



CHILDREN'S TRUST REGULAR MEETING AGENDA

December 08, 2025 at 4:00 PM

CTAC, 4010 NW 25th Place, Gainesville, FL 32606

Call to Order

Roll Call

Agenda Review, Revision, and Approval

Approval of the agenda also approves all of the items on the consent agenda.

Consent Agenda

1. [Board Attendance YTD](#)
2. [11.10.2025 Regular Board Meeting Minutes](#)
3. [11.10.2025 Board Meeting Evaluation - Survey Results](#)
4. [FY 2026 Budget Report \(October\)](#)
5. [FY 2026 Checks and Expenditures Report \(October\)](#)
6. [FY 2026 Programmatic Awards and Expenditures Report \(October\)](#)
7. [Sponsorship Requests](#)

General Public Comments

Chair's Report

Special Presentations

Executive Director's Report

8. [December 2025 Executive Director's Report](#)

Old Business

New Business

9. [Election of 2026 Officers](#)

Presentations

10. [Head Start Summer Bridge – Evaluation Results](#)

General Public Comments

For Your Information

Items in this section are for informational purposes only and do not require any action by the Trust.

11. [Early Childhood Learning Collaborative](#)
12. [Emergency Food Initiative Update](#)
13. [TWA Requested - Cost Per Student Information](#)

Board Member Comments

Next Meeting Dates

Finance Committee Meeting - Wednesday, December 17th @ 1:30 pm

Children's Trust of Alachua County, 4010 NW 25th Place, Gainesville, FL 32606

Strategic Planning Workshop - Monday, January 26th @ 1:30 pm

Children's Trust of Alachua County, 4010 NW 25th Place, Gainesville, FL 32606

Adjournment

Virtual Meeting Information

View or listen to the meeting: https://www.youtube.com/channel/UCpYNq_GkjCo9FQo3qR5-SOw

Public Comments: Submit online at

<http://www.childrenstrustofalachuacounty.us/commentcard>.

Guidelines for Public Comments

Public comments can be made in person at Children's Trust Board Meetings. We will no longer take comments by Zoom or by phone. If you would like to submit a written comment or a written transcript of your public comment before or after the meeting, these will be provided to Board Members prior to the next Board Meeting.

Any member of the public wishing to be heard either under the agenda section "General Public Comments" or on a specific agenda item shall approach the podium at the appropriate time.

Members of the public recognized by the Chair will have three (3) minutes to speak on a single subject matter. If an individual seeks to be heard on more than one agenda item, the Chair shall determine the amount of time allotted to the speaker. However, such time shall not exceed ten (10) minutes without the approval of the Board or Committee. The Clerk of the Trust is the official timekeeper.

Public members may not share or transfer all or part of their allotted time to any other person or agenda item, except as permitted by this Policy. To the extent a speaker has previously addressed a Board or Committee on the same subject, the Board Chair may limit repeat comments at the Board meeting by the same speaker.

File Attachments for Item:

1. Board Attendance YTD

2025 Board Member Attendance

Item 1.

Regular Meetings	2/10/2025	3/10/2025	4/7/2025	5/12/2025	6/9/2025	8/11/2025	9/8/2025	9/22/2025	10/13/2025	11/10/2025	12/8/2025	
Cornell	P	P	V	P	P	P	P	P	P	P		
Twombly	P	P	P	P	P	P	V	P	P	P		
Labarta	P	P	Absent	Absent	P	P	Absent	P	P	P		
Certain	P	P	P	P	P	P	P	P	P	P		
Chance	P	P	P	P	Absent	Absent	P	P	P	P		
Hardt	P	P	V	V	V	V	V	V	Absent	P		
Patton	P	P	P	V	V	P	P	P	Absent	Absent		
Pinkoson	P	P	P	P	P	P	P	P	P	P		
Wilson Bullard	P	P	P	P	P	Absent	P	P	P	Absent		
Special Meetings	Joint Board Meeting with BOCC - 4/21/2025	Board Workshop - 6/9/2025	Board Retreat - 7/17/2025	First TRIM Hearing - 9/8/2025	Final TRIM Hearing - 9/22/2025	Special Board Workshop - 11/10/2025				V = Virtual Attendance	P = Physical Attendance	
Cornell	P	P	P	P	P	P						
Twombly	V	Absent	P	V	P	P						
Labarta	Absent	P	P	Absent	P	P						
Certain	P	P	P	P	P	P						
Chance	P	Absent	P	P	P	Absent						
Hardt	Absent	V	V	V	V	P						
Patton	P	Absent	Absent	P	P	Absent						
Pinkoson	P	P	P	P	P	P						
Wilson Bullard	Absent	P	Absent	P	P	Absent						

File Attachments for Item:

2. 11.10.2025 Regular Board Meeting Minutes



CHILDREN'S TRUST REGULAR MEETING MINUTES

November 10, 2025, at 4:00 PM

CTAC, 4010 NW 25TH Place, Gainesville, FL 32606

Call to Order – Chair Cornell called the meeting to order at 4:00 pm.

Roll Call

Board Members Present: Ken Cornell - Board Chair, Cheryl Twombly – Board Vice Chair, Dr. Maggie Labarta – Board Treasurer, Tina Certain – Member, Mary Chance – Member, Dr. Nancy Hardt – Member, Lee Pinkoson – Member

Agenda Review, Revision, and Approval

Member Pinkoson moved for the approval of the agenda and consent agenda with the addition of Consent Agenda item 8A – C. Robinson Associates updated agreement. Member Certain seconded the motion, which passed unanimously.

Consent Agenda

1. Board Attendance YTD
2. 10.13.2025 Regular Board Meeting Minutes
3. 10.13.2025 Board Meeting Evaluation - Survey Results
4. FY2025 Budget Report (September)
5. FY 2025 Checks and Expenditures Report (September)
6. FY 2025 Programmatic Awards and Expenditures Report (September)
7. FY 2025 4th Quarter Financial Report
8. Sponsorship Requests
- 8a. C. Robinson Updated Agreement

General Public Comments

Xaviera White, Chief Executive Officer of the Early Learning Coalition of Alachua County, thanked the Children's Trust for partnering with ELC.

Chair's Report

Due to the federal government's shutdown over last 30 days, community food needs have become critical. The BoCC Chair sent a letter to CTAC requesting recommendations and additional assistance for local citizens.

Executive Director's Report

Patrick Dobbs, Chief Executive Officer of Bread of The Mighty (BOTM) food bank, shared

statistics on the current food crisis in Alachua County and throughout the nation. Dobbs reported there is a higher need from program partners, with numbers resembling what was seen during COVID. BOTM does not have the means to support that kind of turnaround for the month of November. They need an injection of funding to continue to buy foods as fast as possible or they will be out of funding by mid-January if they keep at this pace. Dobbs shared their Emergency Distribution Program plan and thanked the Board for their assistance with this food crisis.

CTAC Executive Director Marsha Kiner shared staff's recommendation –

1. Allot \$125,000.00 out of the fund balance to be allocated to BOTM food bank to provide up to 150 medium to large food boxes to be distributed to the CTAC-funded family resource centers. The food boxes will be distributed to Alachua County children and families who are currently eligible for SNAP benefits. Distributing family resource centers are: Deeper Purpose, Micanopy, Library Partnership, SWAG, Hawthorne, and One Community Health Resource Center.
2. Set aside 25,000.00 of fund balance to assist families with children in need of rental and utility support through the Family Resource Centers. FRC's will be able to draw down additional funding as needed.

Member Pinkoson asked if the funding will continue once the government resumes services. Dobbs explained that once the shutdown ends, it would still take roughly two weeks for families to receive benefits if SNAP is funded. Member Pinkoson also inquired if the County still provides rent and utility assistance. Chair Cornell responded that the County still has some funds available. **Member Pinkoson moved the Board to approve staff's recommendation. Dr. Labarta seconded motion, which passed unanimously.** Member Certain clarified that only Alachua County families will be served with these funds. Chair Cornell and ED Kiner commended community agencies and organizations for working on this together. Dobbs confirmed that the funds will go directly into the resource centers' accounts at the food bank.

ED Kiner acknowledged and praised the literacy collaborative and community partners for the success of the Townhall Meetings at Eastside and Santa Fe High Schools. The collaborative is willing to come out to churches and community centers to speak about the initiative upon request. CTAC was very busy doing good work in the community this October – participating in the UF Homecoming Parade (thanks to Chair Cornell for joining), hosting the Community Conversation on Childcare with the Greater Gainesville Chamber, and hosting the Lights on After-school event. Kudos to all staff.

Old Business - none

New Business - none

Presentations

Affordable Housing Presentation

Anne Ray, Acting Director, Shimberg Center for Housing Studies provided a presentation on housing costs in Alachua County, how they have changed and resources for family and children's housing issues.

Dr. Hardt added that Alachua County has done a lot of work to improve the number of homeless adults in the community, but the McKinney Vento program can only aid students, not their parents. Preventing evictions and keeping people in their homes is way more economical than securing housing for the unhoused. Dr. Hardt commented that it is also less disruptive to the child. It was noted that homelessness in children has been added to the list of Adverse Childhood Experiences (ACE) scores.

Member Pinkoson asked if BoCC can coordinate/collaborate with resource centers to prevent evictions.

Member Pinkoson moved to:

- **refer to staff the family eviction issue and to bring back to the Board after the new year possible recommendations to refer to the BoCC and Family Resource Centers.**
- **ask the chair to bring to the BoCC the Trust's concern of family evictions and to potentially put a placeholder to fund any Trust recommendations.**

The motion was seconded by Member Certain and passed unanimously. During discussion, Member Certain offered to share a presentation she recently received from the Orange County Public Schools. (Member Chance asked if this could be an opportunity for a CTAC/FRC-led taskforce for providers to ask questions and identify needs.)

TeensWork Alachua - Summer Youth Employment – Program Results

Bonnie Wagner, CTAC Research, Planning, and Evaluation Coordinator, presented TeensWork Alachua Summer Youth Employment program results and recap. The program's performance measures exceeded targeted outcomes. Wagner advised that program changes will occur due to funding (costs and minimum wage). Dr. Labarta asked staff to bring back what the cost/per child would be if there was another funding source that could partner with CTAC so more teens can participate.

During public comment, Shardé Goodloe, Program Manager for TeensWork Alachua, extended her sincere gratitude for CTAC's continued investment and introduced students from the program to speak about their experiences:

Desmon, a senior at Gainesville High School, was a summer 2025 intern at Wee Cycle. He enjoyed the job, ended up getting hired and is currently an employee there.

K'breyel Tubbs, a sophomore at Gainesville High School, was a summer 2025 intern at the Alachua County Sheriff's Office. She developed many skills and is grateful for the development. She stated that the program made a big difference in her life and went on to thank her job coach, Miss Jamie.

Celena Gainey, a junior at Gainesville High School, was summer 2025 intern at the Alachua County Library District Headquarters. This was her 3rd year in the program. She learned accountability and the importance of organization. This experience enhanced her appreciation

for her parents for their daily effort, and she gave a big thank you to CTAC, Goodwill, TWA, her job coaches and Miss Sharde.

General Public Comments

Christi Arrington, Executive Director of Girls' Place, thanked CTAC for the opportunity to send her co-worker (Nevada) to the Florida After-school Conference. There were not a lot of grass roots organizations there.

For Your Information

The following items were provided for informational purposes:

- Prioritizing Zip Codes Update
- Community Literacy Collaborative's Townhall Update
- 2026 Tentative Board Meeting Schedule

Board Member Comments

Dr. Labarta shared that it was a great meeting, she really appreciated the discussion during the workshop with the facilitators.

Chair Cornell advised CTAC will be closed on Veteran's Day.

Next Meeting Dates

Regular Board Meeting - Monday, December 8, 2025 @ 4:00 pm

Adjournment

Chair Cornell **adjourned the meeting at 5:31 pm.**

Keturah Bailey Acevedo

From: Twombly, Cheryl <Cheryl.Twombly@myflfamilies.com>
Sent: Monday, November 10, 2025 8:48 AM
To: Keturah Bailey Acevedo
Cc: Marsha Kiner
Subject: RE: Chair Letter from BoCC and Reminder CTAC Board Workshop and Regular Meeting this Monday, November 10th

CAUTION: This email originated from outside your organization. Exercise caution when opening attachments or clicking links, especially from unknown senders.

Good Morning Ladies,

I had our data person pull up the info on SNAP benefits issued for Alachua County residents the last two months, which shows the amount of benefits issued each month, the number individuals/households receiving, and the number of children included in those numbers. 43% of those receiving SNAP in September were children under age 17.

ALACHUA COUNTY

	August	September
Food Assistance Issuance	\$4,819,611	\$4,744,621
Food Assistance Clients	26,516	26,089
Food Assistance Households	14,550	14,261
Children 0-17	11,246	11,077

Source: ESS Standard Reports; SQL- Datamart

TOGETHER WE ARE



ACCOUNTABLE • VALUED
EMPOWERED • DETERMINED
TRANSPARENT • OPTIMISTIC
ENGAGED • COLLABORATIVE
IDEAL TEAM PLAYERS

Cheryl Twombly, CPM

Community Development Administrator C3&C8
 Florida Department of Children and Families
 Cell: 352-283-5562

Physical Address: 2627 NW 43rd Street, Suite 301

Gainesville, FL 32606

Mailing Address: 1000 NE 16th Ave, Bldg J

Gainesville, FL 32601

www.MyFLFamilies.com



From: Keturah Bailey Acevedo <KBaileyAcevedo@childrentrustofalachuacounty.us>

Sent: Friday, November 7, 2025 5:42 PM

To: Marsha Kiner <mkiner@childrentrustofalachuacounty.us>

Subject: Chair Letter from BoCC and Reminder CTAC Board Workshop and Regular Meeting this Monday, November 10th

CAUTION: This email originated from outside of the Department of Children and Families. Whether you know the sender or not, do not click links or open attachments you were not expecting.

Greetings CTAC Board members,

On Wednesday, November 5th, ED Kiner received a letter from the Alachua County Board of County Commissioners Chair requesting a partnership to address the local food crisis. That letter is attached here for your review. A hard copy will be provided to you at the Board meeting for discussion during the Executive Director report.

We look forward to seeing you on **Monday, November 10th at 12:30 pm for our Strategic Planning Workshop**, followed by our **Regular Board meeting at 4:00 pm**. A working lunch will be provided upon your arrival. Please do not hesitate to contact me if additional assistance is needed. I can be reached by mobile/text at 352-672-4531.

Thanks,
Keturah



Keturah Bailey Acevedo

Executive Assistant & Clerk of the Trust

Office: (352) 374-1830

Direct: (352) 374-1823

4010 NW 25th Place

Gainesville, FL 32606

ChildrensTrustOfAlachuaCounty.us





Alachua County Board of County Commissioners

Ken Cornell, Chair
Anna Prizzia, Vice Chair
Mary C. Alford
Charles S. Chestnut, IV
Marihelen Wheeler

Administration
Michele L. Lieberman
County Manager

November 5, 2025

Ms. Marsha Kiner, Executive Director
Children's Trust of Alachua County
802 NW 5th Avenue
Gainesville, FL 32601

RE: Request for Partnership to Address the Local Food Crisis

Dear Director Kiner,

The Alachua County Board of County Commissioners recognizes the growing food insecurity affecting residents throughout our community as a result of the ongoing government shutdown and the interruption of SNAP benefits. More than 32,000 Alachua County residents – including children, seniors, and working families—are directly impacted by this disruption, putting immense strain on our local food assistance network.

In response, the Board has taken immediate action to help address this crisis. We have pledged \$100,000 to Bread of the Mighty Food Bank to support their essential work in distributing food to families in need. In addition, the Board has committed \$100,000 to support community resource centers and local farmers markets that accept EBT, helping ensure that residents continue to have access to fresh, healthy, and affordable food options.

We respectfully invite the Children's Trust of Alachua County to join us in this effort by matching the County's pledge. We are also reaching out to the City of Gainesville. A combined City-County-CTAC investment would significantly expand local capacity to meet urgent food needs and strengthen the community-based infrastructure that serves our most vulnerable neighbors.

Together, we can demonstrate a unified and compassionate response to this crisis – one that reflects our shared commitment to ensuring that no family in Alachua County goes hungry.

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Thank you for your continued partnership and leadership in supporting the well-being of all Gainesville residents. We look forward to collaborating with you on this important initiative.

Sincerely,



Ken Cornell, Chair
Alachua County Commission
Chr26.004

cc: Board of County Commissioners
Michele L. Lieberman, County Manager
Sylvia Torres, County Attorney



Emergency Food Distribution Program

Government Shutdown Relief Initiative

Thank you for your interest in supporting families impacted by the government shutdown. As community need soars beyond our capacity to serve with donated food, we are currently purchasing food at wholesale cost to provide prepacked boxes of dry goods, locally grown seasonal produce, and frozen meat. This document outlines our emergency food distribution program options and pricing structure for those who would like to support local families facing food insecurity.

Food Box Options

Large Family Box (Available 11/18) – 5-7 days

~34 items

Contents vary based on availability, but a sample menu includes:

- Spaghetti, Pasta Sauce, Peanut Butter, Jelly, Macaroni, Green Beans, Corn, Mandarin Oranges, Oatmeal, Tuna Skillet Dinner, Cheeseburger Skillet Dinner, Canned Tuna, Canned Chicken, Cereal, Fruit Cups, Snacks

Medium Family Box (Available 11/6) – 3-4 days

~21 items

Contents vary based on availability, but a sample menu includes:

- Chicken and Rice Soup, Sweet Peas, Cream Style Corn, Spaghetti, Pasta Sauce, Peanut Butter, Jelly, Macaroni, Green Beans, Mandarin Oranges, Oatmeal, Cheeseburger Skillet Dinner, Canned Tuna

Small Family Box (Available 10/30) – 1-2 days

~12 items

Contents vary based on availability, but a sample menu includes:

- Chicken and Rice Soup, Sweet Peas, Cream Style Corn, Creamy Peanut Butter, Canned Tuna, Spaghetti, Quick Oats, Pasta Sauce, Cheesy Tuna Dinner, Macaroni & Cheese

Pricing Structure

Our tiered pricing reflects economies of scale while covering operational costs including packaging materials, storage, quality control, and logistics coordination.



+



Large Family Box Pricing Tiers

Quantity	Price per Box
1-99 boxes	\$32.00
100-249 boxes	\$30.00
250+ boxes	\$28.00

Medium Family Box Pricing Tiers

Quantity	Price per Box
1-99 boxes	\$23.00
100-249 boxes	\$22.00
250+ boxes	\$21.00

Small Family Box Pricing Tiers

Quantity	Price per Box
1-249 boxes	\$13.00
250+ boxes	\$11.00

Complete Mobile Distribution Package

250 Family Mobile Distribution Event

Our turn-key mobile distribution service provides a complete solution for serving 250 families at your designated location or a location selected by the food bank. This comprehensive package includes:

Component	Cost
250 Large Family Boxes	\$7,000.00
Fresh Produce (2 varieties)	\$1,500.00
Frozen Chicken (1,500 lbs @ 6 lbs/family)	\$2,000.00
26' Refrigerated Box Truck Delivery	\$150.00



Component	Cost
Event Coordination & Staff	\$500.00
Setup, Distribution & Cleanup	\$500.00
Total Investment	\$11,650.00

Cost per family: \$46.60

Mobile Distribution Includes:

- Complete logistical planning and coordination
- Trained distribution staff and volunteers (volunteer opportunities available for your team if requested)
- All necessary equipment (tables, signage, organizational materials)
- Temperature-controlled transportation via 26' refrigerated truck
- Efficient distribution system ensuring dignified service
- Complete site setup and post-event cleanup
- Impact reporting and documentation for donor recognition

Investment Breakdown

All pricing includes:

- Wholesale food cost
- Packaging materials and boxes
- Warehousing and storage
- Quality control and food safety measures
- Logistics coordination
- Administrative overhead

Next Steps

To partner with us in this critical relief effort, please contact Patrick Dodds at pdodds@breadofthemighty.org to discuss your preferred sponsorship level and delivery arrangements. We are grateful for your support in helping families navigate this challenging period.

Together, we can ensure no family goes hungry during this crisis.

Keturah Bailey Acevedo

From: Janice Garry <janice.garry@gmail.com>
Sent: Sunday, November 9, 2025 8:20 AM
To: Ken Cornell
Cc: Janice Garry; cheryl.twombly@myflfamilies.com; maggie.impact@gmail.com; certain@gm.sbac.edu; marylchance3@gmail.com; Judge Susanne Wilson Bullard; nhardt@gmail.com; peckjo@gm.sbac.edu; lpinkoson@aol.com; Marsha Kiner
Subject: County funds match - support local food producers

Follow Up Flag: Follow up
Flag Status: Flagged

CAUTION: This email originated from outside your organization. Exercise caution when opening attachments or clicking links, especially from unknown senders.

Dear Children's Trust Members

Thank you for your work for our children through the Children's Trust. I am grateful to live in a community of willing hands to support our children, the environment and other important matters. The last two years I have attended the Legislative Delegation pre-session public meeting and heard Ms. Kiner relate the accomplishments of the Trust. She is a wonderful speaker and the accomplishments are heartening.

I understand that the county has offered the Trust \$100,000 with the Trust matching the funds. That is wonderful! As I see it, there are two opportunities here. First, of course, is the opportunity to feed our children. Second, equally important, is the opportunity to feed our children nutritious food from local farmers.

Recent years have taught us the fragility of our transportation systems. Local food does not rely on the complexities of shipping food thousands of miles to land on a dinner plate. Further, local food sustains local farmers who employ local residents and keep money local. Local food is good for our economy. Local farms practice sustainable agriculture. Corporate agriculture is a significant contributor to carbon emissions, and, in Florida, is a major contributor to nitrogen release into our suffering aquifer. Local food is good for the environment. Finally, fresh produce and lean protein are healthy for our children. They learn at an early age that healthy eating contributes to a healthy body.

I urge you to use the Trust matching funds on food that has been produced locally. It is not only good for the children, it is good for the village that sustains them.

With gratitude,
Janice Garry

Janice

The earth is my mother. Each day I do my best to show her gentleness, kindness and sensitivity to her needs.

Keturah Bailey Acevedo

From: Kristin E. Joys, Ph.D. <kristin.joys@warrington.ufl.edu>
Sent: Monday, November 10, 2025 10:02 AM
To: Ken Cornell; cheryl.twombly@myflfamilies.com; maggie.impact@gmail.com; certain@gm.sbac.edu; marylchance3@gmail.com; Judge Susanne Wilson Bullard; nhardt@gmail.com; peckjo@gm.sbac.edu; lpinkoson@aol.com; Marsha Kiner
Subject: please support food assistance specifically earmarked for fresh food for our community

CAUTION: This email originated from outside your organization. Exercise caution when opening attachments or clicking links, especially from unknown senders.

Dear Children's Trust of Alachua County Board Members,

My name is Kristin, I've lived in Gainesville for almost my entire life. I was born here on a Homecoming Friday nearly five decades ago; my parents came to Gainesville for grad school. I earned my B.S., M.A., Ph.D., and Post Doc degrees from UF, where I've taught since 1999; since 2005 I've had the honor & joy of Cofounding and Directing the [Impact Entrepreneurship Initiative](#) in the Entrepreneurship & Innovation Center in the Warrington College of Business. I've devoted my career to educating & empowering students to become impact leaders, leveraging the power of business to benefit people, places, and prosperity. I also do a bit of consulting work as a Philanthropic Advisor to impact entrepreneurs, business leaders, retirees, and small family foundations.

I'm writing today to respectfully encourage you to vote in support of matching the County Commission's funding for food assistance, specifically earmarked for fresh food for our community.

While our food bank and pantries are doing tremendous work providing grocery staples for our community, there remains a critical need to provide access to fresh, nutritious food that serves as the foundation of a healthy diet—namely fruits, vegetables, and lean proteins. This is particularly important for the children and families you serve.

While I've long been a supporter of organizations that support food security in our community, I'm increasingly aware that almost all of what they provide is ultra-processed, which research shows contributes to the epidemic of Type 2 Diabetes & Obesity. Food as Medicine programs are evidence-based interventions that are particularly effective in supporting both children & families experiencing food insecurity and farmers, growers, and producers in local communities. Just this morning [NPR featured a story titled "Doctors find fresh evidence that fruits & veggies can act as powerful medicine,"](#) saying: "A spate of "Food Is Medicine" studies point to benefits of prescribing healthy food to people at risk of metabolic and diet-related diseases. A JAMA Internal Medicine study found a Rx Food program led to lower blood pressure in patients, which over the long term can reduce the risk of heart attacks and strokes."

These programs are especially powerful when they source from local farmers, growers, and producers as the [multiplier effect](#) creates exponential impacts in our local economy—supporting not just the direct beneficiaries but also local farms & businesses.

I encourage you to prioritize spending these funds with our farmers market and local farmers whenever possible. This approach not only nourishes our community but also strengthens our local food economy and builds greater resilience for our region during times of crisis like these.

Below I've pasted a summary of the evidence of their impacts as well as a list of a few respected universities that have recently launched such programs, in hopes of garnering support for more work of this sort here in Alachua County.

Thank you for your thoughtful consideration and for your ongoing dedication to supporting children & families of Alachua County.

With gratitude & respect,

Kristin

Evidence of Impact

Produce prescriptions improve diet, biomarkers, and food security.

A large multi-site evaluation (nine programs; >3,800 participants) found higher fruit and vegetable intake, reduced food insecurity, and clinically meaningful improvements in adults' HbA1c, systolic blood pressure, and BMI, with benefits also observed among children.

Source: "Impact of Produce Prescriptions on Diet, Food Security, and Cardiometabolic Health" (Circulation: Cardiovascular Quality and Outcomes, American Heart Association, 2023).

<https://www.ahajournals.org/doi/10.1161/CIRCOUTCOMES.122.009520>

PubMed summary: <https://pubmed.ncbi.nlm.nih.gov/37641928/>

Modeled savings and avoided events are substantial.

A national microsimulation of produce-prescription programs for adults with diabetes and food insecurity projected approximately 292,000 fewer cardiovascular events, 260,000 quality-adjusted life years gained, and roughly \$39.6 billion in lifetime health-care savings plus \$4.8 billion in productivity gains.

Source: Kim D.D. et al., "Health and Economic Impacts of Implementing Produce Prescription Programs," JAMA Network Open (2023).

<https://pmc.ncbi.nlm.nih.gov/articles/PMC10492976/>

Medically tailored meals (MTMs) reduce hospitalizations and costs.

A JAMA Network Open analysis estimated national MTM coverage for eligible adults could avert about 1.6 million hospitalizations annually and save \$13.6 billion per year from the insurer perspective (2022).

<https://jamanetwork.com/journals/jamanetworkopen/fullarticle/2797397>

A 2025 Health Affairs study projected MTMs would be cost-saving in 49 of 50 states at one- and five-year horizons.

<https://www.healthaffairs.org/doi/10.1377/hlthaff.2024.01307>

Summary: <https://now.tufts.edu/2025/04/07/medically-tailored-meal-programs-could-yield-significant-health-care-savings-across-49>

Clinical programs show real-world gains.

Stanford Medicine reported improvements in food insecurity and chronic-disease markers from Food-as-Medicine model combining fresh produce delivery and health education within a health-system setting.

<https://med.stanford.edu/news/insights/2025/03/food-as-medicine-produce-education-chronic-disease.html>

Food for Health Equity Lab: <https://med.stanford.edu/foodfortheequitylab/about.html>

Federal infrastructure supports scale.

The U.S. Department of Health and Human Services' Office of Disease Prevention and Health Promotion (ODPHP) maintains a national Food-is-Medicine hub with training and tools for implementers—evidence of growing federal support for clinical-community adoption.

<https://odphp.health.gov/foodismedicine>

<https://odphp.health.gov/foodismedicine/promising-practices-and-tools/training-and-education-tools>

Local food systems strengthen and extend impact.

North Carolina State University Extension's research shows that individuals who purchase or grow fresh produce consume a greater variety of vegetables, have lower BMI and diabetes rates, and—critically for affordability—direct-marketed local produce is often less expensive than grocery-store produce. These findings highlight that investing in local fresh-food systems reinforces clinical Food-as-Medicine programs.

Source: Brinkmeyer E., Dankbar H., Bloom J., “Local Food Systems: Clarifying Current Research,” NC State Extension (2023).

<https://content.ces.ncsu.edu/local-food-systems-clarifying-current-research>

Related article: “The Price of Local Food: Is It More Expensive?”

<https://lee.ces.ncsu.edu/2023/07/the-price-of-local-food-is-it-more-expensive/>

Health-system/community scale is achievable.

Feeding America's multi-state initiative with Elevance Health Foundation operationalized a “screen-refer-nourish” model across 21 food banks and >30 health systems (860,000 patients screened; 100,000 referred for food insecurity), with reported improvements in clinical and well-being indicators.

<https://www.feedingamerica.org/about-us/press-room/feeding-america-and-elevance-food-as-medicine-initiative>

Year 2 report: <https://www.feedingamerica.org/sites/default/files/2025-05/Food-as-medicine-Year2-Report.pdf>

Respected Universities with Food-as-Medicine Programs / Initiatives

Stanford University — Food for Health Equity Lab (School of Medicine):

Community-embedded clinical studies combining produce + education; outcomes include improved food security and chronic-disease markers.

<https://med.stanford.edu/foodfortheequitylab/about.html>

Yale University — Food as Medicine (School of Medicine & Yale-Griffin PRC):

Research and training focused on nutrition interventions that improve cardiometabolic health and reduce health-care costs.

<https://medicine.yale.edu/news-article/food-as-medicine-nate-wood-md/>

Yale-Griffin PRC hub: <https://yalegriffinprc.griffinhealth.org/food-as-medicine-hub/>

Tufts University — Food is Medicine Institute (Friedman School):
National research, policy modeling (e.g., MTM cost-savings analyses), and practitioner education.

<https://tuftsfoodismedicine.org/>

Projects page: <https://tuftsfoodismedicine.org/our-projects/>

Case Western Reserve University — Teaching Kitchen (School of Medicine):
Medical-student curriculum integrating culinary medicine and patient counseling through a Food-as-Medicine framework.

<https://case.edu/think/spring2025/food-is-medicine.html>

--
Kristin E. Joys, Ph.D.

Director, Impact Entrepreneurship Initiative & the Ignite Impact Leadership Program
Impact Entrepreneurship Lecturer

Entrepreneurship & Innovation Center
Department of Management
WARRINGTON COLLEGE OF BUSINESS
UNIVERSITY OF FLORIDA

kristin.joys@warrington.ufl.edu

352-273-0355

Bryan Hall 133, PO Box 117160, Gainesville, FL 32611

My work hours may differ from yours, please respond at your convenience.



Keturah Bailey Acevedo

From: Marsha Kiner
Sent: Monday, November 10, 2025 11:09 AM
To: Keturah Bailey Acevedo
Subject: FW: Support our local food system so we feed our children more nutritious food

Please print for the BOD.



Marsha Kiner, MS, CAE

Executive Director

Children's Trust of Alachua County

Office: (352) 374-1830

4010 NW 25th Place

Gainesville, FL 32606

ChildrensTrustOfAlachuaCounty.us



From: Nancy Deren <nvdere2@gmail.com>

Sent: Sunday, November 9, 2025 3:52 PM

To: cheryl.twombly@myflfamilies.com; maggie.impact@gmail.com; certain@gm.sbac.edu; marylchance3@gmail.com; Judge Susanne Wilson Bullard <bullards@circuit8.org>; nhardt@gmail.com; peckjo@gm.sbac.edu; lpinkoson@aol.com; Marsha Kiner <mkiner@childrenstrustofalachuacounty.us>; Ken Cornell <kcornell@alachuacounty.us>

Subject: Support our local food system so we feed our children more nutritious food

CAUTION: This email originated from outside your organization. Exercise caution when opening attachments or clicking links, especially from unknown senders.

November 9, 2025

Dear Trustees,

Once again, just as this community did when the covid shutdown hit, the depth, breadth and speed of response to the current SNAP crisis, is heartwarming as it is welcome.

I understand the county has asked you to consider matching their \$100,000 to address the dire needs of the thousands of children and their families now facing worse hunger in our county, and I thank you so much for that consideration, as well as acting so quickly.

I urge you to use your match to purchase fresh local food—both produce and proteins- to ensure that the children get fresh healthy food to stretch and supplement the shelf stable food that people tend to turn to first, and that our food bank and pantries are doing such an effective and heroic effort to provide.

I was at the 441 farmers market yesterday, and looking at all that fresh, delicious healthy food that our farmers provide—and that is really coming into season now.

Leveraging the county's money and your own, with purchasing as much as we can from local farms, ensures we get as much nutritious, fresh food that should be the foundation of every healthy diet, to these children and their families. It also directs those dollars into our local economy, creating an even bigger bang for each buck with the multiplier effect. It promotes our county's commitment to building a strong local food economy that makes every person in this county better off and more food resilient, in the long term as well as now. Our industrial food system is brittle and unhealthy and very vulnerable, so this is another chance to build our local economy stronger, at the same time we nourish our children and their families.

At the market yesterday, I encountered a frail elderly lady who had 5 tokens in her hand. That's all she had. She had checked her EBT card and it was empty. She was hoping someone would take those tokens so she could eat—I bought her some grassfed meat and produce – but wanted to weep, as we stood there in the midst of such an abundance of nourishing food --- that she couldn't access.

I called Chef Carlston Watts, Giving Garden and Working Food to see how I could help get some of that produce into people's hands, given how Chef Carl is such a magician with preparing delicious meals, and what those organizations all did to help feed people with fresh food during covid.

Then I heard about Children's Trust meeting the county match, so I urge you to please use your match to purchase this beautiful local food, grown by people we know, with love for our community and our children. Lets feed their hearts as well as nourish their bodies.

As your mission statement states, *"ability to ultimately impact all children and youth, directly or indirectly, with a priority for long-term continual return on investment."* Is important. Leveraging your dollars to purchase fresh, local produce and proteins along with the county dollars, certainly moves us in that direction.

Thank you for your consideration and dedication to the well being of our children.

In community

Nancy Deren



October 2025

***Consultancy Services: Supporting the Children's Trust of Alachua County
to Revise the Current Strategic Plan***

ABOUT OUR FIRM

C Robinson Associates, Inc. (CRA) is a performance improvement firm with offices in Florida, Georgia, and Ohio. We specialize in developing and delivering customized consulting services in Strategic Planning, Organizational Assessment, Program Development, Individual and Organizational Effectiveness, Program Management, and Transformational Leadership.

The CRA Team is committed to being your partner of choice by maintaining an elevated level of focus, diligence, and a purposeful approach to deliver high-quality results. This document outlines our approach for collaborating with the Children's Trust of Alachua County's (Children's Trust) leadership and its board members to make the changes requested by the Board during the most recent Retreat. We will facilitate the development of the organization's new strategic plan, one that is responsive to current realities and positions the organization for future success.

PROJECT APPROACH

Given the results of the Board Retreat and the new direction provided which requires more extensive change to the Strategic Plan, below is the next phase of project activities which we believe will yield maximum impact for the Children's Trust and their stakeholders:

- Prepare materials and facilitate a follow-up in-person Staff Work Session during the month of October to continue Strategic Plan Indicators and Impact Measurements work.
- Following this session, we will finalize Strategic Plan Indicators and Impact Measurements during a virtual Staff Work Session during the month of November 2025.
- Finalize Board presentation materials and facilitate a Board Work Session to review draft Strategic Goals, Indicators and Measurements.
- Conduct Interviews and facilitate Focus Group discussions with Providers and Stakeholders, as required.
- Incorporate all new Board feedback and additional information to make necessary Strategic Plan revisions.
- Finalize the Draft Strategic Plan
- Facilitate final Board Review for Board Approval.
- Collaborate with Leadership to fine-tune the content and develop the final updated Strategic Plan for approval by the Board in March 2026.

PROFESSIONAL SERVICES FEE & INVOICING SCHEDULE

The total Professional Services is \$52,500 which covers planning and coordination activities, work session and meeting facilitation, materials, printing, and all travel-related expenses. All additional services requested will be provided at \$180.00/hour. Invoices will be submitted at the end of each of the following months: November 2025 - \$18,000; January 2026 - \$18,000; March 2026 – Balance due.

The Children's Trust of Alachua County will provide work session and meeting facilities, refreshments and all audio-visual equipment and support.

Keturah Bailey Acevedo

From: Children's Trust of Alachua County Florida <childrenstrust-fl@municodeweb.com>
Sent: Monday, November 10, 2025 2:58 PM
To: Childrens Trust
Subject: Form submission from: Virtual Comment Card

CAUTION: This email originated from outside your organization. Exercise caution when opening attachments or clicking links, especially from unknown senders.

Submitted on Monday, November 10, 2025 - 2:57pm

Submitted by anonymous user: [129.222.54.53](#)

Submitted values are:

Name Margot DeConna
Email Margot@food4kidsfl.org
Phone 3528886645
Address 350 NW 39th Avenue, Suite D, Gainesville, FL 32609
Representing Food4Kids Backpack Program of North Florida, Inc.
Meeting Date Mon, 11/10/2025
Comments

I wanted to again thank the Board of the Children's Trust for their recent investment in the Food4Kids Backpack Program. I also wanted to provide an update on our program given the federal pause on SNAP funding. In the past two weeks, we have seen a 20% increase in the number of children and families served. We have also had several new schools reach out to us to request our services. We have not onboarded any additional schools at this time but we are in conversation with those schools and will onboard them if resources become available. Our current number of children served from the 13 schools we took over from Catholic Charities is 244. Our total children served in Alachua County is 822. Beginning on Friday, we will begin packing Thanksgiving Break boxes. These boxes weigh 30-40lbs and are intended to provide meals and snacks for the extended break from school. Many churches and community organizations provide Thanksgiving meal boxes and baskets, our goal is to provide all of the other meals for that week. Our boxes will go to schools on Monday, November 17th so that families have time to pick them up from school before the break begins. We are working with our food distributors to purchase additional food to ensure we have enough to pack for Winter Break boxes and for our regular weekend backpacks when the new year begins. We welcome donations of food and funding from the community to help support our efforts. More information can be found online at www.food4kidsfl.org. Thank you! Margot DeConna, Executive Director.

The results of this submission may be viewed at:

<https://www.childrenstrustofalachuacounty.us/node/5728/submission/1231>



CHILDREN'S TRUST
OF ALACHUA COUNTY

CHILDREN'S TRUST SPECIAL MEETING – STRATEGIC PLANNING BOARD

November 10, 2025 at 12:30 PM

CTAC Offices, 4010 NW 25th Place, Gainesville, FL 32606

Attendance List

Name	Organization	Email address	Contact number
Regine Denis	CRA	Regine@crobinsassociates.com	
Conchita Robinson	CRA	conchita@crobinsassociates.com	
Jacquie Gibbs	CRA	jgibbs@crobinsassociates.com	
Nick Anschutz	Mainstreet	NAnschutz@mainstreetdailynews.com	
Xantera Whit	ELGAL	xwhite@elgala.org	



CHILDREN'S TRUST
OF ALACHUA COUNTY

CHILDREN'S TRUST REGULAR MEETING

11/10/2025 from 4pm-6pm

CTAC Office, 4010 NW 25th Place, Gainesville, FL 32606

Attendance List

Name	Organization	Email address	Contact number
Rosahria Campbell	TWA	@gmail.com rhoer.campbell4	352-215-6592
Desmon	Twa	desmoncampss127@gmail.com	352-642-3478
Gregson Valentine	AMZ kids	gvalentinefamily4.us.org	251-751-6410
Maria Mercedes	TWA	mmercedine@gmail.com	912-674-9484
K'breget Tubbs	Twa	Kbregettubbs262@gmail.com	352-256-2562
Celena Gainey	Twa	icelena34@gmail.com	352-663-7114
Latoya Gainey	TWA	lgainey@alachuacounty.us	352-264-6920
Sharde Goodbre	TWA	sgoodbre@goodwillnorthfla.org	904-587-356
Matthew Williams	TWA	lorelock.lights@gmail.com	352-816-4105
Empress Williams	Camelot community care	ewilliams@camelotcommunitycare.org	352-648-6082
Sherry Kitchens	CAC	sherry@cacgainesville.org	352-494-3839



CHILDREN'S TRUST
OF ALACHUA COUNTY

CHILDREN'S TRUST REGULAR MEETING

11/10/2025 from 4pm-6pm

CTAC Office, 4010 NW 25th Place, Gainesville, FL 32606

Attendance List

Name	Organization	Email address	Contact number
Anne Ray	UF Shinerberg Center	c-ray@ufl.edu	352-870-5877
Madison James	goodwill - teens work alachua	mjames@goodwillnorthfla.org	904-600-5526
Patrick Dadd	Board of the Mighty	pdadd@boardofthemighty.org	352-514-4064
CHRIST KAPINGTON GARY PLACE			

File Attachments for Item:

3. 11.10.2025 Board Meeting Evaluation - Survey Results



Summary of Board Meeting Evaluation Surveys

Per Board Policy 1.15, each meeting Board members will have the opportunity to evaluate the effectiveness and efficiency of meetings and provide suggestions on how to improve and make the best use of Board meetings. The following is a summary of the input Board members provided for review by the Board, CTAC staff, and members of the public regarding the most recent Board meeting.

<u>Date of Meeting:</u>	November 10th, 2025
<u>Completion Rate:</u>	78% of Board members completed (7 of 9) ¹

Evaluation of Meeting Components

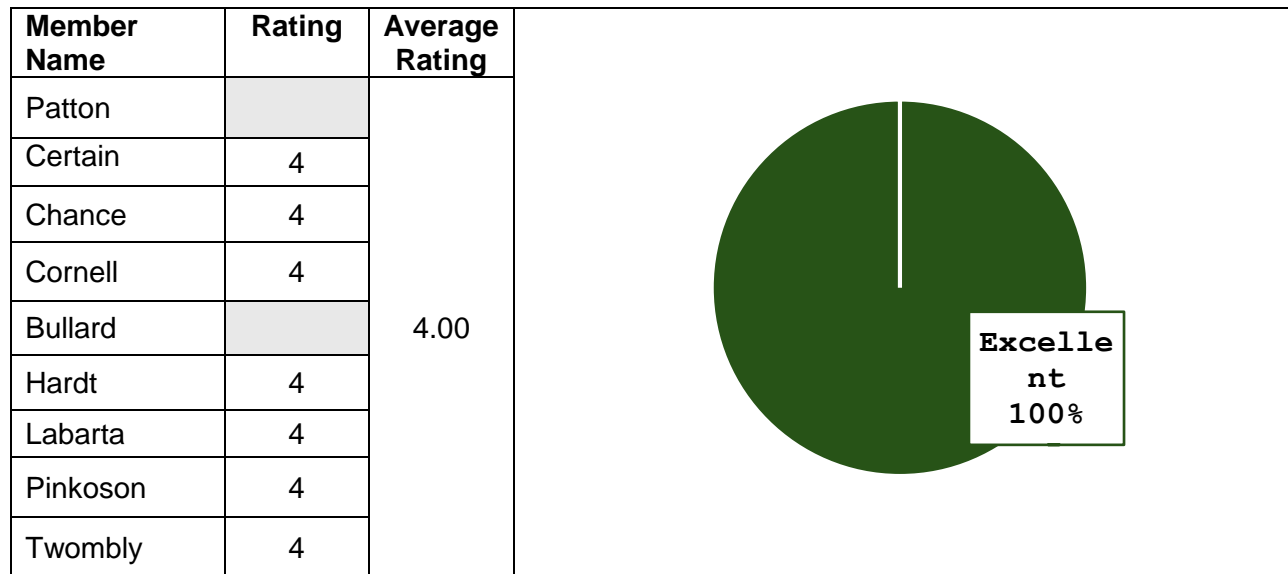
Board members rate the effectiveness and efficiency of four meeting components from 1 to 4. A rating of 1 = “*poor*”, 2 = “*fair*”, 3 = “*good*”, and 4 = “*excellent*.”

Board members provided “excellent” ratings Facilitation, CTAC staff, and Materials Provided, and “excellent” and “good” ratings for Presentations. The Board meeting included presentations from The Shimberg Center for Housing Studies and TeensWork Alachua.

Meeting Component				
Date of Meeting	Materials Provided	Meeting Facilitation	CTAC Staff	Presentations
November 10, 2025	4.00 ↑	4.00 ↑	4.00 ↑	3.86 ↑
Average Rating (Cumulative to Date)	3.78	3.86	3.89	3.80

¹ Seven Board members attended in-person on 11/10/2025 and all completed a survey.

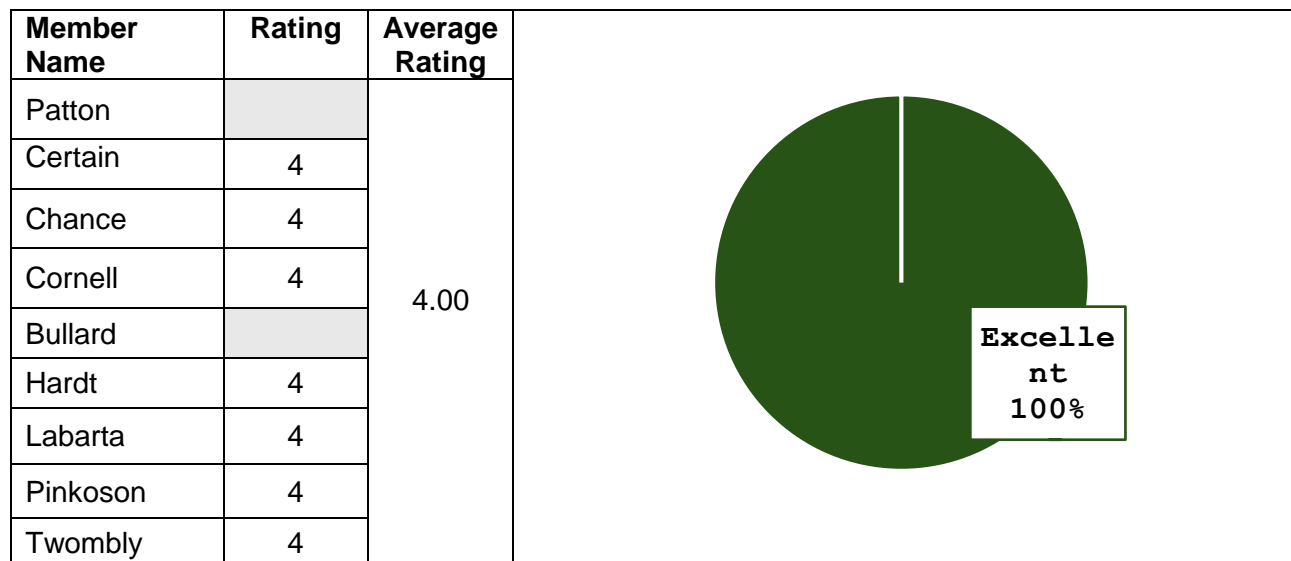
Materials Provided: The Board packet was received in a timely fashion and provided the information needed to prepare for the meeting.



Comments:

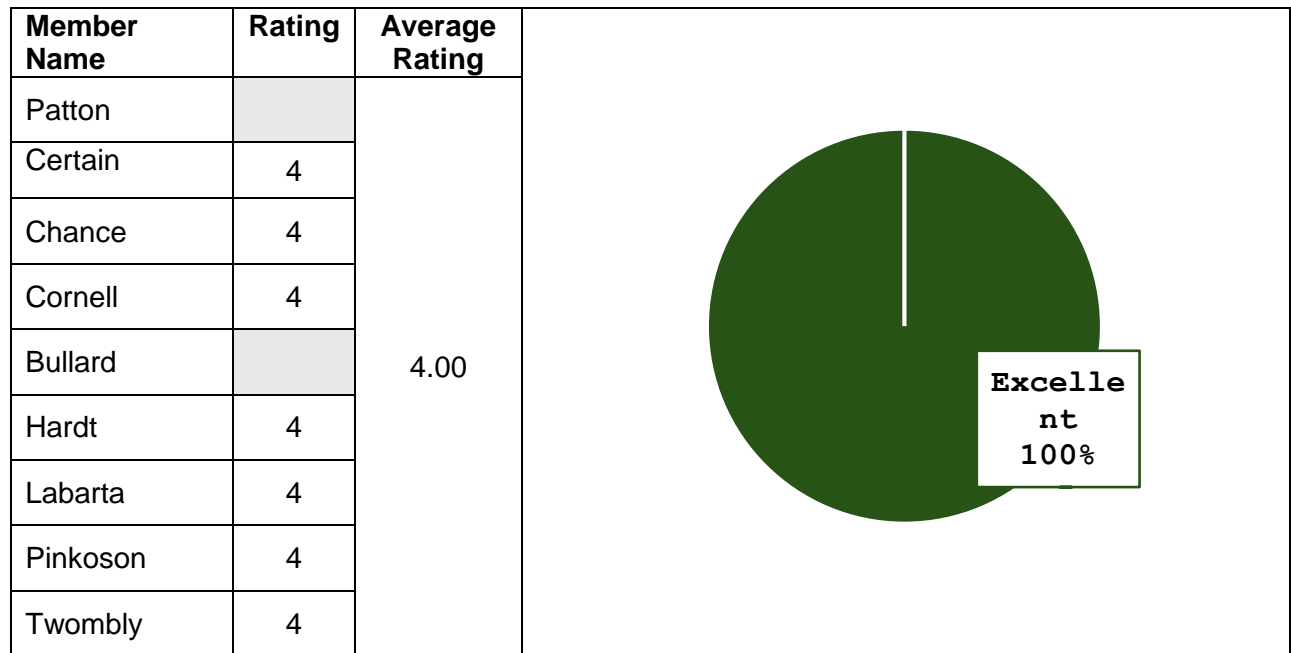
Thanks for delivery by USPS mail (timely) (Certain)

Meeting Facilitation: The Chair ensured Board members and members of the public who wanted to speak had the opportunity to be heard.



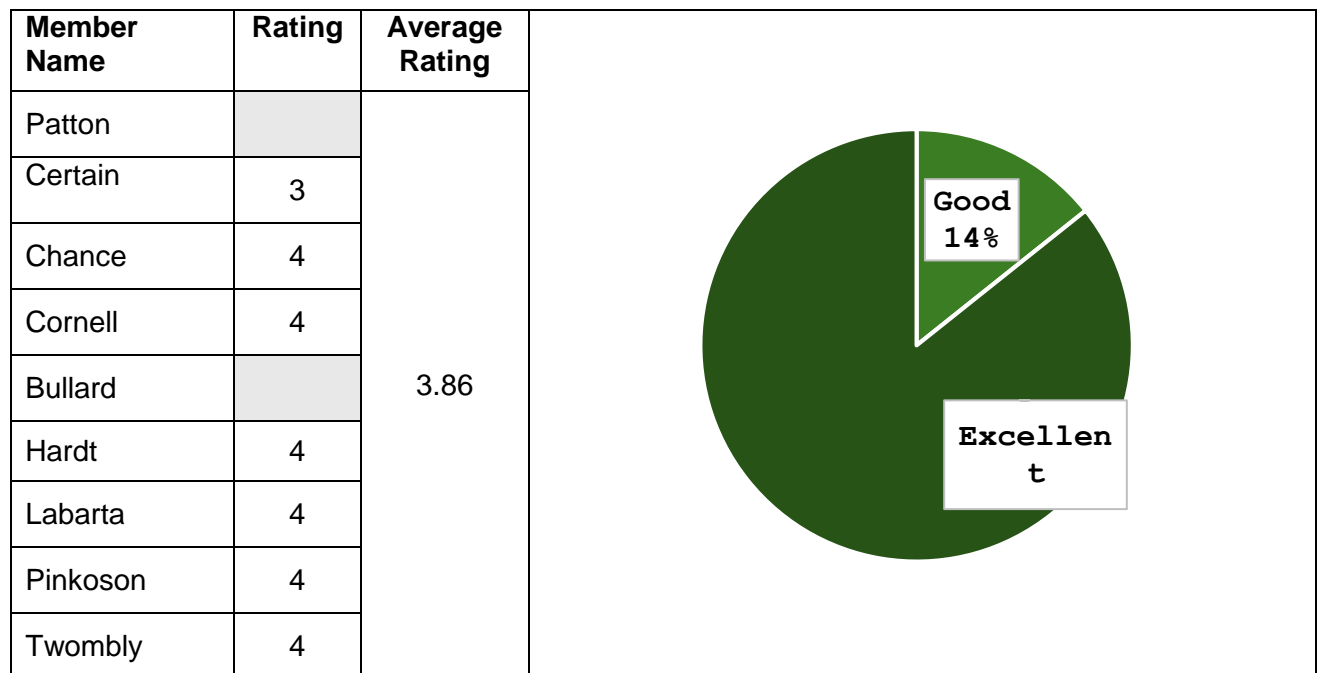
Comments: (no comments)

CTAC Staff: CTAC staff were knowledgeable on their agenda items and prepared to address questions or provide a plan for follow-up.



Comments: (no comments)

Presentations: Presentations were helpful in providing information on programs and policies to guide decision-making and allow for input and transparency.



Comments:

Great meetings, the workshop was EXCELLENT! (Pinkoson)

Finally, Board members can provide general comments on the meeting overall as well as topics they'd like to see addressed on future agendas. These comments are listed below.

General Comments:

Good meeting. (Hardt)

Items, Presentations, or other Information for future Board agendas:

(no comments)

File Attachments for Item:

4. FY 2026 Budget Report (October)

**Item:**

FY 2026 Budget Report (October)

Requested Action:

The Trust is asked to receive the October Budget Report

Background

Board Policy 3.50 requires that “the CTAC will perform quarterly reviews to determine if the budgetary plan is being followed and if budgetary expectations are being achieved. Any problems discovered in this process will be corrected at the appropriate level of budgetary control.”

Attachments

Income Statement
Balance Sheet
Annotations to Financial Statements

Programmatic Impact:

NA

Fiscal Impact:

NA

Recommendation:

Receive the Report



CHILDREN'S TRUST OF ALACHUA COUNTY
STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
GOVERNMENTAL FUNDS
YTD Transactions Through October 31, 2025

	Budget	Actuals					
	All Funds	General	Special	Collaborative	Capital	Capital	FY 2026 YTD
	<u>FY25-26 Budget</u>	<u>Fund 001</u>	<u>Fund 101</u>	<u>Fund 102</u>	<u>Fund 301</u>	<u>Fund 900</u>	<u>Actuals</u>
							<u>All Funds</u>
REVENUES							
Ad Valorem Taxes	10,844,843.00	666.32	-	-	-	-	666.32
Interest and Other Earnings	525,000.00	45,463.47	515.84	-	4,195.54	-	50,174.85
Rent	62,496.00	5,208.00	-	-	-	-	5,208.00
Private Contributions and Donations	-	-	-	-	-	-	-
Grants and Awards	-	-	-	-	-	-	-
Miscellaneous Other Revenue	-	150.00	-	-	-	-	150.00
Use of Fund Balance (Non-Operating Sources)	6,115,337.00	-	-	-	-	-	-
Intergovernmental Revenue	-	-	-	-	-	-	-
Capital Transfer In (Use of Reserves for Capital Expense)	200,000.00	-	-	-	-	-	-
TOTAL REVENUES	17,747,676.00	51,487.79	515.84	-	4,195.54	-	56,199.17
EXPENDITURES							
Personnel Services	2,229,067.00	151,685.26	-	-	-	-	151,685.26
Operating Expenses	1,633,662.00	93,214.59	-	-	-	-	93,214.59
Grant & Aid (Programmatic Expenditures)	12,639,820.00	46,124.30	-	-	-	-	46,124.30
Grants & Awards (Special Revenue Fund)	-	-	-	-	-	-	-
Task Forces	-	-	-	-	-	-	-
Capital Outlay (Capital Expense)	200,000.00	-	-	-	16,666.67	-	16,666.67
Depreciation Expense	-	-	-	-	-	-	-
SUB-TOTAL EXPENDITURES	16,702,549.00	291,024.15	-	-	16,666.67	-	307,690.82
OTHER FINANCING SOURCES (USES)							
Capital Transfer Out (Use of Reserves for Capital Expense)	200,000.00	-	-	-	-	-	-
Appropriated Reserve (Non-Operating Uses)	845,127.00	-	-	-	-	-	-
TOTAL TRANSFERS	1,045,127.00	-	-	-	-	-	-
TOTAL EXPENDITURES	17,747,676.00	291,024.15	-	-	16,666.67	-	307,690.82
NET INCOME (EXPENSE)	-	(239,536.36)	515.84	-	(12,471.13)	(20,958.43)	(251,491.65)



CHILDREN'S TRUST OF ALACHUA COUNTY
BALANCE SHEET
GOVERNMENTAL FUNDS
FY 2026 Transactions Through October 31, 2025

	General <u>Fund</u> 001	Special Revenue <u>Fund</u> 101	Collaborative Task Force <u>Fund</u> 102	Capital Projects <u>Fund</u> 301	Capital Assets <u>Fund</u> 900	General Long Term Debt <u>Fund</u> 950	Total Governmental <u>Funds</u>
Assets							
Cash & Cash Equivalents	9,687,233.27	154,214.42	19,991.42	1,254,590.61	-	-	11,116,029.72
Prepaid Items	-	-	-	-	-	678,901.00	678,901.00
Capital Leases	-	-	-	-	-	75,249.16	75,249.16
Land	-	-	-	-	476,780.00	-	476,780.00
Building	-	-	-	-	1,583,629.77	-	1,583,629.77
Building Renovation	-	-	-	-	-	-	-
Accumulated Depreciation	-	-	-	-	(76,636.01)	(40,579.48)	(117,215.49)
Total Assets	9,687,233.27	154,214.42	19,991.42	1,254,590.61	1,983,773.76	713,570.68	13,813,374.16
Liabilities							
Accounts Payable	865,097.48	25,880.26	-	-	-	-	890,977.74
Accrued Wages Payable	28,378.50	-	-	-	-	-	28,378.50
Contracts Payable	-	-	-	3,851.93	-	-	3,851.93
Due to Other Governments / Other Funds	-	-	-	-	-	1,312,846.00	1,312,846.00
Total Liabilities	893,475.98	25,880.26	-	3,851.93	-	1,312,846.00	2,236,054.17
Equity							
Fund Equity	8,793,757.29	128,334.16	19,991.42	1,250,738.68	1,983,773.76	(599,275.32)	11,577,319.99
Total Equity	8,793,757.29	128,334.16	19,991.42	1,250,738.68	1,983,773.76	(599,275.32)	11,577,319.99
Total Liabilities and Equity	9,687,233.27	154,214.42	19,991.42	1,254,590.61	1,983,773.76	713,570.68	13,813,374.16



FY 2026 Combined Footnotes and Annotations to the Financial Statements

For the Period Ending October 31, 2025

Children's Trust of Alachua County

Note 1 – Classification of Miscellaneous Revenue

- Miscellaneous Revenue consists of Interest Earnings, Other Earnings, and Rent Revenue.
- For FY 2026, the combined budget for these items is \$587,496. These revenue categories have been separated into their respective GL accounts to ensure accurate representation of the budget allotments and corresponding current-year actuals.
- Interest earnings are derived from the SBA Prime Account. Interest income is allocated across all governmental funds and other funds consistent with GASB guidance.
- \$150.00 of other revenue includes \$150.00 for a public records request

Note 2 – Distinction Between Revenues and Financing Sources

Certain budgeted line items historically presented as revenues are, under GASB standards, properly classified as Other Financing Sources. These include Transfers Out, Appropriated Reserves, and Use of Fund Balance. These amounts represent internal reallocations of CTAC's retained fund balance rather than external inflows. For GASB reporting, these amounts are properly reflected on the Balance Sheet or classified as Other Financing Sources (Uses) rather than Revenue.

Note 3 – Use of Fund Balance

Amounts shown as "Use of Fund Balance" in the budget represent planned application of CTAC's accumulated financial resources to support programmatic, operational, and capital initiatives. These amounts are not revenues and are recognized as Non-Operating Sources Ending Fund Balance. For budget-to-actual presentation they may appear under Revenues, but for financial reporting they should be recorded on the Balance Sheet.

Note 4 – Capital Transfers

"Capital Transfer In" and "Capital Transfer Out" represent the reallocation of CTAC retained reserves between operating and capital funds. These transactions do not constitute revenue as they are reclassifications of CTAC's retained fund balance. For proper GASB presentation, capital transfers are reported as Other Financing Sources (Uses) to ensure alignment across budgeted revenues, expenditures, and fund balance activity.



Note 5 – Capital Outlay and Depreciation

The capital outlay expense of \$16,666.67 for October represents the monthly amortization of the \$200,000 annual capital budget for facilities and improvements. Depreciation expense includes amortization of the building, improvements, lease assets and capitalized software.

Note 6 – Presentation of Accounts Payable and Contract Liabilities

Accounts Payable includes operational payables and provider contract liabilities. Future financial reporting will separately classify Accounts Payable (Operating) and Contracts Payable (Programmatic) to enhance transparency and accuracy under GASB standards.

Note 7 – Due to Other Governments

“Due to Other Governments” represents GASB-required current portions of long-term liabilities including software leases, SBITA obligations, software amortization and depreciation, compensated absences, and OPEB. These balances do not represent vendor payables or operational obligations. This includes:

- Software Leases (GASB 87): CTAC records lease liabilities for subscription-based software agreements. The current portion of these obligations is reported as Due to Other Governments in governmental fund statements.
- Subscription-Based IT Arrangements (GASB 96): Under GASB 96, CTAC records right-to-use assets, amortization, and subscription liabilities. The current portion of subscription payments is reported as Due to Other Governments.
- Compensated Absences (GASB 16): CTAC records unused leave benefits as long-term compensated absences. The current portion of this liability is reported as Due to Other Governments in accordance with modified accrual reporting.
- Other Post-Employment Benefits (OPEB) (GASB 75): CTAC recognizes its proportionate share of OPEB liabilities. The current portion is recorded as Due to Other Governments for reporting consistency.

File Attachments for Item:

5. FY 2026 Checks and Expenditures Report (October)

**Item:**

FY 2026 Checks and Expenditures Report (October)

Requested Action:

The Trust is asked to receive the report.

Background

Resolution 2020-2 requires that "All checks for expenditures or contracts which have not been expressly approved by the Trust shall be reported to the Trust on a monthly basis. The report may be under the consent agenda subject to being removed for further discussion."

Attachments

FY 2026 Checks and Expenditures Report (October)

Programmatic Impact:

NA

Fiscal Impact:

NA

Recommendation:

Receive the Report

Children's Trust of Ala Cty LIVE
Bank Account Activity Report
Reconciled & Un-Reconciled
From Date: 10/01/2025 - To Date: 10/31/2025

Bank	Bank Account						
.							
Bank of America	Concentration Account						
Deposits:	Date	Type	Deposit Information		Description	Department	Amount
.							
	10/07/2025	Collection			Check	0700 - Clerk Finance and Accounting	150.00
	10/09/2025	Collection			Other	0700 - Clerk Finance and Accounting	662.63
	10/14/2025	Collection			Other	0700 - Clerk Finance and Accounting	10,455.39
	10/27/2025	Collection			Check	0700 - Clerk Finance and Accounting	10,416.00
							\$21,684.02
Checks:	Status	Check Number	Payment Date	Reconciled	Source	Payee Name	Amount
.							
	No Transactions Exist						
EFTs:	Status	EFT Number	Payment Date	Reconciled	Source	Payee Name	Amount
.							
	Reconciled	94	10/10/2025	10/31/2025	Accounts Payable	MISSION SQUARE RETIREMENT	699.94
	Reconciled	95	10/24/2025	10/31/2025	Accounts Payable	MISSION SQUARE RETIREMENT	896.36
							\$1,596.30
Returned Checks:	Date	Payer	Check Number				Amount
.							
	No Transactions Exist						
Wire Transfers:	Type	Date	Vendor	Description		Internal Account	Amount
.							
	Wire Transfer Out	10/01/2025		10.01.25 Concentration to ZBA		ZBA Accounts Payable	(2,204.98)
	Wire Transfer Out	10/03/2025		10.03.25 Concentration to ZBA		ZBA Accounts Payable	(632,924.54)
	Wire Transfer Out	10/06/2025		10.06.25 Concentration to ZBA		ZBA Accounts Payable	(18,648.40)
	Wire Transfer Out	10/07/2025		10.07.25 Concentration to ZBA		ZBA Accounts Payable	(757.83)
	Wire Transfer Out	10/08/2025		10.08.25 Concentration to ZBA		ZBA Accounts Payable	(55,955.13)
	Wire Transfer Out	10/09/2025		10.09.25 Concentration to ZBA		ZBA Accounts Payable	(196,595.79)
	Wire Transfer Out	10/10/2025		10.10.25 Concentration to ZBA		ZBA Accounts Payable	(24,921.42)
	Wire Transfer Out	10/14/2025		10.14.25 Concentration to ZBA		ZBA Accounts Payable	(105,462.26)
	Wire Transfer Out	10/15/2025		10.15.25 Concentration to ZBA		ZBA Accounts Payable	(170,999.99)
	Wire Transfer Out	10/16/2025		10.16.25 Concentration to ZBA		ZBA Accounts Payable	(93,070.66)
	Wire Transfer Out	10/17/2025		10.17.25 Concentration to ZBA		ZBA Accounts Payable	(200,000.00)

Wire Transfer Out	10/21/2025		10.21.25 Concentration to ZBA	ZBA Accounts Payable	
Wire Transfer Out	10/22/2025		10.22.25 Concentration to ZBA	ZBA Accounts Payable	(588)
Wire Transfer Out	10/23/2025		10.23.25 Concentration to ZBA	ZBA Accounts Payable	(54,451.78)
Wire Transfer Out	10/24/2025		10.24.25 Concentration to ZBA	ZBA Accounts Payable	(896.36)
Wire Transfer Out	10/27/2025		10.27.25 Concentration to ZBA	ZBA Accounts Payable	(19,203.91)
Wire Transfer Out	10/28/2025		10.28.25 Concentration to ZBA	ZBA Accounts Payable	(4,624.14)
Wire Transfer Out	10/29/2025		10.29.25 Concentration to ZBA	ZBA Accounts Payable	(27,626.49)
Wire Transfer Out	10/30/2025		10.30.25 Concentration to ZBA	ZBA Accounts Payable	(444,473.76)
Wire Transfer In	10/14/2025	State Board of Administration of Florida	WT FROM PRIME TO 805 CONCENTRATION		1,000,000.00
Wire Transfer In	10/30/2025	State Board of Administration of Florida	WT FROM PRIME TO 805 CONCENTRATION		1,500,000.00
					<hr/>
					\$57,580.15

Item 5.

Adjustments:	Type	Date	Description	Amount
.				
No Transactions Exist				

ZBA Accounts Payable

Item 5.

Deposits:	Date	Type	Deposit Information		Description	Department	Amount
No Transactions Exist							
Checks:	Status	Check Number	Payment Date	Reconciled	Source	Payee Name	Amount
	Reconciled	12570	10/01/2025	10/31/2025	Accounts Payable	Achieve More LLC	1,000.00
	Reconciled	12571	10/01/2025	10/31/2025	Accounts Payable	Education Foundation of Alachua County	7,191.70
	Reconciled	12572	10/01/2025	10/31/2025	Accounts Payable	Florida Alliance of Children's Counsil's & Trusts	32,000.00
	Reconciled	12573	10/01/2025	10/31/2025	Accounts Payable	Goldwire, Kristy	53.48
	Reconciled	12574	10/01/2025	10/31/2025	Accounts Payable	Pleasant Street Civil Rights & Cultural Center	10,163.31
	Reconciled	12575	10/01/2025	10/31/2025	Accounts Payable	Food4Kids Backpack Program of North Florida Inc.	36,000.00
	Reconciled	12576	10/07/2025	10/31/2025	Accounts Payable	City of Hawthorne	38,822.58
	Reconciled	12577	10/07/2025	10/31/2025	Accounts Payable	Florida Alliance of Children's Counsil's & Trusts	20,000.00
	Open	12578	10/07/2025		Accounts Payable	Florida Blue Key a Florida Corporation	175.00
	Reconciled	12579	10/07/2025	10/31/2025	Accounts Payable	Information Management Solutions LLC	45.00
	Reconciled	12580	10/07/2025	10/31/2025	Accounts Payable	James Moore & Co P. L.	3,000.00
	Reconciled	12581	10/07/2025	10/31/2025	Accounts Payable	LinkedIn Corporation	6,300.00
	Reconciled	12582	10/07/2025	10/31/2025	Accounts Payable	Mirror Image Leadership Academy	6,370.00
	Reconciled	12583	10/07/2025	10/31/2025	Accounts Payable	The Masters Lawn Care LLC	728.50
	Reconciled	12584	10/07/2025	10/31/2025	Accounts Payable	Tu Fiesta Radio LLC	2,500.00
	Reconciled	12585	10/07/2025	10/31/2025	Accounts Payable	Waste Pro of Florida Inc. DBA Waste Pro - 104	194.60
	Reconciled	12586	10/07/2025	10/31/2025	Accounts Payable	Willie Mae Stokes Community Center	16,729.72
	Reconciled	12587	10/07/2025	10/31/2025	Accounts Payable	Youth Council, Alachua County NAACP Unit 58b6	2,000.00
	Reconciled	12588	10/16/2025	10/31/2025	Accounts Payable	C Robinson & Associates Inc	20,040.00
	Reconciled	12589	10/16/2025	10/31/2025	Accounts Payable	Clubhouse Apparel LLC	334.00
	Open	12590	10/16/2025		Accounts Payable	Committed Dreams Elite LLC	600.00
	Reconciled	12591	10/16/2025	10/31/2025	Accounts Payable	Education Foundation of Alachua County	6,853.04
	Reconciled	12592	10/16/2025	10/31/2025	Accounts Payable	GAINESVILLE REGIONAL UTILITIES	700.00
	Reconciled	12593	10/16/2025	10/31/2025	Accounts Payable	Griffin Group LLC	5,040.45
	Reconciled	12594	10/16/2025	10/31/2025	Accounts Payable	Jones, Mia R	251.00
	Reconciled	12595	10/16/2025	10/31/2025	Accounts Payable	Lawn Enforcement Agency Inc.	250.00
	Reconciled	12596	10/16/2025	10/31/2025	Accounts Payable	McCauley, Emily	175.42
	Reconciled	12597	10/16/2025	10/31/2025	Accounts Payable	RIVER PHOENIX CENTER FOR PEACEBUILDING, INC.	4,600.00
	Reconciled	12598	10/16/2025	10/31/2025	Accounts Payable	RWF LLC / dba Just Between Friends Gainesville	2,145.00
	Reconciled	12599	10/16/2025	10/31/2025	Accounts Payable	THE KRIZNER GROUP	3,950.00
	Reconciled	12600	10/16/2025	10/31/2025	Accounts Payable	UNITED WAY OF NORTH CENTRAL FL	1,000.00
	Open	12601	10/16/2025		Accounts Payable	Volcy, Naomi	9.38
	Reconciled	12602	10/16/2025	10/31/2025	Accounts Payable	Williams Temple Church Of God In Christ INC	2,530.00
	Reconciled	12603	10/16/2025	10/31/2025	Accounts Payable	Frankel Media Group LLC, Ryan Frankel	2,220.00
	Open	12604	10/28/2025		Accounts Payable	Alachua Children's Theatre	2,500.00
	Open	12605	10/28/2025		Accounts Payable	Bridge City Community Church	1,000.00
	Open	12606	10/28/2025		Accounts Payable	Cherry, Tristesa M	521.38
	Open	12607	10/28/2025		Accounts Payable	City of Hawthorne	860.40
	Open	12608	10/28/2025		Accounts Payable	Education Foundation of Alachua County	5,057.00
	Open	12609	10/28/2025		Accounts Payable	IndepenDance Studio	500.00

Open	12610	10/28/2025		Accounts Payable	Junior Achievement of Tampa Bay, Inc.	3
Open	12611	10/28/2025		Accounts Payable	Kool Kid Snacks	Item 5.
Reconciled	12612	10/28/2025	10/31/2025	Accounts Payable	McCauley, Emily	44.39
Open	12613	10/28/2025		Accounts Payable	Momentum For The Arts	2,500.00
Reconciled	12614	10/28/2025	10/31/2025	Accounts Payable	Symply Baked LLC	1,500.00
Reconciled	12615	10/28/2025	10/31/2025	Accounts Payable	Willie Mae Stokes Community Center	7,542.10
Reconciled	12616	10/28/2025	10/31/2025	Accounts Payable	Pleasant Street Civil Rights & Cultural Center	9,873.95
						<hr/>
						\$269,920.47

EFTs: Status	EFT Number	Payment Date	Reconciled	Source	Payee Name	Amount
Open	1870	10/01/2025		Accounts Payable	Health Equity Inc	2,420.00
Reconciled	1756	10/01/2025	10/31/2025	Accounts Payable	AFLAC	365.78
Reconciled	1757	10/01/2025	10/31/2025	Accounts Payable	AMIkids Gainesville Inc.	17,549.74
Reconciled	1758	10/01/2025	10/31/2025	Accounts Payable	BOYS & GIRLS CLUBS OF NE FL, INC	66,250.00
Reconciled	1759	10/01/2025	10/31/2025	Accounts Payable	Child Advocacy Center Inc.	8,450.00
Reconciled	1760	10/01/2025	10/31/2025	Accounts Payable	Community Impact Corporation, Karl Anderson	7,120.45
Reconciled	1761	10/01/2025	10/31/2025	Accounts Payable	Deeper Purpose Community Church Inc	6,708.90
Reconciled	1762	10/01/2025	10/31/2025	Accounts Payable	Episcopal Children's Services	52,277.55
Reconciled	1763	10/01/2025	10/31/2025	Accounts Payable	GAINESVILLE AREA COMMUNITY TENNIS ASSOCIATION	15,621.27
Reconciled	1764	10/01/2025	10/31/2025	Accounts Payable	Goodwill Industries of North Florida	187,772.64
Reconciled	1765	10/01/2025	10/31/2025	Accounts Payable	I AM STEM, LLC	89,979.88
Reconciled	1766	10/01/2025	10/31/2025	Accounts Payable	Just for Us Edu	9,570.00
Reconciled	1767	10/01/2025	10/31/2025	Accounts Payable	Osmanthus Group LLC.	3,064.82
Reconciled	1768	10/01/2025	10/31/2025	Accounts Payable	Partnership for Strong Families	8,294.96
Reconciled	1769	10/01/2025	10/31/2025	Accounts Payable	University of Florida Board of Trustees	118,453.80
Open	1846	10/06/2025		Accounts Payable	Florida Retirement System	18,648.40
Open	1871	10/07/2025		Accounts Payable	Health Equity Inc	757.83
Reconciled	1772	10/07/2025	10/31/2025	Accounts Payable	Allegra Gainesville	110.00
Reconciled	1773	10/07/2025	10/31/2025	Accounts Payable	AMIkids Gainesville Inc.	15,843.50
Reconciled	1774	10/07/2025	10/31/2025	Accounts Payable	Behavior Bricks LLC	8,180.00
Reconciled	1775	10/07/2025	10/31/2025	Accounts Payable	BOYS & GIRLS CLUBS OF NE FL, INC	13,052.09
Reconciled	1776	10/07/2025	10/31/2025	Accounts Payable	Community Foundation of North Central Florida	1,000.00
Reconciled	1777	10/07/2025	10/31/2025	Accounts Payable	Crafty Gemini Youth Development	6,750.00
Reconciled	1778	10/07/2025	10/31/2025	Accounts Payable	CULTURAL ARTS COALITION INC.	2,392.50
Reconciled	1779	10/07/2025	10/31/2025	Accounts Payable	Deeper Purpose Community Church Inc	10,500.00
Reconciled	1780	10/07/2025	10/31/2025	Accounts Payable	Gainesville Circus Center Inc	11,517.84
Reconciled	1781	10/07/2025	10/31/2025	Accounts Payable	GIRLS PLACE, INC.	16,147.79
Reconciled	1782	10/07/2025	10/31/2025	Accounts Payable	Hagios Early Learning Center, LLC	3,888.36
Reconciled	1783	10/07/2025	10/31/2025	Accounts Payable	I AM STEM, LLC	15,000.00
Reconciled	1784	10/07/2025	10/31/2025	Accounts Payable	IGB Education Corp	9,973.62
Reconciled	1785	10/07/2025	10/31/2025	Accounts Payable	Karisma Welcome DBA Infinite Dream Builders Corp.	4,075.70
Reconciled	1786	10/07/2025	10/31/2025	Accounts Payable	Limitless Adventure Inc	3,190.00
Reconciled	1787	10/07/2025	10/31/2025	Accounts Payable	Made for More Foundation Inc.	12,564.22
Reconciled	1788	10/07/2025	10/31/2025	Accounts Payable	Motiv8U of North Central Florida Inc	3,500.00
Reconciled	1789	10/07/2025	10/31/2025	Accounts Payable	PACE CENTER FOR GIRLS INC	6,441.37
Reconciled	1790	10/07/2025	10/31/2025	Accounts Payable	Traveling Art Camp LLC	33,945.55
Reconciled	1791	10/07/2025	10/31/2025	Accounts Payable	University of Florida Board of Trustees	2,579.96
Reconciled	1792	10/07/2025	10/31/2025	Accounts Payable	Webauthor.com LLC	2,000.00
Open	1814	10/09/2025		Accounts Payable	First Florida Insurance Brokers LLC	2,160.29
Open	1815	10/09/2025		Accounts Payable	First Florida Insurance Brokers LLC	909

Open	1818	10/10/2025		Accounts Payable	AlphaStaff Inc.	53
Open	1872	10/14/2025		Accounts Payable	Health Equity Inc	Item 5.
Reconciled	1793	10/16/2025	10/31/2025	Accounts Payable	Ashley McClellan dba The Concrete Rose Foundation	2,220.00
Reconciled	1794	10/16/2025	10/31/2025	Accounts Payable	BIG BROTHERS BIG SISTERS OF TAMPA BAY, INC.	6,888.87
Reconciled	1795	10/16/2025	10/31/2025	Accounts Payable	CFX OFFICE TECHNOLOGY	374.56
Reconciled	1796	10/16/2025	10/31/2025	Accounts Payable	Childrens Home Society of FL	19,155.41
Reconciled	1797	10/16/2025	10/31/2025	Accounts Payable	Community Impact Corporation, Karl Anderson	13,882.60
Reconciled	1798	10/16/2025	10/31/2025	Accounts Payable	Express Services Inc.	3,355.05
Reconciled	1799	10/16/2025	10/31/2025	Accounts Payable	GAINESVILLE AREA COMMUNITY TENNIS ASSOCIATION	3,560.00
Reconciled	1800	10/16/2025	10/31/2025	Accounts Payable	GIRLS PLACE, INC.	18,684.17
Reconciled	1801	10/16/2025	10/31/2025	Accounts Payable	Goodwill Industries of North Florida	403,862.97
Reconciled	1802	10/16/2025	10/31/2025	Accounts Payable	IGB Education Corp	10,698.03
Reconciled	1803	10/16/2025	10/31/2025	Accounts Payable	Irving Publications LLC	900.00
Reconciled	1804	10/16/2025	10/31/2025	Accounts Payable	KIDS COUNT IN ALACHUA COUNTY, INC.	21,271.85
Reconciled	1805	10/16/2025	10/31/2025	Accounts Payable	Lee's Preschool Center Inc.	10,192.05
Reconciled	1806	10/16/2025	10/31/2025	Accounts Payable	Music & Art Program for Youth Inc.	10,347.39
Reconciled	1807	10/16/2025	10/31/2025	Accounts Payable	North Central Florida YMCA	12,500.00
Reconciled	1808	10/16/2025	10/31/2025	Accounts Payable	North Florida Building Maintenance DBA Citywide	2,292.94
Reconciled	1809	10/16/2025	10/31/2025	Accounts Payable	Partnership for Strong Families	12,970.07
Reconciled	1810	10/16/2025	10/31/2025	Accounts Payable	Shands Teaching Hospital and Clinics, Inc.	9,298.12
Reconciled	1811	10/16/2025	10/31/2025	Accounts Payable	STAR CENTER CHILDRENS THEATRE, INC.	12,208.00
Reconciled	1812	10/16/2025	10/31/2025	Accounts Payable	University of Florida Board of Trustees	1,550.00
Open	1873	10/21/2025		Accounts Payable	Health Equity Inc	696.73
Open	1847	10/24/2025		Accounts Payable	AlphaStaff Inc.	54,451.78
Open	1894	10/28/2025		Accounts Payable	Health Equity Inc	259.14
Reconciled	1819	10/28/2025	10/31/2025	Accounts Payable	ALACHUA COUNTY BOCC	22,030.80
Reconciled	1820	10/28/2025	10/31/2025	Accounts Payable	ALACHUA COUNTY BOCC	434.58
Reconciled	1821	10/28/2025	10/31/2025	Accounts Payable	AMlkids Gainesville Inc.	23,033.64
Reconciled	1822	10/28/2025	10/31/2025	Accounts Payable	BOYS & GIRLS CLUBS OF NE FL, INC	12,977.94
Reconciled	1823	10/28/2025	10/31/2025	Accounts Payable	Caren Hackman Inc.	2,887.50
Reconciled	1824	10/28/2025	10/31/2025	Accounts Payable	Charlene Coles DBA All Well Health Services LLC	893.84
Reconciled	1825	10/28/2025	10/31/2025	Accounts Payable	Deeper Purpose Community Church Inc	9,245.11
Reconciled	1826	10/28/2025	10/31/2025	Accounts Payable	EARLY LEARNING COALITION OF ALACHUA COUNTY, INC.	78,010.44
Reconciled	1827	10/28/2025	10/31/2025	Accounts Payable	Eric Lopez DBA DJ Elo Global	6,441.75
Reconciled	1828	10/28/2025	10/31/2025	Accounts Payable	Frankel Media Group LLC, Ryan Frankel	10,912.00
Reconciled	1829	10/28/2025	10/31/2025	Accounts Payable	Gainesville Circus Center Inc	2,612.50
Reconciled	1830	10/28/2025	10/31/2025	Accounts Payable	Gainesville Thrives Inc.	11,570.75
Reconciled	1831	10/28/2025	10/31/2025	Accounts Payable	Goodwill Industries of North Florida	154,127.97
Reconciled	1832	10/28/2025	10/31/2025	Accounts Payable	Greater Duval Neighborhood Association	3,320.00
Reconciled	1833	10/28/2025	10/31/2025	Accounts Payable	HEALTHY START OF NORTH CENTRAL FL	32,447.11
Reconciled	1834	10/28/2025	10/31/2025	Accounts Payable	Made for More Foundation Inc.	7,345.07
Reconciled	1835	10/28/2025	10/31/2025	Accounts Payable	Master Builder Camp LLC DBA Camp Makerie	5,870.00
Reconciled	1836	10/28/2025	10/31/2025	Accounts Payable	Motiv8U of North Central Florida Inc	16,800.00
Reconciled	1837	10/28/2025	10/31/2025	Accounts Payable	Osmanthus Group LLC.	4,435.18
Reconciled	1838	10/28/2025	10/31/2025	Accounts Payable	The District Board of Trustees of Santa Fe College	18,153.63
Reconciled	1839	10/28/2025	10/31/2025	Accounts Payable	University of Florida Board of Trustees	5,600

Returned Checks:	Date	Payer	Check Number	Amount
No Transactions Exist				

Wire Transfers:	Type	Date	Vendor	Description	Internal Account	Amount
.						
	Wire Transfer In	10/01/2025		10.01.25 Concentration to ZBA	Concentration Account	2,204.98
	Wire Transfer In	10/03/2025		10.03.25 Concentration to ZBA	Concentration Account	632,924.54
	Wire Transfer In	10/06/2025		10.06.25 Concentration to ZBA	Concentration Account	18,648.40
	Wire Transfer In	10/07/2025		10.07.25 Concentration to ZBA	Concentration Account	757.83
	Wire Transfer In	10/08/2025		10.08.25 Concentration to ZBA	Concentration Account	55,955.13
	Wire Transfer In	10/09/2025		10.09.25 Concentration to ZBA	Concentration Account	196,595.79
	Wire Transfer In	10/10/2025		10.10.25 Concentration to ZBA	Concentration Account	24,921.42
	Wire Transfer In	10/14/2025		10.14.25 Concentration to ZBA	Concentration Account	105,462.26
	Wire Transfer In	10/15/2025		10.15.25 Concentration to ZBA	Concentration Account	170,999.99
	Wire Transfer In	10/16/2025		10.16.25 Concentration to ZBA	Concentration Account	93,070.66
	Wire Transfer In	10/17/2025		10.17.25 Concentration to ZBA	Concentration Account	200.00
	Wire Transfer In	10/21/2025		10.21.25 Concentration to ZBA	Concentration Account	696.73
	Wire Transfer In	10/22/2025		10.22.25 Concentration to ZBA	Concentration Account	588,705.68
	Wire Transfer In	10/23/2025		10.23.25 Concentration to ZBA	Concentration Account	54,451.78
	Wire Transfer In	10/24/2025		10.24.25 Concentration to ZBA	Concentration Account	896.36
	Wire Transfer In	10/27/2025		10.27.25 Concentration to ZBA	Concentration Account	19,203.91
	Wire Transfer In	10/28/2025		10.28.25 Concentration to ZBA	Concentration Account	4,624.14
	Wire Transfer In	10/29/2025		10.29.25 Concentration to ZBA	Concentration Account	27,626.49
	Wire Transfer In	10/30/2025		10.30.25 Concentration to ZBA	Concentration Account	444,473.76
						\$2,442,419.85

Adjustments:	Type	Date	Description	Amount
.				
	Adjustment Out	10/07/2025	EFT for Gainesville Thrives reissued through cashpro	(0.03)
				(\$0.03)

File Attachments for Item:

6. FY 2026 Programmatic Awards and Expenditures Report (October)

**Item:**

FY 2026 Programmatic Awards and Expenditures Report (October)

Requested Action:

The Trust is asked to receive the report.

Background

Upon request of Board Members, Provide monthly report of Programmatic funding by Goal. The report should include initial awarded amount and YTD expenses. The report may be under the consent agenda subject to being removed for further discussion.”

Attachments

FY 2026 Programmatic Awards and Expenditures Report (October)

Programmatic Impact:

NA

Fiscal Impact:

NA

Recommendation:

Receive the Report

FY 2026 Programmatic Awards & Expenditures Summary Report
Year-to-Date October 2025

Funding Priorities	Budgeted (A)	Committed (B)	Expensed (C)	Balance (B-C)	% Expensed (C/B)	Net Balance (A-C)
GOAL 1: All children and youth are healthy and have nurturing caregivers and relationships	\$3,426,213	\$3,410,553	\$0	\$3,410,553	0.00%	\$3,426,213
Family Resource Centers / Help Me Grow	\$1,710,625	\$1,710,625	\$0	\$1,710,625	0.00%	\$1,710,625
Maternal Child Health	\$690,334	\$674,674	\$0	\$674,674	0.00%	\$690,334
Youth Health	\$627,426	\$627,426	\$0	\$627,426	0.00%	\$627,426
Partners in Adolescent Lifestyle Support (PALS) THRIVE	\$120,164	\$120,164	\$0	\$120,164	0.00%	\$120,164
Reach Community Counseling Services for Adolescent Girls	\$120,164	\$120,164	\$0	\$120,164	0.00%	\$120,164
Reducing Trauma to Abused Children Therapy Program	\$157,500	\$157,500	\$0	\$157,500	0.00%	\$157,500
Goal 2: All children can learn what they need to be successful	\$7,165,107	\$7,164,779	\$33,879	\$7,130,900	0.00%	\$7,131,228
Summer RFP 2025-01	\$2,101,573	\$2,101,573	\$0	\$2,101,573	0.00%	\$2,101,573
Enrichment RFP 2024-02	\$827,834	\$827,540	\$33,879	\$793,661	0.04%	\$793,955
Afterschool RFP 2023-01	\$1,226,281	\$1,226,248	\$0	\$1,226,248	0.00%	\$1,226,281
Other (Literacy, STEM, Tuition Assistance)	\$2,017,169	\$2,017,169	\$0	\$2,017,169	0.00%	\$2,017,169
Teens Work Alachua	\$992,250	\$992,250	\$0	\$992,250	0.00%	\$992,250
Goal 3: All children live in a safe community	\$545,000	\$545,000	\$0	\$545,000	0.00%	\$545,000
Capacity Building & Mini Grants	\$733,500	\$271,100	\$0	\$271,100	0.00%	\$733,500
Sponsorships & Community Engagement	\$60,000	\$60,000	\$12,245	\$47,755	20.41%	\$47,755
Emergent Needs	\$100,000	\$0	\$0	\$0	0.00%	\$100,000
Special Initiatives						
Literacy Initiative	\$610,000	\$0	\$0	\$610,000	0.00%	\$610,000
Food Distribution Initiative	\$0	\$125,000	\$0	\$125,000	0.00%	\$125,000
Grand Total	\$12,639,820	\$11,576,432	\$46,124	\$11,530,308	0.0040%	\$12,593,696

FY 2026 Programmatic Awards & Expenditures Report
October 31, 2025

Last month completed

GOALS / PROGRAM	AGENCIES	BUDGETED FUNDING	COMMITTED FUNDING	EXPENSED	REMAINING BUDGET	% Expensed	Invoice Status
GOAL 1: ALL CHILDREN AND YOUTH ARE HEALTHY AND HAVE NUTURING CAREGIVERS AND RELATIONSHIPS 001.15.1500.569.83.10							
Family Resource Centers							
Family Resource Centers/Consulting	Partnership for Strong Families	\$153,874.00	\$153,874.00		\$153,874.00	0.00%	
Family Resource Centers/Community Navigators/Help Me Grow	Partnership for Strong Families	\$926,001.00	\$926,001.00		\$926,001.00	0.00%	
Family Resource Centers	Willie Mae Stokes Community Center	\$165,375.00	\$165,375.00		\$165,375.00	0.00%	
Family Resource Centers	Pleasant Street Civil Rights & Cultural Center	\$165,375.00	\$165,375.00		\$165,375.00	0.00%	
Family Resource Centers	City of Hawthorne	\$150,000.00	\$150,000.00		\$150,000.00	0.00%	
Family Resource Centers	TBD	\$150,000.00	\$150,000.00		\$150,000.00	0.00%	
Maternal Child Health							
Newborn Home Visiting Program	Healthy Start of North Central Florida, Inc.	\$495,477.00	\$495,477.00		\$495,477.00	0.00%	
Maternal Child Health Access Program	UF Health Access Clinic	\$85,660.00	\$70,000.00		\$70,000.00	0.00%	
Doula Friendly Designation	A&A Doula Consulting	\$49,197.00	\$49,197.00		\$49,197.00	0.00%	
Flourish Alachua	Britany Fadiora dba Doulio LLC	\$60,000.00	\$60,000.00		\$60,000.00	0.00%	
Youth Health							
Wellness Healthcare Navigation (Year 2/3)	Children's Home Society of Florida	\$265,259.00	\$265,259.00		\$265,259.00	0.00%	
Reach Community Counseling Services for Adolescent Girls	PACE Center for Girls Inc.	\$120,164.00	\$120,164.00		\$120,164.00	0.00%	
Partners in Adolescent Lifestyle Support (PALS) THRIVE	UF Health Shands	\$120,164.00	\$120,164.00		\$120,164.00	0.00%	
Saving Smiles (Year 2/3)	UF College of Dentistry	\$362,167.00	\$362,167.00		\$362,167.00	0.00%	
Reducing Trauma to Abused Children Therapy Program	Child Advocacy Center	\$157,500.00	\$157,500.00		\$157,500.00	0.00%	
TOTAL GOAL 1 General Fund		\$3,426,213.00	\$3,410,553.00	\$0.00	\$3,410,553.00	0.00%	
Unallocated		\$1,854,637.00					
Budget Check		\$5,280,850.00					

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GOALS / PROGRAM	AGENCIES	BUDGETED FUNDING	COMMITTED FUNDING	EXPENSED	REMAINING BUDGET	% Expensed	Invoice Status
GOAL 2: ALL CHILDREN CAN LEARN WHAT THEY NEED TO BE SUCCESSFUL 001.15.1500-569.83.20							
EARLY LEARNING PROGRAMMING							
Accreditation Academy / Master Class Series	Business Leadership Institute	\$360,000.00	\$360,000.00		\$360,000.00	0.00%	
Accreditation Academy / Master Class Series	Accreditation program supplies						
SUMMER BRIDGE FOR HEAD START	Episcopal Children Services	\$262,820.00	\$262,820.00		\$262,820.00	0.00%	
Childcare Tuition Assistance	Early Learning Coalition	\$650,000.00	\$650,000.00		\$650,000.00	0.00%	
TOTAL GOAL 2 Early Learning Programming		\$1,272,820.00	\$1,272,820.00		\$1,272,820.00		
GOAL 2: ALL CHILDREN CAN LEARN WHAT THEY NEED TO BE SUCCESSFUL 001.15.1500-569.83.20							
	Ashley McClellan DBA The Concrete Rose	\$37,779.00	\$37,779.00		\$37,779.00	0.00%	
	Behavior Bricks	\$167,607.00	\$167,607.00		\$167,607.00	0.00%	
	BOYS & GIRLS CLUBS OF NE FL	\$110,252.00	\$110,252.00		\$110,252.00	0.00%	
	Camp Makerie	\$128,625.00	\$128,625.00		\$128,625.00	0.00%	
	COMMUNITY IMPACT CORPORATION	\$135,616.00	\$135,616.00		\$135,616.00	0.00%	
	DANCE ALIVE	\$7,350.00	\$7,350.00		\$7,350.00	0.00%	
	DEEPER PURPOSE COMMUNITY CHURCH	\$188,999.00	\$188,999.00		\$188,999.00	0.00%	
	Gainesville Area Tennis Association (Aces in Motion)*	\$59,535.00	\$59,535.00		\$59,535.00	0.00%	
	Gainesville Circus Center*	\$26,459.00	\$26,459.00		\$26,459.00	0.00%	
	GIRLS PLACE	\$140,909.00	\$140,909.00		\$140,909.00	0.00%	
	GREATER DUVAL NEIGHBORHOOD ASSOCIATION	\$44,100.00	\$44,100.00		\$44,100.00	0.00%	
	HAGIOS EARLY LEARNING CENTER	\$27,302.00	\$27,302.00		\$27,302.00	0.00%	
	I AM STEM	\$189,042.00	\$189,042.00		\$189,042.00	0.00%	
	IGB EDUCATION CORP	\$110,502.00	\$110,502.00		\$110,502.00	0.00%	
	JUST FOR US EDUCATION	\$125,538.00	\$125,538.00		\$125,538.00	0.00%	
SUMMER CAMP RFP 2025-01 (Year 2 of 3):	Kids Count	\$41,929.00	\$41,929.00		\$41,929.00	0.00%	
	LIMITLESS ADVENTURES	\$53,325.00	\$53,325.00		\$53,325.00	0.00%	
	Mirror Image Leadership Academy	\$65,520.00	\$65,520.00		\$65,520.00	0.00%	
	STAR CENTER CHILDRENS THEATER	\$80,262.00	\$80,262.00		\$80,262.00	0.00%	
	TRAVELING ART CAMP	\$306,543.00	\$306,543.00		\$306,543.00	0.00%	
	UF - CROP	\$36,750.00	\$36,750.00		\$36,750.00	0.00%	
	UF - VET Camp	\$9,187.00	\$9,187.00		\$9,187.00	0.00%	
	Williams Temple	\$8,442.00	\$8,442.00		\$8,442.00	0.00%	
	Incentives						
TOTAL GOAL 2 Summer RFP		\$2,101,573.00	\$2,101,573.00	\$0.00	\$2,101,573.00	0.00%	

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GOALS / PROGRAM	AGENCIES	BUDGETED FUNDING	COMMITTED FUNDING	EXPENSED	REMAINING BUDGET	% Expensed	Invoice Status
GOAL 2: ALL CHILDREN CAN LEARN WHAT THEY NEED TO BE SUCCESSFUL 001.15.1500.569.83.20							
	All Well Health Services	\$4,624.00	\$4,624.00		\$4,624.00	0.00%	
	CE's Underground Kitchen	\$135,518.00	\$135,518.00	\$33,879.00	\$101,639.00	25.00%	
	Crafty Gemini Youth Development	\$78,750.00	\$78,750.00		\$78,750.00	0.00%	
	Cultural Arts Coalition	\$35,173.00	\$35,173.00		\$35,173.00	0.00%	
	DJ Elo Global LLC	\$38,651.00	\$38,651.00		\$38,651.00	0.00%	
	Dream On Purpose	\$18,556.00	\$18,556.00		\$18,556.00	0.00%	
	IGB Education Group	\$25,675.00	\$25,668.00		\$25,668.00	0.00%	
	Infinite Dream Builders Corp	\$14,978.00	\$14,978.00		\$14,978.00	0.00%	
	Lee's Preschool Center	\$92,424.00	\$92,424.00		\$92,424.00	0.00%	
	Motiv8U of North Central Florida Inc.	\$165,375.00	\$165,375.00		\$165,375.00	0.00%	
	Music & Arts Program for Youth Inc.	\$63,374.00	\$63,086.93		\$63,086.93	0.00%	
	Santa Fe College	\$95,770.00	\$95,770.00		\$95,770.00	0.00%	
GOAL 2: ALL CHILDREN CAN LEARN WHAT THEY NEED TO BE SUCCESSFUL 001.15.1500.569.83.20	University of Florida Natural History Museum	\$58,966.00	\$58,966.00		\$58,966.00	0.00%	
		\$827,834.00	\$827,539.93	\$33,879.00	\$793,660.93	0.04%	
	Boys and Girls Club of Alachua County*	\$136,160.00	\$136,160.00		\$136,160.00	0.00%	
	Deeper Purpose Community Church, Inc.*	\$126,749.00	\$126,749.00		\$126,749.00	0.00%	
	Gainesville Area Tennis Association (Aces in Motion)*	\$286,191.00	\$286,157.56		\$286,157.56	0.00%	
	Gainesville Circus Center*	\$156,133.00	\$156,133.00		\$156,133.00	0.00%	
	Girls Place, Inc.*	\$141,047.00	\$141,047.00		\$141,047.00	0.00%	
	Kids Count in Alachua County, Inc.*	\$207,400.00	\$207,400.00		\$207,400.00	0.00%	
	Willie Mae Stokes Community Center, Inc.	\$172,601.00	\$172,601.00		\$172,601.00	0.00%	
		\$1,226,281.00	\$1,226,247.56	\$0.00	\$1,226,247.56	0.00%	
AFTERSCHOOL PROGRAMMING (Year 2 of 2): (RFP 2023-02)							
TOTAL GOAL 2 After School							

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GOALS / PROGRAM	AGENCIES	BUDGETED FUNDING	COMMITTED FUNDING	EXPENSED	REMAINING BUDGET	% Expensed	Invoice Status
GOAL 2: ALL CHILDREN CAN LEARN WHAT THEY NEED TO BE SUCCESSFUL 001.15.1500.569.83.20							
	OTHER PROGRAMS						
Freedom School - Gainesville	SUMMER PROGRAMMING	\$143,574.00	\$143,574.00		\$143,574.00	0.00%	
Freedom School - Hawthorne		\$84,000.00	\$84,000.00		\$84,000.00	0.00%	
DOLLY PARTON IMAGINATION LIBRARY	GAINESVILLE THRIVES	\$63,000.00	\$63,000.00		\$63,000.00	0.00%	
THE BRIDGE COMMUNITY CENTER LITERACY PROGRAM	PEAK LITERACY	\$121,275.00	\$121,275.00		\$121,275.00	0.00%	
3DE Program	JUNIOR ACHIEVEMENT	\$157,500.00	\$157,500.00		\$157,500.00	0.00%	
BIZ TOWN		\$50,000.00	\$50,000.00		\$50,000.00	0.00%	
AMPLIFIED	THE EDUCATION FOUNDATION	\$125,000.00	\$124,999.76		\$124,999.76	0.00%	
TeensWork Alachua	GOODWILL INDUSTRIES OF NORTH FLORIDA	\$992,250.00	\$992,250.00		\$992,250.00	\$0.00	
TOTAL GOAL 2 Other		\$1,736,599.00	\$1,736,598.76	\$0.00	\$1,736,598.76	0.00%	
TOTAL GOAL 2 All General Fund		\$7,165,107.00	\$7,164,779.25	\$33,879.00	\$7,130,900.25	0.00%	
Unallocated	OVERBUDGET	-\$3,468,512.00					
	Budget Check	\$3,696,595.00					
GOAL 3: ALL CHILDREN LIVE IN A SAFE COMMUNITY 001.15.1500.569.83.30							
MENTORING PROGRAMS	Provider engagement, training, and capacity building	\$50,000.00	\$50,000.00	\$0.00	\$50,000.00	0.00%	
GOAL 3: ALL CHILDREN LIVE IN A SAFE COMMUNITY 001.15.1500.569.83.30							
YOUTH SAFETY INITIATIVES	AMI Kids	\$210,000.00	\$210,000.00		\$210,000.00	0.00%	
	City of Gainesville	\$150,000.00	\$150,000.00		\$150,000.00	0.00%	
	Youth Engagement	\$75,000.00	\$75,000.00		\$75,000.00	0.00%	
	Alachua County Sheriff's Office Cops & Burgers	\$60,000.00	\$60,000.00		\$60,000.00	0.00%	
TOTAL GOAL 3		\$545,000.00	\$545,000.00	\$0.00	\$545,000.00	0.00%	
Unallocated		\$511,170.00					
	Budget Check	\$1,056,170.00					

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GOALS / PROGRAM	AGENCIES	BUDGETED FUNDING	COMMITTED FUNDING	EXPENSED	REMAINING BUDGET	% Expensed	Invoice Status
COMMUNITY CAPACITY BUILDING & INNOVATION GRANTS: 001.15.1500.569.83.50							
PROGRAM	AGENCY						
Center for Non-Profit Excellence	Community Foundation	\$200,000.00	\$200,000.00		\$200,000.00	0.00%	
My Side-walk / Philanthropy Hub	Community Foundation	\$23,500.00	\$23,500.00		\$23,500.00	0.00%	
Language Line	Interpreter Services	\$10,000.00	\$10,000.00		\$10,000.00	0.00%	
COMMUNITY CAPACITY BUILDING & INNOVATION GRANTS: 001.15.1500.569.83.50							
YOUTH DEVELOPMENT CAPACITY BUILDING COLLABORATIVE & TRAINING	Multiple Providers						
	Child Advocacy Center	\$1,400.00	\$1,400.00		\$1,400.00	0.00%	
	Florida Afterschool Inc.	\$5,000.00	\$5,000.00		\$5,000.00	0.00%	
	River Phoenix Center for Peace Building	\$10,000.00	\$10,000.00		\$10,000.00	0.00%	
	River Phoenix Center for Peace Building	\$9,200.00	\$9,200.00		\$9,200.00	0.00%	
	Genesis Family Enrichment Center	\$12,000.00	\$12,000.00		\$12,000.00	0.00%	
Unallocated		\$52,400.00			\$52,400.00		
CAPACITY BUILDING COLLABORATIVE & TRAINING TOTAL		\$90,000.00	\$37,600.00	\$0.00	\$90,000.00	41.78%	
PROVIDER MEMBERSHIPS, TRAINING : FINANCE & ADMINISTRATION INFRASTRUCTURE TOTAL	Multiple Providers					0.00%	
		\$210,000.00					
COMMUNITY CAPACITY BUILDING & INNOVATION GRANTS: 001.15.1500.569.83.50							
TOTAL INNOVATION GRANTS		\$200,000.00					
TOTAL CAPACITY BUILDING & INNOVATION GRANTS		\$733,500.00	\$271,100.00	\$0.00	\$733,500.00	0.00%	
Unallocated	OVERBUDGET	-\$205,415.00					
	Budget Check	\$528,085.00					
EMERGENT NEEDS, SPONSORSHIPS and INITIATIVES							
COMMUNITY ENGAGEMENT 001.15.1500.569.83.60							
SPONSORSHIPS	Alachua Childrens Theater - Jungle Book			\$2,500.00			
	Bridge City Community Church - Fall Festival			\$1,000.00			
	Committed Dreams Elite -DAWG Academy Basketball Camp			\$600.00			
	Kool Kids Snacks - Fall Festival Community give back			\$1,000.00			
	Momentum for the Arts - Holiday Show			\$2,500.00			
	Symply Baked - Kid Prenuer Pop up Shop			\$1,500.00			
	United Way			\$1,000.00			
	Just Between Friends - Safe Kids Day			\$2,145.00			
		\$60,000.00	\$0.00	\$12,245.00	\$47,755.00	20.41%	
	TOTAL COMMUNITY ENGAGEMENT						

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EMERGENT NEEDS 001.15.1500.569.83.70							
TOTAL EMERGENT NEEDS		\$100,000.00	\$0.00	\$0.00	\$100,000.00	0.00%	
LITERACY 001.15.1500.569.83.76							
LITERACY INITIATIVES		\$550,000.00					
		\$60,000.00					
TOTAL LITERACY INITIATIVES		\$610,000.00	\$0.00	\$0.00	\$610,000.00	0.00%	
EMERGENCY FOOD DISTRIBUTION 101.15.1500.569.83.95							
EMERGENCY FOOD INITIATIVE	Regional Food Bank of NE Florida	\$0.00	\$125,000.00	\$0.00	\$125,000.00	0.00%	
TOTAL EMERGENCY FOOD INITIATIVES		\$0.00	\$125,000.00	\$0.00	\$0.00	0.00%	
FY25-26 PROGRAM FUNDING GENERAL FUND TOTAL		\$12,639,820.00	\$11,576,432.00	\$46,124.00	\$11,530,308.00	0.0040%	
FY25-26 PROGRAM FUNDING ALL FUNDS							

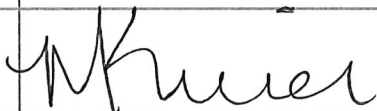
File Attachments for Item:

7. Sponsorship Requests



CHILDREN'S TRUST
OF ALACHUA COUNTY

American Foundation for Suicide Prevention

Request Date:	10/21/2025
Requesting Organization:	American Foundation for Suicide Prevention
Contact Name:	Wendy Thompson
Event Name:	Gainesville Out of the Darkness Walk
Event Date:	November 8, 2025
Event Summary:	The Out of the Darkness is AFSP's signature event to raise awareness about mental health and suicide prevention.
Number of Attendees:	300
Expenses Summary:	Event materials
Requested Amount:	\$1,000
Notes/Comments:	
Approved Amount:	\$1,000
Authorized By:	

File Attachments for Item:

8. December 2025 Executive Director's Report



EXECUTIVE DIRECTOR REPORT

November 1, 2025 - November 30, 2025

SUMMARY

1. Tallahassee Legislative Visits
2. Kudos To The Family Resource Centers - Stepping Up to Support Snap Families
3. 3DE Project at Eastside High School

MEETINGS AND EVENTS FOR PLANNING, COORDINATION, AND COMMUNITY ENGAGEMENT		
DATE	MEETING / EVENT	SUMMARY
November 1, 2025	Fall into Health Event at Library Partnership	E. McCauley tabled and shared resources at the event.
November 1, 2025	Tu Fiesta Festival	ED M. Kiner, E. McCauley, M. Greenwald, and CiviGator Intern A. Wherley attended.
November 3, 2025	High Springs Family Resource Center	ED Kiner, COO K Goldwire, and DOP B. James visited the High Springs Family Resource Center to discuss potential expansion opportunities and review the contracting process with The Children's Trust.
November 5, 2025	Women United Holiday Luncheon	ED M. Kiner, Board Member M. Chance, K. Goldwire, B. James, E. McCauley, M. Greenwald, and N. Odom attended the sponsored event.
November 5, 2025	Tu Fiesta Radio Morning Show and Podcast Taping	Executive Director Kiner participated in a live taping of The Trust Morning Show and also recorded the monthly episode of The Children's Trust Podcast.
November 6, 2025	Partnership for Strong Families New Location Ribbon Cutting	E. McCauley and K. Goldwire attended.
November 6, 2025	Children's Week Planning with the Early Learning Coalition of Alachua County	CTAC staff and ELC staff met to discuss planning for Children's Week.
November 6, 2025	Community Foundation Meeting	CTAC staff met with the Community Foundation staff to discuss the community indicators project, My Sidewalk.
November 7, 2025	Read to Me Informational Meeting	K. Goldwire and E. McCauley met with Fotina Perry and Takeeveia McNeil-Jenkins of Alachua County Sheriff's Office.

November 7, 2025	Bread of The Might	COO K. Goldwire held an emergency call with Patrick to address the SNAP benefit crisis and explore potential support solutions.
November 7, 2025	Fun 4 Gator Kids Glow in the Dark Night	E. McCauley and CiviGator Intern A. Wherley tabled at the sponsored event.
November 7, 2025	Chris Stokes Meeting	CFO Greenwald and ED Kiner met with Bishop Stokes to discuss reimbursement funding opportunities for Afterschool Providers.
November 7, 2025	CTAC sponsored Family Resource Centers Emergency Meeting	CTAC staff met with FRCs, Partnership for Strong Families, and county staff to discuss emergency funding for SNAP recipient food boxes through the Bread of the Mighty.
November 8, 2025	AFSP Out of the Darkness Walk for Suicide Prevention	M. De Zutter tabled at the sponsored event.
November 8, 2025	Just Between Friends Safe Kids Day	E. McCauley tabled at the sponsored event.
November 8, 2025	Fall Festival Community Give Back at Cone Park	CiviGator Intern A. Wherley tabled at sponsored event.
November 12, 2025	3DE Coaching Sessions at Eastside High School	ED M. Kiner, K. Goldwire, M. Greenwald, E. McCauley, N. Odom, and M. De Zutter attended.
November 12, 2025	Alachua County Opioid Taskforce Meeting	ED Kiner attended.
November 13, 2025	Legacy Awards: Celebrating Champions for Children	ED M. Kiner, K. Goldwire, M. Jones, L. Means, E. McCauley, M. Greenwald, and board Chair K. Cornell attended.

November 13, 2025	CDS Family and Behavioral Services 55th Annual Celebration	E. McCauley attended.
November 13, 2025	Dance Alive	ED Kiner, K. Goldwire, and B. James met with the Dance Alive team to discuss future funding opportunities for families and children with special needs.
November 13, 2025	Housing for Children First Monthly Meeting	ED Kiner and E. McCauley attended.
November 15, 2025	Sponsored Event: Symply Baked Kidpreneur Pop-Up	Civigator Intern A. Wherley and ED M. Kiner attended.
November 15, 2025	GEZ Community Fall Festival	E. McCauley and ED M. Kiner attended.
November 17, 2025	CTAC Hosted Enrichment Provider Convening	CTAC staff presented and providers met to discuss their services, future enrichment RFPs, challenges, and successes.
November 17, 2025	Literacy Collaborative Meeting	Collaborative members met to review information from Townhalls and discussed next steps.
November 17, 2025	CareerSource Meeting	ED Kiner met with CareerSource staff to discuss partnership opportunities for youth employment programs such as TeensWork.
November 19, 2025	One Community Family Resource Center	E. McCauley tabled.
November 19, 2025	Early Learning Coalition of Alachua County	COO K. Goldwire attended the ELC of Alachua County Board meeting
November 20, 2025	Hawthorne Chamber Lunch and Quarterly Meeting	E. McCauley attended.
November 20, 2025	Newberry City Manager Meeting	ED Kiner and Dir. of Program Operation, Belita James, met with City Manager Jordan Marlowe to discuss opportunities to partner with the City of Newberry on a Family Resource Center.
November 21, 2025	Safety Net Collaborative Meeting	E. McCauley attended.

November 21, 2025	Tony Jones Meeting	ED Kiner met with Tony Jones to discuss DJJ opportunities, the Pineridge Community, and Baxter's Place.
November 25, 2025	Peer Sharing with CSC Leon	M. Jones and K. Goldwire shared our successes and challenges for the BLI Initiatives with the Leon CSC.

PROGRAMS CALENDAR

November	
November 3, 2025	Parent Network Selection Committee Meeting
November 4, 2025	SAMIS Attendance Demonstration with Kids Hope Alliance
November 4, 2025	TeensWork Alachua Check-in
November 5, 2025	Sponsored Event: Women United Holiday
November 5, 2025	Meeting with the City of Gainesville regarding the Youth Violence Prevention Program
November 6, 2025	FACCT SMG Quarterly Meeting
November 6, 2025	Alachua County Grade Level Reading Campaign
November 6, 2025	FACCT Policy Meeting
November 6, 2025	AMI Kids Performance Measure Review
November 6, 2025	Community Indicator Meeting with Community Foundation
November 8, 2025	CTAC BLI Master Class Session 2- Marketing
November 12, 2025	Virtual Five State Power Sharing Meeting Day 1
November 12, 2025	Help Me Grow Florida Meeting
November 12, 2025	One Voice Advocacy Coalition
November 12-14, 2025	Annual American Evaluation Association Conference
November 13, 2025	Joint Programs' and Fiscal Team Meeting
November 13, 2025	ELC of Alachua County Quality Committee Meeting
November 13, 2025	Parent Network selection committee-finalists
November 13, 2025	Sponsored Event: Legacy Awards—Celebrating Champions for Children
November 13, 2025	Virtual Five State Power Sharing Meeting Day 2
November 14, 2025	Early Educators Workgroup Co-Chair Meeting
November 14, 2025	Thriving Parent Workgroup Co-Chair Meeting

November 14, 2025	Meeting with Business and Leadership Institute for Early Learning
November 14, 2025	NCIT Steering Committee Meeting Day 3
November 14, 2025	Alachua County Sheriff's Office Readers on Duty Internal Program Review
November 17, 2025	Enrichment Provider Convening
November 17, 2025	Meeting with the City of Gainesville regarding the Youth Violence Prevention Program
November 18, 2025	SAMIS S3 Meeting
November 19, 2025	TBR provider training with Genesis
November 19, 2025	FACCT IT Affinity Group
November 19, 2025	3DE Performance Measure Review
November 20, 2025	CTAC and City of Newberry (Family Resource Center Preliminary Discussion)
November 20, 2025	SAMIS Contracts/Grants/Applications Module Workgroup Meeting
November 25, 2025	CTAC and CSC Leon Early Learning Connection Call

INITIATIVES

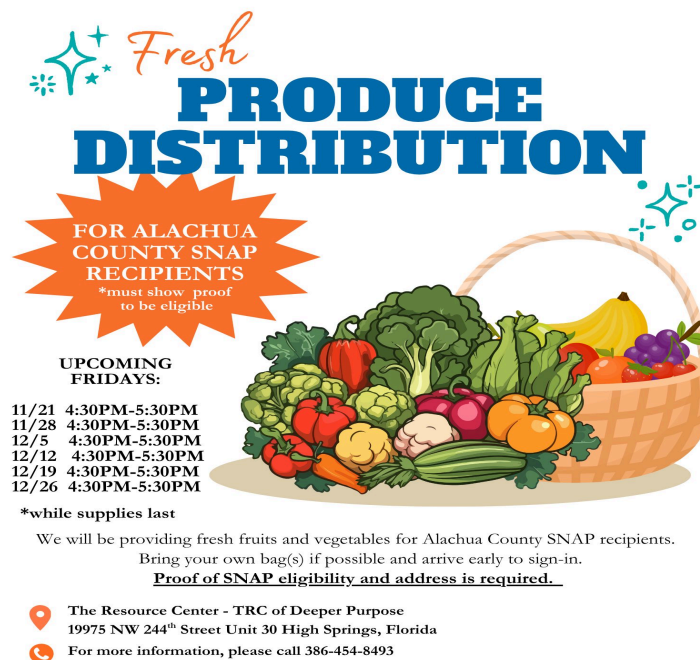
In response to the recent lapse in SNAP benefits, The Children's Trust of Alachua County has allocated \$150,000 to provide immediate relief to affected families. Of this total, \$125,000 is designated for emergency food distribution, while \$25,000 is allocated to enhance Family Supports funding for our Family Resource Center (FRC) partners.

Participating FRC partners include:

- City of Hawthorne
- HARC (Hawthorne Area Resource Center)
- Deeper Purpose
- Pleasant Street Civil Rights and Cultural Arts Center, Inc.
- Partnership for Strong Families, Inc.
- Willie Mae Stokes Community Center, Inc.

These partners will coordinate the distribution of up to 150 medium and/or large food boxes per week, for a period of up to six weeks, or until the emergency needs subsides.

To initiate services, an initial payment of \$20,000 will be disbursed. The Trust will continue to monitor community needs and evaluate whether additional funding is necessary as the situation evolves. A sample flyer from one of the Family Resource Centers can be found below.



Fresh PRODUCE DISTRIBUTION


FOR ALACHUA COUNTY SNAP RECIPIENTS
*must show proof to be eligible


UPCOMING FRIDAYS:

11/21	4:30PM-5:30PM
11/28	4:30PM-5:30PM
12/5	4:30PM-5:30PM
12/12	4:30PM-5:30PM
12/19	4:30PM-5:30PM
12/26	4:30PM-5:30PM

*while supplies last

We will be providing fresh fruits and vegetables for Alachua County SNAP recipients. Bring your own bag(s) if possible and arrive early to sign-in.
Proof of SNAP eligibility and address is required.

 **The Resource Center - TRC of Deeper Purpose**
19975 NW 244th Street Unit 30 High Springs, Florida

 For more information, please call 386-454-8493



PLANNING, RESEARCH, AND EVALUATION

Evaluation Planning, Data Analysis, and Support

- Review and development of performance measures, data collection, and monthly reporting for new and continuing programs.
- Provider meetings/evaluation check-ins with program staff to review results and discuss data collection, and performance measures.
- Initiated TeensWork Alachua Alumni survey to learn about long-term impact.
- Facilitated an Enrichment Provider Convening (11/17) to review evaluation results, discuss accomplishments, collaborate as a network, and plan for how we can enhance our success moving forward in FY2026. The convening was attended by 19 provider staff representing 13 organizations.

Program Evaluation and Reporting

- Analyzing data for all programs funded in FY2025.
- Annual Report features for selected programs.
- Annual report of individuals served by goal and program to goal pathway.
- Presented evaluation results for TeensWork Alachua.
- Developed reports and presentations for: Enrichment Services, Head Start Summer Bridge and Summer Camp programs.

SAMIS Administration & Oversight

- Configuring, customizing, and testing picklists, surveys, features, requirements, and functionality for programs.
- Initiated a trigger to automate enrichment satisfaction surveys and reminders to organizations who've received services.
- Explore and develop specifications for data imports.
- Design, implement custom data entry for new programs.
- Attended SAMIS Collaborative and Demonstration meetings.

Planning, Collaboration, and Professional Development

- Attended American Evaluation Association Conference in Kansas City, MO
- Met with Community Foundation to discuss Community Indicators and MySidewalk Platform on 11/6/2025.

FINANCE AND ADMINISTRATION

Reports and Addendums

- FY 2026 Budget Report (October)
- FY 2026 Checks and Expenditures Report (October)
- FY 2026 Programmatic Awards and Expenditures Report (October)

****Please see “Annotations to Financial Statements” that accompanies Budget Report for detailed analysis*

COMMUNICATIONS

Social Media - Key Points

- Gained **45** net followers on Facebook and **25** followers on Instagram.
- We amassed **18.4K (89% increase)** views on Facebook and **3.4K** views on Instagram in the **past 30 days**.
- The most viewed content on our Facebook were:
 - Our post about our Enrichment provider convening (**1527 views**)
 - Our promotion post about The Parenting Playbook Fall issue (**1452 views**)
 - Our Florida Afterschool conference recap (**3.3K views**)
- The most viewed content on our Instagram were:
 - Our post recapping the Florida Afterschool conference (**334 Views**)
 - Our Post featuring the Center for Nonprofit Excellence on the Tu Fiesta morning show (**366 Views**)

In the News

<https://www.mainstreetdailynews.com/education/citizens-of-the-month/october-2025-citizens-of-the-month>

<https://www.mainstreetdailynews.com/news/childrens-trust-alachua-county-reviews-strategic-plan>

<https://www.mainstreetdailynews.com/education/lights-on-afterschool-2025-2>

BOARD MOTIONS AND REQUESTS

DATE	MOTION / REQUEST	STATUS
8.12.2024	Member Chance mentioned that programmatic dashboards showing awarded amounts and actual invoiced/funded amounts for each program area would be helpful and useful for staff to create or distribute.	Delegated to Incoming Director of Mktg
3.10.2025	Member Chance suggested checking with other CSC's and considering listing funded organizations under priorities on the website for accountability.	
9.9.2024	Chair Pinkoson requested to have a discussion for future RFPs about the maximum amount of funding a provider can request of the total allocation.	Embedded in the Strategic Plan Review and Update
11.4.2024	The Board requested a joint meeting with the Alachua County Library Board.	Meeting date TBD early 2026 per discussion with Lib. Dir and CTAC ED
3.10.2025	Dr. Labarta requested a follow-up to the community needs listing.	Scheduling In progress
11.10.2025	Member Pinkoson moved to: Refer to staff the family eviction issue and to bring back to the Board after the new year possible recommendations to refer to the BoCC and Family Resource Centers. Ask the chair to bring to the BoCC the Trust's concern of family evictions and to potentially put a placeholder to fund any Trust recommendations.	In progress
11.10.2025	Dr. Labarta asked staff to bring back what the cost/per child would be if there was another funding source or funder for TeensWork Alachua that could partner with CTAC so more teens can participate in the program.	Completed - FYI section of December packet

SUCCESS STORIES

Success Story - PSF - FRC/CN/HMG | One of our HMG Outreach/Care Coordinators initially met with a parent to discuss appropriate milestones for one of her children, specifically related to language/communication, gross motor skills, fine motor skills, and social/emotional development. The mother was also provided with HMG Alachua materials (e.g., developmental wheel, social/emotional booklet, rack card) so she could work with her child at home. At a later date, the mother reached out to seek assistance after leaving a domestic violence situation. At the time, she was staying in a shelter with her four children, including an infant. She urgently needed essentials such as baby formula, a stroller, and diapers. We connected her with one of our Family Resource Centers to receive these supplies and provided information about an alternate shelter option more appropriate for families. We also helped her connect with Career Source for employment resources. These supports gave the mother some stability and provided hope during a difficult time. She has since been able to move back to her own home.

Success Story - PSF - FRC/CN/HMG | When one of our CRNs first met with a patron, she was in crisis and needed urgent support for herself and her children. After initial assistance, the patron continued to face ongoing challenges, including relocation, a personal tragedy, unemployment, and housing instability. The CRN helped connect the patron with some existing community resources. At a recent check-in, the patron had completed a program at Santa Fe College, secured stable housing, and started working at a local business. The patron also shared that she had left an unhealthy relationship and felt emotionally stronger and better able to provide for her family.

Success Story - PEAK Literacy | Supporting Foster Youth Through Advocacy and Literacy

PEAK Literacy collaborated with the Guardian ad Litem program to support foster youth in accessing academic resources. One ninth-grade student reading significantly below grade level benefited from guidance on navigating the school system. The guardian shared, “I would be so lost in all this without your direction.”

Success Story - PEAK Literacy | Transformative Growth Through Consistent Tutoring

A sixth-grade student improved her reading level from 1.9 to 5.5 within one year. Her standardized test scores reflect gains in both reading and math, now within a few points of grade-level benchmarks. Her mother expressed deep gratitude for the support and guidance provided by PEAK Literacy.

Success Story - PEAK Literacy | Empowering English Language Learners to Thrive

Two siblings who joined as English Language Learners made remarkable progress. The younger sibling advanced from 1.2 to 2.8, and the older sibling from 3.1 to 5.6. Both graduated from the program reading above grade level.

Success Story - Enrichment Programming - Florida Museum of Natural History | | In our current Early Explorers series, “Prehistoric Life,” we have had the great opportunity to teach our young students all about fossils at Head Starts. We have found that many children have never heard of fossils before and could not give a clear description as to what they could possibly be. Throughout our series, we allow students to touch, examine, and play with fossils so that they can grow more familiar with

the subject. We enhance their critical thinking skills by asking them to identify animal trackways and the appropriate tools a scientist would use to dig for fossils, as well as by having them match fossils to their prehistoric counterparts.

With hands-on engagement at the forefront, these children end their weeks with us with a heightened understanding of a scientific topic that they will more than likely encounter at school in the years to come. They understand what fossils are, what they look like, and how they are retrieved. These successes contribute heavily to their academic trajectory and lay the groundwork for further curiosity and interest.

Success Story - TeensWork Alachua | Students Earn Florida Ready to Work Certificates

Each of the 40 students participating in the TeensWork Alachua Fall Civic Leadership program successfully passed the State of Florida, *MyFlorida Ready to Work Assessment* and earned their official certificates.

This outstanding accomplishment reflects the dedication and hard work of the TWA Job Coaches who provided tremendous support to each participant as they strengthened key employability skills through the program's training modules. Students completed lessons in areas such as communication, critical thinking & problem-solving, teamwork, and professionalism — all designed to prepare them for real-world success in today's workforce.

We are proud of this accomplishment and the students' commitment to growth and achievement!

Success Story - Junior Achievement 3DE Program at Eastside HS. | Student Earns Internship

An Eastside High School sophomore student impressed the judges during his portion of his presentation at the recent case study challenge presentation. In fact, so impressed was case Vystar Credit Union President David Bulley that he offered the student a mentorship opportunity. Case Study judge and Vystar Business Development Leader, Cindy Ann Michel, said the student did so well that he could be offered a job at Vystar upon graduating.

File Attachments for Item:

9. Election of 2026 Officers

1.25 Board Chair's Role

The Board Chair, a specially empowered member of the Board, assures the integrity of the Board's process and, secondarily, occasionally represents the Board to outside parties.

- A. The assigned result of the Chair's job is that the Board behaves consistently with its own rules and those legitimately imposed upon it from outside the organization.
 1. Meeting discussion content will be only those issues which, according to Board policy, clearly belong to the Board to decide or to monitor.
 2. Information that is for neither monitoring performance nor Board decisions will be avoided or minimized and always noted as much.
 3. Deliberation will be fair, open, and thorough, but also timely, orderly, and kept to the point.
- B. The authority of the Chair consists in making decisions that will fall within topics covered by the Board policies on Governance Process and Board-Management Delegation, with the exception of (a) employment or termination of an Executive Director and (b) where the Board specifically delegates portions of this authority to others. The Chair is authorized to use any reasonable interpretation of the provisions in these policies.
 1. The Chair is empowered to chair Board meetings with all the commonly accepted power of the position, such as ruling, and recognizing.
 2. The Chair has no authority to make decisions about policies created by the Board within the Trust's Goals and Strategies and Executive Limitations policy areas. Therefore, except as expressly provided by Board action or in the policies or the employee handbook the Chair has no authority to supervise or direct the Executive Director.
 3. The Chair may represent the Board to outside parties in announcing Board-stated positions and in stating Chair decision and interpretations within the area delegated to that role.
 4. The Chair may delegate this authority, but remains accountable for its use.
 5. The Chair will also be a member of the Executive Committee, which also includes but is not limited, to the Vice Chair and Treasurer.
 6. The Chair represents the Board and the Trust at public events, advocating for our mission, reporting on goals and accomplishments, thereby promoting the Trust in the Community.
 7. The Chair shall be responsible for approving leave requests of the Executive Director.
 8. Should an allegation be made regarding the conduct of the Executive Director which, if supported by evidence, would constitute a violation of the law, a policy of the Board, or the Employee Handbook, the Chair may, after consultation with Board Counsel and Human Relations suspend the Executive Director with pay pending an investigation if warranted and further action by the Board. Any such suspension shall be immediately reported to the Board.

HISTORY

Adopted by Res. [2022-01](#) on 1/10/2022

Amended by Res. [2022-15](#) on 9/26/2022

1.26 Board Vice Chair's Role

The Board Vice-Chair serves as an officer of the Board and assists the Chair in ensuring that the Board operates in accordance with applicable bylaws and policy governance responsibilities.

- A. The Vice Chair shall assist and support the Board Chair in accomplishing their tasks by
 - 1. The Vice Chair assists to provide leadership to the Board;
 - 2. Ensures that the Board complies with applicable bylaws and conducts Board business effectively and efficiently in the absence of the Chair.
- B. The Board Vice Chair serves on the Board Committees specified in the bylaws and in this role will
 - 1. Preside at all meetings of the Board and at all meetings of the Executive Committee in the absence of the Chairperson;
 - 2. Is a member of the Executive Committee;
- C. The Board Vice Chair will be an acting Board Chair designate in the absence or the Chairperson
 - 1. The Vice Chair shall perform all the duties and carry out all responsibilities of the Chair with full authority during their continued absence.
 - 2. The Vice Chair may represent the Board to outside parties.

HISTORY

Adopted by Res. [2022-01](#) on 1/10/2022

1.27 Board Treasurer's Role

The Treasurer shall:

- A. Preside over the Trust Budget Planning Committee.
- B. Serve as a member of the Executive Committee.
- C. Preside at all meetings of the Trust in the absence of the Chair and Vice-Chair.

HISTORY

Adopted by Res. [2022-01](#) on 1/10/2022

File Attachments for Item:

10. Head Start Summer Bridge – Evaluation Results

**Item:**

Head Start Summer Bridge – Evaluation Results (Bonnie Wagner)

Requested Action:

The Board is asked to receive information.

Background:

The Children's Trust began funding Head Start Summer Bridge in 2023 to keep preschool age children in continued care and learning during the summer when program sites would ordinarily not operate. Head Start Summer Bridge allows children to maintain consistent care routines and have learning opportunities over the summer to promote readiness for kindergarten and avoid summer slide. The program recently completed its third year.

In summer 2025, 94 children ages 3 to 5 years old were served in five program sites across Alachua County. Children were able to receive a variety of educational programming and learning experiences. Children attended an average of 25.5 days. Most parents planned for their child to attend all days offered. Relative to their anticipated attendance, on average, children attended 75% of expected days. Parents report high levels of satisfaction across program areas. In particular, parents noted they appreciate the teachers, educational and socialization opportunities the program afforded their children.

Parents acknowledge benefits derived from their child's program experience that include keeping their routine consistent, receiving quality educational experiences, and learning more because they were part of the program. The Teaching Strategies GOLD is an ongoing observational system for assessing skill development from birth to kindergarten and is used across all Head Start locations. Data from the Teaching Strategies GOLD demonstrated that Summer Bridge children on average made learning gains in all domains (i.e., literacy, math, cognitive, language, physical, and social-emotional). Head Start children who did not participate in Summer Bridge experienced less average score growth in the literacy domain compared to the Summer Bridge children and average learning losses in the other five domains in their spring to fall assessments.

Attachments:

Board Presentation – Head Start Summer Bridge – Evaluation Results on 12-8-2025

Programmatic Impact:

Head Start Summer Bridge supports the following Trust goal:

Goal 2: All children and youth learn what they need to be successful.

Fiscal Impact:

FY2025 Budget:

Head Start Summer Bridge – \$250,304.34

Recommendation:

Receive the information.



CHILDREN'S TRUST

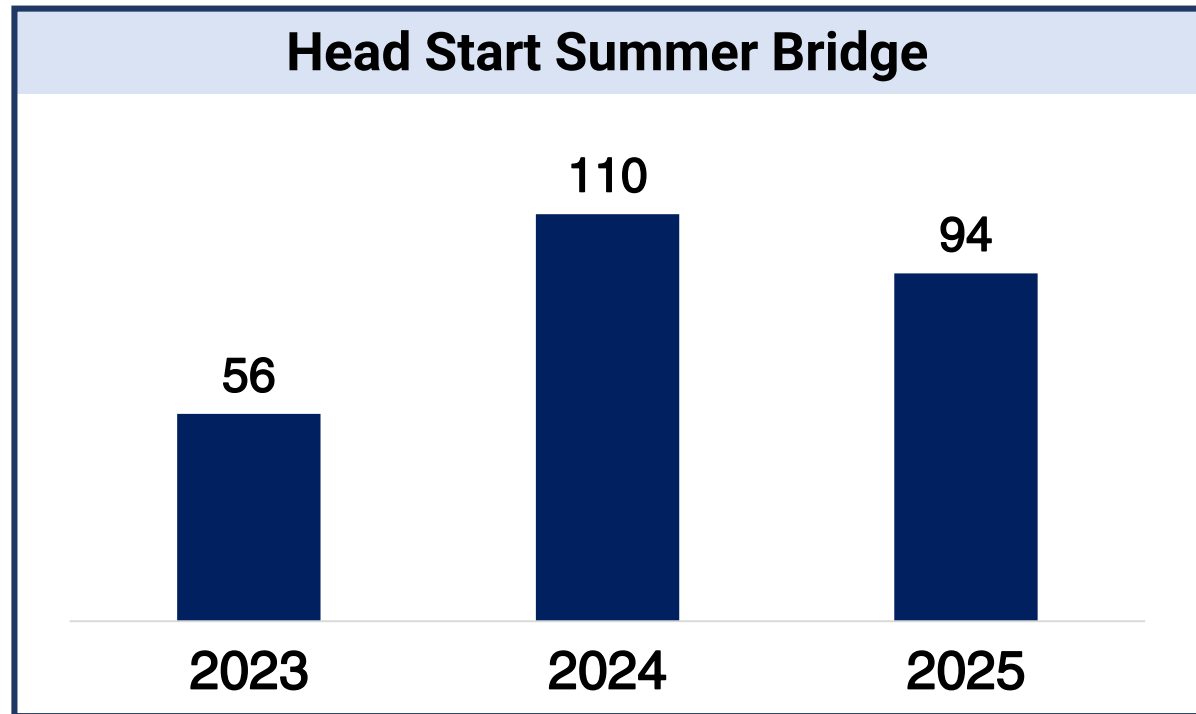
OF ALACHUA COUNTY

Head Start Summer Bridge Year 3 – Evaluation Results

Children Served



Children served with funding from Children's Trust of Alachua County:



- In Year 2, the budget was increased to serve more children, and an additional site was added.

Program Enhancements

Year 2

- Program Manager hired
- Offered Extended Day
- Added to Learning Plan

Year 3

- Included ECS4Kids directly operated Centers and ECS4 Kids Teachers
- Enhanced Learning Plan
- Added additional Take Home Learning Materials and Resources for Teachers
- Built in Teacher Planning days

ALACHUA HEAD START
Summer Bridge Program

HIGHLIGHTS

- Engaging curriculum
- Qualified educators
- Social and emotional development
- Nutritious meals
- Family involvement

LOCATIONS

- Building Dreams
- Martin Rochelle
- Hawthorne
- Gainesville
- I Rise Performing Kids Academy

PROGRAM DETAILS

- Dates: June 2nd - July 25th
- Time: 8 AM - 3 PM
- Age Group: 3 - 5
- Before and After Care available at every location except Hawthorne





FOR MORE INFORMATION AND TO REQUEST ENROLLMENT FORMS

Shaquerria Campbell
Project Manager

904.479.6395
shaquerria.campbell@ecs4kids.org

Forms due Date: May 1, 2025



CHILDREN'S TRUST
OF ALACHUA COUNTY



Educational & Learning Experiences

Literacy-Rich Environment

Twice daily
read aloud

Set of books
provided to each
classroom

Writing centers
provided to each
classroom

Hatch Ignite

30 min per week
per child of
adaptive digital
learning

Daily
instructional
small groups
using curricular
experiences

Social-Emotional Curriculum

SE curriculum
lesson plan with
planned
activities, rituals
& routines

AI's Pals Kits &
classroom
subscriptions to
the digital
curriculum

Hands-on STEAM Activities

2 visit per
classroom
-Cade Museum
-Science Bus

STEAM
classroom kits &
activities by
classroom
teacher

At-Home Learning

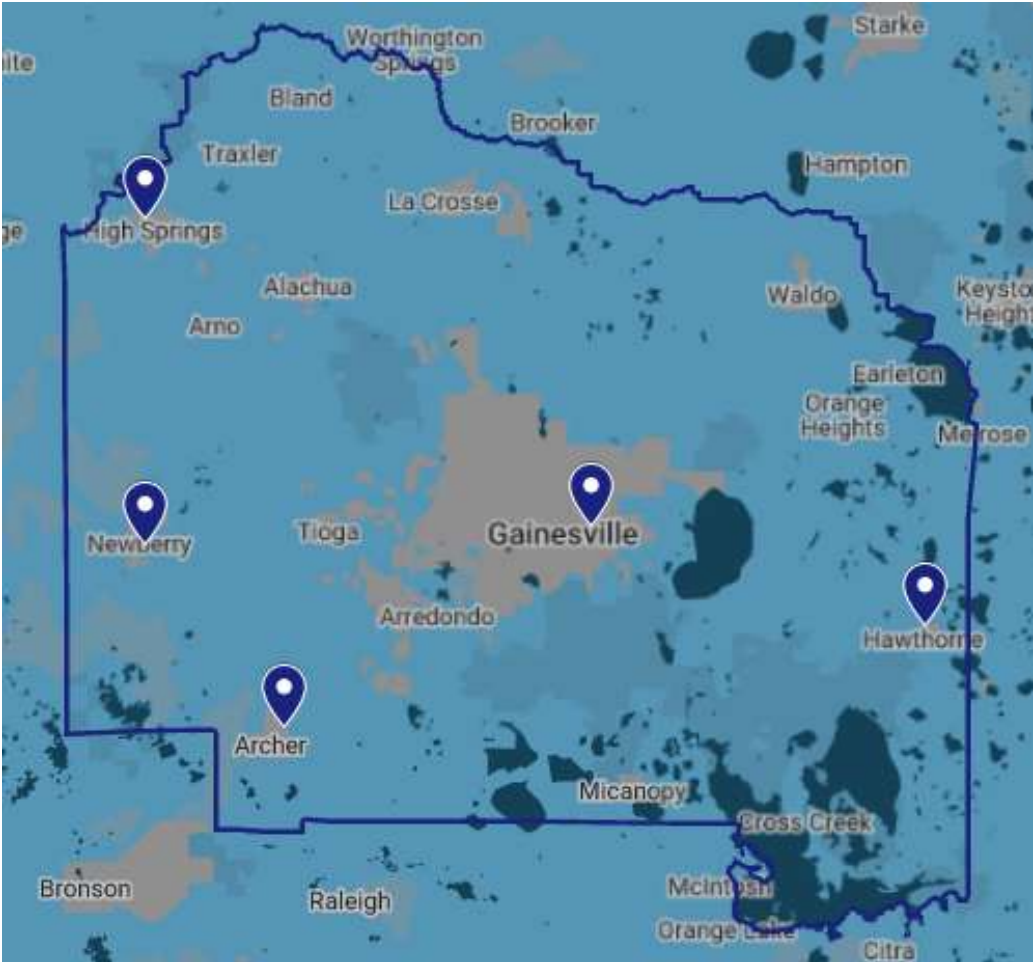
Hatch Ignite app
syncs to school
account

Weekly take-
home book with
family
involvement
activities

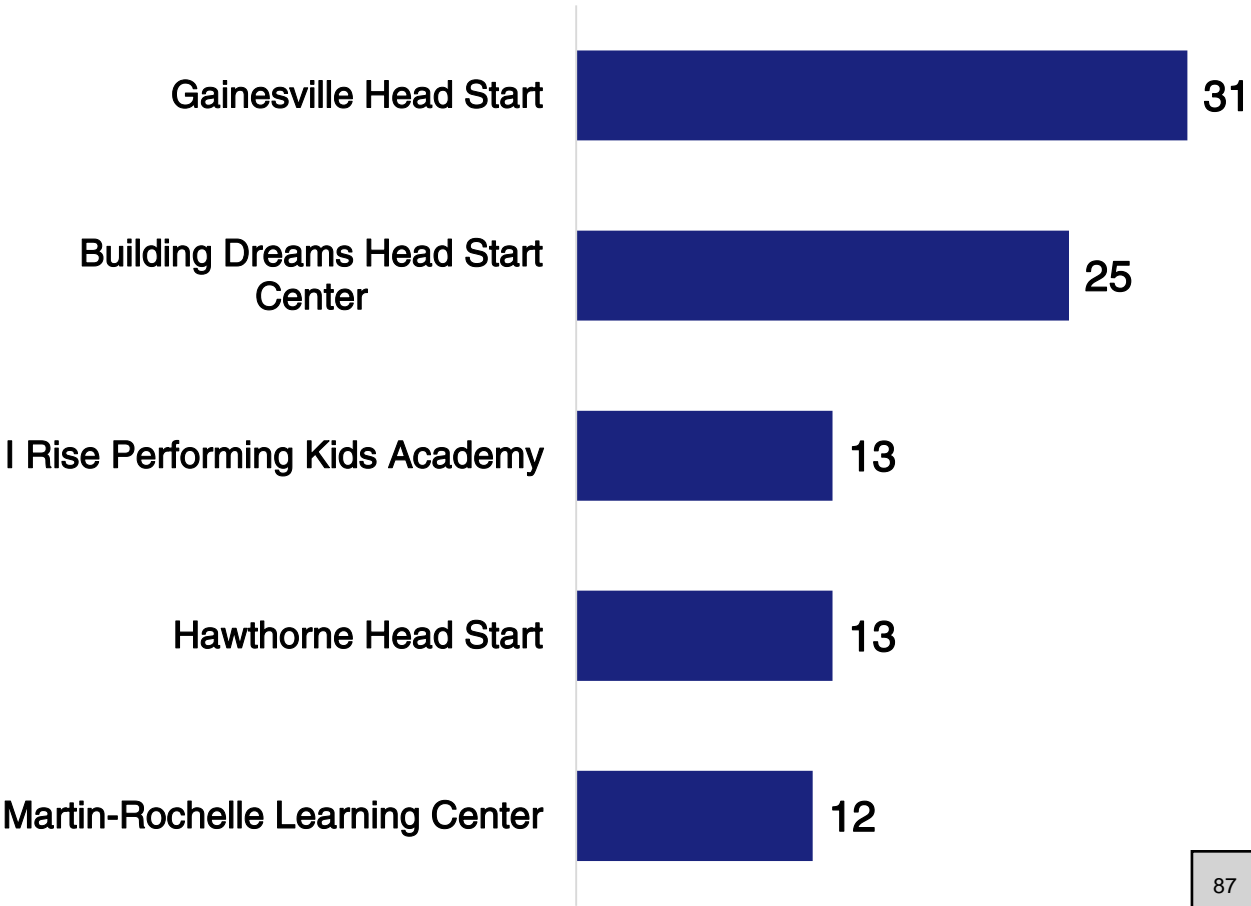
Service Locations



Head Start Locations



Children served by Head Start Location

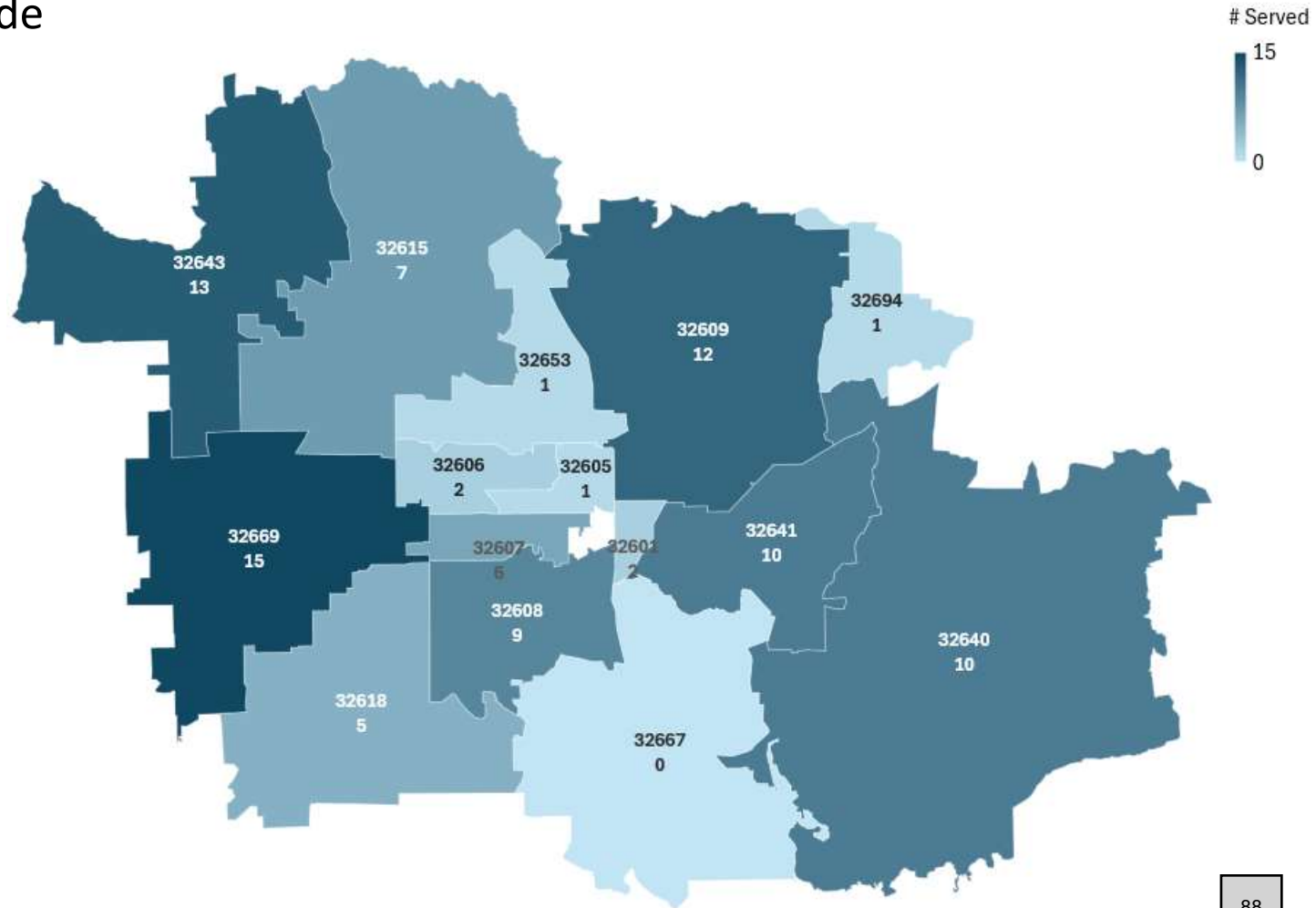


Who are Children Served?



Children Served by Residence City and ZIP Code

City and ZIP code	Count (%)
Gainesville	43 (46%)
32609	12
32641	10
32608	9
32607	6
32606	2
32601	2
32605	1
32653	1
Newberry (32669)	15 (16%)
High Springs (32643)	13 (14%)
Hawthorne (32640)	10 (11%)
Alachua (32615)	7 (7%)
Archer (32618)	5 (5%)
Waldo (32694)	1 (1%)



Who are Children Served?



Children
enrolled in
Head Start

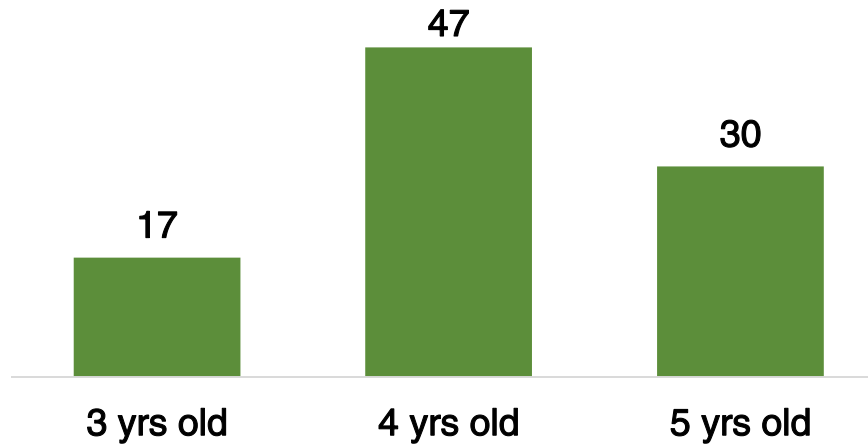


Head Start Eligibility:

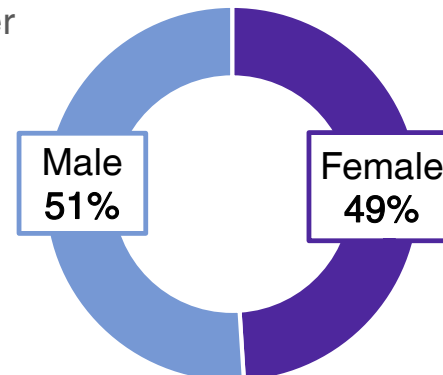
- Family income below federal poverty guidelines
- Receiving public assistance (SNAP, TANF, and SSI)
- Experiencing homelessness
- Children in foster care

The average age of children served is **4.6**

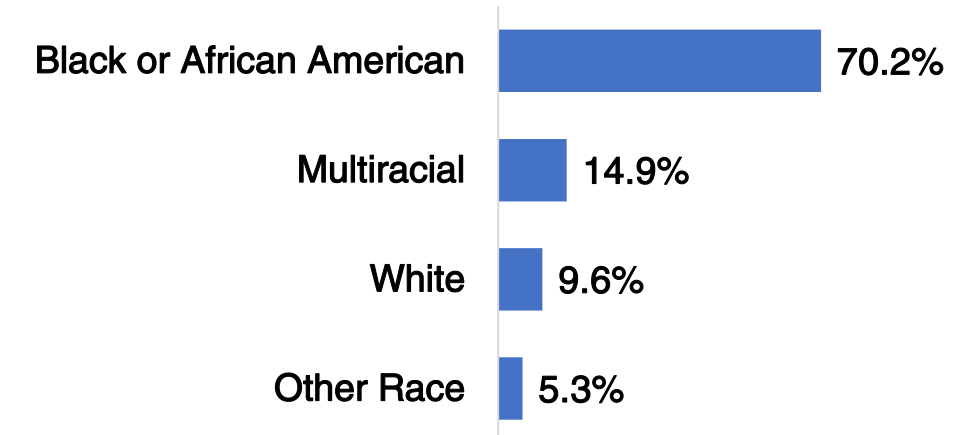
Age at Enrollment



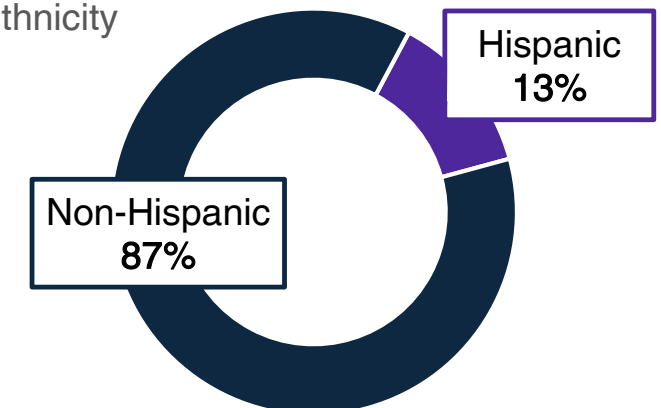
Gender



Race



Ethnicity



How much programming was received?



All Head Start Summer Bridge sites offered **34 days** of programming.

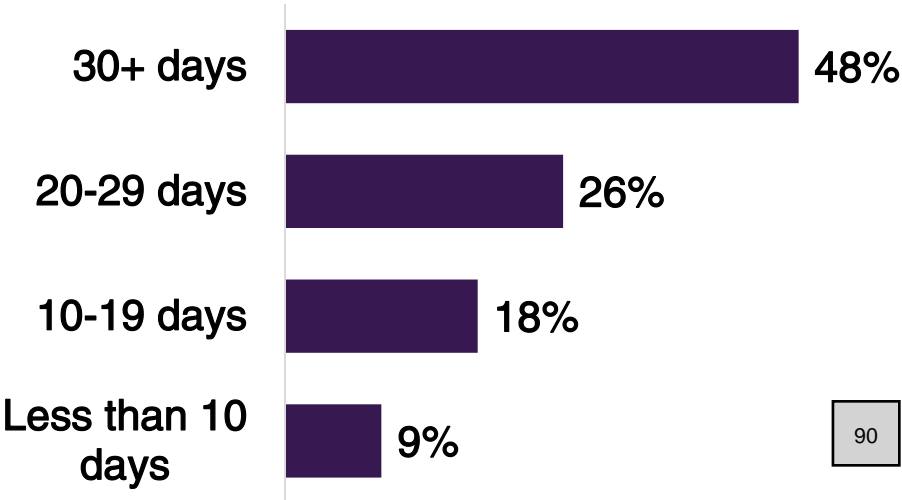
Children attended an average of **25.5 days** with **73%** of children attending for **20+ days**. Most parents planned for their child to attend all days offered. Relative to their anticipated attendance, on average, **children attended 75% of the expected days**.



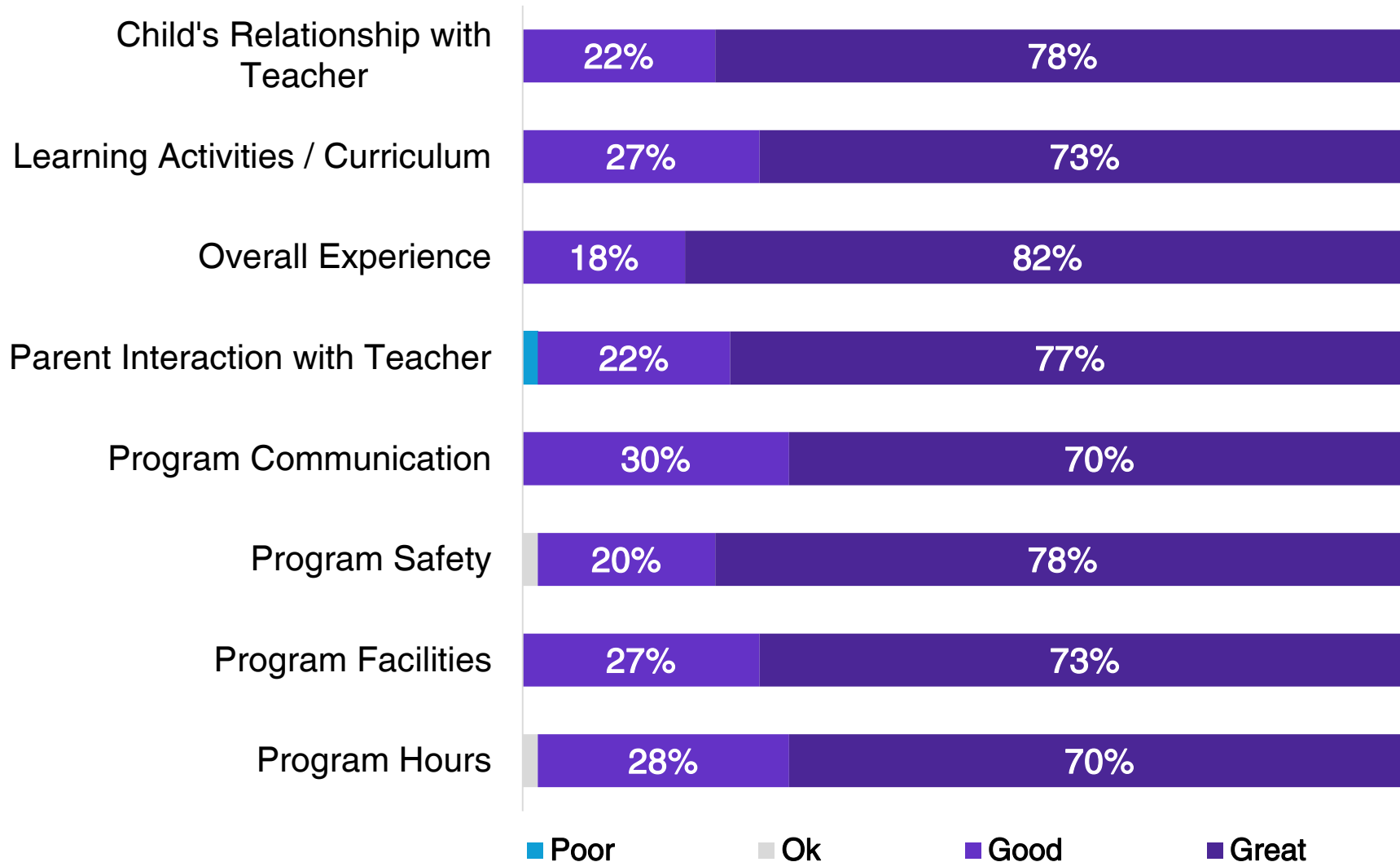
Average Child Attendance and Program Days by Site

Provider Site	Average Participation	Average Child Attendance	Program Days Offered
I Rise Center	90.3%	30.7	34
Gainesville HS	83.8%	28.5	34
Building Dreams	77.4%	26.3	34
Martin-Rochelle	56.1%	19.1	34
Hawthorne HS	52.2%	17.3	34
All Sites	75.1%	25.5 days	170 days

Child Attendance Grouped by Days



Nearly all parents surveyed were highly satisfied with the program.



Liked Best:

- Teachers
- Friends
- Learning
- Educational Materials

“They had fun while learning.”

“The staff are great!”

“The teachers. They're so nice and my child loves them.”

“We love getting the books and doing the activities that goes along with the stories.”

“I love how they always give feedback on my children's progress.”

Parents acknowledge program quality and several key benefits via survey responses.



My child **enjoys attending** this program.



My child is **learning more** because we were part of the program.



This program provides a lot of **quality educational experiences** for my child.



The summer program helped keep my child's **routine consistent**.



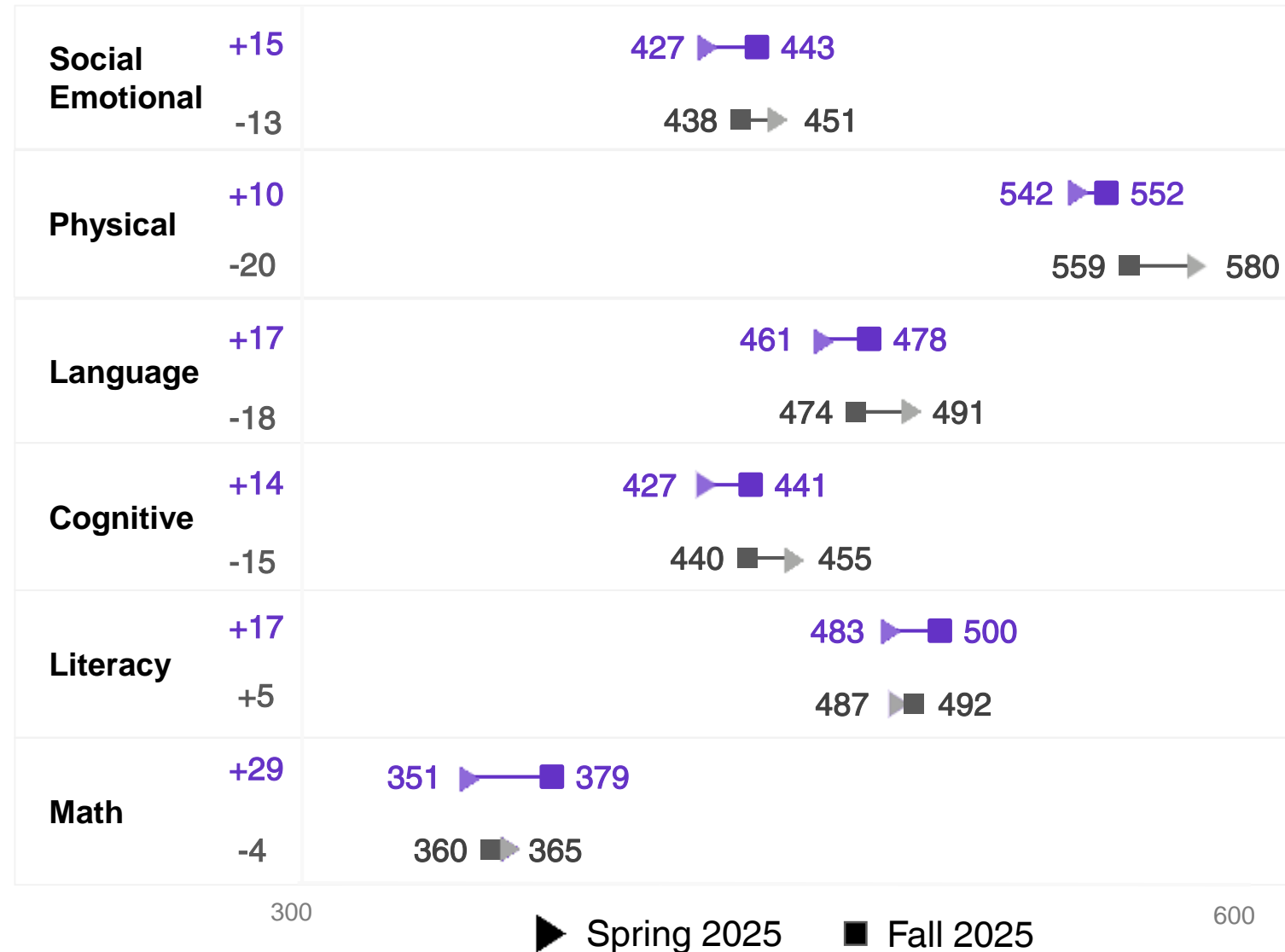


Teaching Strategies GOLD Results



Summer Bridge children's learning gains outpaced non-participants.

Item 10.



Summer Bridge participants (n=29)

Alachua County Head Start participants not enrolled in Summer Bridge (n=31)

Performance Measures



How Much?

Measure	Target	Actual
Children Served	90	94
Program Days	170	170

How Well?

Measure	Target	Actual
Children Attend as Anticipated	75%	75%
Child Enjoys Attending	90%	100%
Satisfied with Communication	85%	100%
Satisfied with Overall Experience	90%	100%

Better Off?

Measure		Target	Actual
Satisfied with Learning Activities		90%	100%
Child is Learning More (parent report)		90%	98%
Children's learning gains outpace comparison group	Literacy	+5	+17
	Math	-4	+29
	Cognitive	-15	+14
	Language	-18	+17
	Physical	-20	+10
	Social-Emotional	-13	+15



Item 10.

CHILDREN'S TRUST
OF ALACHUA COUNTY

File Attachments for Item:

11. Early Childhood Learning Collaborative

**Item:**

Early Childhood Learning Collaborative

Requested Action:

The Board is asked to receive this update.

Background:

Previously called the Early Childhood Learning Network, the Early Childhood Learning Collaborative was established in 2023 by the Children's Trust of Alachua County. It was created in response to moving the current early childhood learning initiative into a quality improvement system. It was also intended to rename the quarterly local meetings established by early childhood community leaders in partnership with the Children's Movement of Florida.

. In March 2023, the Trust staff were also tasked by the Board to:

- Convene local Early Learning Experts/Leadership from Baby Gator and Santa Fe Little School to create a network of collaboration and community transformation as well as understand their federal mandate to create a system of learning for other childcare systems.

The meeting was held in 2023 and all early learning businesses and experts in Alachua County were invited to attend. The feedback from this gathering was wrapped into the strategic planning activities.

Update:

Using the [Florida's Early Learning Roadmap](#) as a guide, the Alachua County Early Childhood Learning Collaborative meet in June 2025 to create a local strategy to implement the roadmap in Alachua County across three areas:

Thrive Parents

- Workgroup Leaders- Yolanda Hagley and Stacey Williams
- Workgroup Planning - November 14, December 3, December 16
- Workgroup Meeting- Tentatively scheduled for January 7
- The next meeting is structuring application and selection process for caregiver workgroup participation, reviewing and recommending stipend criteria, reviewing

recommendations from roadmap to determine best path, creating agenda for kickoff meeting, and establishing meeting timeline.

Early Learning Educator Workforce and Supports

- Workgroup Leaders- Elizabeth Woods, Russell Scoates, and Arlene Lambert
- Workgroup Planning- November 14, December 2, December 16
- Workgroup Meeting- Tentatively scheduled for January 14
- The next meeting will be finalizing the roadmap recommendations, determining meeting cadence and timeline, and creating agenda for the next meeting.

System Coordination and Resources

- Workgroup Leaders- Bonnie Bowman, Terri Robinson, and Dorothy Thomas
- Workgroup Planning – August 21, September 4, September 26
- Workgroup Meeting-
 - October 7- Collaborative Learning Session- Special Needs and Early Intervention Resources
 - Registered 40
 - Attended 27
 - Purpose: To learn more about the early intervention and special need resources available in the county and outside of the county. Organizations were invited to:
 1. Walk us through what they do, how they do it, who carries it out, and how it's funded? How do they sustain this work financially?
 2. What services do they provide, and how are they delivered?
 3. Who implements these supports, and how are they funded?
 4. How do the services include children who are not part of School Readiness or VPK programs?
 5. How does their work connect with support for families and childcare professionals?
 - Most Valuable Take Aways
 - Connections
 - Innovative solutions to expand the role of the teacher, expand the capacity of our early learning providers, and drive lasting impact for the evolving needs of the child
 - It was valuable to hear about pressing concerns for providers in our community.

- I received the name of a resource for kids who have yet to be diagnosed with a disability
 - The different resources available
 - Program and family needs are greater than community ability to respond. But decision makers and funders have gathered with potential to begin to strategically address some needs.
 - The fact that our community is building a solid network for providers to share
 - I was grateful to hear directly from the people who are out in the community where the needs and gaps exist.
 - Extended explanation of the CARD services
 - Excited about the opportunity to gain knowledge to better serve our community
 - Learning about resources.
 - Issues we have in common and potential solutions
 - Collaboration and resources
 - I love the information shared by Early Steps and CARD. Great resources.
 - Russell Scoates is a resource for how to serve children with special needs and their families. Help Me Grow is a service that connects children with resources.
- October 21 - System Coordination & Resource Workgroup - Learning Session Action Planning Meeting
 - Registered 40
 - Attended 32
 - Purpose: To move from identifying gaps and wish list ideas to defining actionable strategies that improve systems of care for children with special needs in Alachua County. The meeting included 3 breakout sessions:
 - On-site and Mobile Intervention Services
 - Professional Development and Provider Support
 - Family Navigation and Integrated Intake System
 - Most Valuable Take-Aways
 - Collaborations of many resources
 - Partnership, planning, and execution
 - We collectively know what is needed - now we must figure out how to get the ball rolling (and the funding in place!)
 - I want to help lead the charge in securing an OSEP grant
 - Increasing in person training
 - Progress and action plans are happening now
 - A coordinator/facilitator is needed for accountability and logistics

- Importance of non-virtual, in-person training
- Importance of mental health support for children, families, and staff
- Learning more about community partners
- Coordinating resources and organizing some of the actionable ideas
- The group recommended:
 - Dual model of training educators while also providing services
 - Lean on Help Me Grow Alachua for system enhancements
 - Explore OT/ST equal access centers for support
 - Creating a framework for support
 - Learn more about the federal grant through Anita Zucker Center
- November 4- Check In meeting- Cancelled
- December 2- Action Step-Follow-up meeting with Anita Zucker Center
 - Purpose: Follow-up discussion from the Special Need and Early Intervention Resource Meeting regarding federal grants funding discussion and discussing the framework for implementing direct services in childcare environments.
- December 3- Tentative Introduction and Learning Meeting with Sunrise Children's Services and Alachua County Early Learning Centers
 - Purpose: A few Early Learning centers are interested in piloting by creating classrooms and business models that focus on serving children with cognitive and developmental disabilities. This center located in Hillsborough County has a model and framework for it.
- Next steps and meetings:
 - Schedule a meeting for the planning leaders and larger workgroup
 - Wrap up roadmap recommendations for early intervention and special needs in 1 to 2 additional meetings
 - Determine next steps
- **Community Conversation on Childcare**

In partnership with the Greater Gainesville Chamber of Commerce and the Business and Leadership Institute for Early Learning, the Alachua County Community Conversation Investing in Infrastructure: The Child Care Economy was held on October 9th. The meeting explored solutions to one of our region's most pressing issues:

 - Childcare access, affordability, and quality
 - Working families need support to thrive
 - Childcare is a workforce and economic development

Next steps include:

- Hosting a conversation twice a fiscal year
- Follow-up breakout sessions based on panel discussion
- Establish a local Early Learning Impact Initiative

Upcoming Dates

Florida's All In For Early Learning Day, January 26 (statewide)

- Florida's All in for Early Learning Day is held each year on the fourth Monday in January, and shines a spotlight on children, families, and the early learning field. Together, we can build awareness and inspire action across our state.

Programmatic Impact:

Goal 1- Children and youth are healthy and have nurturing caregivers and relationships.

Goal 2- Children and youth can learn what they need to be successful.

Fiscal Impact:

N/A

Recommendation:

Receive the information

File Attachments for Item:

12. Emergency Food Initiative Update

**Item:**

Emergency Food Initiative Update

Requested Action:

The Board is asked to receive update.

Background:

The Children's Trust of Alachua County has allocated \$150,000 to support Alachua County families impacted by the recent lapse in SNAP benefits. Of this amount, \$125,000 has been designated for emergency food distribution, and \$25,000 has been reserved for additional Family Supports funding for Family Resource Center partners.

Food Distribution Support

Bread of the Mighty can receive up to \$125,000 to supply CTAC Family Resource Center partners—including the City of Hawthorne; HARC (Hawthorne Area Resource Center); Deeper Purpose; Pleasant Street Civil Rights and Cultural Arts Center, Inc.; Partnership for Strong Families, Inc.; and Willie Mae Stokes Community Center, Inc.—with up to 150 large and/or medium food boxes per week for up to six weeks or until the emergency need concludes.

An initial payment of \$20,000 will be issued to begin services. Following this payment, the Trust will assess ongoing need to determine whether additional funding is warranted.

This initiative has been launched, as evidenced by the fully executed contract.

Additional Family Supports Funding

An additional \$25,000 has been set aside to allow Family Resource Center partners to request supplemental funds for the following approved Family Supports categories:

1. **Emergency Needs:** Financial assistance for participating families to address urgent, documented needs such as rent or utilities. Payments are made directly to vendors.
2. **Concrete Supports:** Immediate, tangible resources including food, clothing, hygiene items, baby supplies (e.g., diapers, car seats, specialized formula), and safe sleeping options for participating families.
3. **Employment/Education Needs:** Costs related to improving employment readiness or job stability for participating parents/guardians, particularly those who are unemployed or under-employed.

Fiscal Impact:

\$150,000 Fund Balance

Recommendation:

Receive the information.

File Attachments for Item:

13. TWA Requested - Cost Per Student Information

**Item:**

TWA cost per student information

Requested Action:

N/A

Background

During the TeensWork Alachua presentation during the November 10th Board meeting, the CTAC Board requested a cost per child breakdown be provided. TWA Program Manager, Shardé Goodloe, provided a detailed response via email on November 12, 2025.

Attachments

TWA Cost Per Student correspondence

Programmatic Impact:

N/A

Fiscal Impact:

N/A

Recommendation:

Please receive this item for informational purposes only. Thanks!

From: [Max De Zutter](#)
To: [Shardé Goodloe](#)
Cc: [Marla Meredith](#); [Keturah Bailey Acevedo](#); [Kristy Goldwire](#); [Belita James](#); [Marsha Kiner](#); [Bonnie Wagner](#); [Amy Wagner](#)
Subject: RE: TWA Cost Per Student
Date: Friday, November 14, 2025 8:58:29 AM

Thanks for following up, Shardé. You and the teens did a great job of representing the program.
 I'll share this with all.
 Max

From: Shardé Goodloe <sgoodloe@goodwillnorthfl.org>
Sent: Wednesday, November 12, 2025 4:36 PM
To: Max De Zutter <mdezutter@childrenstrustofalachuacounty.us>
Cc: Marla Meredith <mmeredith@goodwillnorthfl.org>
Subject: TWA Cost Per Student

CAUTION: This email originated from outside your organization. Exercise caution when opening attachments or clicking links, especially from unknown senders.

Hi Max,

It was great seeing you at the board meeting this week!

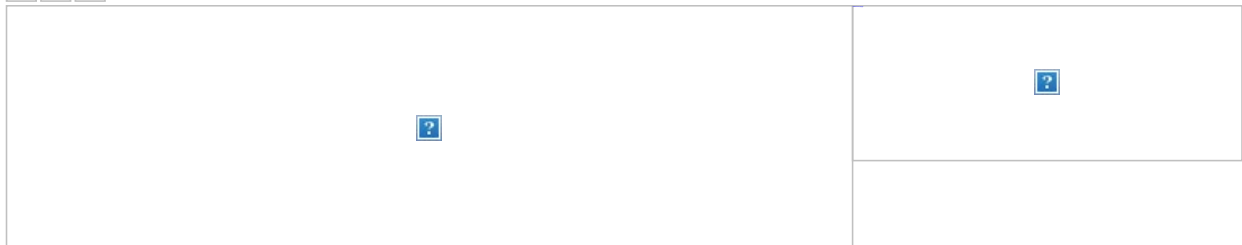
Following up on one of the questions raised by the board, the total cost per student is **\$1,813.***

**Please note that this amount includes wages (\$14/hour for 17 hours/week over 6 weeks), the W-2 fee, ADP fee, background check, and drug test. It does not account for additional costs such as job coaches (based on the number of students served), extra guests for the end-of-summer event, or additional office supplies needed.*

I'd appreciate it if you could share this information with the Trust. Please let me know if you have any questions.

Best regards,
 Shardé

Shardé Goodloe
 Program Manager
 Direct: [\(904\) 658-7356](tel:9046587356)
 Email: sgoodloe@goodwillnorthfl.org
 Web: goodwillnorthfl.org



Goodwill Industries of North Florida is a local, not-for-profit organization that removes barriers to employment through training, education, and career opportunities for the communities we serve. Turning your donated items

into career opportunities and contributing to a better community. That's the power of Goodwill.

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