.
March 23, 2026	Wellness & Health Navigation - Metcalfe Elementary	L. Means, B. Wagner, and B. James met with the CHS staff to discuss programming, data collection, progress in achieving performance measures, and tour facilities.
March 23, 2026	Boys & Girls Club - Northwest - Afterschool Site Monitoring Visit	B. Wagner and M. DeZutter met with Unit Director, D'Acra Hayes, to discuss the program, review documentation, and see the program in action.
March 24, 2026	Boys & Girls Club - Woodland Park - Afterschool Site Monitoring Visit	B. Wagner and M. DeZutter met with Unit Director, Destinee Collins, to discuss the program, review documentation, and see the program in action.
March 25, 2026	Meeting with Rev. Donna Schaper at United Church of Gainesville	ED M. Kiner and E. McCauley attended.
March 27, 2026	Alachua Elementary Spring Carnival	CiviGator Intern A. Wherley tabled at this event.
March 27, 2026	Meadowbrook Elementary Spring Carnival	E. McCauley tabled at this event.
March 28, 2026	Sponsored Event: GatoRX Community Care Fair	CiviGator Intern A. Wherley tabled at this sponsored event.

March 28, 2026	Alachua County Sheriff's Office: Newberry Community Fun Day	E. McCauley tabled at this event.
March 30, 2026	North Central Florida Family Homelessness Summit	ED M. Kiner and E. McCauley attended.
March 30, 2026	Willie Mae Stokes - Afterschool Site Monitoring Visit	B. Wagner and M. DeZutter met with Executive Director, Christopher Stokes, to discuss the program, review documentation, and see the program in action.
March 31, 2026	Tour of Ronald McDonald House	ED M. Kiner, COO K. Goldwire, and E. McCauley attended.
March 31, 2026	CDS Family and Behavioral Health Services, Inc.	ED Kiner met with new CDS CEO PJ Minzie and outgoing CEO Phil Kabler.

PROGRAMS CALENDAR

March	
March 2, 2026	CTAC Regular Staff Meeting
March 2, 2026	City of Hawthorne Groundbreaking Ceremony for the Family Resource Center
March 2, 2026	Site visit: Aces in Motion After School Program
March 3, 2026	FACCT Programs Affinity Group Meeting
March 3, 2026	Early Childhood Early Intervention Resources and Systems Experts Follow-up Meeting
March 3, 2026	ED Kiner and COO Goldwire facilitated an introduction meeting with the New CEO of Big Brothers Big Sisters
March 4, 2026	Contract Meeting- ELC of Alachua County
March 4, 2026	Meeting with Dr. Meg Lietzau, UF CARD
March 4, 2026	Site Visit: Girls Place After School Program
March 5, 2026	Contract Meeting- A& A Doula Consulting
March 5, 2026	Programs' Team Meeting
March 5, 2026	COO Goldwire met with Claudia Tuck and the Opioid Taskforce Manager to discuss future funding options
March 5, 2026	Contract negotiation Mirror Image Leadership Academy Summer Camp
March 6, 2026	Literacy Collaborative meeting with Center for Nonprofit Excellence
March 9, 2026	Community Gun Violence Prevention Alliance Meeting
March 10 - 14, 2026	National After School Convention, Washington, DC
March 10, 2026	Site Visit: Deeper Purpose After School Program
March 11, 2026	Thriving Parents WorkGroup
March 11, 2026	Contract Negotiation: Alliance for Scholars
March 11, 2026	River Phoenix Center for Peacebuilding at the Willie Mae Stokes Community Center: Student Teachback Session

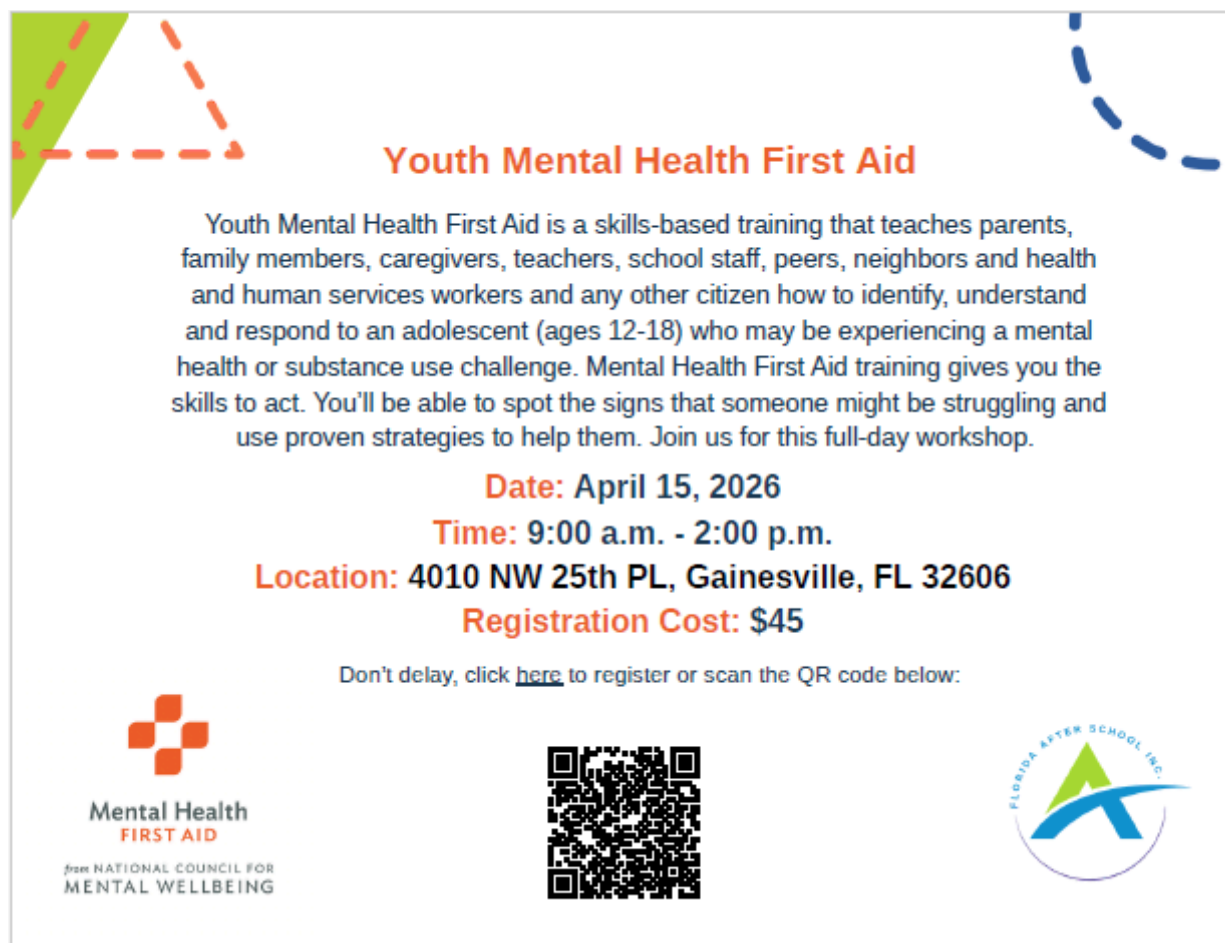
March 12, 2026	UF Maternal Health ACCESS Task Force Meeting
March 12, 2026	Housing First Committee Meeting
March 13, 2026	Contract Meeting NHVP
March 13, 2026	Police Youth Dialogue with River Phoenix, High Springs PD, and Alachua County Sheriff's Office
March 17, 2026	SAMIS S3 Meeting
March 18, 2026	Harmony & Her Contract Discussion
March 18, 2026	FIMR North Central CRT
March 18, 2026	City of Newberry Family Resource Center Discussion
March 18, 2026	Is it Attention Deficit Disorder (ADD) or Attachment Deficit Disorder (ADD)-Provider Training with Genesis
March 23, 2026	Rawlings Elementary School Wellness Coordinator Site Visit
March 23, 2026	Howard Bishop Middle School Wellness Coordinator Site Visit
March 23, 2026	Metcalf Elementary School Wellness Coordinator Site Visit
March 23, 2026	Site Visit: Boys and Girls Club - Northwest
March 23, 2026	Contract Negotiation: Strong Minded Mentoring
March 24, 2026	Early Childhood Resources and Systems Workgroup Meeting
March 24, 2026	SAMIS Training: Doulio
March 24, 2026	Site Visit: Boys and Girls Club - Woodland Park
March 25, 2026	Contract Meeting CNE (Alachua County Reads)
March 25, 2026	UF MCH Class Presentation
March 26, 2026	HSNCF Board of Directors Meeting
March 26, 2026	Closing the Literacy Gap Together: Lessons from Helios Education Foundation and Opportunities for the Alachua County Literacy Collaborative (Alachua Reads)
March 26, 2026	Programs' Team Meeting
March 26, 2026	Alliance for Scholars Contract Discussion

March 26, 2026	CTAC and IGB Summer Program Budget Discussion
March 28, 2026	NCFL Chapter of FLAYEC Tracks to Excellence Conference
March 30, 2026	Contract meeting SPARC 352
March 30, 2026	Site Visit: Willie Mae Stokes Community Center - Afterschool Program
March 31, 2026	Summer Camp Kick-Off
March 31, 2026	NCIT Five State Power Sharing Initiative Quarterly Call
March 31, 2026	Ronald Mc Donald tour and Leadership introductions
April	
April 3, 2026	Advanced Human Trafficking Training
April 3, 2026	Flex Enterprise Demo & Webauthor Meeting
April 14, 2026	Florida Afterschool Network Resiliency Training
April 14, 2026	Florida Afterschool Network Youth Mental Health First Aid Training
April 15, 2026	FACCT IT Affinity Group
April 16, 2026	Programs' Team Meeting
April 17, 2026	Summer Literacy Convening
April 21, 2026	SAMIS S3 Meeting
April 22, 2026	Understanding Arousal and Checking out Dysregulation in Children-Provider Training

INITIATIVES

Youth Mental Health First Aid is an evidence-based, skills-focused training that helps adults recognize and respond to adolescents (ages 12–18) who may be experiencing mental health or substance-use challenges. This full-day workshop gives afterschool providers, caregivers, and other youth-serving adults practical tools to identify warning signs, understand what young people may be facing, and use proven strategies to offer effective support.

This training is offered at no cost to Trust-funded afterschool providers, ensuring accessible, high-quality professional development that strengthens the safety net around Alachua County youth and enhances the capacity of our afterschool programs.




Youth Mental Health First Aid



Youth Mental Health First Aid is a skills-based training that teaches parents, family members, caregivers, teachers, school staff, peers, neighbors and health and human services workers and any other citizen how to identify, understand and respond to an adolescent (ages 12-18) who may be experiencing a mental health or substance use challenge. Mental Health First Aid training gives you the skills to act. You'll be able to spot the signs that someone might be struggling and use proven strategies to help them. Join us for this full-day workshop.

Date: April 15, 2026
Time: 9:00 a.m. - 2:00 p.m.
Location: 4010 NW 25th PL, Gainesville, FL 32606
Registration Cost: \$45

Don't delay, click [here](#) to register or scan the QR code below:



**Mental Health
FIRST AID**
from NATIONAL COUNCIL FOR
MENTAL WELLBEING

PLANNING, RESEARCH, AND EVALUATION

Summer Camp Preparations:

Hosted Summer Kickoff Training for 21 summer camp providers. Training included presentations from CTAC's Contract Management, Fiscal, Communications, Data Support and Evaluation. Summer staff training best practices and a review of FY25 summer staff survey data was also included.

Literacy:

- Met with Dr. Theresa Beachy and Dr. Heidi Keegan from the Center for Nonprofit Excellence for ongoing planning and implementation of Alachua Reads Initiative.
- Planning for Summer Literacy Convening; an opportunity for summer camp providers to hear from and connect with literacy experts in our community and discuss incorporating literacy activities into summer programming.

Site Visits:

Visited sites to see programming in action, review compliance with contract requirements, receive a tour of the program, discuss progress in meeting performance measures and quality of data.

- Afterschool Program Site Visits:
 - Aces in Motion
 - Girls Place
 - Deeper Purpose
 - Boys and Girls Club- Northwest
 - Boys and Girls Club- Woodland Park
 - Willie Mae Stokes Community Center
- Wellness & Health Navigation Site Visits:
 - Rawlings Elementary
 - Howard Bishop Middle School
 - Metcalfe Elementary

Evaluation Planning, Data Analysis and Support:

New and renewal contracts for FY2026:

Developed performance measures, monthly and end of year reporting requirements, and data collection tools for new and renewal FY2026 contracts. Discussed with providers evaluation and data requirements and trained in SAMIS use. Providers listed below:

- Innovation for Impact Grants
 - Play and Wellness Center of Gainesville - Harmony & Her

- Strong Minded Mentoring - Handy Youth in ACTION
- Summer Programs
 - Mirror Image Leadership Academy - Summer Camp
 - University of Florida - Alliance for Scholars
 - Goodwill Industries - TeensWork Alachua
- Doulio - Post Partum Doula Training

Completed and shared with CTAC leadership a mySidewalk dashboard featuring key indicators selected for the FY2027-2030 strategic plan.

Completed and shared with CTAC leadership a Provider Perspectives report summarizing provider feedback on CTAC processes, support from staff, and perception of CTAC overall.

Program Monitoring and Support:

- Observed teachback session facilitated by youth in the Youth Leadership and Conflict Resolution Program offered through the River Phoenix Center for Peacebuilding
- Reflection and planning meeting with SPARC 352
- Completed mid-year review process for all FY2026 providers

Provided ongoing data collection and reporting support to providers

Board Presentations:

- CTAC Strategic Plan for FY 2027-2030
- Summer Camp Evaluation Results
- Continuous Quality Improvement (CQI) Results

Professional Learning and Collaboration:

- FACCT Program Affinity Group Meeting
- National After School Conference in Washington, DC
- Meeting, collaboration with Dr. Meg Lietzau, UF CARD
- mySidewalk - Sidekick Ask/Think Training
- R / Positron data analysis, reporting, and visualization
- SAMIS S3 Meeting
-

FINANCE AND ADMINISTRATION

Financial Reports and Addendums

- FY 2026 Budget Report (February)
- FY 2026 Checks and Expenditures Report (February)
- FY 2026 Programmatic Awards and Expenditures Report (February)

****Please see “Annotations to Financial Statements” that accompanies Budget Report for detailed analysis*

FY 2025 Audit

- Preliminary Audit Results anticipated by April 30th
- Final Audit Results expected in early May

COMMUNICATIONS

Social Media - Key Points

- Gained **31** net followers on Facebook and **18** followers on Instagram. We also gained 3 followers on LinkedIn.
- We amassed **21.5K** views on Facebook, **23** views on LinkedIn and **2.4K** views on Instagram in the **past 30 days**.
- The most viewed content on our Facebook were:
 - Our post about the 5th cohort of BLI graduates (**4K views**)
 - Our post about the Majestic Oaks Spring Break event (**2.4K views**)
- The most viewed content on our Instagram were:
 - Our post about the Brunch and Learn event at Library Partnership (**480 views**)
 - Our post about the Annual Pinwheel Planting event (**400 views**)

New Campaigns / Projects

- Pinwheels full push: photos from partners, video for post-press-release push, video for in-house editing, Proclamation
- Summer Camps: guide push
- Strategic Plan edits
- Website redesign / YouTube Redesign quotes and research
- Parenting Playbook, content gathering

Continuing Campaigns / Projects

- Limitless Adventures
- Board meeting video pulls for socials and youtube
- Live monthly morning shows with Tu Fiesta
- Monthly podcast

In the news:

- **Gainesville Sun:**
 - [Elegance shines at Renaissance Beautillion-Cotillion in Gainesville](#)
- **TV20:**
 - [Gainesville gun violence prevention program expands with technology hub initiative](#)
- **Alachua Chronicle:**
 - [Safe Kids North Central Florida invites families to “Healthy Heroes Day” on April 18](#)
 - [IMPACT GNV launches technology hubs with Children’s Trust of Alachua County grant](#)
 - [Joint Commissions hear update on Literacy Action Plan](#)
- **Mainstreet Daily News:**
 - [Local agencies raise child abuse awareness with ‘Pinwheels of Possibility’ on April 1*](#)
 - [SPARC352 STEAM Activity Pop-Up event slated for Saturday](#)

- **City of Gainesville:**
 - [IMPACT GNV launches technology hubs with Children’s Trust of Alachua County grant](#)
- **Independent Florida Alligator**
 - [From firefighting to baby-clothes sales, TeensWork program trains Alachua students](#)
(main photo is CTAC sign)

BOARD MOTIONS AND REQUESTS

DATE	MOTION / REQUEST	STATUS
8.12.2024	Member Chance mentioned that programmatic dashboards showing awarded amounts and actual invoiced/funded amounts for each program area would be helpful and useful for staff to create or distribute.	In progress pending website host update.
3.10.2025	Member Chance suggested checking with other CSC's and considering listing funded organizations under priorities on the website for accountability.	
9.9.2024	Chair Pinkoson requested to have a discussion for future RFPs about the maximum amount of funding a provider can request of the total allocation.	Completed at 3.9.2026 workshop with the adoption of the Strategic Funding Plan
11.4.2024	The Board requested a joint meeting with the Alachua County Library Board.	Scheduling in Progress
3.10.2025	Dr. Labarta requested a follow-up to the community needs listing.	My Sidewalk Presentation - April 2026 Board Meeting
11.10.2025	Member Pinkoson moved to: Refer to staff the family eviction issue and to bring back to the Board after the new year possible recommendations to refer to the BoCC and Family Resource Centers. Ask the chair to bring to the BoCC the Trust's concern of family evictions and to potentially put a placeholder to fund any Trust recommendations.	In progress
2.9.2026	Dr. Labarta moved that staff convene the major youth mental health providers and identify how CTAC can improve distribution of services and allot/distribute throughout the county;	In progress
3.9.2026	Member Pinkoson moved to accept the CQI report and have staff bring back a recommendation to include information on providers in the emerging category, staff support, and years contracted with CTAC.	In progress

SUCCESS STORIES

University of Florida College of Dentistry / Saving Smiles

This month, the Saving Smiles team hosted the annual Super Sealant Saturday event at the UF College of Dentistry, which drew a record number of attendees. A total of 354 children ages 1–17 received preventive dental services, including sealants, fluoride, and oral health education. For many of these children, this was their first-ever dental visit, offering an essential introduction to oral healthcare in a supportive and welcoming environment.

During the event, we met an 8-year-old child who attended with their younger siblings. Their parents shared that although the family has dental insurance, they have been unable to afford the deductibles and out-of-pocket costs for their four children. As a result, none of their children had been able to establish routine dental care. At the event, the child received dental sealants and fluoride, providing protection for their newly erupted permanent teeth. Their parents also received education on brushing techniques and strategies for supporting oral health at home. Each child left with a toothbrush goodie bag containing age-appropriate dental hygiene supplies. After their appointments, the family enjoyed the Toy Story–themed carnival, where the children participated in face painting and watched a puppet show. The parents expressed how grateful they were to find a welcoming event where their children could receive needed preventive care without financial strain.

Partnership for Strong Families / CRN | FRC | HMG

A patron initially came to the Family Resource Center seeking job support and assistance updating her resume. During our meeting, we worked together to revise her resume, highlighting her existing skills and experiences while identifying opportunities to strengthen her qualifications for healthcare-related positions. While exploring ways to enhance her career prospects, she discovered a flyer for medical training programs at Santa Fe College. With encouragement and guidance from the Resource Center, she applied to the Phlebotomy Certification Program. Staff provided support throughout the application process, including reviewing application materials and helping her prepare for enrollment. Months later, she successfully completed the program and earned her phlebotomy certification. She returned to the Resource Center to update her resume once again, this time adding her newly obtained credential and positioning herself for expanded employment opportunities in the healthcare field.

Kids Count in Alachua County / After School Program

A Demonstration of Trauma-Informed Practice and Student Growth

Several months ago, Kids Count welcomed a third-grade student who faced significant challenges related to safety, connection, and emotional regulation. He struggled to manage stress and lacked the coping and communication skills necessary to engage effectively with peers and staff. As a result, he often remained withdrawn from program activities and frequently attempted to slip out of the classroom without permission.

Through consistent, trauma-informed support from the Kids Count team—including a master’s-level social work intern—the student began to experience meaningful change. Staff worked intentionally to normalize help-seeking behaviors, encouraging him to request breaks when overwhelmed and guiding

him to do so in safe and appropriate ways. During these structured breaks, the social work intern supported him in identifying personal strengths and developing individualized coping strategies.

Over time, the progress has been substantial. When confronted with triggers that previously resulted in fleeing or dissociation, the student now demonstrates the ability to pause, apply learned strategies, and regulate his emotions. His distress tolerance has increased significantly, enabling him to remain present and engaged in the program environment.

Likewise, the student's overall connection to the program has improved. With increased opportunities for choice and autonomy, he now participates actively in activities and is forming positive relationships with peers and staff. Whereas safety concerns once prevented him from attending field trips, he is now being considered for participation in Kids Count's summer program, which includes daily off-site experiences.

This student's progress illustrates the effectiveness of trauma-informed care in addressing complex behavioral needs while fostering resilience, confidence, and renewed engagement. It underscores the profound impact that intentional, compassionate support can have on a child's sense of safety and possibility.

Kids Count in Alachua County / After School Program

For the past three years, Kids Count has had the privilege of supporting a now-third grade student whose growth has been nothing short of remarkable. When he first joined the program, he was extremely shy and unsure of himself. Forming friendships was difficult, and he lacked confidence in his academic abilities—especially in reading.

Through twice-weekly UFLI tutoring, daily homework support, and intentional social-emotional learning, he slowly began building both skills and self-belief. Early on, frustration often led him to avoid schoolwork altogether; at one point, staff even found his homework discarded in the grass outside of school.

Today, the student approaches learning with an entirely different mindset. He now sits down with his tutor for UFLI lessons and completes his homework without resistance. He has formed a steady group of friends and participates confidently in program activities. His transformation is evident not only at Kids Count—his parents share that they see a meaningful increase in his academic confidence at home as well.

This student's journey reflects the power of consistent academic support paired with social-emotional development. With a strong foundation now in place, he is well-positioned to continue thriving as he moves forward in his education.

Aces in Motion / After School Program *Literacy & Reading Intervention Update*

AIM has made intensive **literacy** and reading comprehension tutoring a top priority this school year, and the results are already speaking loudly. Through our partnership with **PEAK Literacy**, students

identified through assessment have received targeted, evidence-based intervention—and the progress is both measurable and deeply meaningful.

In just **four months** of intervention:

- **732** tutoring sessions completed (each 15 minutes)
- **32** total participating students
- **18 students** improved their FAST score
- **9 students** advanced **an entire FAST level** (e.g., Level 2 → Level 3)

These gains reflect consistent effort, strong instructional support, and students who are showing up ready to grow.

Beyond the data, the personal victories are powerful:

- **One scholar tested out of Intensive Reading entirely**, now performing at or above grade level.
- Another student—who required multiple layers of academic support including 1:1 coaching and PEAK intervention—also **tested out of Intensive Reading last month**.
- A third student earned their **first-ever score of 5** on the ELA FAST exam.

We are incredibly proud of our scholars and the educators supporting them. With this momentum, we're eager to see how much more growth unfolds by the end of the academic year.



CHILDREN'S TRUST
OF ALACHUA COUNTY

PROCLAMATION

Child Abuse Prevention Month, April 2026

WHEREAS, strong communities are built by supporting children and families, and ensuring every child has the opportunity to grow up safe, healthy, and surrounded by caring relationships; and

WHEREAS, the Children's Trust of Alachua County is dedicated to funding and supporting a coordinated system of services that allows all youth and their families to thrive; and

WHEREAS, positive childhood experiences and supportive environments help children succeed in school, build resilience, and lead healthy, productive lives; and

WHEREAS, although more than 5,000 cases of child abuse are reported each year in Alachua County, our community continues to come together to provide hope, healing, and support to thousands of children and caregivers through prevention, advocacy, and care; and

WHEREAS, through strong partnerships with the Child Abuse Prevention Task Force and many dedicated community organizations, we are building a culture of prevention that strengthens families and reduces the risk of abuse and neglect; and

WHEREAS, Child Abuse Prevention Month is a time to recognize the power of community, celebrate the impact of collective action, and recommit to creating a brighter future for all children;

NOW, THEREFORE, WE THE CHILDREN'S TRUST OF ALACHUA COUNTY, do hereby proclaim April 2026 as **CHILD ABUSE PREVENTION MONTH** and call upon all residents, businesses, and community partners to support families, uplift children, and work together to ensure every child can grow, learn, and thrive.

Chair, Children's Trust of Alachua County

File Attachments for Item:

11. Finance Committee Recommendation

Public Statement: Finance Committee Recommendation to Strengthen Contingency Reserves

On April 1st, the Finance Committee of the Children’s Trust of Alachua County (CTAC) met to review the organization’s financial position, risk environment, and alignment with industry standards for Children’s Services Councils (CSCs) and similar special districts. After careful consideration, the Committee agreed to bring forward a recommendation to the Board to increase the contingency reserve target—from two months of operating costs to a minimum of three months.

This recommendation is grounded in established financial best practices and reflects the benchmark ranges commonly used across CSCs nationwide. Industry guidance indicates that unassigned fund balance reserves for CSC-type entities typically range from approximately 25% to 50% of annual operating expenditures, or roughly three to six months of operating costs. Most organizations in this sector maintain reserves in the 30% to 40% range, which auditors and governing boards generally view as a sound and responsible standard.

Moving to a minimum three-month reserve target positions CTAC at the entry point of that professional benchmark range, strengthening financial stability while remaining disciplined in the use of public resources.

Why This Adjustment Is Prudent and Responsible

Children’s Services Councils operate in a financial environment that differs from traditional city or county governments. As a special tax district, CTAC faces structural factors that require a stronger financial safety margin, including:

- **Revenue timing risk** — Property tax collections may occur later in the fiscal year, while provider reimbursements and contractual obligations continue throughout the year
- **Contractual commitments** — Multi-year service agreements require continuity of funding regardless of short-term cash timing fluctuations
- **Limited revenue flexibility** — Millage rates are capped, and changes often require voter approval
- **Public accountability** — Maintaining adequate reserves demonstrates prudent stewardship and protects the continuity of services for children and families

These realities make contingency planning an essential component of responsible financial management.

What This Recommendation Means for the Community

Increasing the contingency reserve target is not about withholding resources from programs. Rather, it is about ensuring that services remain stable and reliable—even during unexpected events or economic uncertainty.

A stronger reserve position allows CTAC to:

- Protect critical services for children and families during economic or operational disruptions
- Maintain uninterrupted provider funding despite timing differences in revenue collections
- Respond quickly to emerging community needs or emergencies
- Demonstrate sound financial governance consistent with national best practices for special districts

A Measured and Balanced Approach

The Finance Committee's recommendation reflects a measured, data-driven adjustment, not a dramatic policy shift. Moving from two months to three months of contingency reserves represents a prudent step toward alignment with industry standards while continuing to prioritize investment in programs that deliver the greatest impact for the community.

As stewards of public funds, CTAC remains committed to balancing service delivery, financial stability, and long-term sustainability. Establishing a minimum three-month contingency reserve ensures that the organization remains resilient, prepared, and accountable to the families and taxpayers it serves.

File Attachments for Item:

12. Gun Violence Initiative Overview

**Item:**

Gun Violence Prevention Alliance

Requested Action:

Receive the information

Background:

The City of Gainesville and Alachua County were awarded gun violence prevention funds from the Children's Trust in fiscal year 2025. Both entities were unable to fully expend their allocations during that fiscal year, and the Children's Trust Board approved rolling over the remaining funds into fiscal year 2025-26.

Today's presentation provides an update on the initiatives funded in the current year, including their status, progress to date, and anticipated next steps.

Attachments:

City of Gainesville - Children's Trust Gun Violence Prevention Funding Update
Alachua County Gun Violence Prevention Strategic Plan
Alachua County - Gun Violence Prevention Update

Programmatic Impact:

Goal 3 – Children and youth live in a safe community

Fiscal Impact:

City of Gainesville – \$150,000
Alachua County – \$264,850

Recommendation:

Receive the information

Children's Trust Gun Violence Prevention Funding Update

**City of Gainesville
April 13, 2026**

Additional Facilitator for the Youth Steering Committee - GNV

- Contract extended with Corey Collins to May 1, 2026
- Recruitment Efforts: Visited and spoke with youth at PYB, A Quinn Jones, PAGE Alachua, Buchholz, and Made for More
- Total Hours to Date: 12.5
- Highlights:
 - CommuniTEEN Kickback event with the Gainesville Housing Authority in July
 - 13 youth from the community participated, 7 YSC-GNV members facilitated, 4 multi-sector adult facilitators
 - Collected efforts led to a 2 member increase since October
 - Number of applicants: 12
- Discussion topics at YSC-GNV meetings led by Mr. Collins: Provides ongoing group updates from the Gun Violence Prevention Alliance meetings, Event planning for CommuniTEEN Kickbacks, review of data collected from youth event, and Overview of onboarding paperwork for new members
- Attendees by Month:
 - October: 7
 - November: 7
 - December: 3 at the Parade & 6 at Dinner with the Mayor
 - January: 6
 - February: 3 members & 2 interviewee's

Gun Violence Prevention Strategic Plan

- Community Engagement
- Delivery of Plan
 - Strategic Expectations
 - High Level Objectives
- Approval of City and County Commissions
- Next Steps



Performance Measures



How Much?

Measure	Target	To-Date
Number of Field Contacts	750	1,895
Number of Referrals for Resources	200	200
Conflicts Mediated	80	10*

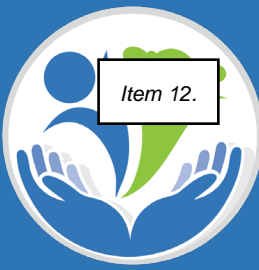
How Well?

Measure	Target	To-Date
Conflicts Successfully Mitigated	75%	100%
Utilization of Technology Hubs	80%	14%
Youth Steering Committee Engagement (average meeting attendance)	8	6

Better Off?

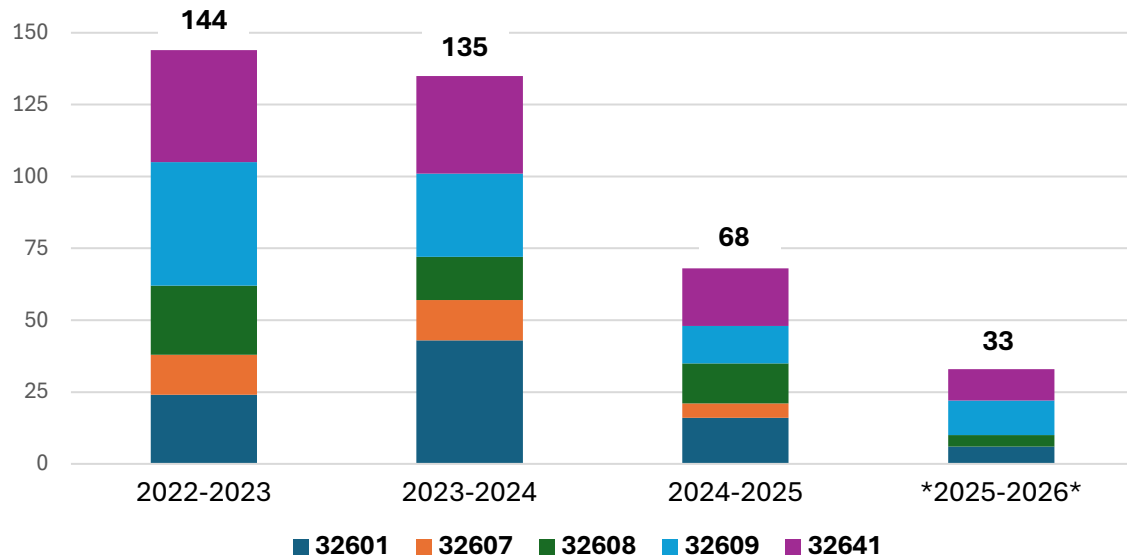
Measure	Target	To-Date
Reduction in Shots Fired	10%	-
Reduction in Youth Weapon/Firearm Offenses	10%	-
Reduction in Youth Assault/Battery Offenses	Baseline	-

Gun and Youth Violence Data by ZIP Code



The program focuses on neighborhoods in Alachua County with the highest levels of gun and youth violence.

Shots Fired in Target ZIP Codes by Fiscal Year

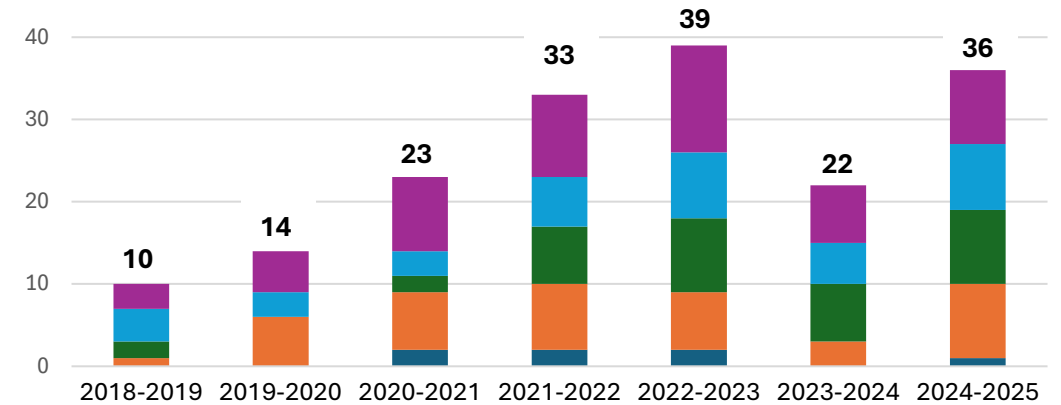


2025-2026 is in-progress and data is through 3/31/2026.

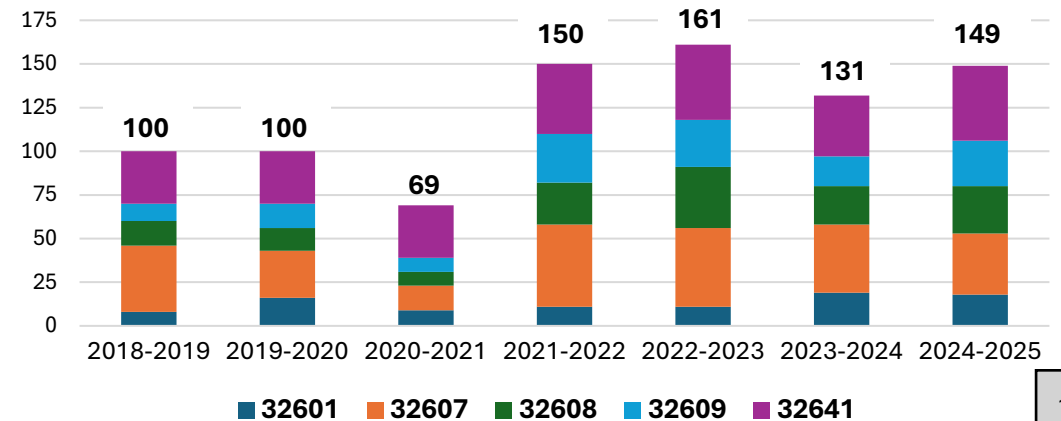
Data Source: Gainesville Police Department

Note all data is based on the state fiscal year (7/1-6/30).

Youth Weapon/Firearm Offenses in Target ZIP Codes



Youth Assault/Battery Offenses in Target ZIP Codes

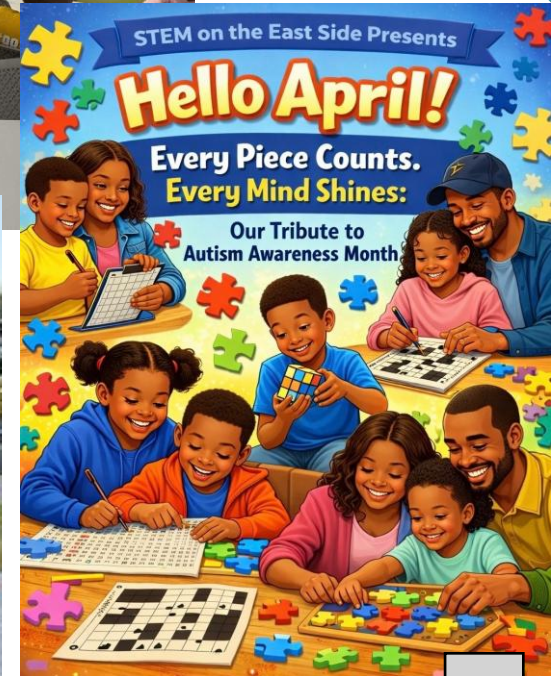


Data Source: Delinquency Profile Dashboard | Florida Department of Juvenile Justice

Violence Interruption: October-February

- **Community Outreach Events**

- STEM on the Eastside
 - 18 Sessions
- Community Care Callouts
 - Phoenix
 - Duval
 - E University
- CRK Community Event



Technology Hubs

Technology Cart Launch

Strategic partnerships with community-based organizations to:

- Increase access to technology and technology based programming,
- Activate community spaces for safer communities.
- Create pathways of opportunity for youth and families

Selected Programs

- Dream on Purpose
- Infinite Dream Builders
- Pineridge Community Center
- Residences at Oakview
- The Nehemiah Project
- NMB Organization*
- THRIVE Newberry*





ALACHUA COUNTY

GUN VIOLENCE PREVENTION

STRATEGIC PLAN

December 2025





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I. EXECUTIVE SUMMARY

City of Gainesville & Alachua County Community Gun Violence Prevention Alliance Five-Year Strategic Plan (2026–2031)

Gun violence affects families and neighborhoods. This Strategic Plan brings together the voices of residents, youth, educators, law enforcement, health professionals, faith leaders, and community organizations to build a unified, long-term approach to safety and well-being in Gainesville and Alachua County. Over five months, nearly 200 people participated in interviews, town halls, and leadership meetings. Their concerns, hopes, and lived experiences shaped every recommendation in this plan.

Across all conversations, one message was clear: **reducing gun violence requires more than reacting after harm occurs. This community must prevent violence by strengthening families, supporting youth, and coordinating across systems.** The Alliance embraces a public health approach, grounded in trauma-informed care, long-term community investment, and transparency.

This plan outlines ten major Strategic Objectives that focus on prevention, intervention, and healing. These include strengthening early support for children and families, expanding youth leadership and mentorship, creating coordinated systems of care in K–12 schools, improving data sharing across agencies, expanding reentry and workforce opportunities, investing in community-based organizations, and ensuring safe firearm practices across neighborhoods. Each objective includes clear performance indicators and recommended programs that can be scaled over time.

This strategy also identifies key drivers needed for success: strong cross-agency partnerships, clear roles and responsibilities, reliable data systems, consistent community engagement, stable funding, and ongoing learning. Together, these drivers make the plan more than a document, they make it a living blueprint for long-term change.

The community's shared vision for 2031 goes beyond fewer shootings. Residents want children who read well, families who feel supported, young men who have mentors and



opportunities, and neighborhoods that trust the systems meant to serve them. This plan lays out a path to get there.

The work ahead is not simple, but it is necessary. This Strategic Plan matters because it shifts our focus from reacting to tragedy to building the conditions that prevent violence in the first place. When implemented effectively, it can change the daily reality of families, reshape opportunities for youth, and strengthen trust between systems and the people they serve.

Every partner—city and county agencies, schools, health systems, nonprofits, businesses, faith leaders, residents, and youth—has a role to play. Real change will happen only if we move together, stay accountable, and keep listening to the community.

Now is the time to act.

The next step is not just to read this plan, but to join in its implementation, align your organization's work with these goals, and stay engaged as we build a safer, stronger, and more connected Gainesville and Alachua County.



II: INTRODUCTION OF CONSULTING FIRM

DPI LLC is a professional business consulting firm headquartered in Florida that specializes in high-impact leadership development, strategy creation, and implementation. While our physical office is based in Florida, we also offer virtual consulting services nationwide, allowing us to serve clients across the United States with the same level of excellence and dedication.

As a boutique consulting firm founded by Roslyn Rice and Renee Scott, we bring together a team of 5 skilled professionals, including our co-founders, 2 strategic consultants, and 1 research associate.

Our organization is built on the foundation of transformative leadership and strategic creation and implementation. As detailed on our website, [DPI2.com](https://dpi2.com), we have established ourselves as trusted leaders in helping organizations clarify their vision, develop actionable plans, and achieve measurable results. Our approach combines evidence-based methodologies with deep community engagement, ensuring that strategies are not only effective but also culturally responsive and sustainable.

With deep roots in Alachua County, our Co-founders have personal connections to the region, having spent time in Archer, Florida, attending the University of Florida, and maintaining farmland in the area. This personal investment in the community drives our commitment to addressing gun violence in the Gainesville area through collaborative efforts among City, County, residents and community partners. In addition, DPI LLC Co-founders were personally impacted by gun violence. In February 2024, their Godbrother committed suicide with a gun shot wound to the temple.



III: SUMMARY OF ENGAGEMENT

DPI LLC Engagement Summary

DPI LLC received notification of the award for the Strategic Planning contract on July 8th, 2025. Since August 2025, the team has partnered with the City of Gainesville and the Community Gun Violence Prevention Alliance to develop a comprehensive five-year strategic plan focused on sustainability, collaboration, and measurable outcomes in reducing gun violence.

Our engagement began with strategic alignment meetings with key city and alliance leaders, including our point of contact: Brandy Stone and Brittany Coleman. August 4th was the project launch to clarify project goals, deliverables, and stakeholder engagement strategies. From there, DPI LLC facilitated a series of structured stakeholder interviews, town hall meetings, and leadership consultations to ensure a community-driven and data-informed planning process.

Throughout this engagement, DPI has worked across sectors; including public safety, education, health care, faith based organizations, nonprofit, and businesses. This effort was to gather diverse perspectives on success measures, threats, and opportunities. Emphasis has been placed on trauma-informed approaches, institutionalizing prevention within city and county systems, and building trust through transparency and measurable progress.

Across the course of this engagement, DPI directly interacted with almost 200 participants, including elected officials, agency leaders, law enforcement, service providers, community advocates, and residents. This broad cross-section of voices has shaped the foundation for the Alliance's strategic priorities and measurable success indicators.



Engagement Timeline

<u>Date</u>	<u>Engagement Activity</u>	<u>Description</u>
August 4, 2025	Kickoff Meeting with Points of Contact	DPI met with Brandy Stone and Brittany Coleman to define project scope, deliverables, and engagement timeline.
August 2025	Strategic Framework Development	DPI developed the initial strategic planning framework and stakeholder interview script.
September 8-9, 2025	Stakeholder Interview Launch	DPI conducted structured interviews with city and county commissioners, law enforcement, reentry organizations, and community partners to identify success measures and priorities.
September 2025	Stakeholder Phone Calls	DPI met with various community non profit leaders via phone calls
September 30, 2025	Community Town Hall #1	First large-scale community engagement session with 68 participants representing government, nonprofits, and residents. Focused on defining success and shared community priorities. Hosted by Black on Black Crime Taskforce.
October 4, 2025	Community Town Hall #2	Second town hall with 17 participants , emphasizing trauma-informed outreach, youth engagement, and prevention strategies. Facilitated by DPI.



October 7, 2025	Community Town Hall #3	Third town hall with 23 participants , continuing discussion on sustainability, inclusion of underrepresented sectors, and data transparency.
October 20, 2025	Community Town Hall #4	Fourth town hall with 30 participants to discuss the impact of gun violence within the black community.
October 9–18, 2025	Synthesis and Analysis Phase	DPI synthesized stakeholder and town hall feedback into SWOT analysis, success measures, and draft plan framework for Alliance review.
October 13-14, 2025	Stakeholder Meeting	DPI attended the October Alliance meeting and met with Dept of Juvenile Justice and members of Alachua County Children’s Trust Leadership.
November 11, 2025	Stakeholder Meeting	DPI attended and presented at the November Alliance meeting. Updated Alliance members on the timeline and status of the strategic report.
Ongoing (August–November 2025)	Strategic Plan Drafting and Feedback Integration	DPI continues integrating community and leadership feedback into the final five-year strategic plan document.



From August through November 2025, DPI LLC led a highly collaborative engagement process rooted in research, facilitation, and strategic design. This process has amplified community voices, unified stakeholder priorities, and created a foundation for a sustainable, trauma-informed, and data-driven gun violence prevention strategy for the City of Gainesville and Alachua County.



IV. SITUATIONAL ANALYSIS

SWOT ANALYSIS

This SWOT analysis reflects what we learned from the Alliance’s earlier work, including the initial SWOT completed before the DPI LLC team became involved. We reviewed that information alongside insights gathered through community town halls and stakeholder interviews. What follows is DPI’s updated SWOT analysis based on the themes, concerns, and opportunities shared across those conversations.

Category

Key Points

Strength

- City and County alignment around gun violence as a public health issue
- Strong partnerships with GPD, GFR, and local agencies
- Established community trust through trauma-informed engagement (ie. Violence Interrupters and BOLD Program)
- Credibility with funders and public institutions

Weakness

- Limited representation from city’s largest public university, healthcare, county school board and business sectors
- Fragmented data and reporting systems
- Reliance on short-term funding cycles
- Resource communication gaps between community leaders and residents

Opportunity

- Embed prevention within city and county long term systems
- Strengthen cross-sector partnerships (education, healthcare, business)
- Expand youth and arts-based engagement
- Build transparent public data dashboards



- Diversify funding through public-private and philanthropic sources
- Gun violence metrics pertaining to youth violaters

Threat

- Reduced and inconsistent funding
- Political and economic instability
- Leadership fatigue and potential burnout
- Public disengagement if progress is not visible
- Incomplete or inaccessible data for decision-making
- Change of leadership in an election year

Strategic Position Overview: SWOT Findings

Strengths

The Alliance has successfully positioned gun violence prevention as a *public health priority*, creating a unified message that bridges city, county, and institutional leadership. Coordination between Gainesville Police Department (GPD), Gainesville Fire Rescue (GFR), and Alachua County departments has strengthened communication and data sharing related to public safety and crisis response.

The community's commitment to *trauma-informed care* continues to serve as a guiding principle, influencing the tone of outreach, training, and engagement. Strong grassroots participation and visible leadership from government and nonprofit sectors have built a foundation of trust and demonstrated that prevention is a shared responsibility. The Alliance's inclusive structure has also provided credibility when applying for grants and engaging with statewide partners.



Weaknesses

Despite progress in coordination, significant representation gaps remain. Key community sectors including *business owners, healthcare institutions, the University of Florida, and the Alachua County School Board* are not yet fully integrated into the alliance’s strategic activities. Their absence limits opportunities for holistic prevention strategies that address the social determinants of violence. Data systems remain fragmented across agencies, creating challenges for longitudinal tracking, evaluation, and public transparency.

Additionally, fluctuating and reduced funding poses an operational constraint, leading to reliance on short-term programs rather than long-term infrastructure investments. The Alliance’s communication strategy has yet to fully translate complex data and policy discussions into language that community members can consistently access and understand.

Opportunities

There is growing momentum to integrate prevention into the city and county’s long-term systems and practices. This will make the reduction of gun violence a standing priority across public health, education, law enforcement, and community development efforts. Expanded partnerships with healthcare providers, the University of Florida, and local businesses could unlock new resources and expertise for prevention, job development, and behavioral health support.

Strengthening data transparency through shared dashboards and performance indicators would enhance accountability and empower residents to see measurable progress. There is also a significant opportunity to elevate youth engagement through steering committees, mentorship programs, and creative platforms such as arts, media, and technology initiatives. This can shift cultural norms and sustain the message of nonviolence. Developing a long-term funding diversification strategy, including public-private partnerships and philanthropy, will be essential to sustaining this mission.



Threats

The most pressing external threat remains the *reduction of dedicated funding*, which constrains the Alliance’s ability to scale and maintain continuity. Without sustainable investment, the community risks returning to fragmented, reactionary approaches.

Broader societal factors such as economic instability, social isolation, and national polarization around firearm policy also threaten progress. Inconsistent engagement across sectors may lead to burnout among current leaders and reduced community trust if progress is not visible. Additionally, limited access to real-time, reliable data can hinder timely intervention and policy decisions, especially in rapidly changing environments.

***The Alliance’s original SWOT analysis is located in Appendix C.*



V: STRATEGIC FRAMEWORK

Mission Statement

To unite public, private, and community partners in building a safe, thriving Gainesville and Alachua County through trauma-informed prevention, transparent data and sustained collaboration that reduces gun violence and promotes well-being for all residents.

Vision Statement

A community where every resident (youth, family, and neighbor) can live free from the threat of gun violence, supported by a culture of trust, care, and shared accountability.

Core Values

1. **Collaboration:** We believe progress happens when every voice (*public, private, and community*) is heard and valued.
2. **Transparency:** Data, decisions, and outcomes should be available and shared to build accountability and trust.
3. **Care:** Trauma-informed approaches guide how we serve, listen, and respond to our community.
4. **Sustainability:** Violence prevention must be woven into the long-term systems and culture of Gainesville and Alachua County.
5. **Accessibility:** Every initiative should prioritize those most impacted, ensuring that solutions are fair and just. We commit to addressing the root causes of violence with balanced, just, and community-informed solutions.
6. **Empowerment:** We create space for youth and residents to lead change, not just participate in it.



VI. STRATEGIC EXPECTATIONS

From its inception, the Community Gun Violence Prevention Alliance (the Alliance) embraced a shared commitment to advancing a public health approach to gun violence prevention. Guided by this public health framework, the Alliance recognized that gun violence is not solely a criminal justice issue, it is a community health and opportunity issue. The committed stakeholders of the Alliance anchored to one simple truth: lasting safety cannot be imposed; it must be co-created. This belief was evident during the 2025 town hall series and stakeholder sessions, where residents, parents, educators, youth, and faith leaders described in clear terms what “success” means to them. Their aspirations extended beyond reducing shootings, they envision stronger families, connected communities, and opportunities for every child to thrive.

The Alliance has been committed to shifting the approach to gun violence in Alachua County and the City of Gainesville from reactive intervention to proactive, evidence-informed prevention. Thus, the communities’ voice aligned with what the initial stakeholders within the Alliance had been working towards achieving.

Gainesville and Alachua County have demonstrated measurable progress toward reducing gun violence through coordinated community-based efforts grounded in a public health approach.

Key milestones and impacts include:

- In 2022, Gainesville joined the One Nation One Project (ONOP), which is a national arts and wellbeing initiative that uses arts and culture to promote youth healing and gun violence prevention.
- In 2023, the City Commission declared gun violence a public health crisis, establishing the Gun Violence Task Force and convening the “Choose Peace” Summit (400+ participants) and launched the Gun Violence Unit (GPD) with cross-jurisdictional authority.



- In 2024, the IMPACT GNV was created, which is an initiative built on the DOJ’s “Ten Essential Actions for Violent Crime Reduction,” incorporating violence
- interrupters, mental health services, and youth engagement and there was significant measurable progress made, such as:
 - 33% reduction in homicides (Jan–Nov 2024 vs. 2023)
 - 50% decrease in persons injured by gunfire (Q3–Q4 2024)
 - 28% reduction in shots fired calls
 - Zero homicides since May 2024
- The County, City, and community-based organizations collectively received investments of over \$1.7 million in local, state, and federal resources (ARPA, CTAC, DOJ, ONOP).
- There were evident community mobilization efforts, including the ONOP Youth Steering Committee, arts organizations, and youth-serving groups which collectively created vibrant networks of youth voice and leadership.

However, despite success, several systemic gaps are limiting sustainability and coordination:

- Efforts across city departments, county agencies, and community partners remain siloed, revealing that coordination and governance need strengthening.
- K–12 schools and the University of Florida (UF) are under-engaged despite their potential as anchors for research, prevention, and youth development.
- Gun violence remains localized in a few high-risk zones, making place-based, tailored interventions critical.
- Local challenges persist around unsecured firearms, theft from vehicles, periodic increases in shootings during seasonal transitions, and limited gun shop participation in safety campaigns.
- Heavy reliance on short-term funding risks program discontinuity without institutionalization and diversified funding.

These challenges, however, also point to where the greatest opportunities for transformation exist. Qualitative and quantitative data collected through this planning process revealed clear strategic opportunities to take the existing work from strong pilot momentum to systemic transformation. Therefore, over the next five years, the Alliance



will build on recent progress by encouraging downward trends in violent crimes while addressing persistent gaps in coordination, youth engagement, and firearm safety.

The following strategic expectations provide the framework for all programs and initiatives, ensuring that efforts to reduce gun violence are intentional, coordinated, and evidence based:

- 1. Shared Accountability and Data Transparency**
- 2. Systemwide Integration and Institutional Commitment**
- 3. Early Prevention and Continuous Care for Youth and Families**
- 4. Community Leadership, Healing, and Economic Supports**
- 5. Sustainable Investments and Collaborative Capacity**

The strategic expectations clarify what success looks like and outline the Alliance's expectations for measurable progress, collaboration, and sustainable impact. They set the tone for transformation and provide the foundation for the ten Strategic Objectives that will follow in the next section.



VII. HIGH LEVEL STRATEGIES (Strategic Objectives)

High-level strategies articulate the Alliance’s planned programs and initiatives, linking the strategic expectations to actionable steps. These strategies will serve as the Alliance’s Strategic Objectives which aligns with the public health framework for violence prevention and prioritize prevention, intervention, community empowerment, and ensures that all programs are evidence-informed, measurable, and scalable. The strategic objectives set clear benchmarks for impact and establish a framework to ensure accountability and sustainability. They provide a structured approach to prevent and respond to gun violence, ensuring that resources are efficiently allocated, programs are impactful, and long-term community safety is achieved.

The strategies are grouped around ten major focus areas, informed by what Alliance partners, municipality leaders, community youth and residents, and other key stakeholders have shared and best practice strategies for building sustainable infrastructure for gun violence reduction and long-term community safety.

Under each objective are key performance indicators, recommended initiatives, programs, or projects are described. They are intended to serve as options to guide future planning, resource allocation, and partnership development. The Alliance, along with its city, county, and community partners, will review, refine, and prioritize these initiatives based on local context, existing efforts, available resources, and capacity for implementation. Each initiative should be further developed through collaborative design sessions, feasibility analysis, and community feedback to ensure alignment with what is both ambitious and achievable within Gainesville and Alachua County’s evolving prevention ecosystem.

The following **Strategic Objectives**, Key Performance Indicators (KPIs) and potential initiatives/programs/projects establish clear priorities that translate vision into measurable goals for prevention, coordination, and community well-being:



Strategic Objective 1: Deepen and Sustain Gun Violence Reduction and Firearm-Related Injuries

Description: Building on recent declines in violent crimes, the Alliance will strengthen community-based prevention through real-time data analysis, community partnerships, and non-police interventions strategies. The objective highlights predictive prevention, identifying risks before violence occurs and supports community trust through visible collaboration between law enforcement, health systems, schools, and trusted local messengers. The objective also focuses on reducing firearm access through theft prevention, expanding violence interruption programs, and ensuring swift post-incident healing responses that disrupt cycles of retaliation.



Strategic Objective 2: Institutionalize Gun Violence Prevention Across City and County Systems

Description: Embed gun violence prevention into the policies, budgets, and daily operations of city, county, and partner institutions to ensure long-term sustainability beyond leadership or funding changes. This objective focuses on making prevention a built-in responsibility, the same way that public health or emergency management is embedded into policies. By aligning policies, governance, and resource allocation across sectors such as education, justice, housing, and healthcare, prevention will not be an initiative but an enduring part of how Gainesville and Alachua County operate.



Strategic Objective 3: Establish a Coordinated System of Care for School-Aged Youth (K-12)

Description: Create a connected network where every child across every zip code in Alachua County, from kindergarten through college/trade pathways, has seamless access to academic, emotional, and social support by uniting schools, community-based organizations, health providers, and families under one coordinated framework. Through joint accountability, transparent data-sharing, and wraparound family support, this coordinated system of care will transform isolated programs into an integrated prevention ecosystem that nurtures learning, belonging, and opportunity at every stage of a young person’s journey.



Strategic Objective 4: Advance Healing-Centered Systems and Communities

Description: Alachua County will normalize restorative practices as a cornerstone of community safety by embedding trauma-informed and healing-centered practices across education, health, and justice, and community systems to ensure every response, from schools to first responders, prioritizes healing, accountability, and connection rather than punishment or exclusion. This will cultivate environments where harm is addressed through repair, individuals and families are supported through recovery, and communities move collectively toward resilience and trust.



Strategic Objective 5: Increase Youth Voice and Leadership

Description: Youth and residents with lived experience are essential partners in designing, leading, and evaluating the County's gun violence prevention and community well-being efforts. This objective centers young people as architects of change by elevating their voices from consultation to co-creation. The Alliance will cultivate long-term community ownership and sustainable impact by positioning Youth as civic leaders, mentors, and advocates. Embedding youth leadership at every level will ensure that prevention strategies in Alachua County are responsive, fair, and grounded in the lived realities of the next generation.



Strategic Objective 6: Expand Reentry Pathways and Access to Employment Opportunities

Description: This objective ensures that all systems, including education, workforce, housing, and behavioral health, work together to remove barriers to reintegration and create a seamless network of support that prevents recidivism and promotes long-term success. By expanding reentry and workforce access, the Alliance will strengthen community safety not through punishment, but through purpose, demonstrating that sustainable violence prevention requires stable employment, education, and a shared belief that every individual returning from detention or impacted by the justice system deserves the opportunity to rebuild their lives with dignity, stability, and purpose.



Strategic Objective 7: Advance Economic and Geographic Equity in Resource Distribution

Description: Building community safety requires addressing the conditions that shape health and opportunity, such as stable housing, quality education, access to food, reliable transportation, and meaningful employment. This objective focuses on addressing these social determinants of health by aligning local investments in workforce training, housing stability, childcare, and behavioral health, ensuring that resources are distributed in ways that reflect need and impact, prioritizing neighborhoods and families most affected by violence and historic disinvestment. Through intentional coordination, clear data, and community voice the Alliance will ensure that opportunity and support reach every corner of the county so that prevention and prosperity are not determined by zip code but shared as a collective standard of well-being.



Strategic Objective 8: Strengthening Family Stability and Economic Mobility Supports

Description: Strong families are the foundation of safe and thriving communities. This objective focuses on ensuring that parents and caregivers have access to the support and opportunities they need to create stable, nurturing environments for their children. The Alliance will work with city, county, and nonprofit partners to expand family-centered supports that strengthen economic mobility and well-being by helping families meet their basic needs, access mental health care, and pursue education and employment without barriers, which will dramatically reduce the conditions that lead to violence.



Strategic Objective 9: Enhance Cross-Sector Collaboration and Data Transparency

Description: This objective strengthens the way local systems, such as law enforcement, healthcare, education, housing, and community organizations, work together by creating a unified framework for data sharing, progress measurement, and collective learning. Embedding transparency and coordination into the daily work of every partner agency will help build trust across systems and with the community. Data will no longer live in silos, instead it will guide collective action, elevate accountability, and make visible progress toward a safer, more connected Alachua County.



Strategic Objective 10: Increase Community Capacity and Long-Term/Multi-Sector Investments

Description: This objective focuses on strengthening grassroots organizations, resident-led projects, and multi-sector partnerships that are already trusted within communities most affected by gun violence by aligning public, private, and philanthropic investments. There will also be targeted investments made in community-based organizations working towards public awareness and cultural initiatives that elevate community identity, shift social norms around safety and responsibility, and promote narratives of healing and resilience. In addition to funding, this objective emphasizes shared infrastructure, including evaluation support, communications tools, and a technical assistance network that helps community organizations scale with quality and accountability. These efforts will help ensure that community-driven solutions remain central to violence prevention in Alachua County.



VIII. KEY DRIVERS OF SUCCESS

Drivers of success bridges strategy and execution. They are the core conditions and enabling processes that ensure the Alachua County and City of Gainesville Gun Violence Prevention Strategic Plan can be achieved. They move the strategy from planning to performance. The strategic plan is a set of promising ideas but to turn these ideas into lasting systems change, it is critical to have these drivers. These drivers represent the systems, partnerships, and feedback loops that will ensure each objective, initiative, and program delivers measurable impact, sustainability, and community ownership. By focusing on these drivers, the Alliance ensures that strategy becomes an ongoing practice of alignment, learning, and accountability, one that strengthens the entire ecosystem supporting safety, healing, and community resilience in Alachua County.

The following drivers outline how the Alliance will sustain learning-centered systems and collaborative action that transform short-term successes into long-term change.

1. Cross-System Alignment and Operational Integration

- Ensuring that strategy isn't just on paper, but embedded in everyday operations (budgeting, staffing, policies) across the city, county, education, justice, health, and community-based organizations.
- Clear assignments of responsibility, Memoranda of Understanding (MOUs), and shared infrastructure so initiatives flow smoothly across partners.

Enabling Processes:

- MOUs should define roles, responsibilities, and reporting expectations for participating agencies and partners.



- Each department (city, county, education, health, justice) integrates at least one prevention or healing-centered objective into its annual budget request and staffing plan. This institutionalizes funding and accountability within normal operations.
- City and county planning cycles include joint policy reviews to align ordinances, procedures, and operating plans with strategic objectives (e.g., trauma-informed practices, youth opportunity expansion, and reentry support).
- The Alliance’s staff becomes the cross-sector Strategy Implementation Office or designate a neutral “backbone” team responsible for scheduling, progress tracking, and interagency communication.
- Create an onboarding module and knowledge repository that orients new staff to the Alliance’s strategy, partnerships, and expectations to ensure institutional memory and sustained focus.

2. Data-Driven Learning & Adaptive Feedback Loops

- Strong measurement systems, dashboards, and learning exchanges help convert information into action and keep strategy alive.
- Critical to continuously monitor progress, reflect on what’s working or not, and adjust course accordingly.

Enabling Processes:

- Operationalize the Regional Data Collaborative and Community Data Lab to integrate data from education, healthcare, law enforcement, and community programs.



- Create standardized performance dashboards that track outcomes quarterly and make them accessible to the public.
- Institutionalize “learning exchanges” that convene data analysts, program staff, and community members to review findings, identify trends, and co-design solutions.
- Develop a shared evaluation framework with measurable outcomes, aligned indicators, and consistent data definitions across sectors.

3. Sustainable, Multi-Sector Resourcing and Capacity Building

- Strategy lives or dies with funding and organizational capacity; this driver ensures that your prevention work has durable investment and strong community partners.
- It also means strengthening grassroots organizations with infrastructure and tools so they can lead effectively.

Enabling Processes:

- Establish a funding pool of multi-sector dollars for prevention, healing, and capacity building.
- Partner with existing nonprofit support organizations, universities, and foundations to co-host learning exchanges, workshops, and technical assistance sessions focused on violence prevention, evaluation, and leadership development.
- Maintain a shared resource library with templates, outcome measures, and storytelling tools to streamline reporting and strengthen communication.



- Provide microgrants and tiered funding to grassroots and resident-led organizations working directly in prevention, healing, and youth engagement.

4. Community Engagement, Transparency, and Shared Ownership

- When residents, youth, and people with lived experience are engaged, and when the process is transparent, trust increases—and so does impact.
- Transparent reporting and public access to progress helps embed a culture of accountability and participation.

Enabling Processes:

- Institutionalize youth leadership structures such as the Youth Steering Committee and Youth Civic Leadership Fellowship to ensure continuous community voice in decision-making.
- Publish an annual State of Safety and Well-Being Report summarizing outcomes, lessons learned, and community feedback.
- Build flexibility into implementation plans, allowing initiatives to evolve based on data and resident input rather than rigid compliance metrics.

5. Rhythmic Governance and Continuous Execution

- Strategy must become a rhythm, not a one-time event. Regular reviews, progress reporting, quarterly meetings, and stakeholder processes help convert strategy into sustained action.



- Ensures momentum is maintained, fatigue is managed, and the system is responsive over time.

Enabling Processes:

- The Alliance holds quarterly reviews to assess progress on objectives, KPIs, and initiatives. Each review includes data updates, community feedback, and next-quarter priorities. Summaries are shared publicly for transparency.
- Each year, stakeholders convene to review outcomes, update goals, celebrate progress, and adjust priorities. The summit doubles as a public accountability and vision-reset event.
- Use shared digital workspaces (e.g., dashboards, shared drives) to store all action plans, data, and decisions so that strategy remains institutionalized beyond leadership turnover.

The Alliance consisting of all current partners and future partners must be intentional about developing and maintaining these critical success factors. They are the foundational elements that make change possible and repeatable. They are what is needed to get to your destination, which is your strategic objectives.



IX. IMPLEMENTATION AND NEXT STEPS

The development of this Strategic Plan marks a significant milestone in the Alliance’s commitment to addressing gun violence through prevention, partnership, and healing. However, creating the plan is not enough, the plan’s true power lies in its execution. Implementation of this plan takes it from intention to impact.

This concluding section is the framework for turning strategy into coordinated action, guided by data, community wisdom, and accountability. The Alliance and its partners will lead this next phase, determining which initiative to adopt, expand, or adapt based on their deep understanding of local needs and opportunities. Through prioritization, sequencing, and shared evaluation, partners will translate these strategies into measurable outcomes that improve safety, equity, and quality of life for every resident.

Implementation will require both structure and flexibility, where the Alliance is deliberate in its planning, doing, learning, and adjusting. By building cross-sector alignment, strengthening evaluation capacity, and embedding prevention into existing systems, the Alliance will ensure that this plan is not a one-time effort but a living, learning roadmap for sustainable community transformation.

It is recommended that the Alliance, together with its city, county, and community partners, will implement the following steps to bring this plan from strategy to sustained action:

1. Confirm and Prioritize Strategic Objectives

The ten Strategic Objectives outlined in this plan provide a comprehensive roadmap for reducing gun violence and strengthening community well-being. However, it is essential that the Alliance and its partners collectively determine which objectives are most feasible to launch first based on available capacity, funding, and alignment with existing work.



- Convene a facilitated prioritization session to review all objectives and rank them by urgency, readiness, and potential community impact. A suggestion would be for the Alliance to hold a two-day Implementation Retreat to finalize initiative ownership, sequencing, and resource alignment.
- Identify “early wins” that demonstrate visible progress while setting the foundation for longer-term objectives.
- Sequence initiatives logically, recognizing interdependencies such as the need for data systems, backbone coordination, or funding before program expansion.

2. Refine and Adopt Initiatives

The initiatives presented throughout this plan are recommendations, not prescriptions. They were informed by research, stakeholder input, and best practices, but the Alliance and its partners are the experts in their own communities.

- Partners may choose to adopt, adapt, expand, or replace the proposed initiatives based on local knowledge and ongoing work.
- New initiatives may also emerge as data and community feedback evolve.
- The final portfolio of initiatives should balance prevention, intervention, and sustainability efforts while aligning with the Alliance’s vision and available resources.

3. Develop a Shared Implementation Roadmap

To move from planning to action, the Alliance should create a visual implementation roadmap that sequences objectives, initiatives, and milestones over a 3–5-year timeline.

- The roadmap should identify lead and supporting partners, estimated resource needs, and short- and long-term deliverables.
- Santa Fe College, the University of Florida, or another institutional partner can assist in designing interactive visuals and dashboards to communicate progress to the public and stakeholders.



- This roadmap will serve as a living document that is regularly reviewed and refined through quarterly progress updates.

This Strategic Plan reflects the voices, expertise, and lived experiences of hundreds of residents, youth, faith leaders, educators, law enforcement officers, service providers, and advocates who share a common vision: a safer, stronger, and more united Alachua County and City of Gainesville.

Through collaboration, transparency, and sustained investment, this plan can evolve into a permanent framework for prevention and resilience. A framework that outlasts leadership transitions, funding cycles, and crises.



X. ACKNOWLEDGEMENTS

This strategic plan reflects the guidance, insights, and shared commitment of many voices across our community. We extend our deep appreciation to our direct contacts on this project, Brandy Stone with Gainesville Fire Rescue and Brittney Coleman with IMPACT GNV, whose consistent partnership, leadership, and coordination made this collaborative effort possible.

We also recognize the invaluable contributions of the entire Alliance. We are grateful for our law enforcement partners, county and city commissioners, residents, youth, business owners, educators, and faith-based leaders. Your lived experience, candor, and willingness to engage in honest dialogue shaped every part of this work. Each conversation, recommendation, and story shared strengthened the path forward and helped ensure this plan reflects the realities and aspirations of the people it is designed to serve.

To every community member, stakeholder, and partner who showed up whether in meetings, town halls, roundtables, or one-on-one discussions—thank you. Your participation demonstrates that meaningful progress is built when a community chooses to work together. This plan stands as a collective effort, and its success will continue to be driven by the dedication and collaboration of all who care about creating a safer, stronger Gainesville.



XI. APPENDIX

- A. OTHER CITY/STATE DEMOGRAPHICS
- B. GUN VIOLENCE MILESTONE REPORT
- C. ALLIANCE SWOT ANALYSIS
- D. SUMMARY OF SUCCESS
- E. SUMMARY OF BUDGET & FUNDING ALLOCATIONS



APPENDIX A. OTHER CITY/STATE DEMOGRAPHICS

DEMOGRAPHIC DATA (As of 2023-25)							Stolen Firearms
Schools	School Population	City, State	Population	Median Income	Median Age	Race Breakdown	
University of Texas	52,000+	Austin, TX	989,252	\$91,461	34.5	White 59.9%, Asian 8.6%, Black 7.5%, Other 15.5%	36,045 pistols recovered (2021, state level)
Vanderbilt University	13,000+	Nashville, TN	686,513	\$75,197	34.4	White 56.5%, Black 25.5%, Asian 3.5%, Other 14.5%	Gun-related crimes tracked, decreasing shootings (2024)
University of Kentucky	38,719	Lexington, KY	323,152	\$52,868	34.3	White 81.6%, Black 8.5%, Asian 4.7%, Other 5.2%	State level (2021)
Louisiana State University (LSU)	32,000+ (2021 est.)	Baton Rouge, LA	215,112	\$49,944	31.8	Black 51.0%, White 36.2%, Asian 3.6%, Other 9.2%	105 homicides 2022
Florida State University	44,308	Tallahassee, FL	205,709	\$55,931	28	White 54.7%, Hispanic 20.9%, Black 8.4%, Asian 3.8%, Other 12.3%	Some incidents reported; campus-specific data not available
Tallahassee State College	11,714	Tallahassee, FL	205,079	\$55,931	28	White 44.9%, Black 31%, Hispanic 16.6%, Asian 1.7%, Other 4.8%	Not specified for campus; city-level incidents reported
University of Tennessee	~30,000+	Knoxville, TN	202,639	\$50,994	33.3	White 72.2%, Black 15.7%, Asian 1.6%, Other 10.5%	Gunshot victims down 45% (2024)
University of Florida	54,814	Gainesville, FL	148,190	\$45,611	26.5	White 59.2%, Black 21.6%, Asian 6.2%, Other 13%	11 stolen (2024)
University of South Carolina	35,000+ (est.)	Columbia, SC	136,019	\$55,653	28.7	White 47.9%, Black 39.0%, Asian 2.6%, Other 10.5%	2,265 firearms recovered (2022)
University of Georgia	43,146 (2024 est.)	Athens, GA	129,550	\$51,655	29.2	White 57.6%, Black 26.2%, Asian 4.3%, Other 12%	449 firearms recovered (2021)
Texas A&M University	73,000+	College Station, TX	128,139	\$51,776	22.9	White 67.0%, Asian 9.6%, Black 8.8%, Other 14.6%	Shots fired: 9 (2023-2024)
University of Missouri	28,000+ (est.)	Columbia, MO	124,206	\$51,843	28.5	White 77.1%, Black 15.9%, Asian 2%, Other 5%	Limited data
University of Oklahoma	27,000+ (est.)	Norman, OK	123,812	\$48,132	27.3	White 76.6%, Black 10.5%, Asian 3.8%, Other 9%	Limited data
Florida Southern College (FSC)	3,305 students	202 Lakeland, FL	117,030	\$60,947	39.9	White 57%, Black or African American 17.7%	City-level firearm thefts reported; no campus-specific data
University of Alabama	42,360	Tuscaloosa, AL	116,085	\$48,536	28.2	White 49.6%, Black 42.8%, Asian 2.6%, Other 5%	Data not specified
University of Arkansas	33,610	Fayetteville, AR	106,278	\$59,074	28.7	White 75.6%, Black 5.2%, Asian 3.1%, Other 15%	State level: 2403 pistols stolen (2023)
Auburn University	34,195	Auburn, AL	76,945	\$43,735	23.7	White 73%, Black 21.1%, Asian 1.8%, Other 4.1%	No specific data
University of Mississippi (Ole Miss)	27,124	Oxford, MS	69,400	\$61,617	32.6	White 66.7%, Black 25.5%, Asian 1.9%, Other 6%	No specific city data
Mississippi State University	21,000+ (est.)	Starkville, MS	25,241	\$39,751	26.3	White 59.6%, Black 32.2%, Asian 3.7%, Other 4.5%	No specific city data
*Data pulled from multiple sources including							
census.gov							
cityrating.com							
worldpopulationreview.com							
city-data.com							
censusreporter.org							



APPENDIX B. GUN VIOLENCE MILESTONE REPORT

Gun Violence Prevention Milestone Report

December 2021 – Following a significant increase in gun violence in the City of Gainesville, District 1 Gainesville City Commissioner Desmon Duncan-Walker hosts a virtual Town Hall to address the topic of gun violence. The more than 1,000 community members, stakeholders and partners in attendance speak about the trauma of gun violence, the need for safe places and opportunities for youth and families (especially those with criminal justice involvement), and partnering with community-based efforts and organizations.

Spring 2022 – The Gainesville City Commission votes in favor of applying to participate in One Nation One Project (ONOP), a national art and wellbeing initiative. Partners include the University of Florida College of Arts, University of Florida Health Shands Arts in Medicine and the Alachua County School Board. The city’s chosen focus is youth gun violence, following a noted uptick in incidents in the wake of the COVID-19 pandemic.

Fall 2022 – The National League of Cities (NLC) Institute for Youth, Education, and Families (IYEF) competitively selects Gainesville along with eight other cities across the country as the inaugural cohort for the newly launched ONOP initiative. Gainesville begins work on the plans for the two year project.

Winter 2022 – ONOP GNV is assigned to co-leads Cherie Kelley, Youth Services and Education Programs Manager for Parks, Recreation, and Cultural Affairs, and Brandy Stone, Community Health Director with Gainesville Fire Rescue.

January 2023 – At the request of the Gainesville Police Department (GPD), the City Commission approves purchase of a new high-tech tool for solving gun crimes using funds from the American Rescue Plan Act (ARPA). The Brasstrax Acquisition Station is a \$144,853 search engine for identifying spent shell casings.

February 2023 – The City Commission passes a motion to:

1. Declare gun violence a public health crisis and draft a resolution to that effect;
2. Authorize the Mayor to draft a letter to the Alachua County Commission asking them to also declare a gun violence crisis, draft a mirror resolution and partner



with the city in this effort;

3. Advance and lay a foundation for convening a Gun Violence Task Force;
4. As staff to bring back ways they can expand or tailor programs already in place to specifically address gun violence.

The city's Youth Steering Committee begins convening on a monthly basis, led by Parks, Recreation, and Cultural Affairs, to inform ONOP GNV and the city's efforts around gun violence.

May-August 2023: ONOP GNV moves forward, providing grants of \$5,000 to 20 local organizations and artists to facilitate projects that address youth gun violence. Funding comes from a donation to the ONOP national network. Data collection from youth participants focuses on safety, preferred activities and health resources in their communities.

June 2023 – The City Commission requests a conversation with Alachua County to discuss partnership opportunities and the task force concept. There also is a request directing staff to bring back options for a format for a task force with minimal impact to workload.

July 2023 – The City Commission passes a resolution declaring Gun Violence as a public health crisis and discusses three options for laying a foundation for convening a task force.

August 6-7, 2023 – The City of Gainesville hosts the region's first gun violence prevention summit. Titled, "Choose Peace: Gun Violence Must Cease," the two-day event draws an estimated 400 participants. Sessions include policy analysis, violence prevention and group discussion. Mayor Pro-Tem Desmon Duncan-Walker anchors day one, featuring a youth town hall centering young voices. Mayor Harvey L. Ward Jr. anchors day two, featuring workshop activities for thought leaders and professionals in the field.

August 2023 – The City and County Commissions move to direct city and county staff to partner with Santa Fe College on a community-based Gun Violence Task Force with recommendations brought to the boards by Nov. 1, 2023.

Gainesville Police Department establishes the Gun Violence Unit. Conceived as a temporary operation, the unit evolves into a permanent initiative comprised of one sergeant and four officers with the sole focus of reducing gun violence. The unit works



with partner agencies, including the Alachua County Sheriff's Office, to cross jurisdictional lines and share resources with positive results. To date, the unit has worked 11,800 hours at an estimated cost of \$560,000.00. Staff salaries and benefits for the remainder of Fiscal Year 2025 are anticipated in the range of \$357,464.00.

September 2023 – ONOP GNV launches its Phase 2 call for projects, funding arts and wellbeing programs informed by the recent data collection with the goal of further addressing youth gun violence. This funding opportunity provides grants of up to \$45,000 per project, for a maximum of six projects through August 2024.

The City Commission addresses open container restrictions in a special meeting on Sept. 14, 2023 and other policy suggestions made by Commissioner Book are explored.

The City Commission passes the Fiscal Year 2024 budget with an allocation of \$150,000 for gun violence prevention programming and an allocation of \$250,000 to provide support for intervention and prevention programs for at-risk youth in the community.

November 2023 – ONOP GNV project award recipients are announced. Aces in Motion, BLSSD Future, Community Impact Corporation, Dream on Purpose, Hippodrome Theatre and the Willie Mae Stokes Community Center receive grants.

December 2023 – The search process begins for the city's first Gun Violence Intervention Program Manager, to be housed in the Community Health Division of Gainesville Fire Rescue.

January 2024 – ONOP GNV Phase 2 begins, along with partner projects involving Alachua County Public Schools, UF Shands Arts in Medicine and UF College of the Arts. The city selects leaders from ONOP GNV to participate in the Bloomberg Harvard City Leadership Data Track program to enhance performance metrics and storytelling.

In a joint City and County Commission meeting, the City Commissioners move to:

1. Refer to staff the task of identifying the current steps and existing stakeholders at both the county and the city;
2. Refer to staff the task of identifying the activities that are occurring related to the local gun violence crisis and ask staff to return within 60-90 days with a report of activities that are occurring, including but not limited to each of the



January 2022 executive summary of “10 Essential Actions Cities Can Take to Reduce Violence Now” from the Department of Justice (DOJ);

3. Ask staff to return within 60-90 days with a report on the immediate, short-term and long-term recommendations that could serve as a draft plan for both commissions to begin to consider.

Gainesville Police Department, Gainesville Fire Rescue, Alachua County Crisis Center and Victims Services begin “Community Care Call Outs” to respond with trauma-informed resources to neighborhoods recently impacted by gun violence.

February 2024 – Following mid-year decisions by the Gainesville Regional Utility (GRU) Authority Board to reduce General Fund revenues and the impact this has on previously budgeted gun violence prevention efforts, the City Commission votes to reallocate \$150,000 in ARPA funds from administrative services to provide gun violence prevention programming. The \$250,000 previously budgeted for intervention and prevention programs for at-risk youth in the community is not restored.

The City of Gainesville, Alachua County and Santa Fe College staff begin meeting to discuss a joint partnership to collaboratively identify and implement gun violence solutions, spurred from the August 2023 Gun Violence Summit. An MOU to formalize the partnership that will be known as the Community Gun Violence Prevention Alliance is initiated to outline expectations.

At a meeting of the joint City and County Commissions, city staff presents “Gun Violence Steps and Strategies” to recap progress to date. This includes a review of city initiatives impacting gun violence, involved stakeholders, and a summary detailing the city’s utilization of steps that follow the strategy of the “10 Essential Actions Cities Can Take to Reduce Violence Now.”

March 2024 – Brittany Coleman begins as the City of Gainesville’s first Gun Violence Intervention Program Manager.

The City Commission approves the execution of the MOU to establish the Community Gun Violence Prevention Alliance.

April 2024 – In her role as Gun Violence Intervention Program Manager, Brittany Coleman begins attending community events and engagements, drafting program plans and identifying potential grant funding opportunities to expand the initiative.



The Alachua County Board of County Commissioners moves to execute the Alliance MOU, as does the Santa Fe Board of Trustees.

ONOP GNV hosts the "Career Influencer Showcase x Arts and Culture."

May 2024 – In providing a gun violence prevention update to the City Commission, staff announce the new citywide initiative known as IMPACT GNV. City Manager Cynthia W. Curry temporarily assigns the B.O.L.D Program to IMPACT GNV to support the efforts. The city begins the contracting process with the Willie Mae Stokes Community Center to partner on a violence interrupter program (\$45,000) through the Gun Violence Prevention Programming ARPA allocation.

The Alliance MOU is officially signed and executed by all parties.

On May 6, city staff attend a Joint County/Children's Trust of Alachua County (CTAC) Board meeting at which representatives from Cure Violence make a presentation. County Commissioner Anna Prizzia moves to direct staff to work with the CTAC and the City of Gainesville to determine potential budget needs for implementing the Cure Violence model in Alachua County.

County Commissioner Cornell, a member of the CTAC Board, directs CTAC staff to work with the City and County Manager to provide up to \$250,000 of one-time funding to enhance community based gun violence prevention efforts; this includes a request to return with recommendations within 30 to 60 days for immediate allocation. The motion carries 6-0.

City staff develop a grant proposal to submit to the DOJ's Community-Based Violence Initiative Grant Program, with letters of support from Alachua County Community Support Services, the Alachua County Sheriff's Office, the River Phoenix Center for Peace Building, the Public Defender's Office and Santa Fe College. An application also is submitted to the Office of Juvenile Justice and Delinquency Programs to address Arts Programs for Justice-Involved Youth. If awarded, both grants would provide community-based services and opportunities for justice-involved youth.

June 2024 – The first meeting of the Alliance stakeholders is held. Discussion topics include an overview of the Alliance and its goals; an introduction to IMPACT GNV and current efforts, including grant submissions; and a SWOT analysis of local gun violence efforts.



The city held a Sunshine Meeting on June 20, 2024 between Mayor Harvey L. Ward and Commissioner Desmon Duncan-Walker to discuss gun violence prevention initiatives.

For Gun Violence Awareness Month, IMPACT GNV hosts an awareness and outreach campaign that highlights ONOP GNV productions including, "Lend Me Your Ears," a series of youth monologues produced by the Hippodrome, We the People and Project YouthBuild. IMPACT GNV also collaborates with the Department of Parks, Recreation and Cultural Affairs to host a "Wear Orange" event at the MLK Center to coincide with Teen Midnight Basketball. IMPACT GNV additionally works with community partners to produce a Safe Choices booklet for youth. During the month of June, over 300 gun locks donated by the VA Medical Center are distributed at community events, churches and to community partners.

The City of Gainesville Youth Steering Committee has dinner with Mayor Harvey L. Ward to share about their work over the last year and a half and discuss their solutions to youth gun violence.

July 2024 – ONOP GNV’s final event, the "Summer YOU!th Celebration" occurs on July 27, 2024 at the Cotton Club Museum and Cultural Center and Depot Park. The culminating celebration is produced by Marion Caffey, Gainesville native and longtime producer of Amateur Night at the Apollo. During this period, ONOP GNV completes the Bloomberg Harvard Data Track process.

The city’s Gun Violence Intervention Program Manager begins bi-weekly meetings with Alachua County Community Support Services staff to share updates and opportunities for collaboration on initiatives.

The City Commission receives a presentation on the IMPACT GNV structure; ongoing community engagement and outreach; and the full execution of the violence interruption agreement with the Willie Mae Stokes Community Center. The Willie Mae Stokes Community Center partners with NSpire FL for violence interruption services.

The second meeting of the Alliance stakeholders is held and includes: an in-depth look at the Alliance MOU; a review of the SWOT analysis conducted at the June meeting; a list of summer camps with slots for youth; an introduction to the City of Gainesville’s Youth Steering Committee; an introduction into Alachua County’s Small Grant Initiative; a report about Alachua County’s Gun Violence Prevention and Intervention Small Grant



program under development; and a brainstorm of CTAC proposal funding ideas.

August 2024 – ONOP GNV Phase 2 and partner projects conclude and subsequent data analysis begins. The Youth Steering Committee appears before the City Commission to present their work on the causes and solutions to youth gun violence in Gainesville.

The Alliance core team begins meeting on a bi-weekly basis to discuss funding proposals and meeting agendas.

The third meeting of the Alliance stakeholders is held and includes: a discussion of stakeholder funding priorities; an update confirming the CTAC board approved the \$250,000 rollover to FY25; and updates from IMPACT GNV as well as the county's small grant program. There is a recap of the ONOP GNV final event and discussion of the Youth Steering Committee's presentation. Alliance efforts include reviewing website proposals and looking into strategic planning consultants.

Santa Fe College Police Department and Santa Fe College host a Youth Violence Prevention and School Readiness seminar focused on Department of Juvenile Justice youth on probation. This included 16 organizational partners - many of which are participants in the Alliance - such as the City of Gainesville, School Board of Alachua County, Meridian Healthcare, the Children's Trust of Alachua County and the River Phoenix Center for Peacebuilding. At this event, 27 youth on probation spent an intensive day receiving services, hearing about consequences and being provided school readiness materials.

September 2024 – The fourth meeting of the Alliance stakeholders is held and includes: data updates from the Alachua County Sheriff's Office and the Gainesville Police Department; an update on the Alliance's strategic planning proposals with a presentation from the city's Office of Equity and Inclusion on the results-based accountability process; a review of the CTAC draft funding proposal (including violence interruption, strategic planning, grant program and technology carts); and the collection of feedback from stakeholders on the CTAC draft funding proposal.

As a result of the August 2024 presentation to the City Commission, City Manager Cynthia W. Curry recommends ARPA funding be allocated to support the Youth Steering Committee's recommendations. Commissioners approve this recommendation.



On September 23, 2024, city staff led the presentation of the \$500,000 gun violence prevention proposal to the CTAC Board of Directors. Alliance partners from Alachua County and Santa Fe are present to answer questions. Two of the proposed funding items are not approved, and the board requests the Alliance return to a future meeting with a proposal reprogramming those unapproved dollars to other initiatives.

October 2024 – At the start of the new fiscal year, the B.O.L.D. Program is permanently assigned to Gainesville Fire Rescue. Positions are updated to more accurately reflect the program’s work under IMPACT GNV. Recruitment begins for the B.O.L.D. part-time staff specialist and for a full time entry-level intervention specialist. B.O.L.D. is providing targeted services to community members most at risk of gun violence and providing access to educational and job readiness opportunities. B.O.L.D. also is working with the A. Quinn Jones Center to provide services to selected youth and assist them in finding job opportunities, completing court-ordered sanctions and providing mentorship.

On October 1, 2024, city staff are made aware via the DOJ grant website that Cure Violence Global (CVG) was awarded the Community-Based Violence Initiative Grant. County staff were notified as partners of the Alliance and led city staff to the DOJ website, which indicated the grant was awarded for CVG to work specifically with Gainesville, FL and Charlottesville, VA. County staff indicate they were unaware of why the award was specifically for Gainesville, FL.

The fifth meeting of the Alliance stakeholders is held and includes: a presentation on the solutions for youth gun violence by the City of Gainesville’s Youth Steering Committee; a strategic plan proposal update; and an update on the CTAC funding proposal with a feedback opportunity for the reprogramming of remaining funds.

November 2024 – On November 4, 2024, city staff lead an update to the CTAC Board of Directors on the \$500,000 funding proposal. The final allocation is approved. Staff from Santa Fe and Alachua County are present as Alliance partners.



Item	Cost	Number	Total
Grant-Funded Projects	Up to \$33,000 each	TBD	\$222,850
Grant Manager	\$45,350	N/A	\$45,350
Strategic Planning Consultant	\$30,000	N/A	\$30,000
Violence Interrupter Program and Training	\$150,000	N/A	\$150,000
Additional Facilitator for the City of Gainesville's Youth Steering Committee	\$4,750	N/A	\$4,750
<u>Santa Fe Administrative Assistant</u>	<u>\$21,500</u>	<u>N/A</u>	<u>\$21,500</u>
Technology Hub Carts	\$7,200	7	\$50,400
Youth Steering Committees in Two Additional Alachua County Municipalities	\$21,000	2	\$42,000
Total			\$500,000

The sixth meeting of the Alliance stakeholders is held and includes: a presentation from NSpire FL on their violence interruption work in partnership with the Willie Mae Stokes Center. NSpire FL, directed by Caleb Young, has provided hundreds of hours of community outreach, engagement and violence interruption in communities with high rates of gun violence. To accommodate increased efforts, NSpire has grown to a team of five trusted messengers and has partnered with Girls Can Do It Too and the Gainesville Housing Authority to provide mentorship and leadership skills to youth in Forest Pines.

Additionally, the Alliance announces that remaining CTAC funding has been approved. Updates from IMPACT GNV and the county's gun violence grant program



are given.

December 2024 – On December 3, 2024, IMPACT GNV was notified its application to the DOJ Community-Based Violence Initiative Grant program was not accepted. One of the considerations noted was “geographic diversity.”

Alliance members meet with Cure Violence Global staff on December 6, 2024 to discuss a presentation that CVG will make at the upcoming Alliance stakeholders meeting. City staff are informed that CVG will give an overview of their model. Staff recommend to CVG that some context as to why they are presenting should also be provided, noting that CVG is not yet authorized to discuss the grant award in detail.

The City of Gainesville’s Youth Steering Committee meets Shaquille O’Neal at A Very GNV Holiday Parade Dignitary Brunch.

On December 11, 2024, CVG attends the Alliance meeting and presents an in-depth overview of their application to the DOJ Community-Based Violence Initiative Grant as well as the role their national partners will play in providing support, technical assistance and consulting throughout the grant period.

The City of Gainesville has worked collaboratively with partners from multiple sectors to address the complex issue of gun violence, especially over the last three years. There has also been a significant financial investment in the work, with over \$323,000 of ARPA dollars allocated to gun violence programming; the hiring of a full-time position; increased support for GPD’s suppression efforts including over \$621,000 in ARPA funding for Violence Intervention; and over \$648,000 dedicated to One Nation One Project GNV, among others. The efforts involve multiple city departments and span prevention, intervention and suppression initiatives with the goal of improving quality of life for Gainesville residents. The combination of these efforts and outside partnerships have resulted in a significant decline in gun violence numbers.

As of November 30, 2024, Gainesville Police Department reports the following related to gun violence:



GPD Gun-Related Statistics*				
Crime	Jan. 1 – March 31	April 1 – June 30	July 1 – Sept. 30	Oct. 1 – Nov. 30
Stolen Firearms	21	32	25	20
Firearms Seized or Recovered	64	72	68	43
Number of Shots Fired	45	35	25	14
Persons Shot or Injured by Gunfire	13	15	8	2
Homicide Victims	5	2	0	0

Looking closely at GPD data, since May 2024, the city has had zero homicides. From January 1 – November 30, 2024, GPD has reported a total of eight homicides (seven are gun-related). This is a 33% reduction from the identical 2023 timeframe, in which 12 homicides occurred (source: NIBRS). As compared to the three previous months, the city has seen a 50% reduction in the numbers of individuals shot or injured by gunfire and a 28% reduction in the numbers of shots fired calls (source: Gun Related Statistics – RMS).

Additionally, since the BrassTRAX system went online in December 2023, approximately 301 shell casings related to around 210 different cases have been entered, including some for local, state and federal partners in the area. These casings were mostly from cases being handled by the Gainesville Police Department, but also included cases from the Alachua County Sheriff’s Office, the University of Florida Police Department



and the Federal Bureau of Investigation. The results have provided a number of presumptive correlations including one recently tying a seized weapon in Gainesville to casings collected at a homicide scene in Orange County, FL in 2023. In addition, a correlation earlier this year was instrumental in tying a subject firing a weapon during a “shoot out” in an apartment complex to an earlier armed robbery in which the victim was shot. The ability to enter shell casings into the National Integrated Ballistic Information Network in a fraction of the time it takes the Florida Department of Law Enforcement to do so is a great benefit to the agency. The cost of the Brasstrax machine is \$144,853.00 with an ongoing yearly maintenance of \$17,196.60.

As reducing gun related violence GPD’s first public safety priority, the Police Chief allocates approximately 80% of his overall focus to that end, or approximately \$160,000 of his annual salary.



APPENDIX C. ALLIANCE SWOT ANALYSIS

Stakeholder meeting 1
June 5, 2024

Introduction

The City of Gainesville, Alachua County, and Santa Fe College formed the Community Gun Violence Prevention Alliance (“the alliance”) in May 2024. The City of Gainesville and Alachua County declared gun violence a public health crisis. This informs a data and research-driven approach to develop effective policies and strategies to prevent injury, disease, and death, and promote health and well-being. The alliance will cooperate and strengthen efforts to address gun violence, improve outcomes for survivors and those at risk, and spearhead a collaborative group of community stakeholders. This meeting is the first of the stakeholder meetings convened by the alliance. The goal is to have monthly meetings to ensure that the initiatives’ momentum is maintained.

Background

Nearly 40 stakeholders (in person and online) attended the alliance's first stakeholders meeting on June 5, 2024, at Santa Fe College’s Blount Hall.

Meeting agenda:

1. Alliance overview
2. Ground rules for discussing gun violence
3. Ongoing activities
4. SWOT analysis
5. Priorities and goals

The meeting started with an introduction of the attendees to the alliance and its goals, followed by a discussion on ground rules for discussing gun violence, and information about gun violence in Gainesville. In 2023, the Gainesville Police Department (GPD) reported that there were 147 reports of shots fired, 60 people were shot or injured by gunfire, and there were 14 homicide incidents with 16 victims, 13 of which were killed. The City and County Commissions declared gun violence a public health crisis.



Summary of ongoing efforts:

1. Impact GNV
2. Engaging stakeholders for the gun violence prevention month of June 2024
3. Host Crisis Intervention and De-escalation training for community members and organizations in partnership with the Alachua County Crisis Center
4. Community Care Callouts
5. One Nation One Project GNV
6. Explore grant funding opportunities in collaboration with GPD and other partners

The next page shows the initial SWOT analysis from the Alliance.



Strengths	Weaknesses
<ul style="list-style-type: none"> ● Resource heavy – a lot of organizations and community groups are working on this. ● There is funding and will to support smaller and short-term efforts. ● Increase in collaborations among groups. ● Diversity among groups working to address gun violence, especially in the black community and neighborhoods where gun violence is high. ● Advocacy and passion. ● The willingness to listen and the system-wide convening. ● Awareness of the breadth of the problem. ● We have the Department of Family, Youth, and Community Sciences which could support research and systems thinking. ● Engaged front-line workers with youth. ● Moms Demand Action has links with the community. ● Youth Engagement. ● Participation of well-connected people. ● Impact GNV partner BOLD. ● Community-based organizations and non-profit organizations provide services ● The array of health and social services. 	<ul style="list-style-type: none"> ● Overlap and duplication of effort. ● No coordination among gun violence prevention programs from the city, GPD, and the county, siloed data. ● Lack of youth involvement and leadership of most impacted youth. ● How to impact parents as well as kids? ● Youth are often disconnected from the church. ● Need for intentional partnerships with those on the front lines. ● No follow-up from GVP programs in communities where gun violence is high. ● Missing a research framework for how youth thrive. ● Follow-up from GVP programs is poor. ● Inadequate accessible and affordable mental health services. ● The lack of system-wide data especially related to youth. ● An understanding of the mental health stressors, and a second tier of support around suicide, depression, increased trauma, and isolation. ● Communities’ lack of trust in law enforcement agencies. ● Lack of funding for larger scale and/or long-term programs. ● Education. ● Economic challenges. ● Access to public transportation in rural areas. ● Family structure/challenges, lack of family involvement, the cycle of violence. ● Demand on the stakeholders at the table. ● Drug activity. ● Lack of post-incarceration support.



Opportunities	Threats
<ul style="list-style-type: none"> ● Youths speak loudly about the impacts on their life. ● Coordinate GVP programs so overlap is minimized. Collaboration and data/info/resource sharing through the alliance. ● More research on child and youth developmental stages, engagement issues, and trauma. A culturally responsive model for youth with collaborations. ● Cultural arts through parks and rec programs. ● Merge groups doing similar things. ● Faith leadership. ● A marketing campaign for access to gun locks. ● Participatory research from youth-on-youth engagement and opportunities for leadership and learning. ● Interviews with survivors. ● A strong integrated system for youth. ● Working with gun shops to provide gun safety info. ● Rich mutual aid organizations that already serve communities. ● Kids should hear from other kids and athletes. ● Funding is available for GVP programs. ● Youth Peer-to-Peer communication. ● Training for community-based organizations (CBOS). ● Amplification and empowerment of CBOS. ● Public Health & Safety Education ● Positive family support. ● Collective healing in communities. ● Funding for small-scale and short-term projects is available. ● Social media/pop culture. ● Passion. ● Empathy from all residents, even if gun violence is limited in their neighborhood. 	<ul style="list-style-type: none"> ● Poverty and desperation from people who are struggling. ● Lack of continuous funding, funding of larger scale projects, defunding of programs. ● Easily accessible unsecured guns. ● People are determined to commit violent crimes. ● Summer months. ● Economic disparity. ● Thefts of guns left in vehicles. ● Lack of education. ● Push back to a public health approach. ● Lack of connection with parents. ● Law enforcement dehumanization. ● State/Federal Legislation ● Failure to offer “third spaces” to communities. ● Lack of efforts in the most impacted communities. ● Transportation limitations and rural clusters of disconnect. ● Neighborhood environment. ● Lack of stipends, labor, and responsibility for young people. ● Youth peer pressure and gang activities. ● Less impacted neighborhoods don’t consider this their problem. ● Lack of listening to communities threatened by gun violence. ● Substance abuse. ● Lack of cohesive, umbrella plan. ● Ongoing issue – always upon us, issue fatigue. ● Under-resourced neighborhoods, lack of opportunities, equity gaps. ● Misinformation and mistrust.



- Funding and budget cuts to youth, summer, and arts programs.
- State laws/policies preempt local oversight.
- Lack of Mentors.
- Silos.

Priorities

The stakeholders identified the following priorities and goals:

Short-term

1. Involve youth, including in these meetings. Identify and invite!
2. Involve communities and community partners.
3. Invite people with lived experiences and youth to the next alliance meeting.
4. Prepare a resource/asset map of folks operating in these spaces (summer programs).
5. What is IMPACT GNV doing, how can stakeholders help, support, and engage? A call to action.

Medium-term

1. Coordinate all programs to maximize support and reduce redundancy.
2. Listen to communities affected the most by gun violence.
3. Engaging law enforcement in new and innovative ways.
4. Economic development – youth jobs.

Discussion

The SWOT analysis and list of priorities revealed the following recurrent themes: 1. The availability of funding is perceived as a strength, a weakness, an opportunity, and a threat. This implies that funding opportunities may not be adequately advertised, or that additional grant-writing training might be useful. 2. The lack of collaboration and sharing of data and resources is a weakness and a threat, but they may also be turned into a strength and an opportunity. 3. The engagement of local communities, particularly youth, people with lived experiences, and faith leaders is imperative. The alliance was formed specifically to address some of the weaknesses and threats identified in the SWOT analysis, and it should be able to address several of the weaknesses in the short term.



Appendix D. Summary of Success

SUMMARY OF COMMUNITY SUCCESS MEASURES (2026-2031)

The following questions were asked at each meeting:

- Looking ahead to 2031, what does success look like for you outside of reduced gun violence?
- Is there one thing you believe the alliance must focus on to make the biggest impact?

1. Start Early with Our Kids

Summary:

We can't wait until kids get in trouble to step in. Success means starting early—especially in elementary school—with reading support, mentorship, and after-school programs. The goal is to help children feel confident, stay in school, and avoid the streets.

How we'll know it's working:

- More kids reading on grade level by third grade
- More youth in after-school, sports, or arts programs
- Fewer kids being sent to the juvenile system

2. Help Young Men Build Strong Futures

Summary:

Many young men in our community need guidance, structure, and a place to belong. Success means giving them access to mentors, life skills, and programs that build confidence and help them make good decisions.



How we'll know it's working:

- Consistent mentoring programs for boys ages 12–25
- Growth in youth leadership and employment programs
- Fewer gun-related arrests among young men

3. Improve Reading and Learning

Summary:

Reading and literacy came up again and again as key to reducing violence. When children can't read, they struggle in school, can't get jobs later, and feel frustrated. Success means improving literacy rates and making tutoring and learning support available in schools, churches, and neighborhoods.

How we'll know it's working:

- Higher reading scores in our schools
- More tutoring and literacy resources in neighborhoods
- Churches and community centers hosting reading programs

4. Strengthen Families and Support Parents

Summary:

Gun violence doesn't happen in isolation. Families need help too. Success means connecting parents to jobs, mental health care, food, and transportation—so they can better support their kids.

How we'll know it's working:

- More families connected to community services
- Parenting and family workshops offered regularly
- Better communication between schools and families

5. Teach How to Handle Anger and Solve Problems

Summary:

Many young people haven't learned how to handle anger or disagreements in healthy ways. Success means teaching emotional intelligence, conflict resolution, and



restorative practices at home, in schools, and in the community.
How we'll know it's working:

- Fewer school fights and suspensions
- More teachers and youth workers trained in conflict resolution
- Programs that help youth talk through issues instead of fighting

6. Build Trust and Share Progress Openly

Summary:

People want to know what's working. Success means tracking results—like crime trends, reading scores, and youth participation—and sharing updates with the community on a regular basis.

How we'll know it's working:

- Quarterly reports that show real data and progress
- Public dashboards and newsletters from the Alliance
- Regular community meetings to share updates and feedback

7. Support Youth Coming Home from Detention

Summary:

When young people finish time in detention, they need help finding their way back—through jobs, training, and mentoring. Success means every youth returning home has a plan and people to help them succeed.

How we'll know it's working:

- Reentry plans created for all youth leaving detention
- Job placements or school enrollment within 3 months of release
- Mentors assigned to help youth transition successfully

8. Keep the Work Going

Summary:

The community was clear—this can't be a short-term project. Success means building a system that lasts, with ongoing funding and shared leadership from the city, county,



nonprofits, and the community.

How we'll know it's working:

- Continued funding from multiple sources
- Long-term staffing and coordination for the Alliance
- Active participation from schools, law enforcement, businesses, and faith leaders

9. Invest in Community-Based Solutions

Summary:

Groups like the Violence Interrupters, B.O.L.D., and Gladiator Outreach are trusted voices in the community. Success means giving them the support, training, technology and funding they need to keep doing this work—especially when it comes to boots-on-the-ground intervention and social media monitoring.

How we'll know it's working:

- Stable funding for community violence prevention programs
- Increased use of outreach and digital monitoring to prevent threats
- Stronger partnerships between community programs and city agencies

10. Make Resources Easy to Find

Summary:

Many people said they don't know what resources are available. Success means creating one place—like a website or hotline—where anyone can find programs, events, and help in real time.

How we'll know it's working:

- Launch of a community resource hub (website or app)
- Increased awareness and use of available services
- Positive community feedback on access to information

**Based on the stakeholder and community townhalls, this is a synopsis of the success measure.*



Appendix E: Summary of Budget and Funding Allocations

1. Recommended Programs

These are structured programs or services that require staffing, coordination, or continued operations.

Programs (11)

1. IMPACT GNV expansion as a community-led violence prevention and interruption program
2. Violence Interruption Network (trusted messengers, behavioral health, community responders)
3. Safe Firearm Ownership Certification Program
4. K–8th Family Entry Agency (coordinated system of care model)
5. 9th–College/Trade Entry Agency for older youth and workforce/leadership pathways
6. Community Healing Response Teams
7. Youth Civic Leadership Fellowship (paid program)
8. Youth Innovation Fund + Youth-led Mini-Grant Program
9. Reentry Support Network (unified reentry plans, mentors, workforce connections)
10. Apprenticeship/Internship Employer Partnership Program
11. Family Success Circles (parent, caregiver, & household support model)

2. Recommended Initiatives

These are multi-part efforts, pilot projects, or system-alignment efforts that require coordinated action.

Initiatives (20)

1. Coordinated Early-Warning & Response System (schools, hospitals, law enforcement, community)
2. Safe & Secure Firearm Storage Initiative (“Lock It Up Alachua”)
3. Unified Safe Systems Integration Framework across city and county departments
4. Homicide Review Team (evidence-based multi-agency model)



5. Coordinated K–12 System of Care
6. Pathway Readiness Initiative for youth grades 9–college/trade
7. Trauma-Informed Training & Certification Initiative (through a university or community hub)
8. Community Care Callouts expansion (healing response model)
9. Youth Governance Pipeline (city, county, nonprofit advisory roles)
10. Reentry Pathway Alignment Initiative (city, county, and community partners)
11. District Attendance/Truancy Reduction Collaboration
12. Workforce & Employment Access Initiative for justice-impacted youth
13. Resource Impact Tracking Initiative (aligned with neighborhood needs)
14. Family Connect Centers expansion (one-stop support hubs)
15. Behavioral Health & Family Stabilization Access Pathways
16. Cross-Sector Data Sharing & Learning Exchange Initiative
17. Technical Assistance Network (for grassroots orgs)
18. Multi-Sector Prevention Funding Pool Initiative
19. Grassroots Capacity-Building Initiative (training, workshops, coaching)
20. Annual State of Safety and Well-Being Reporting Process

3. Recommended Campaigns

These are public-facing communication, education, and awareness efforts.

Campaigns (4)

1. **Safe & Secure Firearm Storage Campaign** (“Lock It Up Alachua”)
2. **Public Safety & Well-Being Communication Campaign**, co-designed with youth
3. **Gun Violence Reduction Awareness Campaign**, tied to real-time data and prevention messaging
4. **Community Engagement Visibility Campaign** for transparency, updates, dashboards, and progress reports

4. Recommended Dashboards & Data Tools

These are technology and data systems that require development, hosting, and maintenance.



Dashboards / Data Systems (6)

1. **Safety & Well-Being Public Dashboard** (city, county, schools, hospitals data)
2. **Shared Performance Dashboards** for quarterly cross-agency reporting.
3. **Resource Impact Tracker** (neighborhood-level distribution of funding, services, and outcomes)
4. **Regional Data Collaborative Platform** (integrated multi-sector data infrastructure)
5. **Community Data Lab** (analytics, evaluation, and learning exchange environment)
6. **Shared Digital Workspaces** for agency alignment (tracking plans, data, decisions, and updates)

Summary Totals for Budget & Funding Allocations

Category	Count
Programs	11
Initiatives	20
Campaigns	4
Dashboards / Data Systems	6
Total Recommendations	41

File Attachments for Item:

13. Community Foundation of North Central Florida - My Sidewalk Update

**Item:**

Community Foundation of North Central Florida - My Sidewalk

Requested Action:

Receive the information

Background:

The Community Foundation of North Central Florida has launched the Alachua County Indicators database (My Sidewalk), which provides access to more than four billion data points from over 40 trusted sources. The platform offers historical, current, and projected data across a wide range of topics, including health, housing, transportation, environmental factors, educational attainment, workforce readiness, and more. Importantly, My Sidewalk presents this information through a user-friendly website featuring visual insights that are easy to navigate and understand.

Lesley Banis will provide a review and demonstration of My Sidewalk. The Children's Trust Board will receive an overview of community awareness and engagement with the platform.

Attachments:

Community Foundation of North Central Florida - My Sidewalk

Programmatic Impact:

Capacity Building

Fiscal Impact:

\$15,000

Recommendation:

Receive the information



Community Foundation of North Central Florida

Lesley Banis, CFRE
Vice President Community Engagement

STRATEGIC IMPACT

Measuring What Matters

Our commitment to community indicators is driven by a fundamental need to understand and demonstrate the impact of collective efforts.

Data-Driven Decisions

Empowering thought leaders and decision-makers to make informed, strategic choices for maximum community benefit.

Assess Philanthropic ROI

Quantifying the effectiveness of investments, ensuring resources are directed where they can "move the needle" most effectively.

Track Long-Term Progress

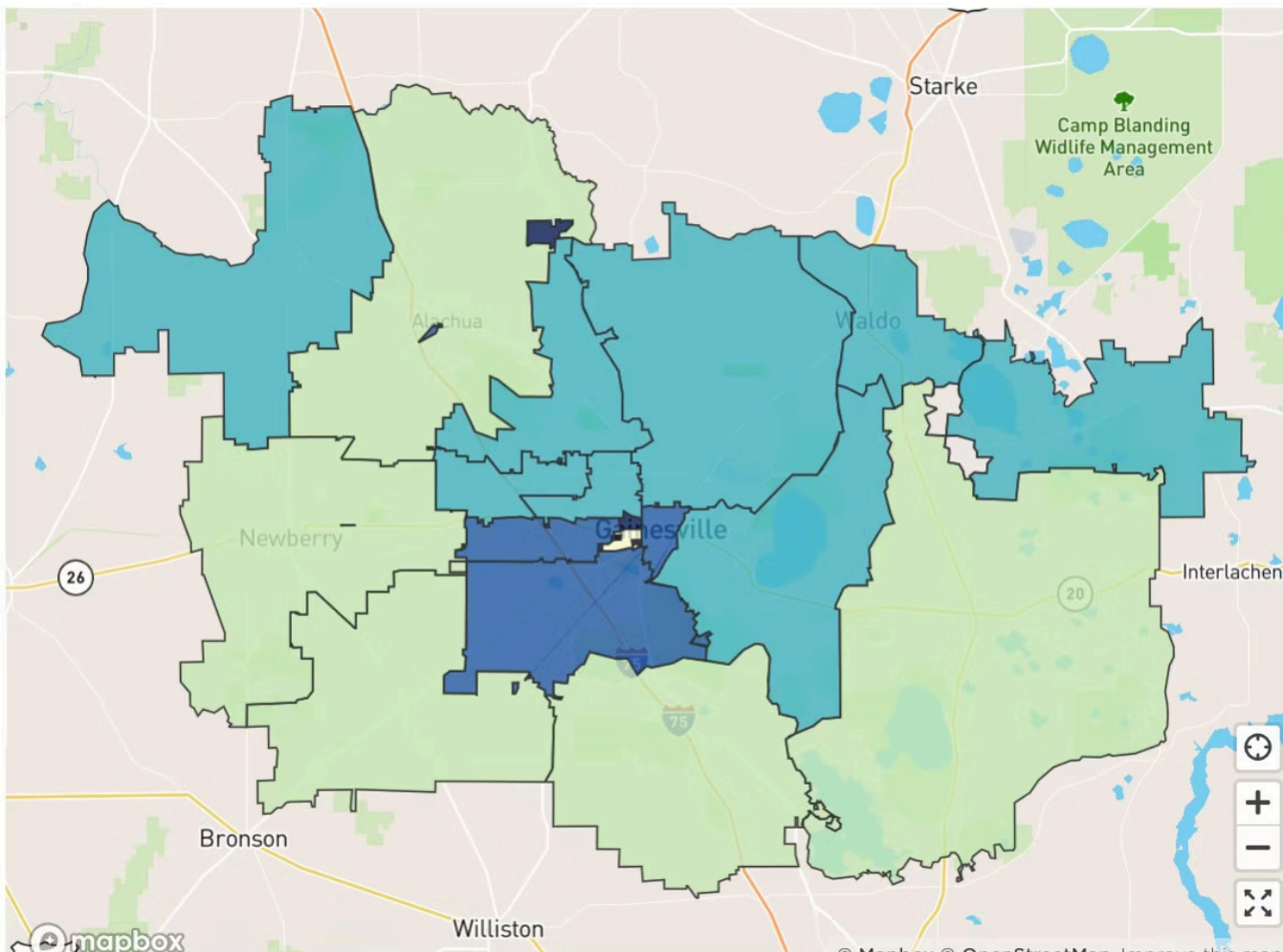
Providing a consistent framework to monitor change and impact over time, allowing us to adapt and improve our strategies.

This comprehensive approach will allow us to track key community outcomes.

Children's Trust Investment



Community Indicators: Open to the Community



No Cost to Community

Free public access to community data and indicators.

Two Dedicated Sites

- **Community Indicators site** — live and accessible
 - **CTAC site** — in development with CTAC data staff, aligned to CTAC goals
-

Fee-Based Features

Advanced tools available for organizations needing deeper functionality and data

-Sample: Literacy SWOT Analysis

ACCESS LEVELS

Who Can Access What?

General Public

Free access to community indicators, dashboards, and data stories

Providers and Nonprofits

Free access — explore data relevant to their sector and populations served

Custom Reports

Enhanced features for organizations requiring custom reporting or uploads

❏ The Community Foundation's goal: **no barrier** to community data access.



COMMUNITY OUTREACH

Item 13.

Data Deep Dives



Unveiling and Release

October 2025 was the first rollout to the nonprofit sector. Gathered feedback.



Sector Gatherings

Subsectors come together to explore available data and learn how to use it



Identify Gaps

Sessions reveal what local data is missing — informing future collection



Community Requests

Participants can request additional data relevant to their work

Next Data Deep Dive is on Literacy

April 15 at 10 a.m.

Open invitation to those in the sector, identified through The Philanthropy Hub



COMMUNITY FOUNDATION
of North Central Florida

Growing Local Data

The Community Foundation is committed to ensuring critical information reaches the audiences best positioned to drive impact: decision-makers, elected officials, nonprofit leaders, nonprofit grant writers, and private donors.

Where We Are

Actively incorporating more local Alachua County data into the platform.

Data Deep Dives are surfacing community needs and guiding what gets added next.

Custom data provided to City, County, CTAC, Economic Development Committees, Housing Task Force, and more.

- The Community Indicators platform goal is to be used by community members, sector partners, nonprofit leaders, grant writers, private donors, and staff to explore data, track trends, and inform decision-making.
- Usage and impact are tracked through site analytics, user engagement metrics, and stakeholder feedback. Average 350 hits a month on site since nonprofit rollout in October.
- The platform is rolling out in phases, with stakeholder input shaping content and ongoing training and walkthroughs supporting adoption and consistent use.



THE PHILANTHROPY HUB

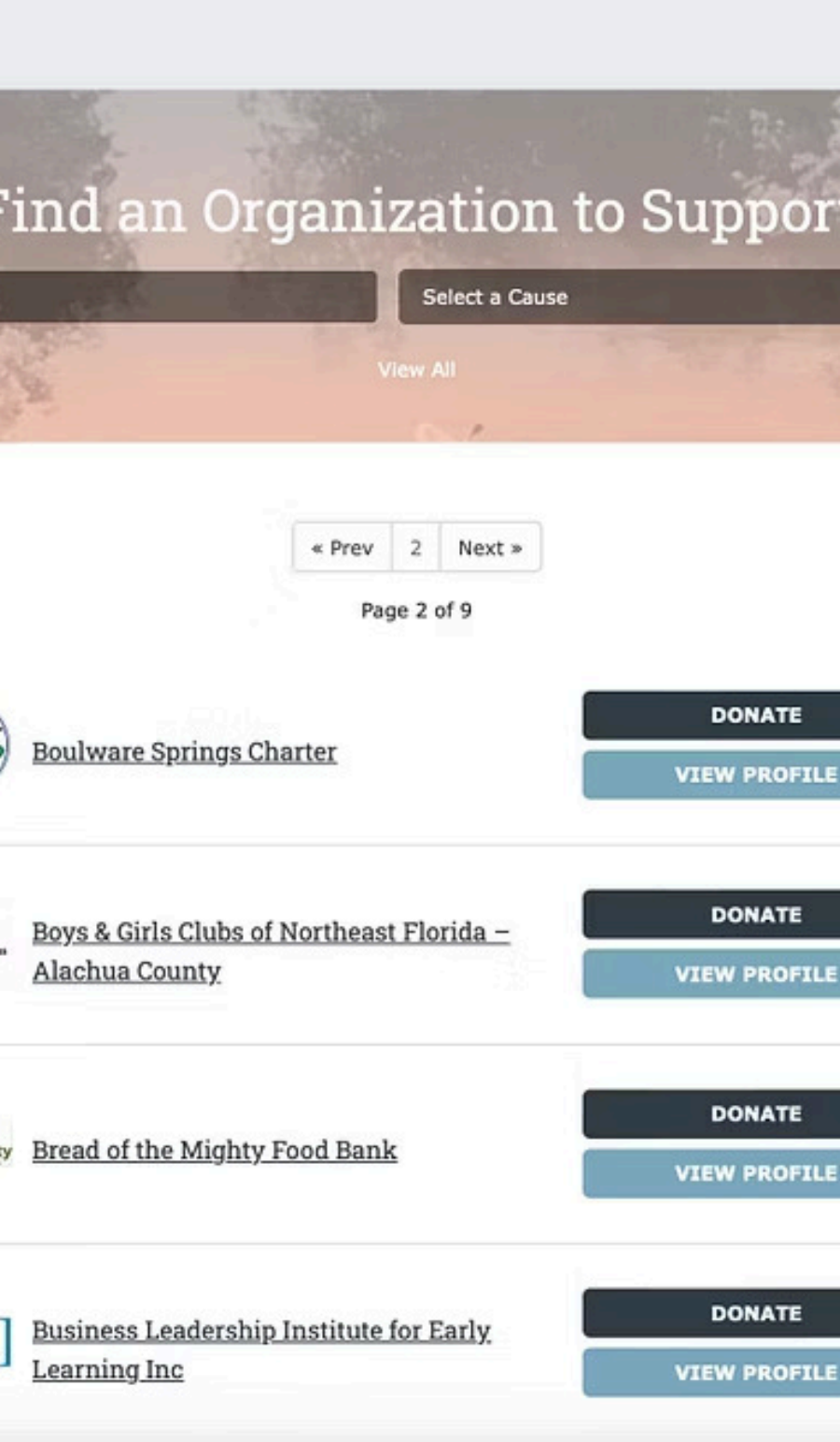
What Is The Philanthropy Hub?

thephilanthropyhub.org — A connected resource for nonprofits and funders in North Central Florida

Nonprofit Directory
Searchable profiles of local organizations

Funder Resources
Connects donors and funders to community needs

Linked to Community Indicators
Data and community context flow between both platforms



LIVE DEMO

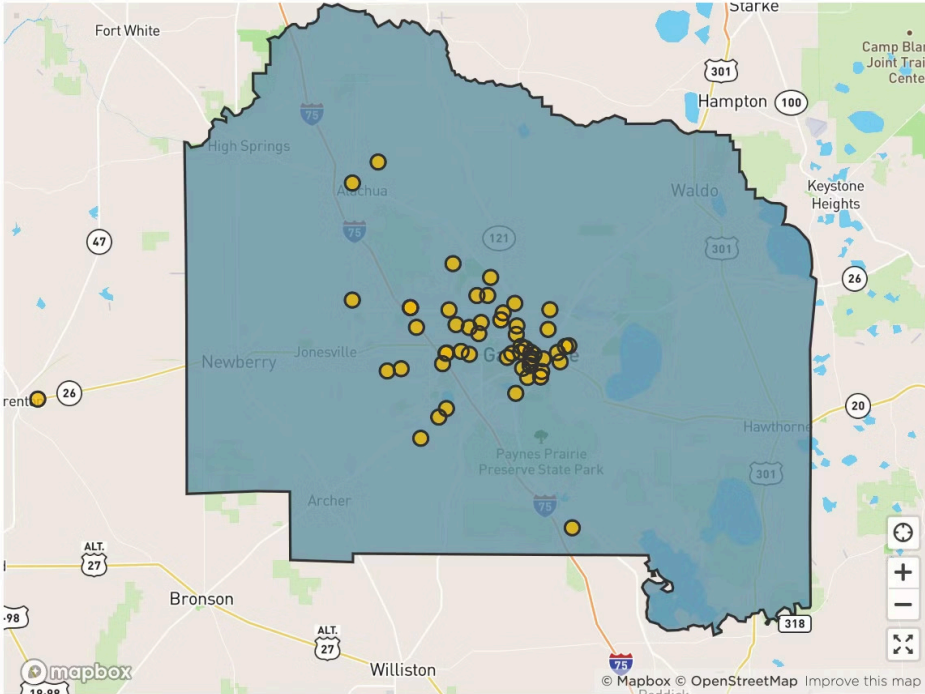
Community Indicators + The Philanthropy Hub

Connect with the Philanthropy Hub!

Find education and youth-serving nonprofits ready to partner with the community to make a difference for children.

See a full list on the [Community Foundation for North Central Florida's Philanthropy Hub](#), or explore the organizations on the map below.

Philanthropy Hub Education & Youth Nonprofits



dashboards.mysidewalk.com

Community indicators for Alachua County — open, free, and live.

thephilanthropyhub.org

Linked nonprofit ecosystem — see how the two platforms work together.

📄 Demo: Navigate indicators → link to Hub profiles → explore sector data

North Central Florida Indicators LIVE DEMONSTRATION



Thank You, CTAC Staff and Board

Your Investment

Two years of CTAC funding making community data a reality

Our Commitment

Expanding local data, deepening community engagement

Together

Better data → better decisions → stronger outcomes for children & families



COMMUNITY FOUNDATION
of North Central Florida



File Attachments for Item:

14. Mid- Year Review Recommendations and Updates



Item:

Mid- Year Review Recommendations and Updates

Requested Action:

The Board is asked to:

1. Receive an update on the mid-year programmatic and fiscal review process
2. Authorize staff to:
 - Adjust contract award amounts, including reductions and terminations where necessary, following mid-year review.

Background:

In FY2025, the Children's Trust enhanced its monitoring framework to include a structured mid-year review process to assess both program performance and fiscal utilization. This approach allows for early identification of performance gaps, expenditure forecasts and supports timely, data-informed decision-making.

The year's mid-year review will be conducted in two phases:

Phase 1: Programmatic Assessment

Programs were evaluated across three key areas:

- **Service Delivery.**
- **Data Quality**
- **Performance Measures**

Phase 2: Comprehensive Fiscal Review

- Current invoicing status
- Historical expenditure trends
- Alignment between program activities and approved budgets
- Projected budget adjustments for FY2027
- Program transitions based on strategic alignment and performance outcomes

Programmatic Impact:

- **Goal 1:** Children and youth are healthy and have nurturing caregivers and relationships
- **Goal 2:** Children and youth can learn what they need to be successful
- **Goal 3:** Children and youth live in a safe community

Fiscal Impact:

- **Phase 1 Total Recommended Reductions:** \$6,500 (Goal 1)

Recommendation:

Staff recommends approval of the proposed actions and authorization to proceed with programmatic and fiscal adjustments.



CHILDREN'S TRUST

OF ALACHUA COUNTY

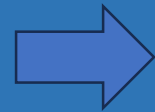
Mid-Year Review Recommendations and Updates



Phase 1: Mid-Year Review

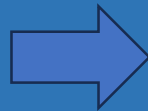
■ Programmatic Assessment

Service Delivery



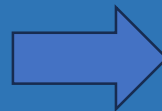
Contract Manager assesses service delivery in alignment with the approved scope of work, including program quality, adherence to contract requirements, and/or proactive safety measures. This varies by initiative and may consider staff-to-youth ratios, activity delivery, and staff training/credentials.

Data Quality



Quality Data is complete, accurate, and describes in sufficient detail the program performance as requested. We assess if demographics, attendance/participation, and survey data is complete and entered on time, as outlined in the contract.

Performance Measures



Providers receive a high-Performance Measure rating when they are on track to meet established performance targets—including “How Much?”, “How Well?”, and “Better Off?” measures—based on available mid-year data.

Phase 1 Results



- Reduction Total
 - \$6500.00, due to change in scope



Comprehensive Fiscal Review

- Current Invoicing Status
- Expenditure History
- Program budget Alignment



- Budget reductions for fiscal year 2027
- Fiscal year 2027 program transitions



Phase 2 :Next steps

1. Reassess programs for FY27 programmatic budget
– April/May 2026
2. Present recommendations for program transition based on strategic plan alignment and result of fiscal and programmatic review-May/June 2026
3. Provider Communication-May/June2026



CHILDREN'S TRUST

OF ALACHUA COUNTY

Thank you!

File Attachments for Item:

15. Alachua County Reads Initiative Update

..... Children's Trust of
Alachua County
and
Alachua Board of
County Commissioners

BUILDING COMMUNITY LITERACY TOGETHER

alachuacountyreads@gmail.com



..... Alachua County

Alachua County Reads is a collective impact project for community-based providers using expert tools and activities to support the literacy education directed by the Alachua County Public Schools.

Guided by recommendations from the Alachua County Comprehensive Literacy Needs Assessment, this effort recognizes *literacy as essential to strengthen community infrastructure for economic development, health determinants, and improve quality of life.*

Literacy is the ability to read and write at a level that allows full participation in one's community and work.

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Literacy Collaborative

Alachua County Comprehensive Literacy Needs Assessment (ACCLNA)

3 core priority areas

- **Enhanced Awareness and Communication** - Developing unified messaging strategies that position literacy as fundamental economic infrastructure, emphasizing collective community benefit rather than targeted intervention.
- **Focused Support** - Directing resources toward demonstrably effective programs both in-school and out-of-school, with particular attention to populations identified as having the highest need.
- **Expanded Professional Learning** - Building sustainable local capacity through evidence-based training for educators, community organization staff, and volunteers.

Since October 2025, **Alachua County Reads** has been active in two collaborative paths: **Programming** with The Literacy Catalyst project, led by the PEAK Literacy partnership with the County, and **Coordination** led through the Center for Nonprofit Excellence with the Children’s Trust.

While schools continue as the primary driver of community-wide literacy, community organizations are now being engaged to provide additional out-of-school literacy programs:

Literacy Support Programs
increase literacy access, provide referrals, and improve at-home engagement

Literacy Skill-Building Programs
direct engagement focused on literacy improvement and grade-level reading achievement

Alachua County Reads is focused on *building necessary infrastructure* as identified by the ACCLNA to increase community awareness, improve coordination between existing literacy resources, and support expanded program implementation.

Next steps:

Building a virtual Literacy Hub with resources supporting learners from newborns to adults, integrated with 211, FindHelp.com, and clear language on an easy-to-navigate, mobile friendly site: alachuacountyreads.org

Recruiting a community advisory board who can champion the cause and keep us relevant and evolving

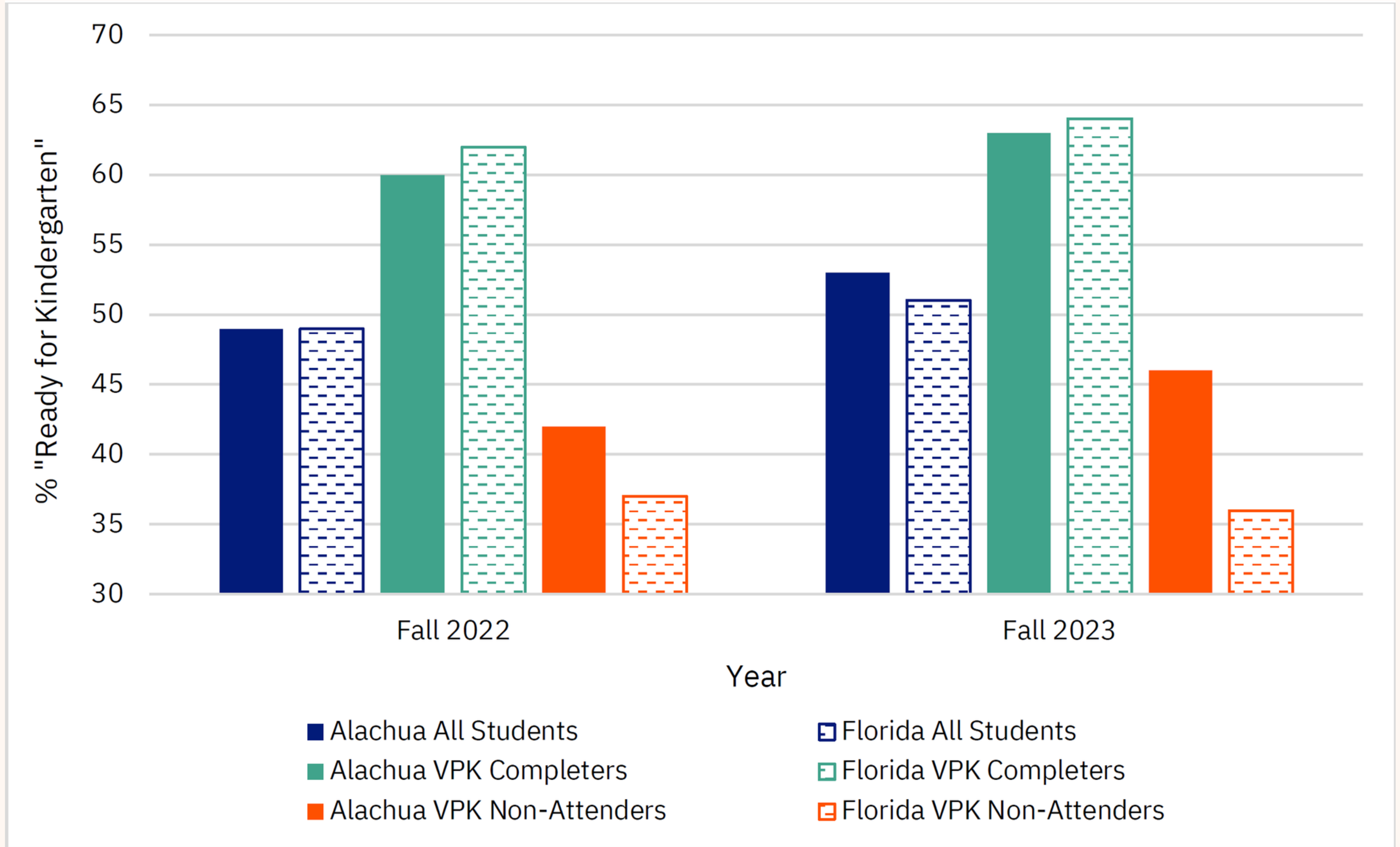
Identifying and training new partners to engage in the work across the county as support and skill-building sites, with capacity-building resources and funds to make them sustainable and replicable

The goal of Alachua County Reads is literacy for all to participate in work and life.

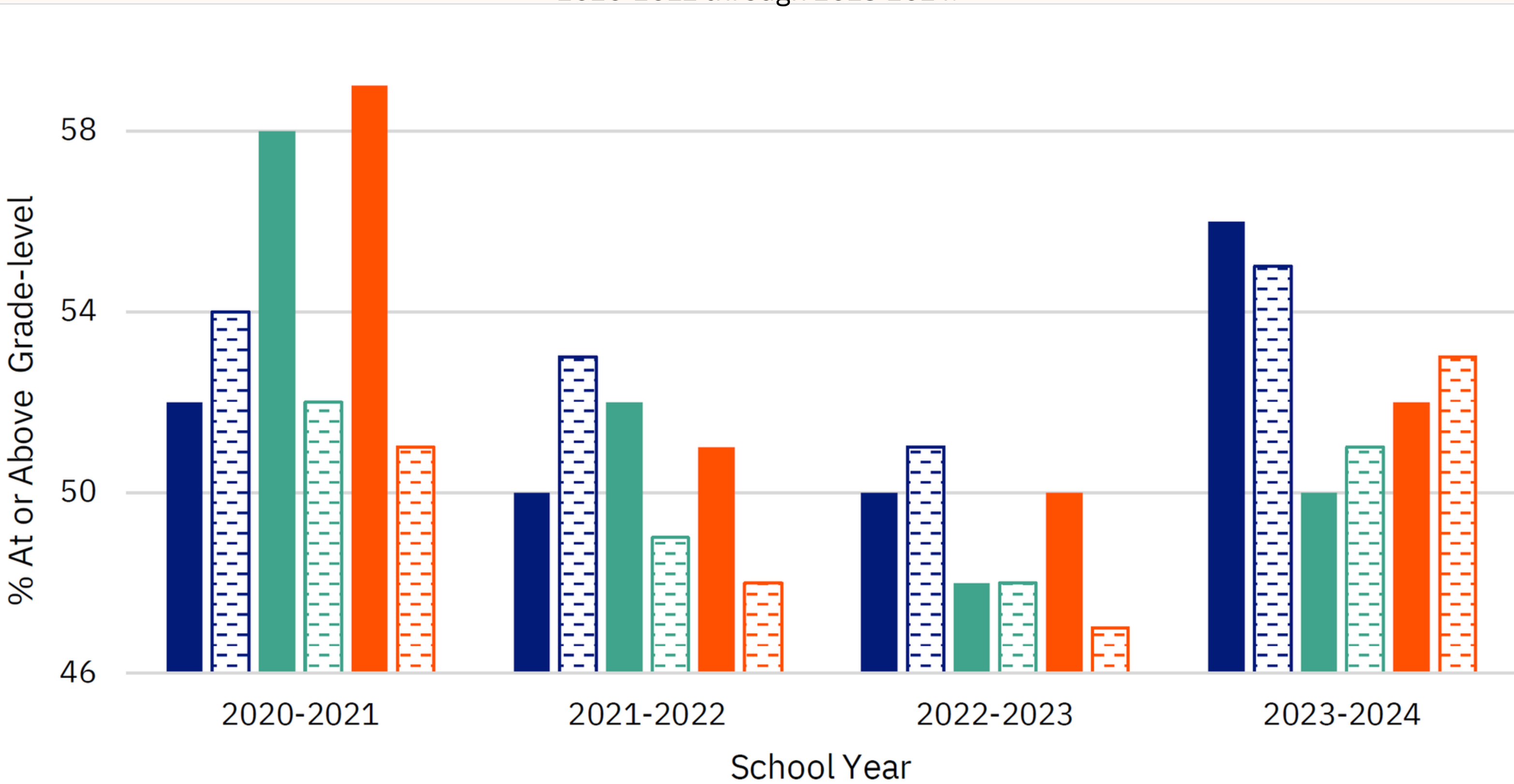
The intersectionality between literacy and social determinants like employment, health, housing stability, intergenerational challenges, community connections, and food security is well researched. The ACCLNA highlights literacy as a critical component of economic development and community infrastructure. Creating approaches in both schools and the broader community is the recommended path to closing the gap.

The project will require partners across the social services, healthcare, business, and education sectors to volunteer, invest, engage and champion the school and community-based solutions, interventions, and initiatives it develops.

Percent of Students "Ready for Kindergarten" Based on FAST Scores at Kindergarten Entry, including by VPK, Alachua County, Fall 2022 and Fall 2023

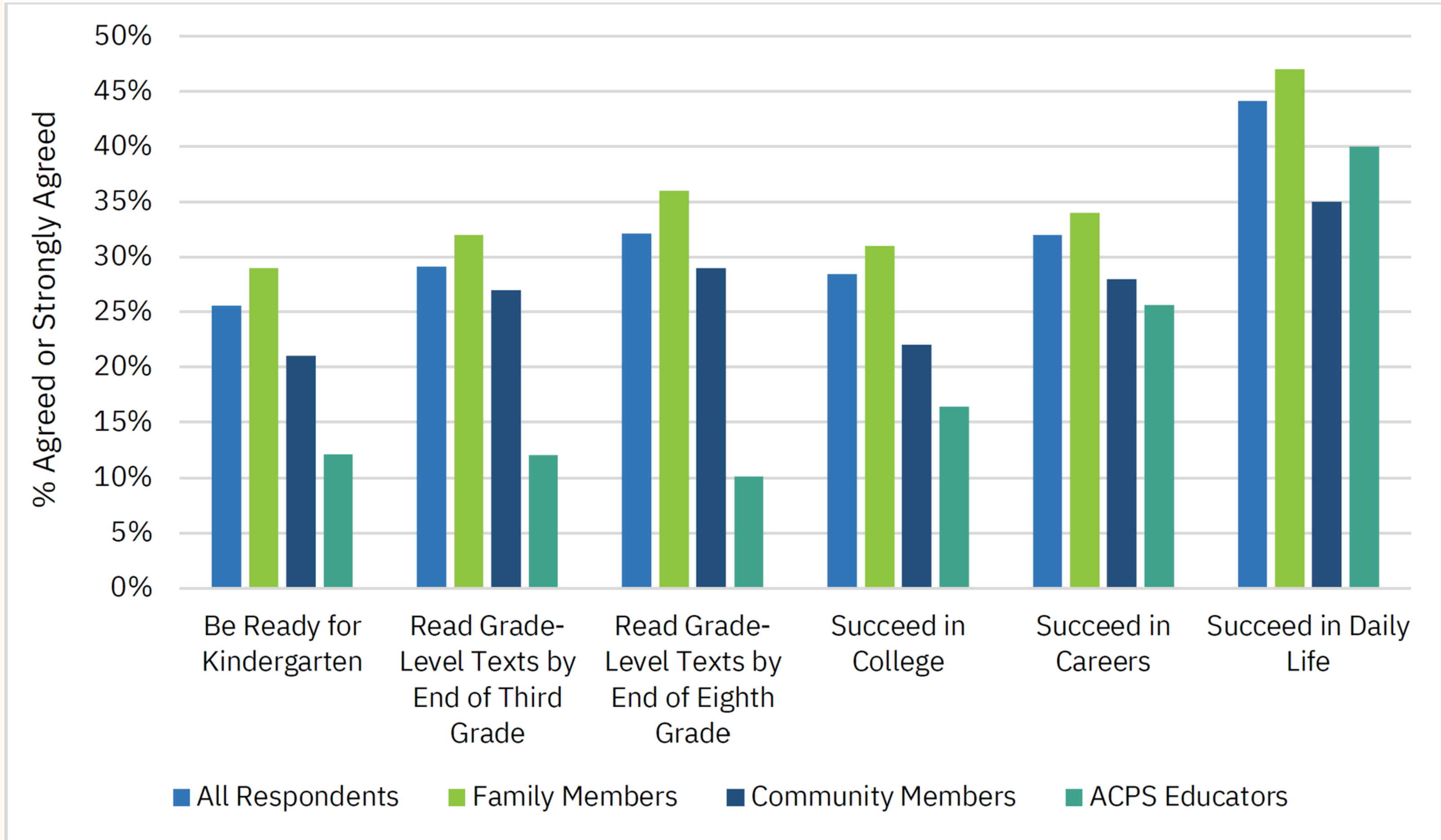


Percent of Students At or Above Grade Level Reading Proficiency Rates (score 3 or higher), Alachua and Florida, 2020-2021 through 2023-2024.

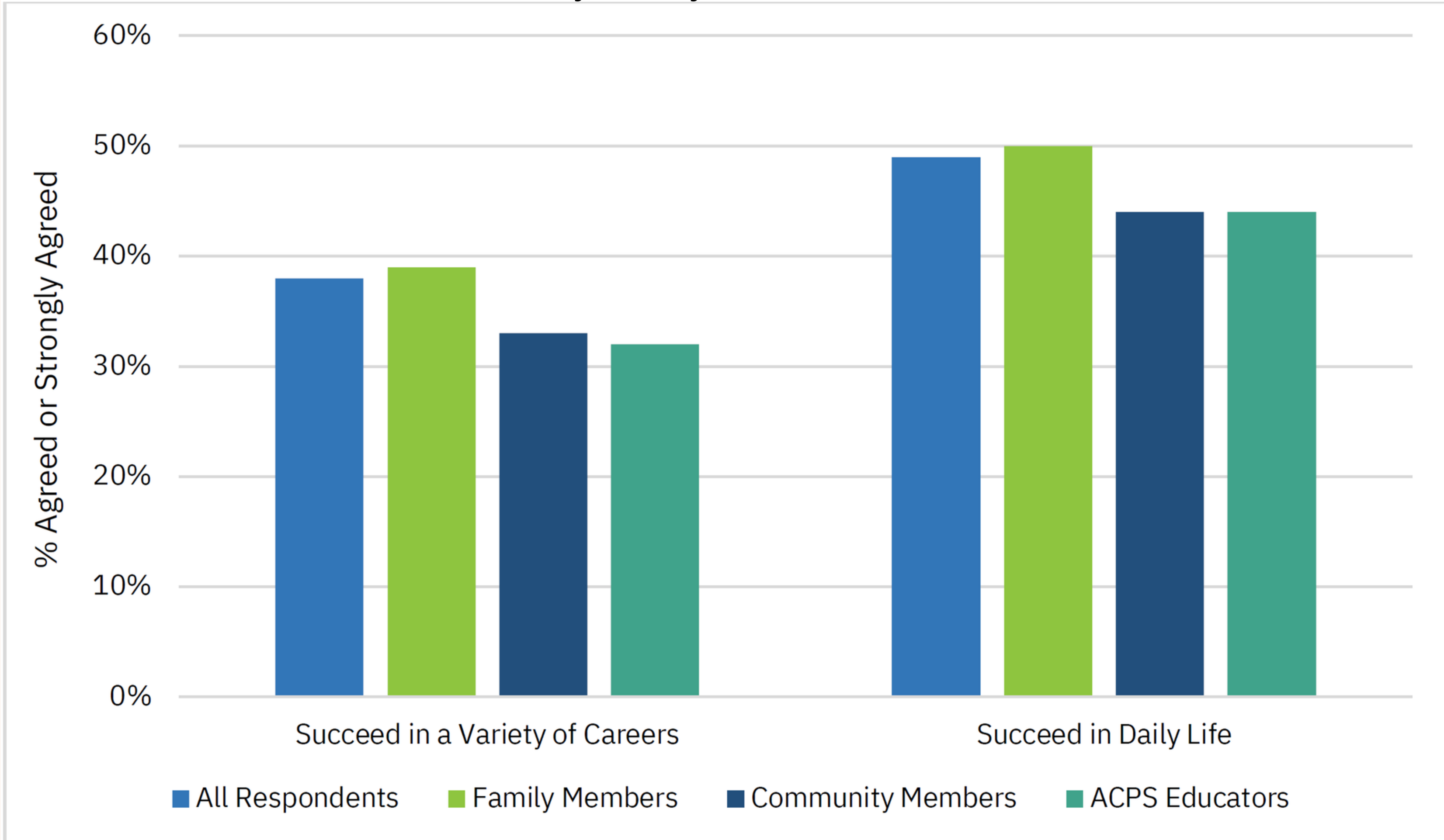


- Alachua 3rd Grade Students
- Florida 3rd Grade Students
- Alachua 8th Grade Students
- Florida 8th Grade Students
- Alachua 10th Grade Students
- Florida 10th Grade Students

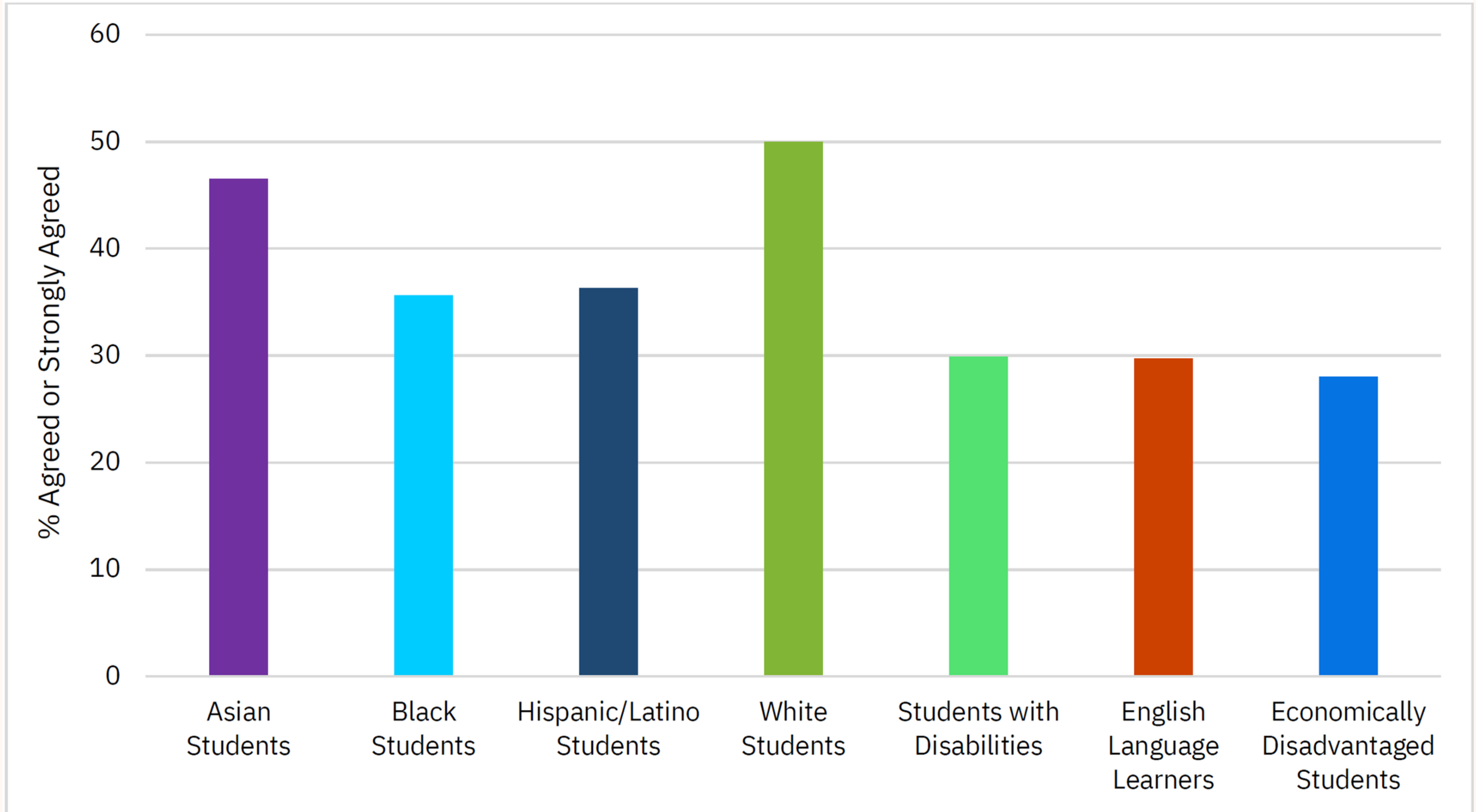
Percent of Respondents (1,334), by Respondent Type, Who “Agreed” or “Strongly Agreed” About Children and Youth Having Necessary Literacy Skills To....



Percent of Respondents (1239), by Respondent Type, Who “Agreed” or “Strongly Agreed” About Adults Having Necessary Literacy Skills To.....



Percent of ACPS Educators (188) Who “Agreed” or “Strongly Agreed” that Students in Alachua County Have Access to Education that Helps Them Gain Literacy Skills, by Student Race/Ethnicity, Disability Status, and English Learner Status Item 15.



The Literacy Catalyst Initiative *PEAK Literacy*



Great Leaps has worked to help students with a wide variety of challenges, including:

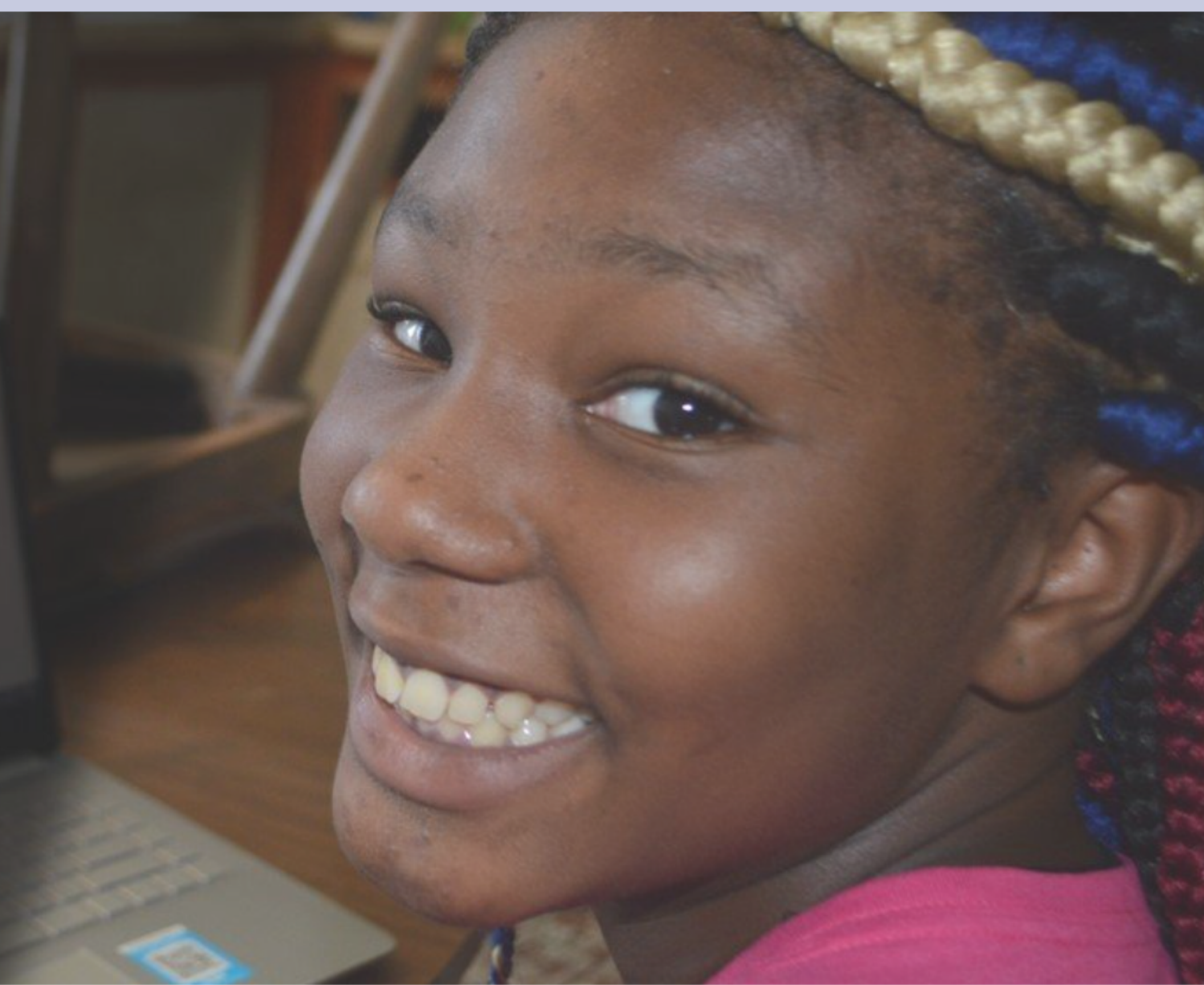


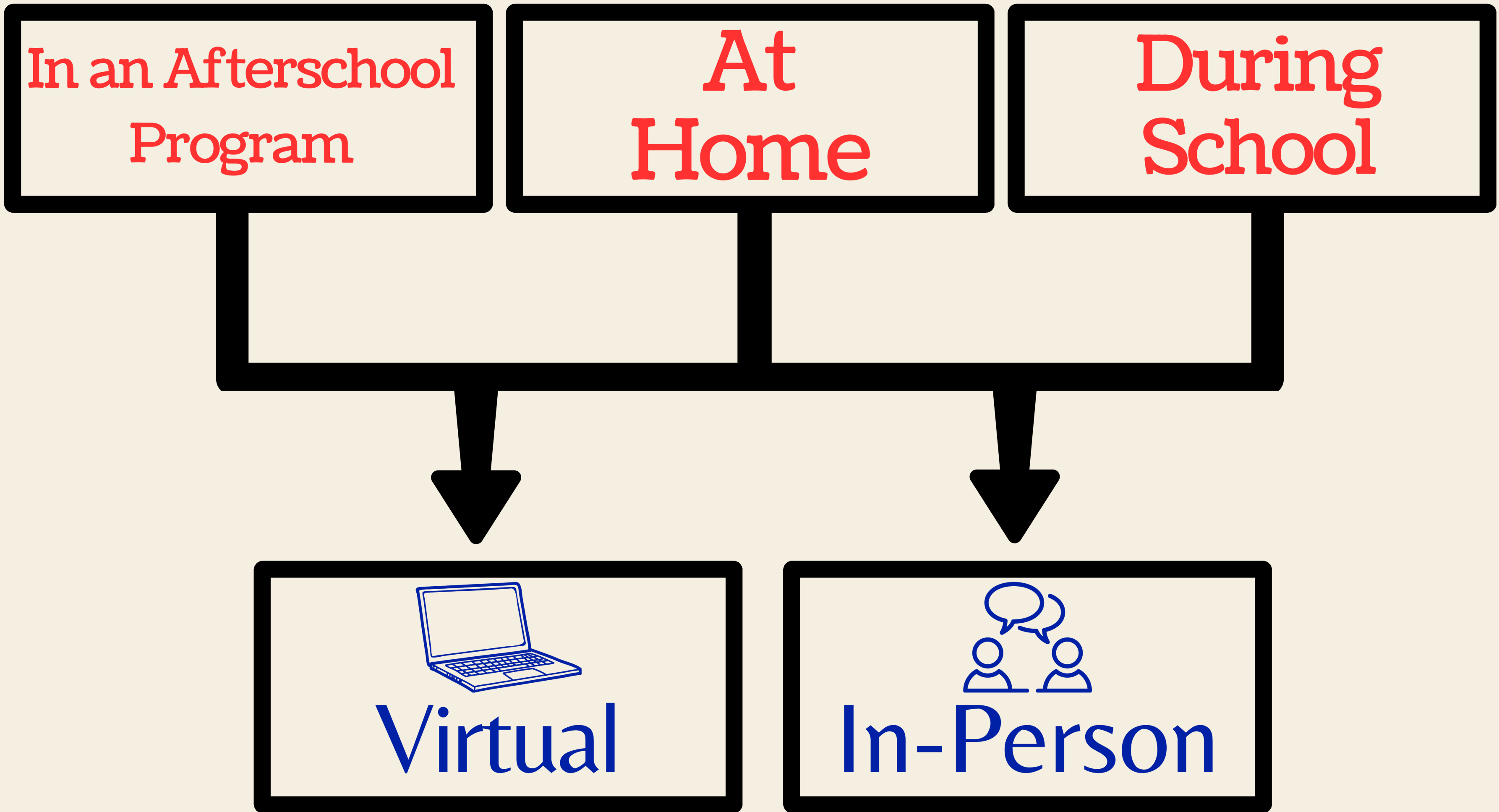
- Dyslexia
- ADHD
- Mild Autism Spectrum Disorder
- Choppy readers
- Robot readers
- English language learners who are conversant in English

ELIMINATING DISPARITIES. EMPOWERING COMMUNITIES. UNLOCKING FUTURES.

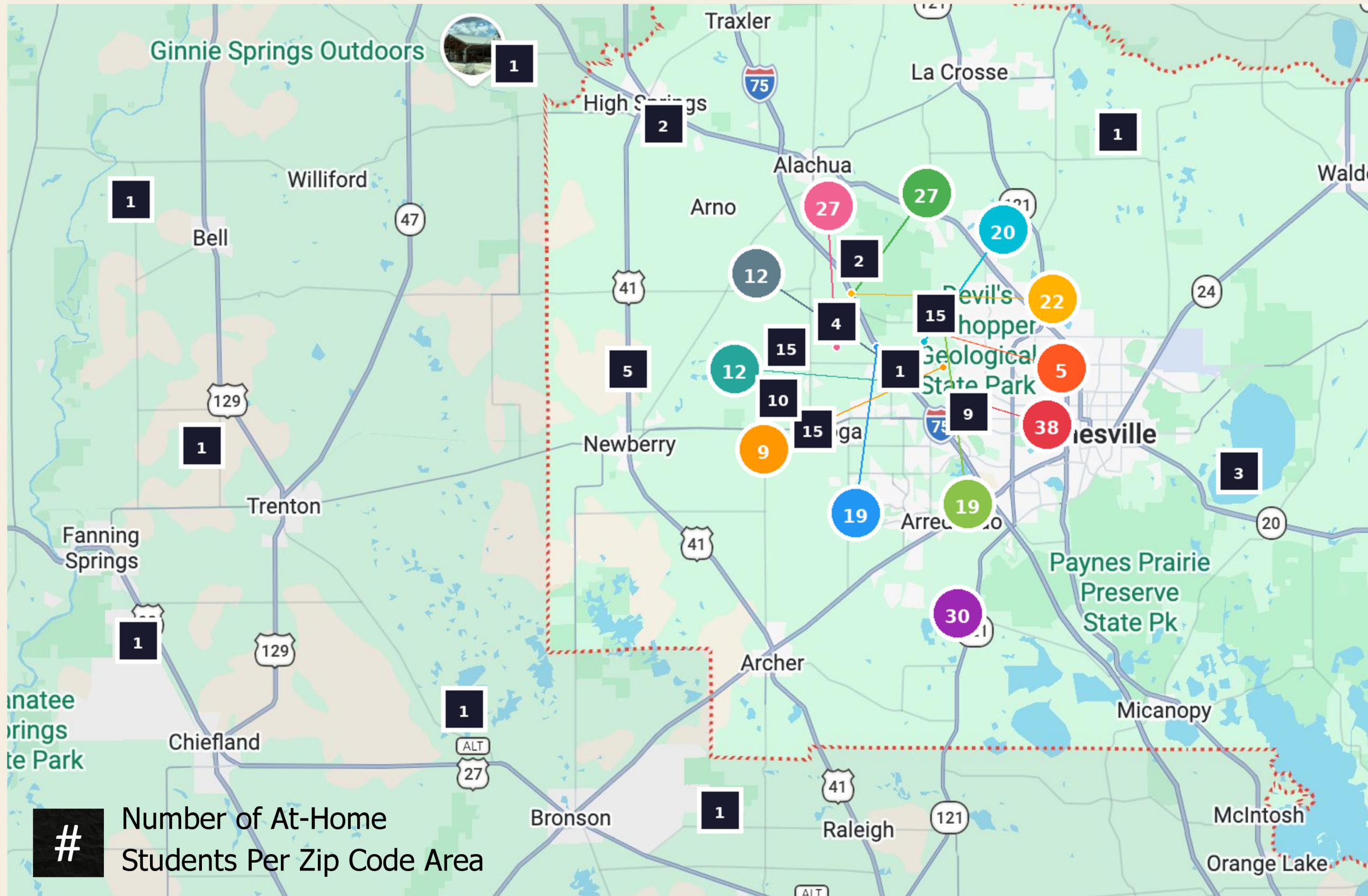
Peak Literacy provides one to one tutoring to help kids achieve grade-level reading skills so that they have the tools they need to succeed.

[Click Here to Learn About Our Reading Program and How You Can Help!](#)





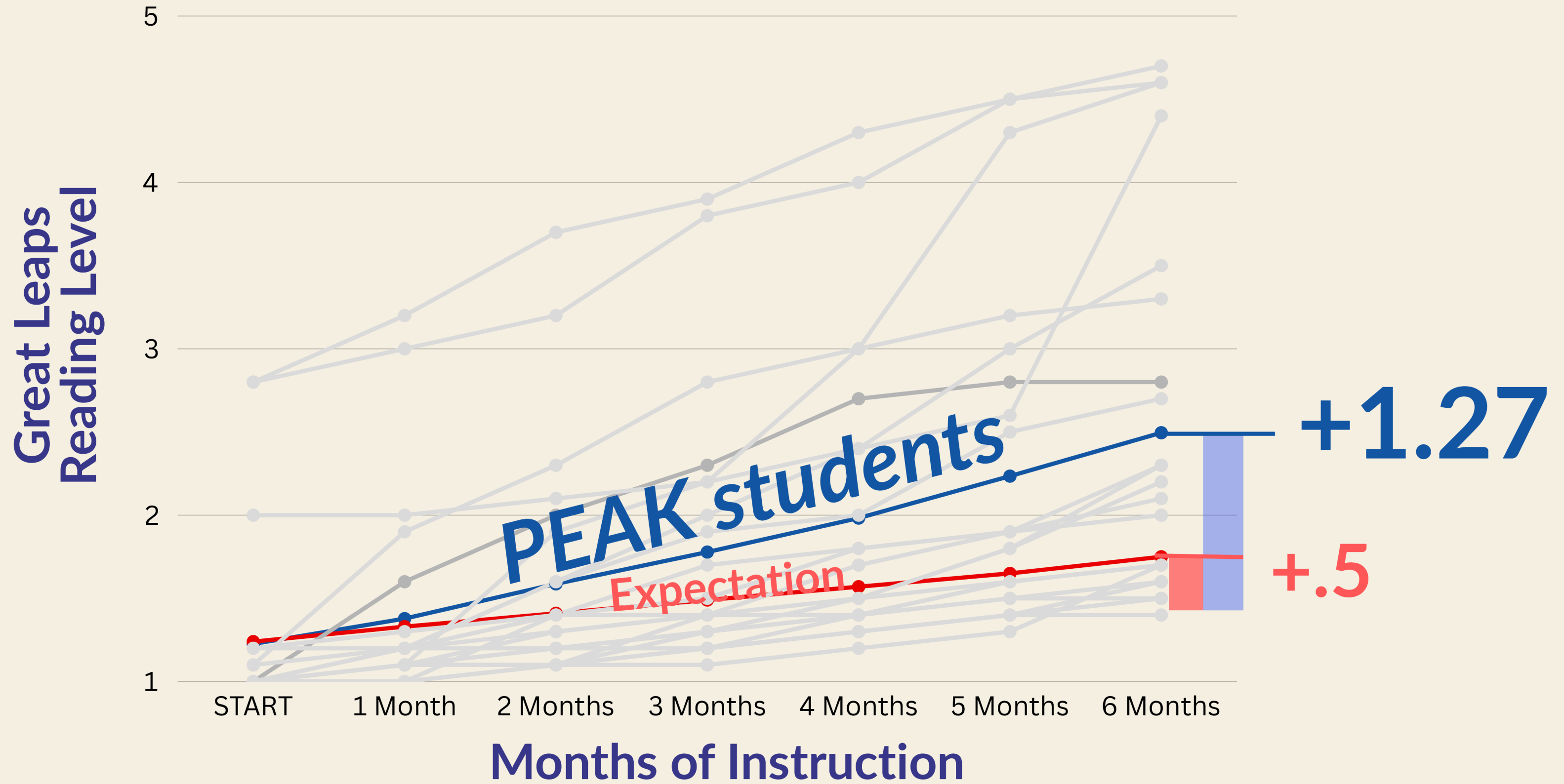
PEAK PROGRAM SITES & STUDENTS



Program Sites

- 38** Aces in Motion
- 12** AMI Kids
- 12** Caring and Sharing
- 9** Elite Arts
- 5** Gainesville Empowerment Zone
- 27** Girls Place
- 20** Kids Count
- 19** Oakview
- 22** Pineridge Cool Kids
- 19** Sweetwater Neighborhood
- 27** Westwood Middle
- 30** Willie Mae Stokes

RESULTS



*Data reflects 24 students who received six months of the Great Leaps Reading intervention with fidelity from PEAK Literacy

Oniel Garcia's Records ?

Item 15.

Student Summary ▾ Reading ▾  ◀ Previous Next ▶ Instructional Grade Level ●





PERFORMANCE HIGHLIGHTS

GRADE LEVEL GROWTH 4.4 years	READING RATE 242.2%	AVG SESSIONS PER WEEK 2
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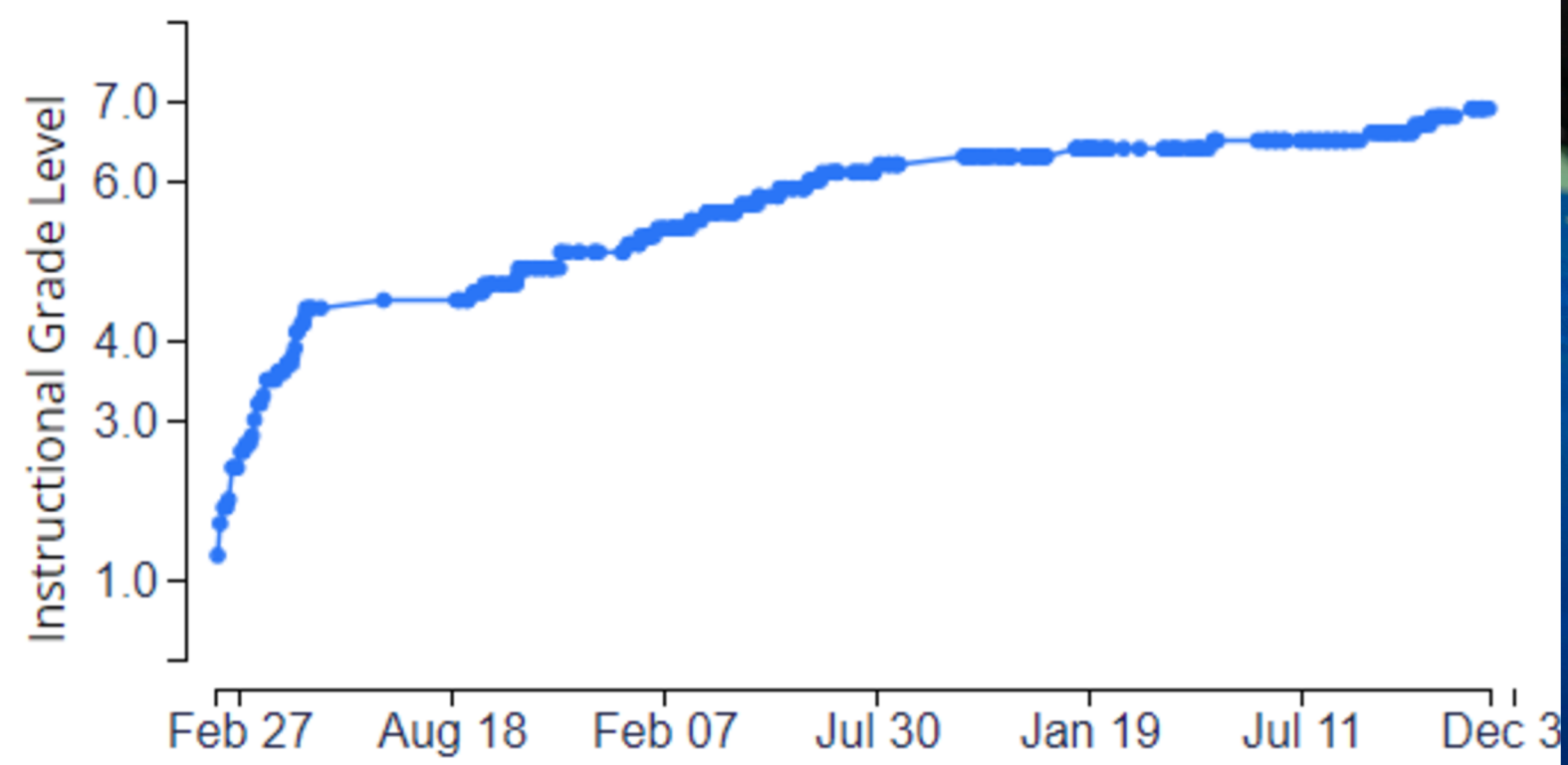
LENGTH IN PROGRAM

2.83 years

GOALS ACHIEVED

 Alphabet	0
 Phonics	89
 Phrases	66
 Stories	67

Grade Level Growth



It opened my eyes to the need and the difference a small amount of time each day can impact a lifetime. It is a very rewarding experience!



I realize how important it is to educate underprivileged youth as it is so easy to overlook basic necessities such as literacy. The youth need our support and educating them through free programs such as GNV Bridge is a great way to help them achieve long term goals.

IMPACT.

Through coaching, I have seen that there are numerous reasons why an underprivileged child may fall behind. I have noticed that just being there for them everyday improves their skills because they need the support that it provides.



Through being a Reading Coach, I'm able to witness the adversity underprivileged youth face. I became aware of the learning gap between underprivileged youth and privileged youth, and am able to see how much can be done in support.



How We Can Work Together

Support Alachua County Reads



Volunteer with PEAK: Receive training & support to change the lives of students with just 1hr/week
Learn about Literacy: an informed community is a strong one

Consider joining our **advisory council** and becoming a Literacy Champion



Spread the Word



Connect us with potential partners, donors, and allies.
Send us your thoughts at alachuacountyreads@gmail.com

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Tell Me More



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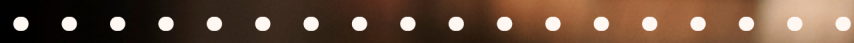
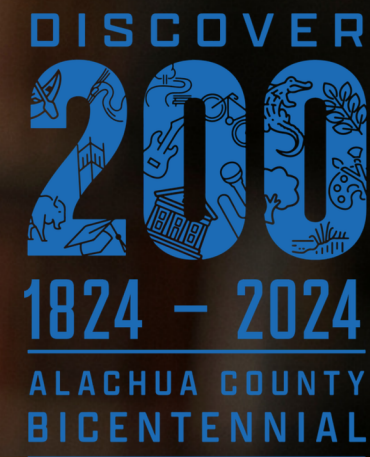


..... Alachua County

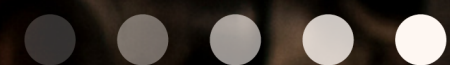


CHILDREN'S TRUST
OF ALACHUA COUNTY

Thank You



Literacy Collaborative



File Attachments for Item:

16. Early Learning Collaborative Update



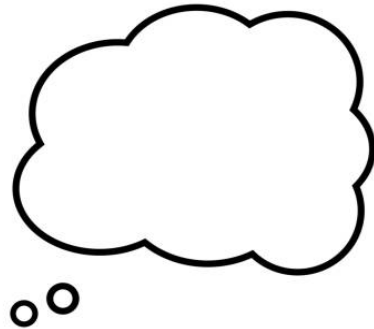
EC Systems and Resources
Workgroup
Potential Logic Model
1st Draft
March 24, 2026

What are we
trying to
accomplish?

Objective: Build capacity within early learning programs in Alachua County to provide high-quality supports and services to children with suspected or identified developmental delays.

- Develop a transdisciplinary team that supports **referral and identification** of children with developmental delays, in addition to providing job-embedded **professional learning supports** to early educators and program directors
- Enhance early educators' use of **individualized learning supports** for children **within everyday classroom routines**
- Promote **partnerships** between early learning programs and families that result in **coordination of services** and continuity of supports across contexts

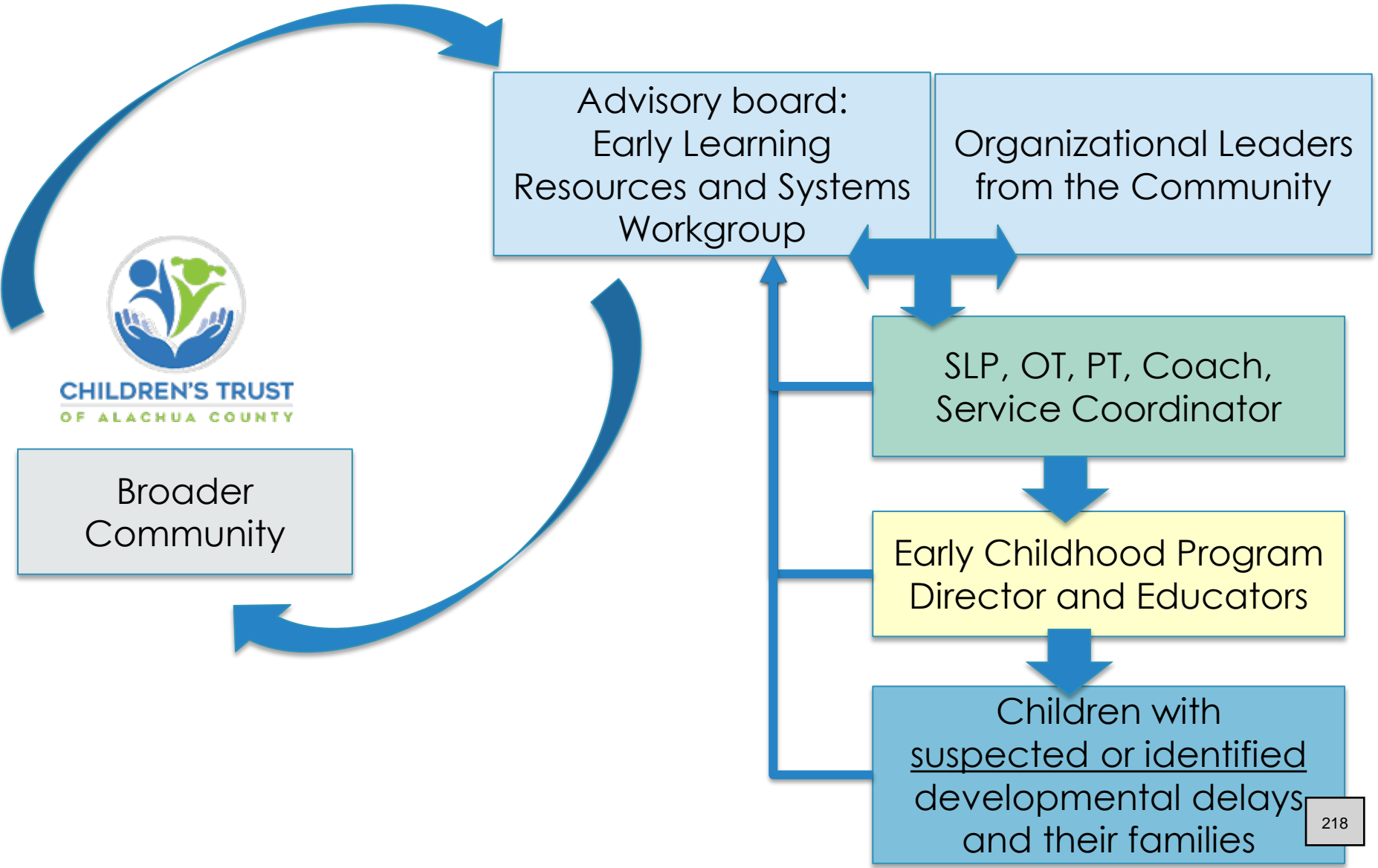
EC Systems and Resources Path Forward



Idea
Team with relevant knowledge, skills, and experiences
Evidence-based resources



Who's Engaged?



CHILDREN'S TRUST
OF ALACHUA COUNTY

Broader
Community

Advisory board:
Early Learning
Resources and Systems
Workgroup

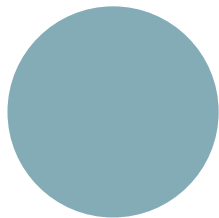
Organizational Leaders
from the Community

SLP, OT, PT, Coach,
Service Coordinator

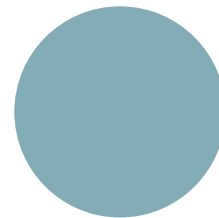
Early Childhood Program
Director and Educators

Children with
suspected or identified
developmental delays
and their families

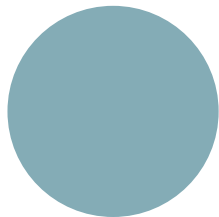
What else do I need to know?



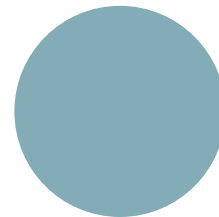
Transdisciplinary
Teaming
(TT)



Data-Informed
Decision Making
(DIDM)



Practice-Based
Coaching
(PBC)



Embedded
Learning Supports
(ELS)

Input/Resources

Advisory board: Early Learning Resources and Systems Workgroup

Organizational Leaders

Evidence-based practices and UF personnel support for transdisciplinary teaming (TT), practice-based coaching (PBC), and embedded learning support (ELS) practices; implementation science; & data-informed decision making

SLP, OT, PT, Coach, Service Coordinator

EC Program Director and Teachers

Children and Families

CTAC & Broader Community

Infrastructure Activities

The Advisory Board (AB) identifies personnel and forms a Leadership Team (LT) with Organizational Leaders who can allocate staff/resources

Leveraging UF professional preparation programs

AB & LT form a TT and provide initial training on PBC, ELS, DIDM

DIDM to identify classroom educators, children, and families who will receive supports

Share what is occurring

Implementation Activities

AB collaborates with LT to review pilot data and collect feedback

- How much support?
- Quality of support?
- Are we making a difference?
- Cost?

Universal screening of classroom practices by coach

Universal child screening with ASQ

DIDM about universal and targeted supports for teachers and children

Referrals for children who may need additional support

Share what is occurring

Short Term Outcomes

AB & LT make recommendations for the identification and delivery of services within Alachua County based on pilot

Written procedure to guide DIDM about educator, child, and family services

Teachers receive professional learning and PBC to gain confidence and practices to use ELS with children who need them

Children and families who need support receive them in natural environments

Children are referred for IFSP/IEP as needed

Share data on outcomes and feasibility, gather feedback on guidance

Long Term Outcomes

Item 16.

AB & LT incentivize and build the capacity of EC programs to meet the needs of children and families when additional services are needed

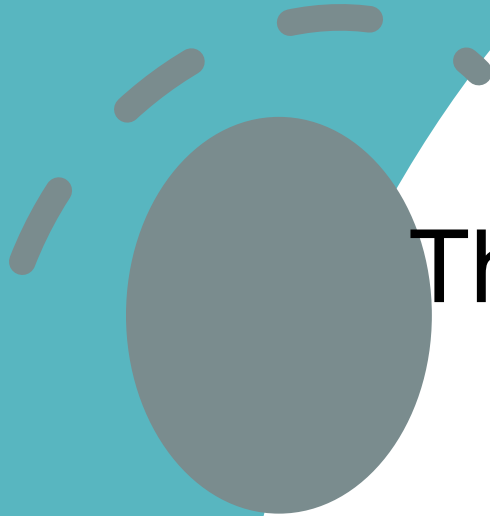
Smoother transition from early learning to formal K-12

Enhanced access to TT, DIDM, PBC, and ELS in our community

Build the capacity of teachers to provide embedded learning supports in classrooms

Children and families receive timely and equitable supports

Sustainable model for Alachua County to meet Early Learning needs of community



Thriving Parents Workgroup Path Forward Plan April 3, 2026

Objective: To equip and empower parents and caregivers to lead, collaborate, and implement community-driven solutions that improve outcomes for children and families.

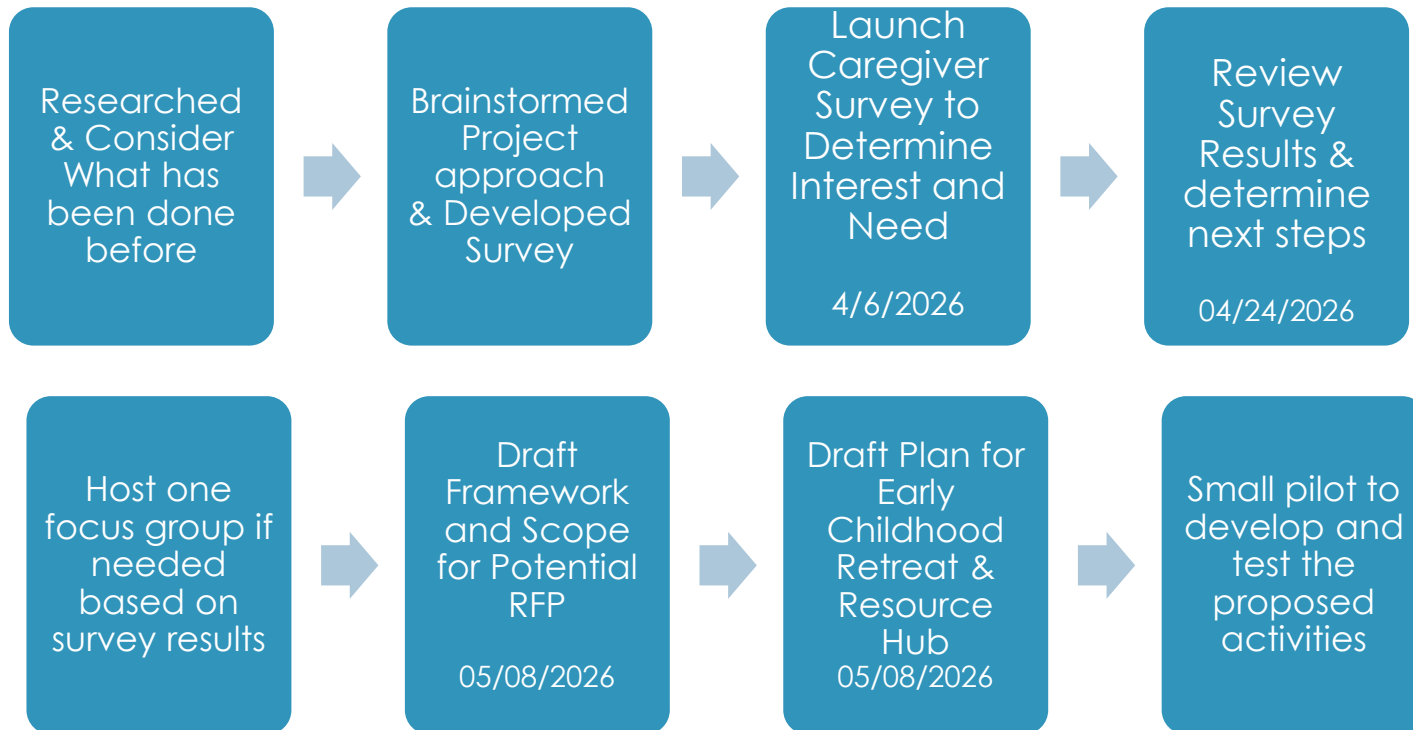
- Enhance how parents see and receive resources.
- Develop infrastructure for Alachua County Family Network
- Create pathways for Parent Leadership Academy.
- Create pathways for parent led solutions and networking. I.e. Support groups and events.
- Create pathways for leadership and representation.
- Create funding structures for parent led solutions to move ideas into action.
- All pathways based on parents' feedback.

What are we
trying to
accomplish?

Thriving Parent Path Forward

Researched what other communities have done including evidence-based resources.

Considered an approach that is by parents for parents that enhances Parent leadership and resource collaboration.



Potential Meeting Dates for Full Collaborative



May 12, 2026



July 14, 2026



Sept 15, 2026