



CHILDREN'S TRUST REGULAR MEETING MINUTES

November 10, 2025, at 4:00 PM

CTAC, 4010 NW 25TH Place, Gainesville, FL 32606

Call to Order – Chair Cornell called the meeting to order at 4:00 pm.

Roll Call

Board Members Present: Ken Cornell - Board Chair, Cheryl Twombly – Board Vice Chair, Dr. Maggie Labarta – Board Treasurer, Tina Certain – Member, Mary Chance – Member, Dr. Nancy Hardt – Member, Lee Pinkoson – Member

Agenda Review, Revision, and Approval

Member Pinkoson moved for the approval of the agenda and consent agenda with the addition of Consent Agenda item 8A – C. Robinson Associates updated agreement. Member Certain seconded the motion, which passed unanimously.

Consent Agenda

1. Board Attendance YTD
2. 10.13.2025 Regular Board Meeting Minutes
3. 10.13.2025 Board Meeting Evaluation - Survey Results
4. FY2025 Budget Report (September)
5. FY 2025 Checks and Expenditures Report (September)
6. FY 2025 Programmatic Awards and Expenditures Report (September)
7. FY 2025 4th Quarter Financial Report
8. Sponsorship Requests
- 8a. C. Robinson Updated Agreement

General Public Comments

Xaviera White, Chief Executive Officer of the Early Learning Coalition of Alachua County, thanked the Children's Trust for partnering with ELC.

Chair's Report

Due to the federal government's shutdown over last 30 days, community food needs have become critical. The BoCC Chair sent a letter to CTAC requesting recommendations and additional assistance for local citizens.

Executive Director's Report

Patrick Dobbs, Chief Executive Officer of Bread of The Mighty (BOTM) food bank, shared

statistics on the current food crisis in Alachua County and throughout the nation. Dobbs reported there is a higher need from program partners, with numbers resembling what was seen during COVID. BOTM does not have the means to support that kind of turnaround for the month of November. They need an injection of funding to continue to buy foods as fast as possible or they will be out of funding by mid-January if they keep at this pace. Dobbs shared their Emergency Distribution Program plan and thanked the Board for their assistance with this food crisis.

CTAC Executive Director Marsha Kiner shared staff's recommendation –

1. Allot \$125,000.00 out of the fund balance to be allocated to BOTM food bank to provide up to 150 medium to large food boxes to be distributed to the CTAC-funded family resource centers. The food boxes will be distributed to Alachua County children and families who are currently eligible for SNAP benefits. Distributing family resource centers are: Deeper Purpose, Micanopy, Library Partnership, SWAG, Hawthorne, and One Community Health Resource Center.
2. Set aside 25,000.00 of fund balance to assist families with children in need of rental and utility support through the Family Resource Centers. FRC's will be able to draw down additional funding as needed.

Member Pinkoson asked if the funding will continue once the government resumes services. Dobbs explained that once the shutdown ends, it would still take roughly two weeks for families to receive benefits if SNAP is funded. Member Pinkoson also inquired if the County still provides rent and utility assistance. Chair Cornell responded that the County still has some funds available. **Member Pinkoson moved the Board to approve staff's recommendation. Dr. Labarta seconded motion, which passed unanimously.** Member Certain clarified that only Alachua County families will be served with these funds. Chair Cornell and ED Kiner commended community agencies and organizations for working on this together. Dobbs confirmed that the funds will go directly into the resource centers' accounts at the food bank.

ED Kiner acknowledged and praised the literacy collaborative and community partners for the success of the Townhall Meetings at Eastside and Santa Fe High Schools. The collaborative is willing to come out to churches and community centers to speak about the initiative upon request. CTAC was very busy doing good work in the community this October – participating in the UF Homecoming Parade (thanks to Chair Cornell for joining), hosting the Community Conversation on Childcare with the Greater Gainesville Chamber, and hosting the Lights on After-school event. Kudos to all staff.

Old Business - none

New Business - none

Presentations

Affordable Housing Presentation

Anne Ray, Acting Director, Shimberg Center for Housing Studies provided a presentation on housing costs in Alachua County, how they have changed and resources for family and children's housing issues.

Dr. Hardt added that Alachua County has done a lot of work to improve the number of homeless adults in the community, but the McKinney Vento program can only aid students, not their parents. Preventing evictions and keeping people in their homes is way more economical than securing housing for the unhoused. Dr. Hardt commented that it is also less disruptive to the child. It was noted that homelessness in children has been added to the list of Adverse Childhood Experiences (ACE) scores.

Member Pinkoson asked if BoCC can coordinate/collaborate with resource centers to prevent evictions.

Member Pinkoson moved to:

- **refer to staff the family eviction issue and to bring back to the Board after the new year possible recommendations to refer to the BoCC and Family Resource Centers.**
- **ask the chair to bring to the BoCC the Trust's concern of family evictions and to potentially put a placeholder to fund any Trust recommendations.**

The motion was seconded by Member Certain and passed unanimously. During discussion, Member Certain offered to share a presentation she recently received from the Orange County Public Schools. (Member Chance asked if this could be an opportunity for a CTAC/FRC-led taskforce for providers to ask questions and identify needs.)

TeensWork Alachua - Summer Youth Employment – Program Results

Bonnie Wagner, CTAC Research, Planning, and Evaluation Coordinator, presented TeensWork Alachua Summer Youth Employment program results and recap. The program's performance measures exceeded targeted outcomes. Wagner advised that program changes will occur due to funding (costs and minimum wage). Dr. Labarta asked staff to bring back what the cost/per child would be if there was another funding source that could partner with CTAC so more teens can participate.

During public comment, Shardé Goodloe, Program Manager for TeensWork Alachua, extended her sincere gratitude for CTAC's continued investment and introduced students from the program to speak about their experiences:

Desmon, a senior at Gainesville High School, was a summer 2025 intern at Wee Cycle. He enjoyed the job, ended up getting hired and is currently an employee there.

K'breyel Tubbs, a sophomore at Gainesville High School, was a summer 2025 intern at the Alachua County Sheriff's Office. She developed many skills and is grateful for the development. She stated that the program made a big difference in her life and went on to thank her job coach, Miss Jamie.

Celena Gainey, a junior at Gainesville High School, was summer 2025 intern at the Alachua County Library District Headquarters. This was her 3rd year in the program. She learned accountability and the importance of organization. This experience enhanced her appreciation

for her parents for their daily effort, and she gave a big thank you to CTAC, Goodwill, TWA, her job coaches and Miss Sharde.

General Public Comments

Christi Arrington, Executive Director of Girls' Place, thanked CTAC for the opportunity to send her co-worker (Nevada) to the Florida After-school Conference. There were not a lot of grass roots organizations there.

For Your Information

The following items were provided for informational purposes:

- Prioritizing Zip Codes Update
- Community Literacy Collaborative's Townhall Update
- 2026 Tentative Board Meeting Schedule

Board Member Comments

Dr. Labarta shared that it was a great meeting, she really appreciated the discussion during the workshop with the facilitators.

Chair Cornell advised CTAC will be closed on Veteran's Day.

Next Meeting Dates

Regular Board Meeting - Monday, December 8, 2025 @ 4:00 pm

Adjournment

Chair Cornell **adjourned the meeting at 5:31 pm.**

Keturah Bailey Acevedo

From: Twombly, Cheryl <Cheryl.Twombly@myflfamilies.com>
Sent: Monday, November 10, 2025 8:48 AM
To: Keturah Bailey Acevedo
Cc: Marsha Kiner
Subject: RE: Chair Letter from BoCC and Reminder CTAC Board Workshop and Regular Meeting this Monday, November 10th

CAUTION: This email originated from outside your organization. Exercise caution when opening attachments or clicking links, especially from unknown senders.

Good Morning Ladies,

I had our data person pull up the info on SNAP benefits issued for Alachua County residents the last two months, which shows the amount of benefits issued each month, the number individuals/households receiving, and the number of children included in those numbers. 43% of those receiving SNAP in September were children under age 17.

ALACHUA COUNTY

| | August | September |
|----------------------------|-------------|-------------|
| Food Assistance Issuance | \$4,819,611 | \$4,744,621 |
| Food Assistance Clients | 26,516 | 26,089 |
| Food Assistance Households | 14,550 | 14,261 |
| Children 0-17 | 11,246 | 11,077 |

Source: ESS Standard Reports; SQL- Datamart

TOGETHER WE ARE



ACCOUNTABLE • VALUED
EMPOWERED • DETERMINED
TRANSPARENT • OPTIMISTIC
ENGAGED • COLLABORATIVE
IDEAL TEAM PLAYERS

Cheryl Twombly, CPM

Community Development Administrator C3&C8
Florida Department of Children and Families
Cell: 352-283-5562

Physical Address: 2627 NW 43rd Street, Suite 301
Gainesville, FL 32606

Mailing Address: 1000 NE 16th Ave, Bldg J
Gainesville, FL 32601

www.MyFLFamilies.com



From: Keturah Bailey Acevedo <KBaileyAcevedo@childrentrustofalachuacounty.us>

Sent: Friday, November 7, 2025 5:42 PM

To: Marsha Kiner <mkiner@childrentrustofalachuacounty.us>

Subject: Chair Letter from BoCC and Reminder CTAC Board Workshop and Regular Meeting this Monday, November 10th

CAUTION: This email originated from outside of the Department of Children and Families. Whether you know the sender or not, do not click links or open attachments you were not expecting.

Greetings CTAC Board members,

On Wednesday, November 5th, ED Kiner received a letter from the Alachua County Board of County Commissioners Chair requesting a partnership to address the local food crisis. That letter is attached here for your review. A hard copy will be provided to you at the Board meeting for discussion during the Executive Director report.

We look forward to seeing you on **Monday, November 10th at 12:30 pm for our Strategic Planning Workshop**, followed by our **Regular Board meeting at 4:00 pm**. A working lunch will be provided upon your arrival. Please do not hesitate to contact me if additional assistance is needed. I can be reached by mobile/text at 352-672-4531.

Thanks,
Keturah



Keturah Bailey Acevedo

Executive Assistant & Clerk of the Trust

Office: (352) 374-1830

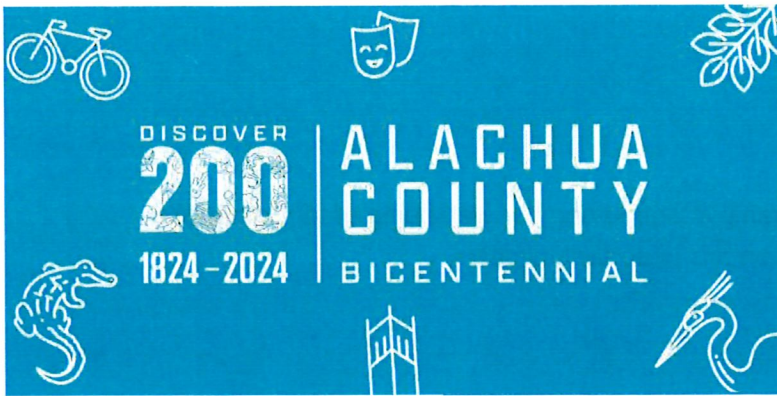
Direct: (352) 374-1823

4010 NW 25th Place

Gainesville, FL 32606

ChildrensTrustOfAlachuaCounty.us





Alachua County Board of County Commissioners

Ken Cornell, Chair
Anna Prizzia, Vice Chair
Mary C. Alford
Charles S. Chestnut, IV
Marihelen Wheeler

Administration
Michele L. Lieberman
County Manager

November 5, 2025

Ms. Marsha Kiner, Executive Director
Children's Trust of Alachua County
802 NW 5th Avenue
Gainesville, FL 32601

RE: Request for Partnership to Address the Local Food Crisis

Dear Director Kiner,

The Alachua County Board of County Commissioners recognizes the growing food insecurity affecting residents throughout our community as a result of the ongoing government shutdown and the interruption of SNAP benefits. More than 32,000 Alachua County residents – including children, seniors, and working families—are directly impacted by this disruption, putting immense strain on our local food assistance network.

In response, the Board has taken immediate action to help address this crisis. We have pledged \$100,000 to Bread of the Mighty Food Bank to support their essential work in distributing food to families in need. In addition, the Board has committed \$100,000 to support community resource centers and local farmers markets that accept EBT, helping ensure that residents continue to have access to fresh, healthy, and affordable food options.

We respectfully invite the Children's Trust of Alachua County to join us in this effort by matching the County's pledge. We are also reaching out to the City of Gainesville. A combined City-County-CTAC investment would significantly expand local capacity to meet urgent food needs and strengthen the community-based infrastructure that serves our most vulnerable neighbors.

Together, we can demonstrate a unified and compassionate response to this crisis – one that reflects our shared commitment to ensuring that no family in Alachua County goes hungry.

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Thank you for your continued partnership and leadership in supporting the well-being of all Gainesville residents. We look forward to collaborating with you on this important initiative.

Sincerely,



Ken Cornell, Chair
Alachua County Commission
Chr26.004

cc: Board of County Commissioners
Michele L. Lieberman, County Manager
Sylvia Torres, County Attorney



Emergency Food Distribution Program

Government Shutdown Relief Initiative

Thank you for your interest in supporting families impacted by the government shutdown. As community need soars beyond our capacity to serve with donated food, we are currently purchasing food at wholesale cost to provide prepacked boxes of dry goods, locally grown seasonal produce, and frozen meat. This document outlines our emergency food distribution program options and pricing structure for those who would like to support local families facing food insecurity.

Food Box Options

Large Family Box (Available 11/18) – 5-7 days

~34 items

Contents vary based on availability, but a sample menu includes:

- Spaghetti, Pasta Sauce, Peanut Butter, Jelly, Macaroni, Green Beans, Corn, Mandarin Oranges, Oatmeal, Tuna Skillet Dinner, Cheeseburger Skillet Dinner, Canned Tuna, Canned Chicken, Cereal, Fruit Cups, Snacks

Medium Family Box (Available 11/6) – 3-4 days

~21 items

Contents vary based on availability, but a sample menu includes:

- Chicken and Rice Soup, Sweet Peas, Cream Style Corn, Spaghetti, Pasta Sauce, Peanut Butter, Jelly, Macaroni, Green Beans, Mandarin Oranges, Oatmeal, Cheeseburger Skillet Dinner, Canned Tuna

Small Family Box (Available 10/30) – 1-2 days

~12 items

Contents vary based on availability, but a sample menu includes:

- Chicken and Rice Soup, Sweet Peas, Cream Style Corn, Creamy Peanut Butter, Canned Tuna, Spaghetti, Quick Oats, Pasta Sauce, Cheesy Tuna Dinner, Macaroni & Cheese

Pricing Structure

Our tiered pricing reflects economies of scale while covering operational costs including packaging materials, storage, quality control, and logistics coordination.



+



Large Family Box Pricing Tiers

| Quantity | Price per Box |
|---------------|---------------|
| 1-99 boxes | \$32.00 |
| 100-249 boxes | \$30.00 |
| 250+ boxes | \$28.00 |

Medium Family Box Pricing Tiers

| Quantity | Price per Box |
|---------------|---------------|
| 1-99 boxes | \$23.00 |
| 100-249 boxes | \$22.00 |
| 250+ boxes | \$21.00 |

Small Family Box Pricing Tiers

| Quantity | Price per Box |
|-------------|---------------|
| 1-249 boxes | \$13.00 |
| 250+ boxes | \$11.00 |

Complete Mobile Distribution Package

250 Family Mobile Distribution Event

Our turn-key mobile distribution service provides a complete solution for serving 250 families at your designated location or a location selected by the food bank. This comprehensive package includes:

| Component | Cost |
|-------------------------------------------|------------|
| 250 Large Family Boxes | \$7,000.00 |
| Fresh Produce (2 varieties) | \$1,500.00 |
| Frozen Chicken (1,500 lbs @ 6 lbs/family) | \$2,000.00 |
| 26' Refrigerated Box Truck Delivery | \$150.00 |



| Component | Cost |
|-------------------------------|--------------------|
| Event Coordination & Staff | \$500.00 |
| Setup, Distribution & Cleanup | \$500.00 |
| Total Investment | \$11,650.00 |

Cost per family: \$46.60

Mobile Distribution Includes:

- Complete logistical planning and coordination
- Trained distribution staff and volunteers (volunteer opportunities available for your team if requested)
- All necessary equipment (tables, signage, organizational materials)
- Temperature-controlled transportation via 26' refrigerated truck
- Efficient distribution system ensuring dignified service
- Complete site setup and post-event cleanup
- Impact reporting and documentation for donor recognition

Investment Breakdown

All pricing includes:

- Wholesale food cost
- Packaging materials and boxes
- Warehousing and storage
- Quality control and food safety measures
- Logistics coordination
- Administrative overhead

Next Steps

To partner with us in this critical relief effort, please contact Patrick Dodds at pdodds@breadofthemighty.org to discuss your preferred sponsorship level and delivery arrangements. We are grateful for your support in helping families navigate this challenging period.

Together, we can ensure no family goes hungry during this crisis.

Keturah Bailey Acevedo

From: Janice Garry <janice.garry@gmail.com>
Sent: Sunday, November 9, 2025 8:20 AM
To: Ken Cornell
Cc: Janice Garry; cheryl.twombly@myflfamilies.com; maggie.impact@gmail.com; certain@gm.sbac.edu; marylchance3@gmail.com; Judge Susanne Wilson Bullard; nhardt@gmail.com; peckjo@gm.sbac.edu; lpinkoson@aol.com; Marsha Kiner
Subject: County funds match - support local food producers

Follow Up Flag: Follow up
Flag Status: Flagged

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Dear Children's Trust Members

Thank you for your work for our children through the Children's Trust. I am grateful to live in a community of willing hands to support our children, the environment and other important matters. The last two years I have attended the Legislative Delegation pre-session public meeting and heard Ms. Kiner relate the accomplishments of the Trust. She is a wonderful speaker and the accomplishments are heartening.

I understand that the county has offered the Trust \$100,000 with the Trust matching the funds. That is wonderful! As I see it, there are two opportunities here. First, of course, is the opportunity to feed our children. Second, equally important, is the opportunity to feed our children nutritious food from local farmers.

Recent years have taught us the fragility of our transportation systems. Local food does not rely on the complexities of shipping food thousands of miles to land on a dinner plate. Further, local food sustains local farmers who employ local residents and keep money local. Local food is good for our economy. Local farms practice sustainable agriculture. Corporate agriculture is a significant contributor to carbon emissions, and, in Florida, is a major contributor to nitrogen release into our suffering aquifer. Local food is good for the environment. Finally, fresh produce and lean protein are healthy for our children. They learn at an early age that healthy eating contributes to a healthy body.

I urge you to use the Trust matching funds on food that has been produced locally. It is not only good for the children, it is good for the village that sustains them.

With gratitude,
Janice Garry

Janice

The earth is my mother. Each day I do my best to show her gentleness, kindness and sensitivity to her needs.

Keturah Bailey Acevedo

From: Kristin E. Joys, Ph.D. <kristin.joys@warrington.ufl.edu>
Sent: Monday, November 10, 2025 10:02 AM
To: Ken Cornell; cheryl.twombly@myffamilies.com; maggie.impact@gmail.com; certain@gm.sbac.edu; marylchance3@gmail.com; Judge Susanne Wilson Bullard; nhardt@gmail.com; peckjo@gm.sbac.edu; lpinkoson@aol.com; Marsha Kiner
Subject: please support food assistance specifically earmarked for fresh food for our community

CAUTION: This email originated from outside your organization. Exercise caution when opening attachments or clicking links, especially from unknown senders.

Dear Children's Trust of Alachua County Board Members,

My name is Kristin, I've lived in Gainesville for almost my entire life. I was born here on a Homecoming Friday nearly five decades ago; my parents came to Gainesville for grad school. I earned my B.S., M.A., Ph.D., and Post Doc degrees from UF, where I've taught since 1999; since 2005 I've had the honor & joy of Cofounding and Directing the [Impact Entrepreneurship Initiative](#) in the Entrepreneurship & Innovation Center in the Warrington College of Business. I've devoted my career to educating & empowering students to become impact leaders, leveraging the power of business to benefit people, places, and prosperity. I also do a bit of consulting work as a Philanthropic Advisor to impact entrepreneurs, business leaders, retirees, and small family foundations.

I'm writing today to respectfully encourage you to vote in support of matching the County Commission's funding for food assistance, specifically earmarked for fresh food for our community.

While our food bank and pantries are doing tremendous work providing grocery staples for our community, there remains a critical need to provide access to fresh, nutritious food that serves as the foundation of a healthy diet—namely fruits, vegetables, and lean proteins. This is particularly important for the children and families you serve.

While I've long been a supporter of organizations that support food security in our community, I'm increasingly aware that almost all of what they provide is ultra-processed, which research shows contributes to the epidemic of Type 2 Diabetes & Obesity. Food as Medicine programs are evidence-based interventions that are particularly effective in supporting both children & families experiencing food insecurity and farmers, growers, and producers in local communities. Just this morning [NPR featured a story titled "Doctors find fresh evidence that fruits & veggies can act as powerful medicine,"](#) saying: "A spate of "Food Is Medicine" studies point to benefits of prescribing healthy food to people at risk of metabolic and diet-related diseases. A JAMA Internal Medicine study found a Rx Food program led to lower blood pressure in patients, which over the long term can reduce the risk of heart attacks and strokes."

These programs are especially powerful when they source from local farmers, growers, and producers as the [multiplier effect](#) creates exponential impacts in our local economy— supporting not just the direct beneficiaries but also local farms & businesses.

I encourage you to prioritize spending these funds with our farmers market and local farmers whenever possible. This approach not only nourishes our community but also strengthens our local food economy and builds greater resilience for our region during times of crisis like these.

Below I've pasted a summary of the evidence of their impacts as well as a list of a few respected universities that have recently launched such programs, in hopes of garnering support for more work of this sort here in Alachua County.

Thank you for your thoughtful consideration and for your ongoing dedication to supporting children & families of Alachua County.

With gratitude & respect,

Kristin

Evidence of Impact

Produce prescriptions improve diet, biomarkers, and food security.

A large multi-site evaluation (nine programs; >3,800 participants) found higher fruit and vegetable intake, reduced food insecurity, and clinically meaningful improvements in adults' HbA1c, systolic blood pressure, and BMI, with benefits also observed among children.

Source: "Impact of Produce Prescriptions on Diet, Food Security, and Cardiometabolic Health" (Circulation: Cardiovascular Quality and Outcomes, American Heart Association, 2023).

<https://www.ahajournals.org/doi/10.1161/CIRCOUTCOMES.122.009520>

PubMed summary: <https://pubmed.ncbi.nlm.nih.gov/37641928/>

Modeled savings and avoided events are substantial.

A national microsimulation of produce-prescription programs for adults with diabetes and food insecurity projected approximately 292,000 fewer cardiovascular events, 260,000 quality-adjusted life years gained, and roughly \$39.6 billion in lifetime health-care savings plus \$4.8 billion in productivity gains.

Source: Kim D.D. et al., "Health and Economic Impacts of Implementing Produce Prescription Programs," JAMA Network Open (2023).

<https://pmc.ncbi.nlm.nih.gov/articles/PMC10492976/>

Medically tailored meals (MTMs) reduce hospitalizations and costs.

A JAMA Network Open analysis estimated national MTM coverage for eligible adults could avert about 1.6 million hospitalizations annually and save \$13.6 billion per year from the insurer perspective (2022).

<https://jamanetwork.com/journals/jamanetworkopen/fullarticle/2797397>

A 2025 Health Affairs study projected MTMs would be cost-saving in 49 of 50 states at one- and five-year horizons.

<https://www.healthaffairs.org/doi/10.1377/hlthaff.2024.01307>

Summary: <https://now.tufts.edu/2025/04/07/medically-tailored-meal-programs-could-yield-significant-health-care-savings-across-49>

Clinical programs show real-world gains.

Stanford Medicine reported improvements in food insecurity and chronic-disease markers from a Food-as-Medicine model combining fresh produce delivery and health education within a health-system setting.

<https://med.stanford.edu/news/insights/2025/03/food-as-medicine-produce-education-chronic-disease.html>

Food for Health Equity Lab: <https://med.stanford.edu/foodforhealthequitylab/about.html>

Federal infrastructure supports scale.

The U.S. Department of Health and Human Services' Office of Disease Prevention and Health Promotion (ODPHP) maintains a national Food-is-Medicine hub with training and tools for implementers—evidence of growing federal support for clinical-community adoption.

<https://odphp.health.gov/foodismedicine>

<https://odphp.health.gov/foodismedicine/promising-practices-and-tools/training-and-education-tools>

Local food systems strengthen and extend impact.

North Carolina State University Extension's research shows that individuals who purchase or grow fresh produce consume a greater variety of vegetables, have lower BMI and diabetes rates, and—critically for affordability—direct-marketed local produce is often less expensive than grocery-store produce. These findings highlight that investing in local fresh-food systems reinforces clinical Food-as-Medicine programs.

Source: Brinkmeyer E., Dankbar H., Bloom J., “Local Food Systems: Clarifying Current Research,” NC State Extension (2023).

<https://content.ces.ncsu.edu/local-food-systems-clarifying-current-research>

Related article: “The Price of Local Food: Is It More Expensive?”

<https://lee.ces.ncsu.edu/2023/07/the-price-of-local-food-is-it-more-expensive/>

Health-system/community scale is achievable.

Feeding America's multi-state initiative with Elevance Health Foundation operationalized a “screen-refer-nourish” model across 21 food banks and >30 health systems (860,000 patients screened; 100,000 referred for food insecurity), with reported improvements in clinical and well-being indicators.

<https://www.feedingamerica.org/about-us/press-room/feeding-america-and-elevance-food-as-medicine-initiative>

Year 2 report: <https://www.feedingamerica.org/sites/default/files/2025-05/Food-as-medicine-Year2-Report.pdf>

Respected Universities with Food-as-Medicine Programs / Initiatives

Stanford University — Food for Health Equity Lab (School of Medicine):

Community-embedded clinical studies combining produce + education; outcomes include improved food security and chronic-disease markers.

<https://med.stanford.edu/foodforhealthequitylab/about.html>

Yale University — Food as Medicine (School of Medicine & Yale-Griffin PRC):

Research and training focused on nutrition interventions that improve cardiometabolic health and reduce health-care costs.

<https://medicine.yale.edu/news-article/food-as-medicine-nate-wood-md/>

Yale-Griffin PRC hub: <https://yalegriffinprc.griffinhealth.org/food-as-medicine-hub/>

Tufts University — Food is Medicine Institute (Friedman School):
National research, policy modeling (e.g., MTM cost-savings analyses), and practitioner education.

<https://tuftsfoodismedicine.org/>

Projects page: <https://tuftsfoodismedicine.org/our-projects/>

Case Western Reserve University — Teaching Kitchen (School of Medicine):

Medical-student curriculum integrating culinary medicine and patient counseling through a Food-as-Medicine framework.

<https://case.edu/think/spring2025/food-is-medicine.html>

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Kristin E. Joys, Ph.D.

Director, Impact Entrepreneurship Initiative & the Ignite Impact Leadership Program
Impact Entrepreneurship Lecturer

Entrepreneurship & Innovation Center
Department of Management
WARRINGTON COLLEGE OF BUSINESS
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kristin.joys@warrington.ufl.edu

352-273-0355

Bryan Hall 133, PO Box 117160, Gainesville, FL 32611

My work hours may differ from yours, please respond at your convenience.



Keturah Bailey Acevedo

From: Marsha Kiner
Sent: Monday, November 10, 2025 11:09 AM
To: Keturah Bailey Acevedo
Subject: FW: Support our local food system so we feed our children more nutritious food

Please print for the BOD.



Marsha Kiner, MS, CAE

Executive Director

Children's Trust of Alachua County

Office: (352) 374-1830

4010 NW 25th Place

Gainesville, FL 32606

ChildrensTrustOfAlachuaCounty.us



From: Nancy Deren <nvderen2@gmail.com>

Sent: Sunday, November 9, 2025 3:52 PM

To: cheryl.twombly@myflfamilies.com; maggie.impact@gmail.com; certain@gm.sbac.edu; marylchance3@gmail.com; Judge Susanne Wilson Bullard <bullards@circuit8.org>; nhardt@gmail.com; peckjo@gm.sbac.edu; lpinkoson@aol.com; Marsha Kiner <mkiner@childrenstrustofalachuacounty.us>; Ken Cornell <kcornell@alachuacounty.us>

Subject: Support our local food system so we feed our children more nutritious food

CAUTION: This email originated from outside your organization. Exercise caution when opening attachments or clicking links, especially from unknown senders.

November 9, 2025

Dear Trustees,

Once again, just as this community did when the covid shutdown hit, the depth, breadth and speed of response to the current SNAP crisis, is heartwarming as it is welcome.

I understand the county has asked you to consider matching their \$100,000 to address the dire needs of the thousands of children and their families now facing worse hunger in our county, and I thank you so much for that consideration, as well as acting so quickly.

I urge you to use your match to purchase fresh local food—both produce and proteins- to ensure that the children get fresh healthy food to stretch and supplement the shelf stable food that people tend to turn to first, and that our food bank and pantries are doing such an effective and heroic effort to provide.

I was at the 441 farmers market yesterday, and looking at all that fresh, delicious healthy food that our farmers provide—and that is really coming into season now.

Leveraging the county's money and your own, with purchasing as much as we can from local farms, ensures we get as much nutritious, fresh food that should be the foundation of every healthy diet, to these children and their families. It also directs those dollars into our local economy, creating an even bigger bang for each buck with the multiplier effect. It promotes our county's commitment to building a strong local food economy that makes every person in this county better off and more food resilient, in the long term as well as now. Our industrial food system is brittle and unhealthy and very vulnerable, so this is another chance to build our local economy stronger, at the same time we nourish our children and their families.

At the market yesterday, I encountered a frail elderly lady who had 5 tokens in her hand. That's all she had. She had checked her EBT card and it was empty. She was hoping someone would take those tokens so she could eat—I bought her some grassfed meat and produce – but wanted to weep, as we stood there in the midst of such an abundance of nourishing food --- that she couldn't access.

I called Chef Carlston Watts, Giving Garden and Working Food to see how I could help get some of that produce into people's hands, given how Chef Carl is such a magician with preparing delicious meals, and what those organizations all did to help feed people with fresh food during covid.

Then I heard about Children's Trust meeting the county match, so I urge you to please use your match to purchase this beautiful local food, grown by people we know, with love for our community and our children. Lets feed their hearts as well as nourish their bodies.

As your mission statement states, "*ability to ultimately impact all children and youth, directly or indirectly, with a priority for long-term continual return on investment.*" Is important.

Leveraging your dollars to purchase fresh, local produce and proteins along with the county dollars, certainly moves us in that direction.

Thank you for your consideration and dedication to the well being of our children.

In community

Nancy Deren

*Consultancy Services: Supporting the Children's Trust of Alachua County
to Revise the Current Strategic Plan*

ABOUT OUR FIRM

C Robinson Associates, Inc. (CRA) is a performance improvement firm with offices in Florida, Georgia, and Ohio. We specialize in developing and delivering customized consulting services in Strategic Planning, Organizational Assessment, Program Development, Individual and Organizational Effectiveness, Program Management, and Transformational Leadership.

The CRA Team is committed to being your partner of choice by maintaining an elevated level of focus, diligence, and a purposeful approach to deliver high-quality results. This document outlines our approach for collaborating with the Children's Trust of Alachua County's (Children's Trust) leadership and its board members to make the changes requested by the Board during the most recent Retreat. We will facilitate the development of the organization's new strategic plan, one that is responsive to current realities and positions the organization for future success.

PROJECT APPROACH

Given the results of the Board Retreat and the new direction provided which requires more extensive change to the Strategic Plan, below is the next phase of project activities which we believe will yield maximum impact for the Children's Trust and their stakeholders:

- Prepare materials and facilitate a follow-up in-person Staff Work Session during the month of October to continue Strategic Plan Indicators and Impact Measurements work.
- Following this session, we will finalize Strategic Plan Indicators and Impact Measurements during a virtual Staff Work Session during the month of November 2025.
- Finalize Board presentation materials and facilitate a Board Work Session to review draft Strategic Goals, Indicators and Measurements.
- Conduct Interviews and facilitate Focus Group discussions with Providers and Stakeholders, as required.
- Incorporate all new Board feedback and additional information to make necessary Strategic Plan revisions.
- Finalize the Draft Strategic Plan
- Facilitate final Board Review for Board Approval.
- Collaborate with Leadership to fine-tune the content and develop the final updated Strategic Plan for approval by the Board in March 2026.

PROFESSIONAL SERVICES FEE & INVOICING SCHEDULE

The total Professional Services is \$52,500 which covers planning and coordination activities, work session and meeting facilitation, materials, printing, and all travel-related expenses. All additional services requested will be provided at \$180.00/hour. Invoices will be submitted at the end of each of the following months: November 2025 - \$18,000; January 2026 - \$18,000; March 2026 – Balance due.

The Children's Trust of Alachua County will provide work session and meeting facilities, refreshments and all audio-visual equipment and support.

Keturah Bailey Acevedo

From: Children's Trust of Alachua County Florida <childrenstrust-fl@municodeweb.com>
Sent: Monday, November 10, 2025 2:58 PM
To: Childrens Trust
Subject: Form submission from: Virtual Comment Card

CAUTION: This email originated from outside your organization. Exercise caution when opening attachments or clicking links, especially from unknown senders.

Submitted on Monday, November 10, 2025 - 2:57pm

Submitted by anonymous user: [129.222.54.53](#)

Submitted values are:

Name Margot DeConna

Email Margot@food4kidsfl.org

Phone 3528886645

Address 350 NW 39th Avenue, Suite D, Gainesville, FL 32609

Representing Food4Kids Backpack Program of North Florida, Inc.

Meeting Date Mon, 11/10/2025

Comments

I wanted to again thank the Board of the Children's Trust for their recent investment in the Food4Kids Backpack Program. I also wanted to provide an update on our program given the federal pause on SNAP funding. In the past two weeks, we have seen a 20% increase in the number of children and families served. We have also had several new schools reach out to us to request our services. We have not onboarded any additional schools at this time but we are in conversation with those schools and will onboard them if resources become available. Our current number of children served from the 13 schools we took over from Catholic Charities is 244. Our total children served in Alachua County is 822. Beginning on Friday, we will begin packing Thanksgiving Break boxes. These boxes weigh 30-40lbs and are intended to provide meals and snacks for the extended break from school. Many churches and community organizations provide Thanksgiving meal boxes and baskets, our goal is to provide all of the other meals for that week. Our boxes will go to schools on Monday, November 17th so that families have time to pick them up from school before the break begins. We are working with our food distributors to purchase additional food to ensure we have enough to pack for Winter Break boxes and for our regular weekend backpacks when the new year begins. We welcome donations of food and funding from the community to help support our efforts. More information can be found online at www.food4kidsfl.org. Thank you! Margot DeConna, Executive Director.

The results of this submission may be viewed at:

<https://www.childrenstrustofalachuacounty.us/node/5728/submission/1231>



CHILDREN'S TRUST
OF ALACHUA COUNTY

CHILDREN'S TRUST REGULAR MEETING

11/10/2025 from 4pm-6pm

CTAC Office, 4010 NW 25th Place, Gainesville, FL 32606

Attendance List

| Name | Organization | Email address | Contact number |
|-------------------|------------------------|------------------------------------|----------------|
| Rosahria Campbell | TWA | @gmail.com rhoer.campbell14 | 352-215-6592 |
| Desmon | Twa | desmoncampbs121@gmail.com | 352-642-3478 |
| Cregson Valentine | AMI kids | gvalentinefamilyid.org | 251-751-6410 |
| Maria Mercedes | TWA | mmeredith@goodwillnorthfla.org | 912-674-9484 |
| K'breget Tubbs | Twa | Kbregettubbs262@gmail.com | 352-256-2562 |
| Cerena Gaine | Twa | icelena347@gmail.com | 352-663-7114 |
| Latoya Gaine | TWA | lgaine@aalachuacounty.us | 352 264-6920 |
| Sharde Goodbre | TWA | sgoodbre@goodwillnorthfla.org | 9040587356 |
| Matthew Mercedes | TWA | lorelock.lights@gmail.com | 352-8164105 |
| Empress Williams | Camelot Community Care | ewilliams@camelotcommunitycare.org | 352-648-6082 |
| Sherry Kitchens | CAC | sherry@cacgainesville.org | 352-494-3839 |

