



## CHILDREN'S TRUST REGULAR MEETING & WORKSHOP MINUTES

August 09, 2021 at 1:00 PM

Cade Museum, 811 S Main St, Gainesville, FL 32601

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### Call to Order

Chair Lee Pinkoson called the meeting to order at 1:00 PM.

### Roll Call

#### PRESENT

Chair Lee Pinkoson  
Vice Chair Maggie Labarta  
Member Tina Certain  
Member Karen Cole-Smith  
Member Ken Cornell  
Member Nancy Hardt  
Member Patricia Snyder  
Member Susanne Wilson Bullard

#### ABSENT

Member Carlee Simon  
Member Cheryl Twombly

### Agenda Review, Revision and Approval

Approval of the agenda also approves all of the items on the consent agenda.

The Executive Director requested that Item 9 be moved after Item 14, and informed the Board that Item 13 had been removed.

### Consent Agenda

**Motion made by Member Cornell, Seconded by Member Hardt to accept the consent agenda.**

Voting Yea: Chair Pinkoson, Vice Chair Labarta, Member Certain, Member Cole-Smith, Member Cornell, Member Hardt, Member Snyder, Member Wilson Bullard

Absent: Member Carlee Simon, Member Cheryl Twombly

1. 6.14.2021 Regular Meeting Minutes
2. June 2021 Checks and Expenditures Report

3. July 2021 Checks and Expenditures Report
4. 3rd Quarter FY21 Report to the Alachua County Board of County Commissioners
5. 3rd Quarter Budget Review
6. Budget Amendment – Transfer from Salaries to Professional Services
7. Board Member Attendance YTD
8. Approval of Budget Amendment to Direct Community Service Contracts in Excess of 10%

### **Chairman's Report**

Chairman had no remarks.

### **Board Member Presentations**

10. Presentation by Member Dr. Karen Cole-Smith
11. Presentation by Member Dr. Nancy Hardt
14. Presentation by Member Judge Susanne Wilson Bullard

Time Certain: 2:00pm

The Chair called for a 15 minute break from 3:35-3:50.

12. Presentation by Member Dr. Maggie Labarta

### **Executive Director's Remarks**

9. Executive Director's Remarks

### **Board Member Discussion**

**Motion made by Member Hardt, Seconded by Vice Chair Labarta to direct the Executive Director to explore the possibility of partnering with the Board of County Commissioners and the Alachua County School Board regarding a new office complex being constructed in the near future.**

Voting Yea: Chair Pinkoson, Vice Chair Labarta, Member Certain, Member Cole-Smith, Member Cornell, Member Hardt, Member Snyder, Member Wilson Bullard

Absent: Member Carlee Simon, Member Cheryl Twombly

**Motion made by Member Cornell, Modified by Member Snyder, Seconded by Vice Chair Labarta to:**

- 1. Have staff review the goals and related board approved indicators and bring back additional indicators related to each goal for the board to consider.**
- 2. Move that staff evaluate the Board Members' presentations given today and bring back specific programs that could be implemented in 2022 and/or future years, which would include programs from other CSCs that are in alignment with our four goals.**
- 3. Authorize the Executive Director to release an RFP and application process for After School Programming.**

**Member Snyder modified Part 1 of the motion to change the word ‘additional’ to ‘revised’. In Part 2, it was noted for staff to consider Maternal and Child Health and Mental Health Programs during their research.**

Voting Yea: Chair Pinkoson, Vice Chair Labarta, Member Certain, Member Cole-Smith, Member Cornell, Member Hardt, Member Snyder, Member Wilson Bullard

Absent: Member Carlee Simon, Member Cheryl Twombly

**Motion made by Vice Chair Labarta, Seconded by Member Certain to review the scholarship and match policies, giving the Executive Director authorization to execute contracts without bringing each individual contract before the full Board.**

Voting Yea: Chair Pinkoson, Vice Chair Labarta, Member Certain, Member Cole-Smith, Member Cornell, Member Hardt, Member Snyder, Member Wilson Bullard

Absent: Member Carlee Simon, Member Cheryl Twombly

### **General Public Comments**

Candice King presented data on Alachua County’s third-grade dental screening results and rankings at the state and national level for untreated cavities. She expressed the importance of continued funding to reduce these numbers.

### **For Your Information**

Items in this section are for informational purposes only and do not require any action by the Trust.

15. Communications Report - June/July 2021

16. For Information Only – Pediatric Oral Health in Alachua County

### **Next Meeting Dates**

Regular Meeting - Monday, September 13, 2021 @ 4:00 PM  
Cade Museum, 811 S Main St, Gainesville, FL 32601

*First public hearing of the proposed millage rate and the tentative budget.*

Monday, September 13, 2021 @ 5:01 PM  
Cade Museum, 811 S Main St, Gainesville, FL 32601

*Second public hearing of the final millage rate and the final adopted budget.*

Monday, September 27, 2021 @ 5:01 PM  
Cade Museum, 811 S Main St, Gainesville, FL 32601

### **Adjournment**

**Chair Lee Pinkoson adjourned the meeting at 5:58 PM.**

Attendee Report

Children's Trust of Alachua County - Board Meeting & Workshop

8/9/2021 1:00:00 PM - 5:58:00 PM Webinar ID: 848 9082 5323

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Board Members

Chair Lee Pinkoson  
Vice Chair Maggie Labarta  
Member Tina Certain  
Member Karen Cole-Smith  
Member Ken Cornell  
Member Nancy Hardt  
Member Patricia Snyder  
Member Susanne Wilson Bullard

Staff

Colin Murphy  
Kristy Goldwire  
Ashley Morgan-Daniel  
Nicole Odom  
Dan Douglas  
Deon Carruthers  
Mia Jones  
Belita James  
Bob Swain – Trust Counsel

Attended in Person

Danielle Eisenmenger  
Dollie Wygant  
Candice King  
Ron Rawls  
Jacki Hodges  
Leah Galione  
Stacy Merritt  
Michael Raburn  
Alan Paulin

Rebecca Shinholser  
Patrice Crooms  
Tina Treloar  
Sherry Kitchens  
Tom Logan  
John Rollins  
Tiffany Phillips  
Jonathan Leslie

Panelists joined by Zoom

Lt. Richard LaLonde ACSO	rlalonde@alachuasheriff.org
Susan Sheahan	bullards@circuit8.org
Melanie Mitchell Youth Champion	bullards@circuit8.org
Rogers Walker	bullards@circuit8.org
Frank Mason	fmason@cricpa.com
Betty Friis	bfriis@cricpa.com
Todd Hutchison	nth@alachuaclerk.org
Kelly Jones	jonesk@circuit8.org

Attendees joined by Zoom

Rachel Eubanks	reubanks@elcalachua.org	Early Learning Coalition of Alachua County
Heart Phoenix	Heart@centerforpeacebuilding.org	River Phoenix Center for Peacebuilding
Keshia Jenkins	Keshia.Jenkins@childrensmovementflorida.org	The Children's Movement of Florida
Pamela Marshall-Koons	info@wellnessradiotv.com	AT The WELLNESS NETWORK, INC.
Ellie Chisholm	infinitetruth1@aol.com	Retired SBAC
Pearlie Shelton	pshelton43@hotmail.com	Upper Room Ministries
Carlston Watts	Undergroundkitchen@chefempowerment.org	Underground Kitchen
Anne Koterba	akoterba@aol.com	Aces in Motion
Doris Tellado	dtellado@peds.ufl.edu	UF North Central Early Steps
Christi Arrington	christi@girlsplace.net	Girls Place, Inc.

Candi Morris candi.morris@flhealth.gov  
John Barli jbarli@ccgmv.org  
Kallen Shaw krsshaw@ufl.edu  
Keri Neel keri@kidscountalachua.org  
Stacy Scott stacyscott2012@gmail.com  
Kate Williams kate@girlsplace.net  
Susan Wright swright@aclib.us  
Lamont Loveliveandgive@yahoo.com  
Chris Massey christopher.massey@djj.state.fl.us  
Pamela Marshall Speakingofpamela@gmail.com  
Herman Knopf hknopf@ufl.edu  
Sibet Grantham kato@ufl.edu  
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Julie Moderie jmoderie@wellflorida.org  
Addison Staples addison@acesinmotion.org  
Jamie Stormer jamie\_stormer@mbhci.org  
Angela Howard a.howard@ncfymca.org  
Dorothy Thomas dorothy.acee.thomas@gmail.com  
Cade Camera eventassist@cademuseum.org  
Cade Museum ahamilton@cademuseum.org

Alachua WIC program  
John C Barli  
University of Florida  
Kids Count in Alachua County  
Public Defender  
Girls Place Inc.  
Alachua County Library District  
Evolution sports  
Department of Juvenile Justice  
At The WELLness Network  
UF Anita Zucker Center

Joined by phone

13523390567  
13523183202  
13525149975  
13525149975  
13523718002

Zoom Chat Report

01:19:25

Doris Tellado: Any options for speakers of other languages besides English in need of tech training?

01:31:51

Doris Tellado: Most important aspect regarding parent advocacy, bring parent leaders into the process of developing the initiatives.

**The Record**, published weekly in the City of Gainesville, County of Alachua and State of Florida

**AFFIDAVIT OF PUBLICATION**

Before me, the undersigned authority personally appeared, Larry B. Glisson, who on oath says that he is an employee of the **The Record**, a weekly newspaper, published in Gainesville, Alachua County, Florida; that the attached copy of the advertisement being a notice to appear in re:

**Children's Trust of Alachua County - Board Meeting & Workshop - August 9, 2021 at 1:00 PM - The Regular Board Meeting scheduled for August 9 .....**

was published in said newspaper in the issues of:  
**7/22/2021**


Affiant says further that the said **The Record** is a newspaper published at Gainesville in said Alachua County, Florida, and that the said newspaper has heretofore been continuously published in said Alachua County, Florida, each week and has been entered as second class mail matter at the post office in Gainesville, in said Alachua County, Florida, for a period of one year next preceding the first publication of the attached copy of advertisement; and affiant further says that he has neither paid nor promised any person, firm or corporation any discount, rebate, commission or refund for the purpose of securing this advertisement for publication in the said newspaper.

**Children's Trust of Alachua County  
Board Meeting & Workshop  
August 9, 2021 at 1:00 PM**

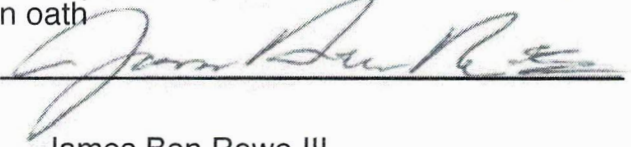
**The Regular Board Meeting scheduled for August 9 has been extended to begin at 1:00 PM.**

- 1) Email public comments to childrenstrust@ofalachuacounty.us by 5:00 PM on August 8, 2021.
- 2) Zoom link to register: <https://us02web.zoom.us/j/84890825323>
- 3) Phone: Call (346) 248-7799; Meeting ID: 848 9082 5323
- 4) View on YouTube Live: <https://www.youtube.com/channel/UCpYNqGkjCo9FQo3qR5-S0w>

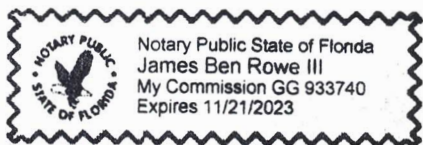
(Pub. July 22, 2021)



Sworn to and subscribed before me this 22nd day of July, 2021, by Larry B. Glisson, who is personally known to me and who took an oath

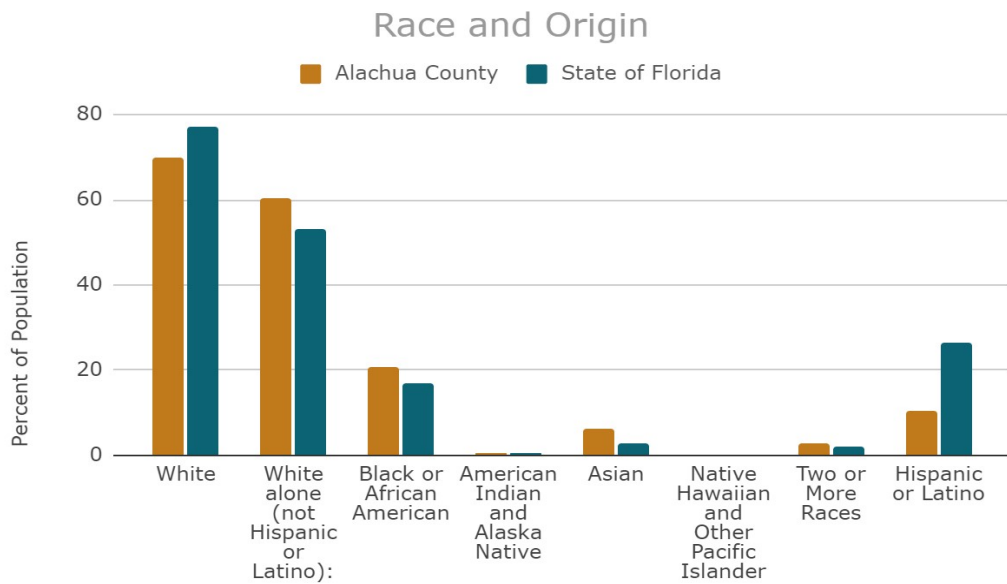


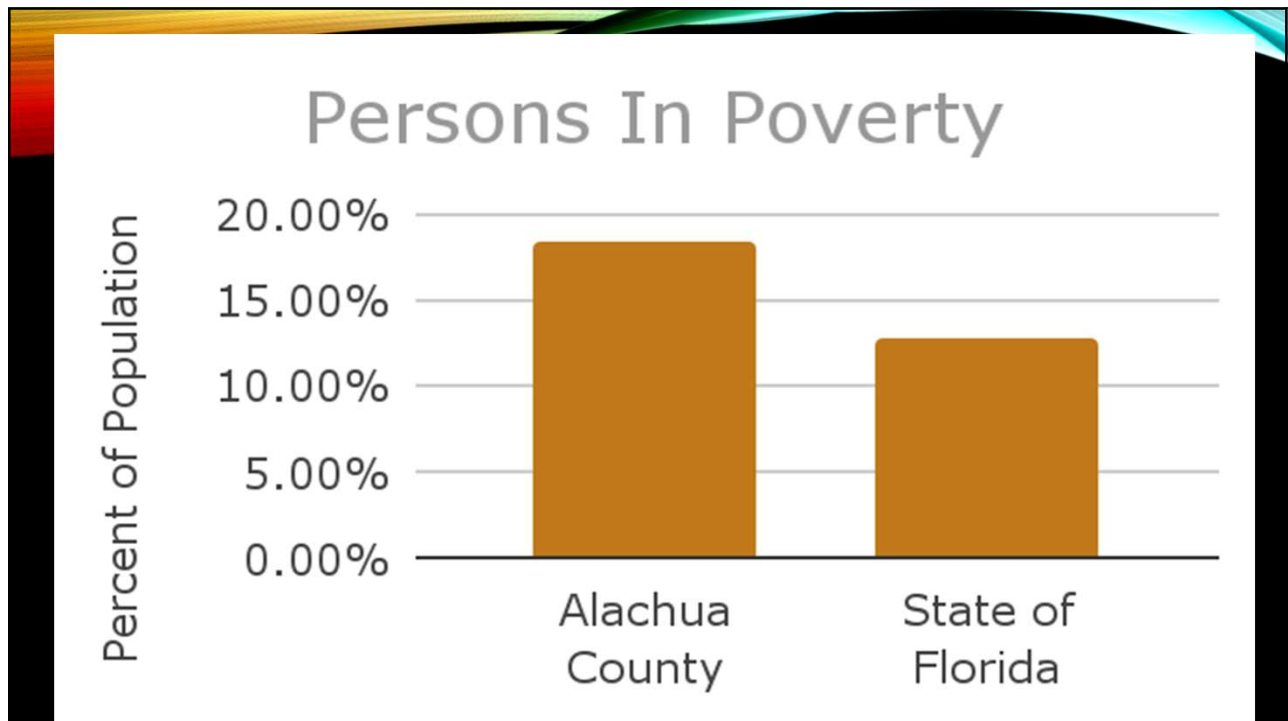
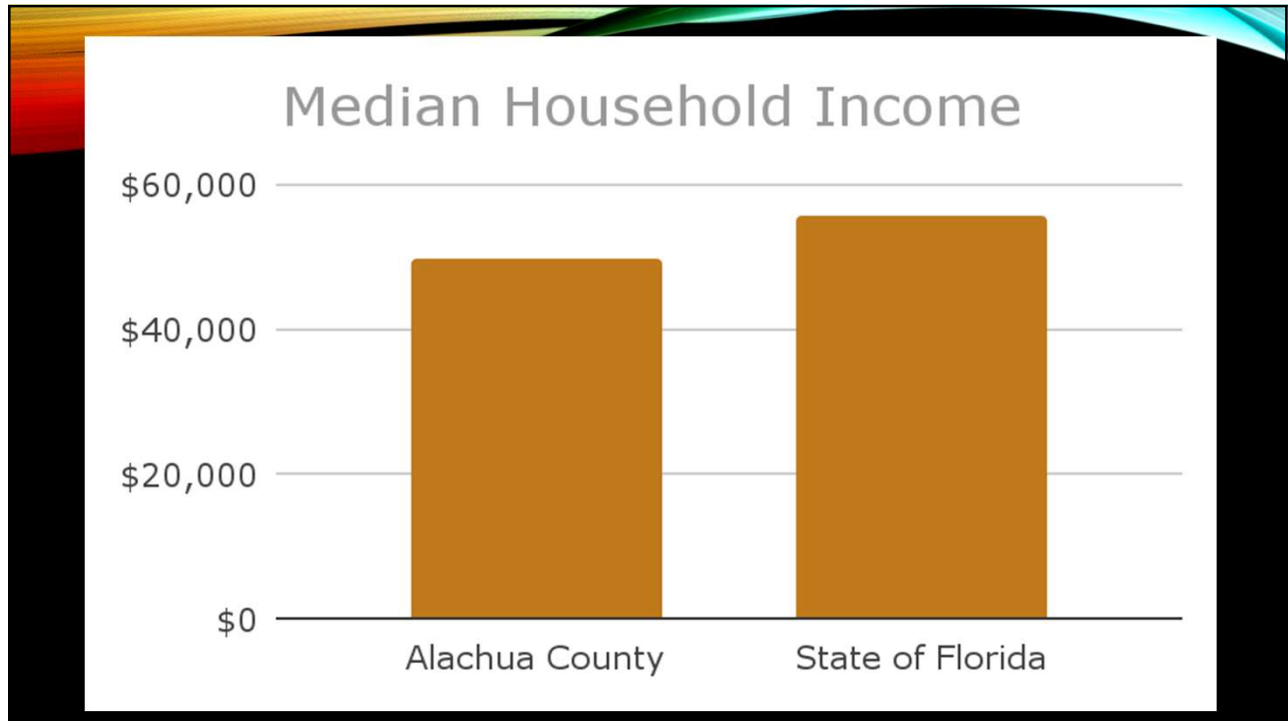
James Ben Rowe III



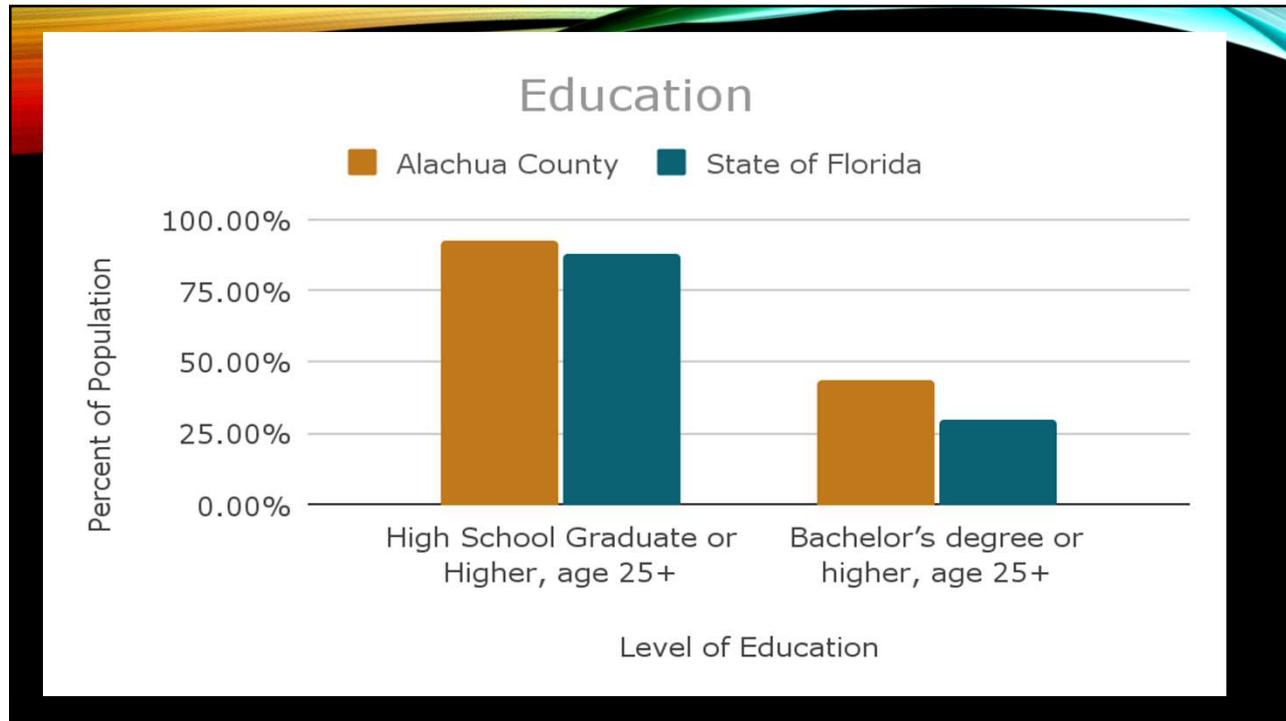
# JEREMIAH PROGRAM AND COMMUNITY HEALTH WORKERS (BROWARD MODEL)

Children's Trust  
August 2021







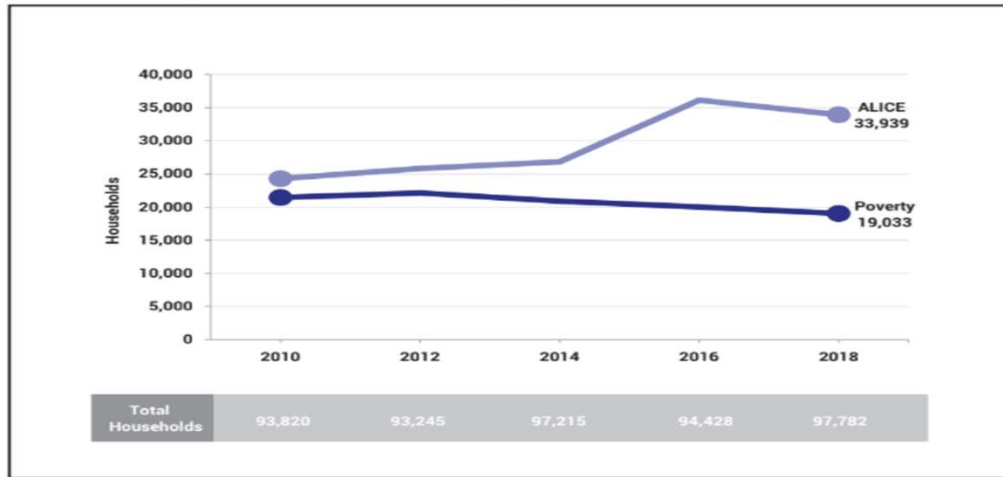


## UNITED WAY ALICE REPORT

- Asset limited, income constrained, employed
- As of 2020, 54% of households struggle to pay for basic needs
  - Housing
  - Child care
  - Food
  - Transportation
  - Health Care
  - Technology
- Of the 54%, 19% live in poverty, 35% are ALICE

# AS OF 2018, THINGS WERE IMPROVING

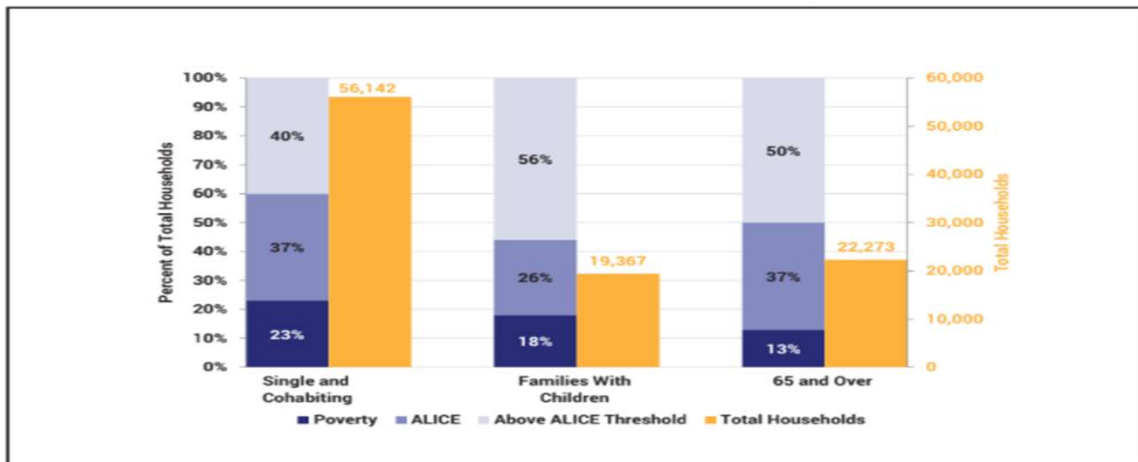
## Households by Income, Alachua County, 2010 to 2018



Sources: ALICE Threshold, 2010-2018; American Community Survey, 2010-2018

# INCOME BY HOUSEHOLD TYPE

## Household Income by Household Type, Alachua County, 2018



Sources: ALICE Threshold, 2018; American Community Survey, 2018

## SURVIVAL BUDGET

Household Survival Budget, Alachua County, 2018		
	SINGLE ADULT	2 ADULTS, 1 INFANT, 1 PRESCHOOLER
<b>Monthly Costs</b>		
Housing	\$1,006	\$1,388
Child Care	\$-	\$1,252
Food	\$299	\$905
Transportation	\$375	\$843
Health Care	\$200	\$803
Technology	\$55	\$75
Miscellaneous	\$227	\$598
Taxes	\$338	\$718
<b>Monthly Total</b>	<b>\$2,500</b>	<b>\$6,582</b>
<b>ANNUAL TOTAL</b>	<b>\$30,000</b>	<b>\$78,984</b>
<b>Hourly Wage*</b>	<b>\$15.00</b>	<b>\$39.49</b>

\* Wage working full-time required to support this budget

For ALICE Survival Budget Sources, see the 2020 Methodology Overview available at [UnitedForALICE.org/Methodology](http://UnitedForALICE.org/Methodology)

## CITIES IN ALACHUA COUNTY

Alachua County, 2018		
Town	Total HH	% ALICE & Poverty
Alachua	3,687	48%
Archer	449	66%
Gainesville	45,354	64%
Gainesville CCD	65,869	61%
Hawthorne	564	77%
Hawthorne CCD	2,232	68%
High Springs	2,107	50%
High Springs-Alachua CCD	16,063	48%
La Crosse	123	54%
Micanopy	244	61%
Micanopy CCD	1,209	54%
Newberry	1,873	37%
Newberry-Archer CCD	8,919	39%
Waldo	324	73%
Waldo CCD	2,756	55%

## MISSION OF JEREMIAH PROGRAM

- TO END THE CYCLE OF POVERTY FOR SINGLE MOTHERS AND THEIR CHILDREN, TWO GENERATIONS AT A TIME.
- Residential campuses with onsite early learning
- Empowerment training for the mothers, educational supports
- Graduates of the program form a support group for those entering

## OVERVIEW OF JEREMIAH PROGRAM

- AIMS TO BREAK THE CYCLE OF POVERTY TWO GENERATIONS AT A TIME
- 2 MODELS: COOPERATIVE LIVING, DISAGGREGATE LIVING
- CURRENT CAMPUSES:
  - AUSTIN, TX
  - BOSTON, MA
  - BROOKLYN, NY
  - FARGO, ND
  - MINNEAPOLIS, MN
  - ROCHESTER, MN

# JEREMIAH

- EMPOWERS SINGLE MOTHERS BY
  - ENABLING THEM TO COMPLETE THEIR EDUCATION AND PREPARE THEM FOR WORKFORCE
  - BECOME FINANCIALLY INDEPENDENT
  - PROVIDE CHILDCARE AND EDUCATION RESOURCES FOR CHILDREN
  - CREATING A SISTERHOOD AND A STABLE COMMUNITY

# IDEA #2

- Community health workers
- Residents of neighborhoods recruited, trained/certified, and salaried to provide on-site information and resources for health to other residents
- Backup provided by local trusted health provider

## COMMUNITY HEALTH WORKERS BROWARD

- CSC is seeking proposals to provide HEAL Trauma programming for youth/families that will:
- 1. Utilize the Community Mental Health Worker model to identify, coordinate, and connect youth and their families to available services and supports to address trauma and related challenges within the family.
- 2. Advocate to empower youth and their families within systems where challenges may exist and strengthen and support the families' self-advocacy efforts, including participation in evaluation and research.
- 3. Build upon and expand existing relationships within the Providers' network to develop trust with families while meeting any presenting needs.

## COMMUNITY HEALTH WORKERS BROWARD

- 1. Strengths-Based Needs Assessments:
- 2. Resource Map
- 3. Family Empowerment
  - Outreach
  - Health Advocacy:
  - School System Advocacy:
  - Financial Resources
  - Legal Advocacy
  - Informal Counseling
  -

## COMMUNITY HEALTH WORKERS BROWARD

- Family Empowerment
- a. Outreach
- b. Health Advocacy:
- c. School System Advocacy:
- d. Financial Resources
- e. Legal Advocacy
- 4. Informal Counseling

## WHY BOTH?

- One-two punch
- Requires community resource providers to collaborate in a new way in order to receive the funding
- Provides a program for homeless families and at the same time a system change

# Juvenile Overview

Civil Citation ←

**LAW ENFORCEMENT**

→ Sworn Complaint

↓  
Arrest

↓  
**DJJ**

## ***Detention Screening***

- Juvenile Detention Center (JDC)
- Juvenile Community Resource Center (JCRC)
- Risk Assessment Instrument (RAI)
- DJJ Intake
- School Board Notification
- **Detention Hearing / Counsel**

← **Release**

**Detain** →

Diversion ←

**STATE ATTORNEY**

→ Adult Court

- Teen Court
- JDAP
- Deferred Prosecution

↓  
**Juvenile Court**

- Indictment
- Direct File
- Waiver

↓  
**Adjudicatory Hearing / Plea**

↓  
DJJ Predisposition Report /  
Commitment Staffing

← **Probation**

↓  
**Disposition Hearing**

→ **Commitment**

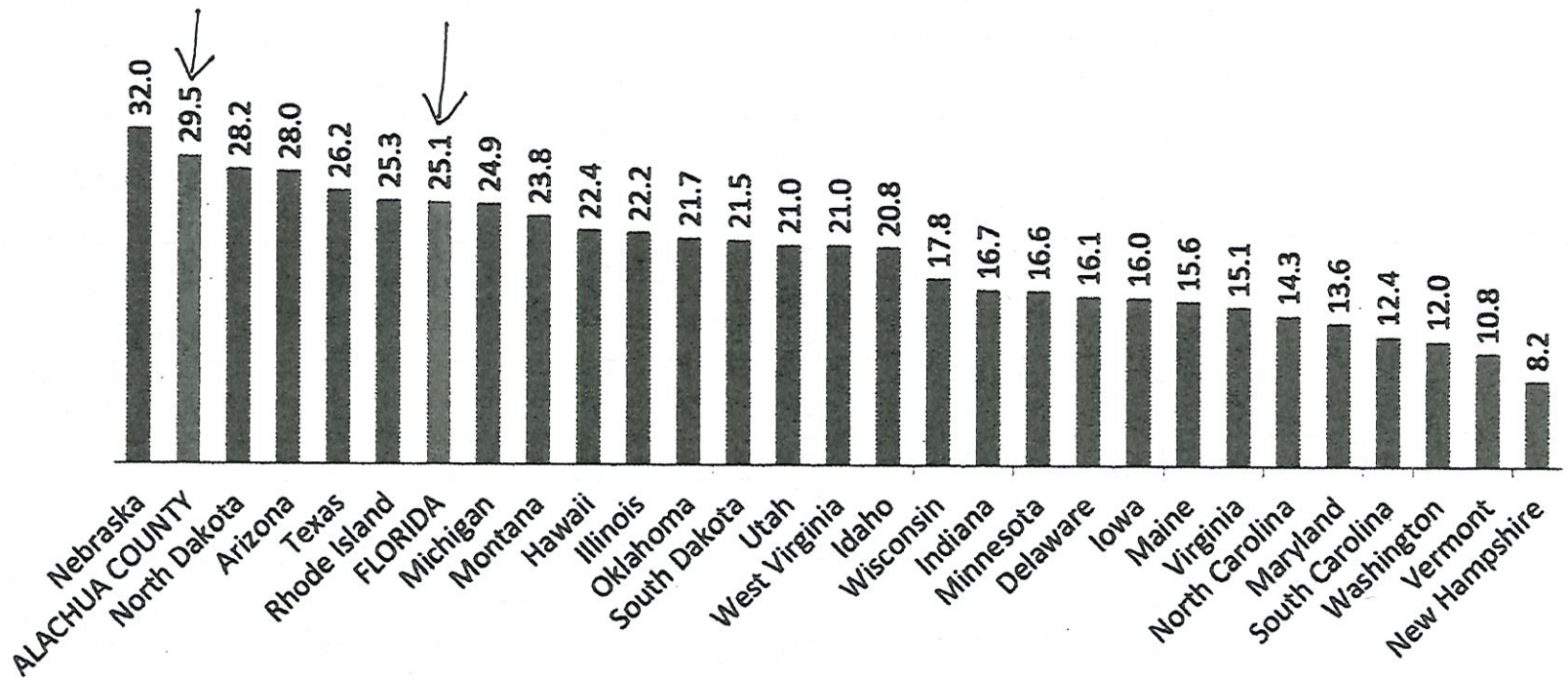
Direct Release, Post  
Commitment  
Probation, Conditional  
Release



# A National Comparison

Untreated Cavities in Third Grade Students by Percent

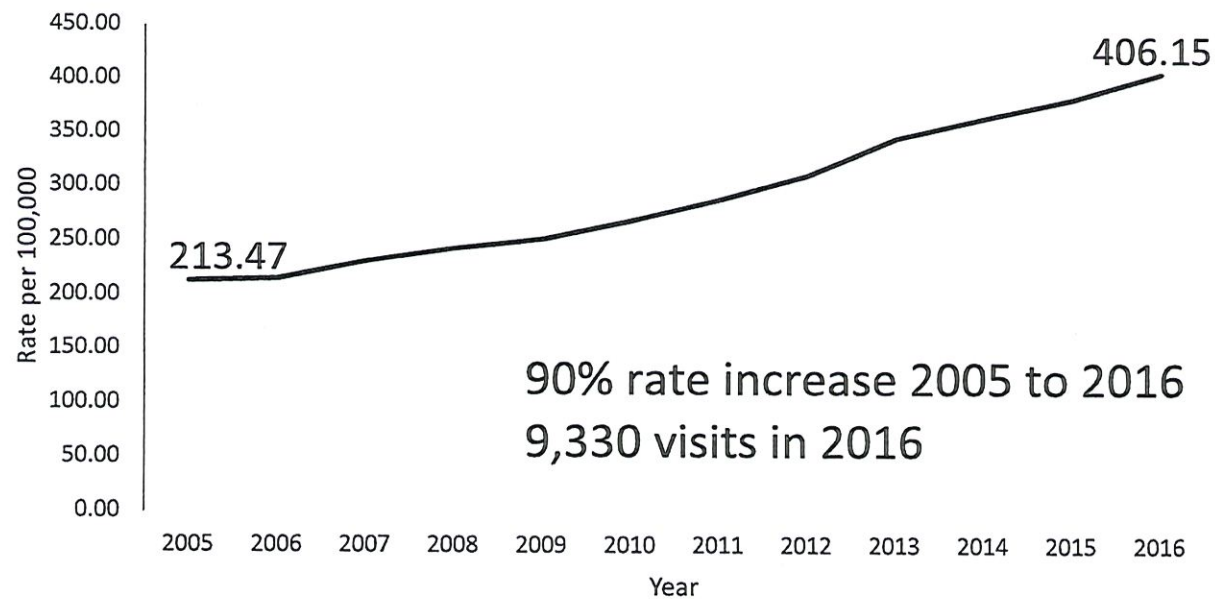
In 2017, only five states had a higher prevalence of untreated cavities than Florida.  
If Alachua County was a state, we'd rank second in percent of untreated cavities.



## Alachua County Public Schools Third Grade Dental Screening Results, 2019

School name	Number of children screened	Untreated cavities	Caries experience	No obvious problem	Need early dental care	Urgent need	Sealants
ALACHUA ELEMENTARY	106	49.1%	62.3%	50.9%	35.9%	13.2%	42.5%
ARCHER ELEMENTARY	106	21.7%	38.7%	78.3%	18.9%	2.8%	61.3%
CHILES ELEMENTARY	135	34.8%	53.3%	67.4%	24.4%	8.2%	37.8%
FINLEY ELEMENTARY	107	41.1%	60.8%	58.9%	27.1%	14.0%	30.8%
FOSTER ELEMENTARY	88	40.9%	58.0%	58.0%	30.7%	11.4%	26.1%
GLEN SPRINGS ELEMENTARY	69	43.5%	66.7%	58.0%	31.9%	10.1%	37.7%
HIDDEN OAK ELEMENTARY	130	26.9%	50.0%	70.8%	24.6%	4.6%	26.9%
HIGH SPRINGS COMMUNITY	89	29.2%	44.9%	71.9%	24.7%	3.4%	43.8%
IDYLWILD ELEMENTARY	103	50.5%	63.1%	48.5%	32.0%	19.4%	26.2%
LAKE FOREST ELEMENTARY	65	69.2%	76.9%	29.2%	50.8%	20.0%	29.2%
LITTLEWOOD ELEMENTARY	98	27.6%	44.9%	70.4%	21.4%	8.2%	31.6%
MEADOWBROOK ELEMENTARY	150	34.7%	52.0%	66.0%	27.3%	6.7%	58.0%
METCALFE ELEMENTARY	38	52.6%	60.5%	47.4%	44.7%	7.9%	50.0%
NEWBERRY ELEMENTARY	119	42.9%	67.2%	57.1%	37.0%	5.9%	58.0%
NORTON ELEMENTARY	107	23.4%	43.9%	84.1%	10.3%	5.6%	59.8%
RAWLINGS ELEMENTARY	54	57.4%	64.8%	44.4%	38.9%	16.7%	27.8%
SHELL ELEMENTARY	60	50.0%	73.3%	50.0%	30.0%	20.0%	41.7%
TALBOT ELEMENTARY	126	38.1%	57.1%	64.3%	29.4%	6.4%	57.1%
TERWILLIGER ELEMENTARY	69	59.4%	84.1%	49.3%	34.8%	15.9%	37.7%
WILES ELEMENTARY	150	24.0%	42.0%	76.7%	15.3%	8.0%	40.7%
WILLIAMS ELEMENTARY	100	52.0%	70.0%	48.0%	35.0%	17.0%	44.0%
PK YONGE	44	13.6%	38.6%	81.8%	18.2%	0.0%	50.0%
<b>TOTAL</b>	<b>2113</b>	<b>38.3%</b>	<b>56.4%</b>	<b>62.4%</b>	<b>27.9%</b>	<b>9.7%</b>	<b>42.5%</b>

# Rates\* of Non-traumatic Dental-Related Emergency Dept. Visits Age 5–14 Years, Florida, 2005–2016



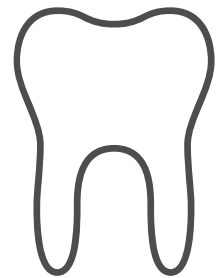
\*Per 100,000 population

Tomar et al. *J Public Health Dent* 2016; 76:249-57. AHCA ED database 2015 and 2016.

# Florida Dental Emergency Department (ED) Data

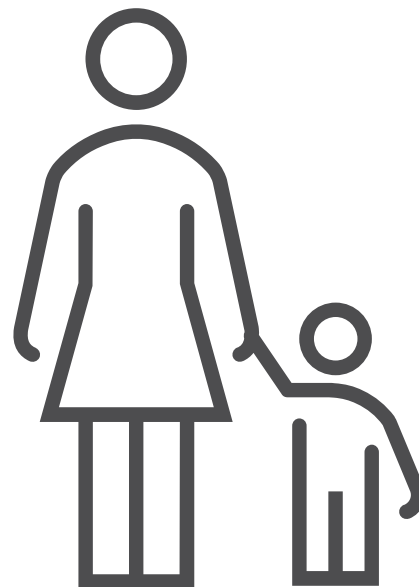
Non-traumatic dental related visits  
to the ED

Calendar Year 2019



## Pediatric to Young Adult Visits Summary

- Ages 0-24 account for  $\frac{1}{4}$  of all non-traumatic dental related ED visits
- 38,080 visits in a single year
- 100% preventable visits



# Pediatric to Young Adult Charges Summary

- Ages 0-24 account for 21% of all non-traumatic dental related ED charges
- \$79,970,718.00 in a single year, in a single state
- \$1,984 average visit



## Overall Visits 2019

AGE GROUPS	TOTAL VISITS	% TOTAL VISITS
0-4	6,193	4.06%
5-14	9,432	6.18%
15-24	22,455	14.72%
25-34	49,177	32.24%
35-44	29,847	19.57%
45-54	16,710	10.96%
55-64	10,037	6.58%
65-74	4,403	2.89%
75-84	2,114	1.39%
85+	2,157	1.41%
All Ages	152,525	

## Overall Charges 2019

Age Groups	Total Charges	% Total Charges	Average Charge
0-4	\$10,672,232.00	2.67%	\$1,723.27
5-14	\$18,595,517.00	4.65%	\$1,971.53
15-24	\$50,702,969.00	12.68%	\$2,257.98
25-34	\$118,812,655.00	29.71%	\$2,416.02
35-44	\$80,468,005.00	20.12%	\$2,696.02
45-54	\$51,607,350.00	12.91%	\$3,088.41
55-64	\$34,110,493.00	8.53%	\$3,398.47
65-74	\$17,957,299.00	4.49%	\$4,078.42
75-84	\$10,243,203.00	2.56%	\$4,845.41
85+	\$6,695,254.00	1.67%	\$3,103.97
All Ages	\$399,864,977.00		\$2,621.64

## Acknowledgments

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Source: ACHA Emergency Department (ED) Visits Data, population estimates from [www.flhealthcarts.com](http://www.flhealthcarts.com).

Data prepared by: WellFlorida Council, 2020.



**CHILDREN'S TRUST**  
OF ALACHUA COUNTY

## Fiscal Year 2021/2022 Budget Workshop

### 7 Population Accountability Questions for Results-Based Accountability

1. What are the quality-of-life conditions we want for children and families who live in our community?
2. What would these conditions look like if we could see them?
3. How can we measure these conditions?
4. How are we doing on the most important measures?
5. Who are the partners that have a role to play in doing better?
6. What works to do better, including low cost and no cost ideas?
7. What do we propose to do?



**CHILDREN'S TRUST**  
OF ALACHUA COUNTY

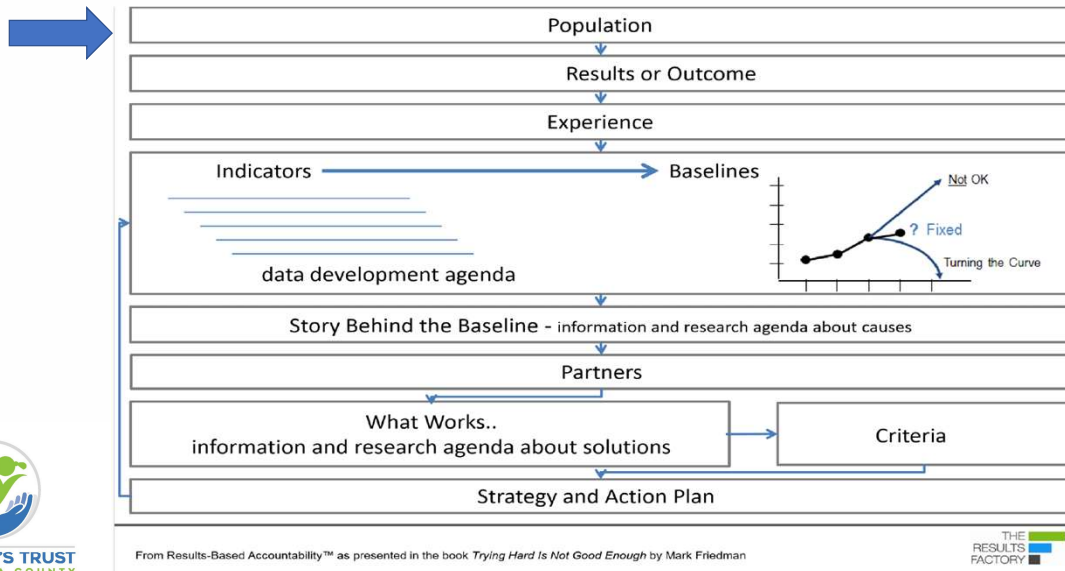
# TWO GOALS FOR TODAY'S WORKSHOP:

1. Affirm current recommendations on strategies and programs recommended by staff.
2. Provide direction on how to allocate the remainder of time and resources for FY2022



CHILDREN'S TRUST  
OF ALACHUA COUNTY

## PLANNING PROCESS – RESULTS BASED ACCOUNTABILITY



CHILDREN'S TRUST  
OF ALACHUA COUNTY

THE  
RESULTS  
FACTORY



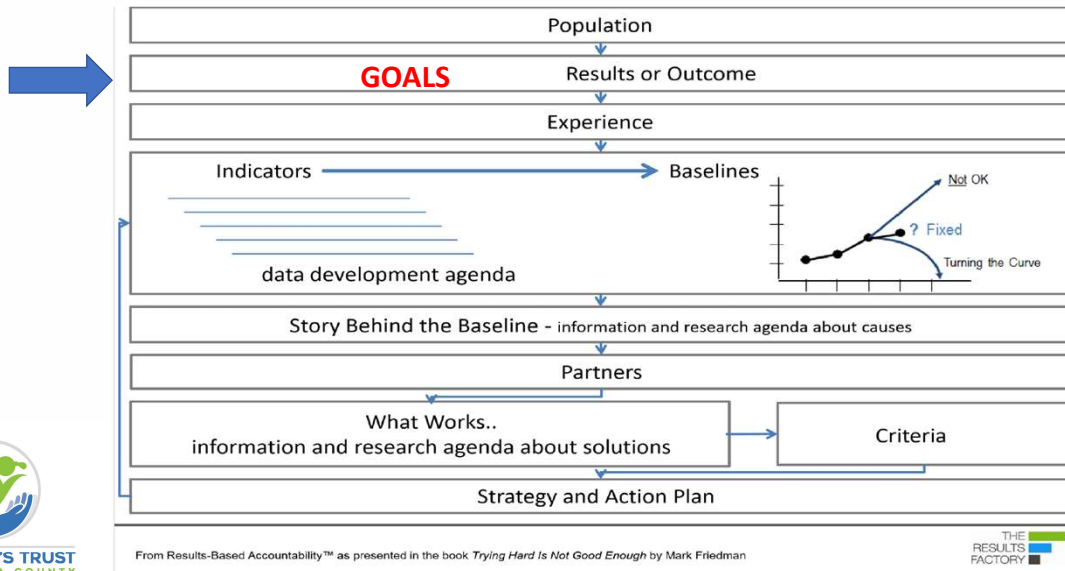
# WHAT POPULATION?

(Guiding Principle #1 p.73)

- Children’s Services Advisory Board - ( 0 – 5 years)
- **Children’s Trust of Alachua County – (0- 18 years)**
- **Target Populations**
  - Pritzker Children’s Initiative (PN – 3 years)
  - Juvenile Justice System ( 10 – 17 years)
  - Child Welfare System (0– 18 years)
  - Help Me Grow (0 – 8 years)
  - Summer Program (6-18 years, special needs, foster care, < 200 % poverty)
  - Service Providers (i.e. childcare teachers, childcare centers, mental health professionals)
- **Place Based**
  - Zip Codes
  - Schools
  - Communities



## PLANNING PROCESS – RESULTS BASED ACCOUNTABILITY



From Results-Based Accountability™ as presented in the book *Trying Hard Is Not Good Enough* by Mark Friedman

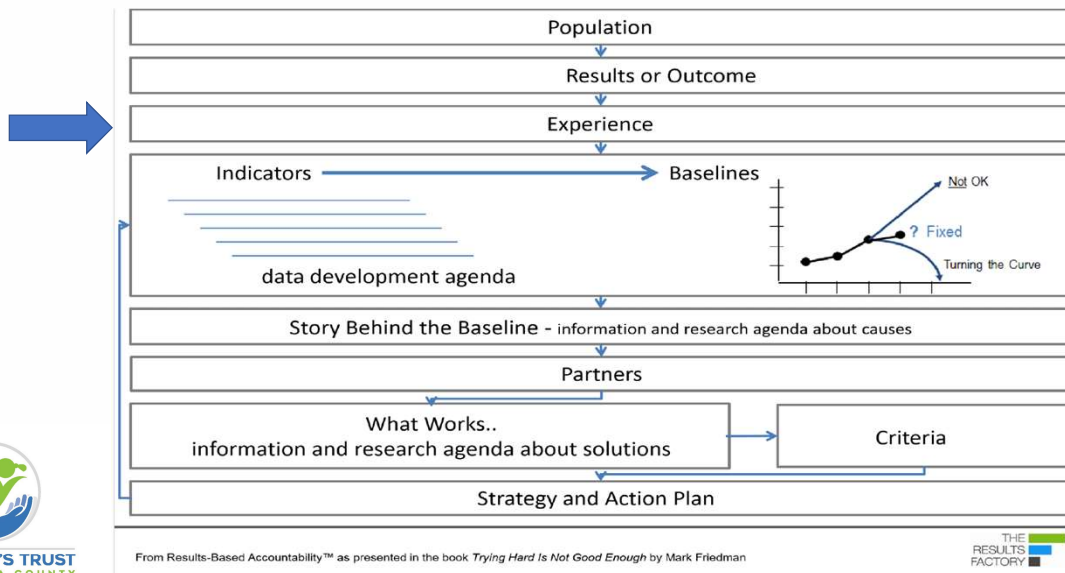


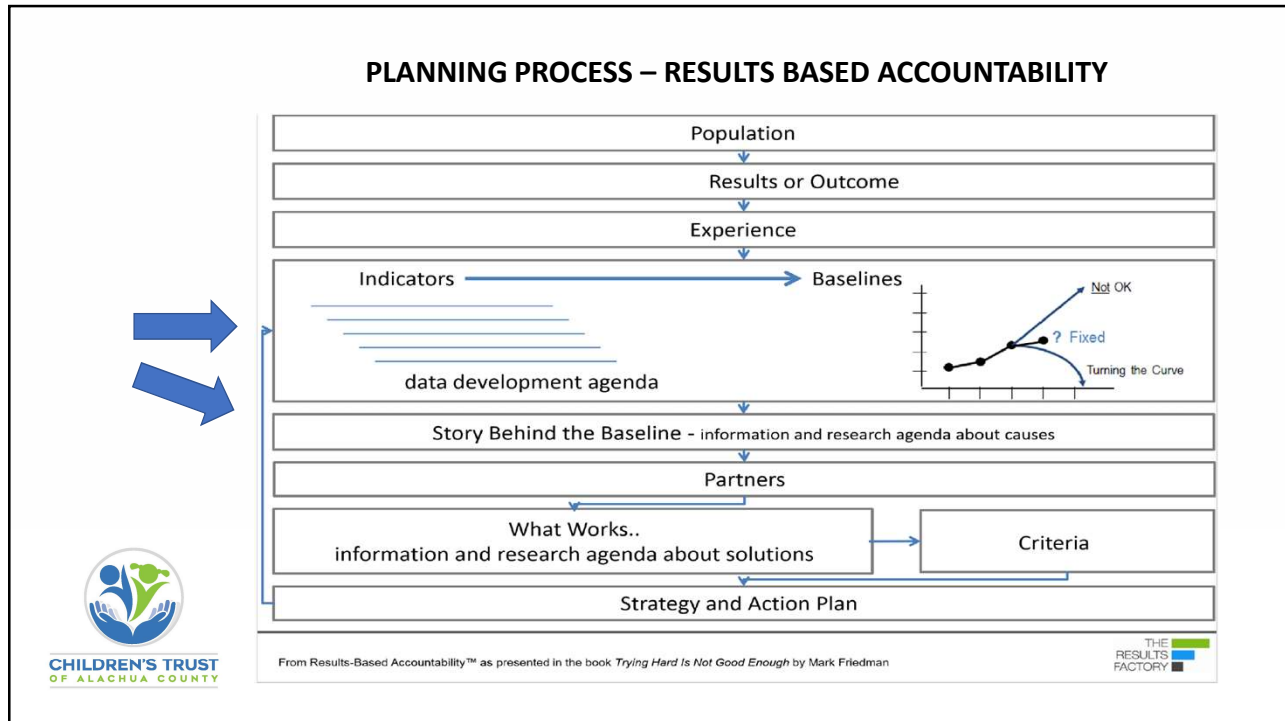
# 4 GOALS

1. ALL CHILDREN ARE BORN HEALTHY AND REMAIN HEALTHY
2. ALL CHILDREN CAN LEARN (EDUCATED) WHAT THEY NEED TO BE SUCCESSFUL
3. ALL CHILDREN HAVE NURTURING AND SUPPORTIVE CAREGIVERS AND RELATIONSHIPS
4. ALL CHILDREN LIVE IN A SAFE COMMUNITY

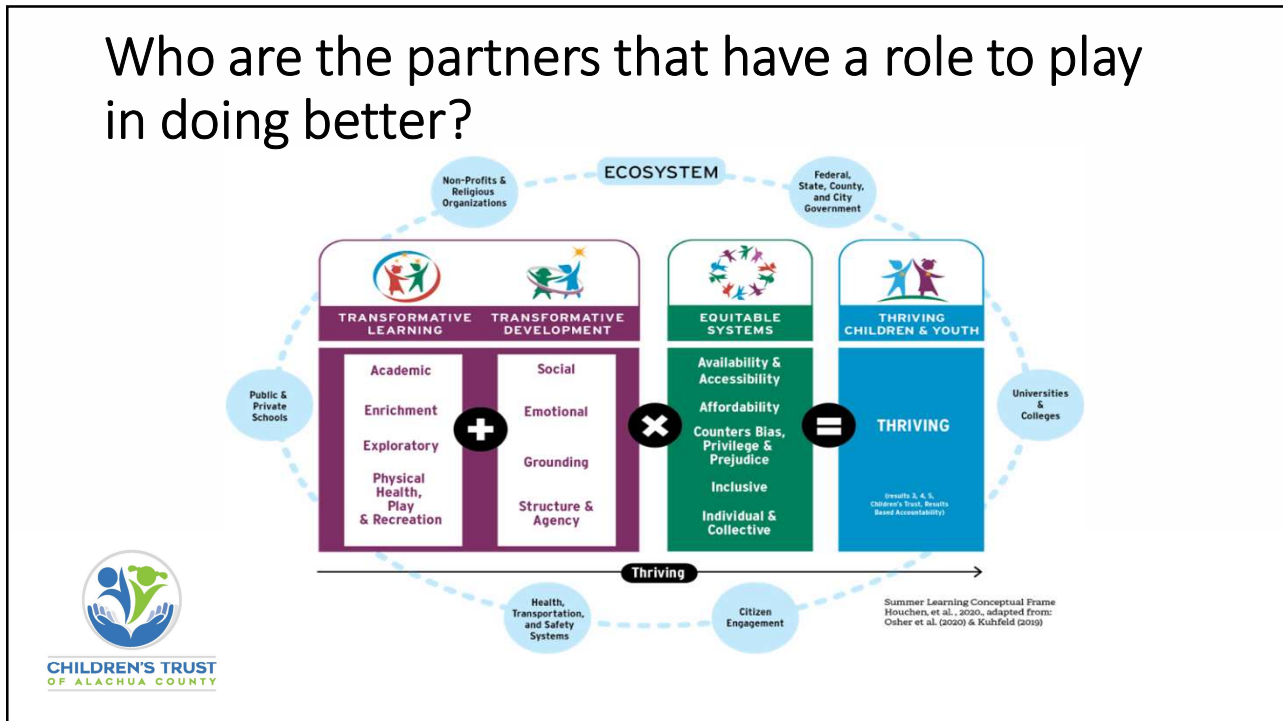
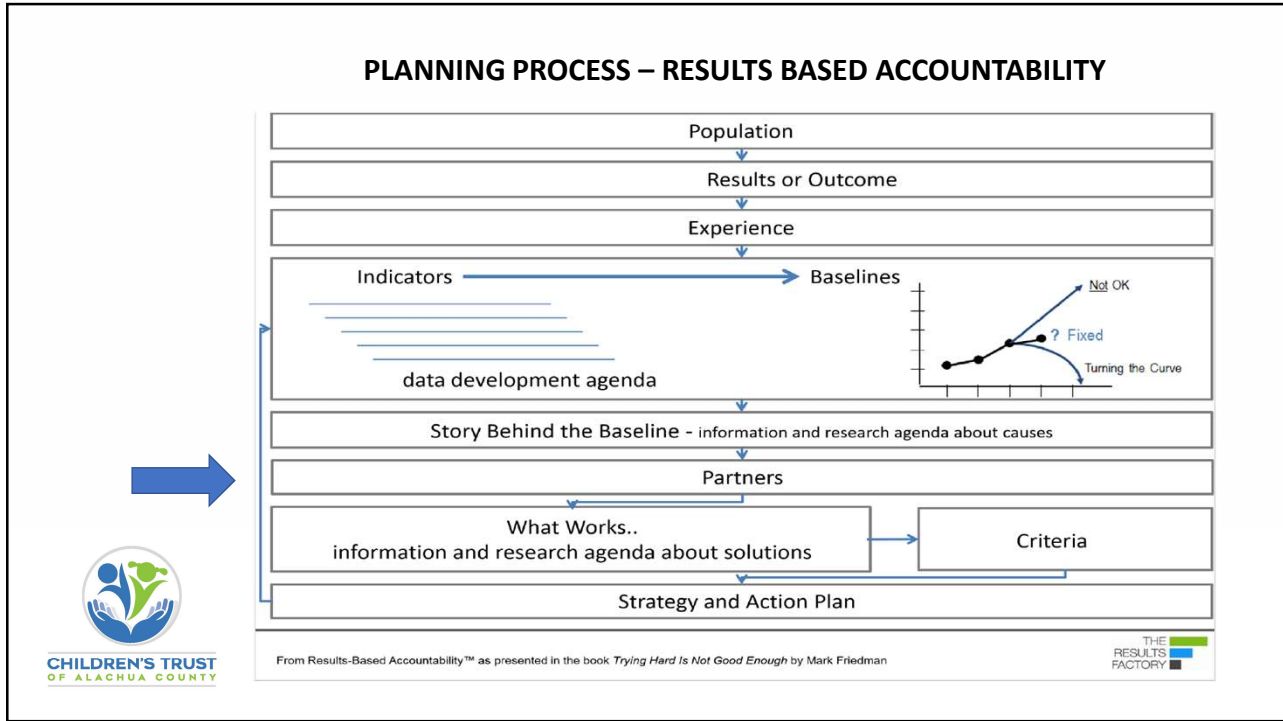


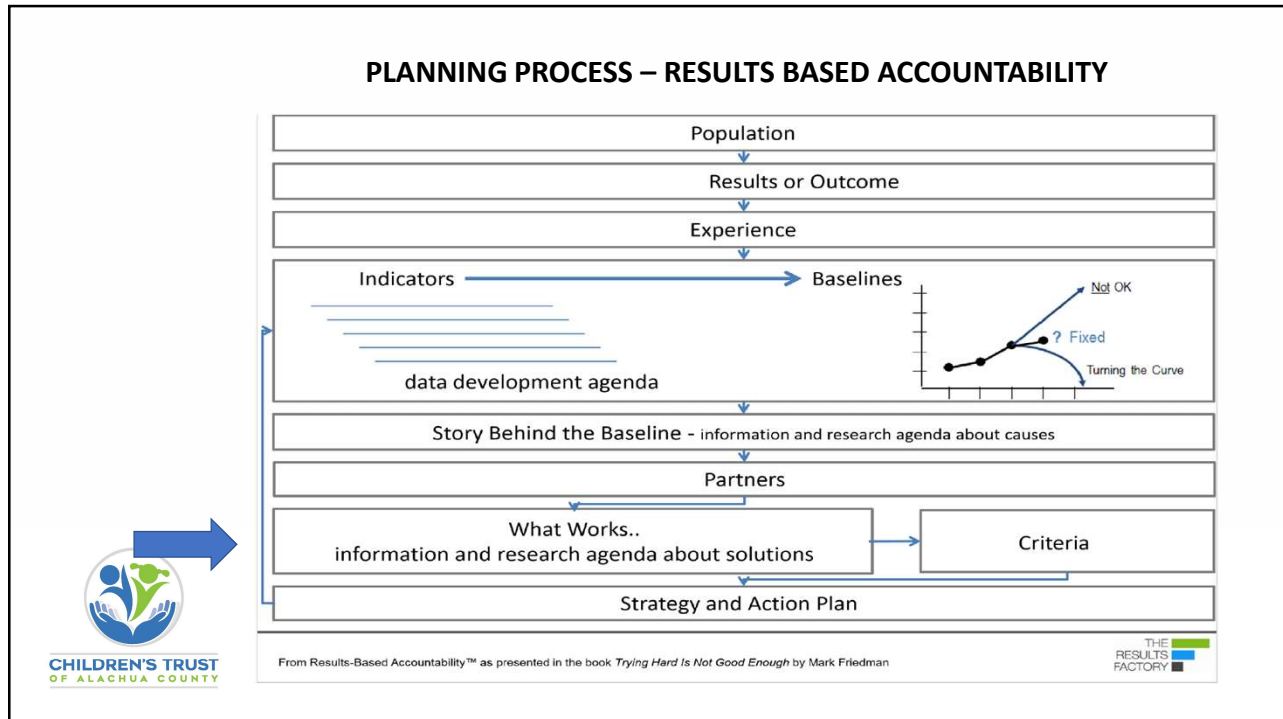
## PLANNING PROCESS – RESULTS BASED ACCOUNTABILITY





<b>GOAL 1</b>	Previous Value (Year)	Most Recent Value (Year)/ By Race (when available)	Change Between Years	State of FL Most Recent Value
<b>ALL CHILDREN ARE BORN HEALTHY AND REMAIN HEALTHY</b>				
Low Birth Weight <sup>1</sup> <i>Live Births Under 2500 Grams</i>	<b>11.7%</b> (2018) <small>20% of black births</small>	<b>11.0%</b> (2019) <small>18.4% of black births</small>	✓	<b>8.8%</b> (2019)
Hospitalizations for self-inflicted injuries <sup>1</sup> <i>Ages 12-18</i>	<b>151.1</b> (2018) <small>rate per 100,000</small>	<b>149.2</b> (2019) <small>rate per 100,000</small>	✓	<b>62.8</b> (2019) <small>rate per 100,000</small>
Bacterial STDs <sup>1</sup> <i>Ages 14-19</i>	<b>1,292.9</b> (2018) <small>rate per 100,000</small>	<b>1,352.7</b> (2019) <small>rate per 100,000</small>	∧	<b>758.0</b> (2019) <small>rate per 100,000</small>
Child Food Insecurity Rate <sup>1</sup>	<b>20.1%</b> (2017)	<b>18.2%</b> (2018)	✓	<b>19.4%</b> (2018)
<p><b>Do these indicators reflect healthy children?</b></p> <p><b>What is the story behind these numbers?</b></p> <p><b>Should additional indicators be included?</b></p>				





## WHAT WORKS

### GOAL 1: ALL CHILDREN ARE BORN HEALTH AND REMAIN HEALTHY STRATEGIES

- 1.1 Support maternal and child health
- 1.2 Support mental health and substance abuse prevention
- 1.3 Support physical health
- 1.4 Improve food security



## WHAT WORKS (cont.)

### GOAL 2: ALL CHILDREN CAN LEARN WHAT THEY NEED TO BE SUCCESSFUL

#### STRATEGIES

- 2.1 Support professional development and capacity-building
- 2.2 Expand access to high quality childcare, afterschool, and summer programs
- 2.3 Support literacy and other academic supports
- 2.4 Improve capacity to support special needs
- 2.5 Support career exploration and preparation



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## WHAT WORKS (cont.)

### GOAL 3: ALL CHILDREN HAVE NURTURING AND SUPPORTIVE CAREGIVERS AND RELATIONSHIPS

#### STRATEGIES

- 3.1 Support initiatives that connect families to resources
- 3.2 Improve family strengthening and supports



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# WHAT WORKS (cont.)

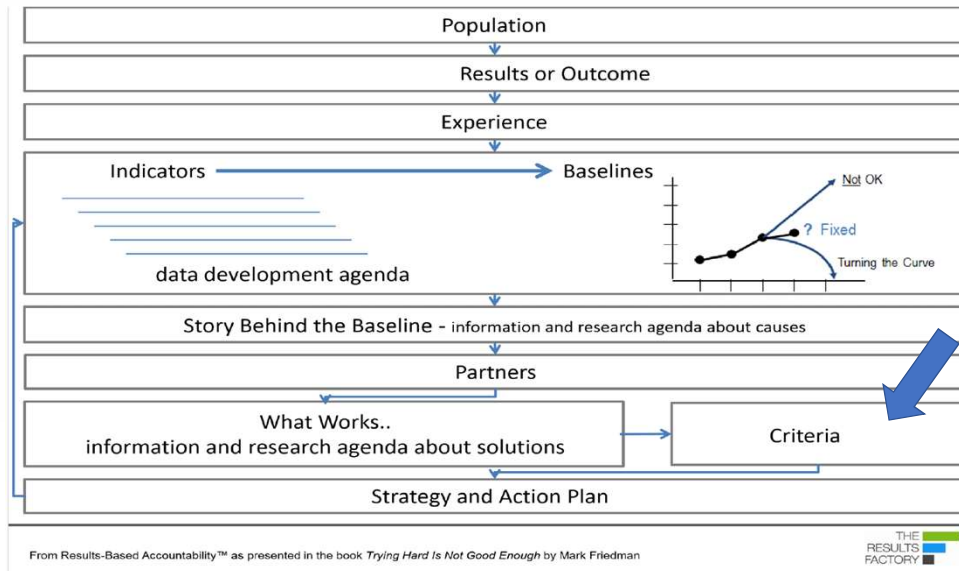
## GOAL 4: ALL CHILDREN LIVE IN A SAFE COMMUNITY

### STRATEGIES

- 4.1 Injury Prevention
- 4.2 Delinquency/Truancy Prevention
- 4.3 Violence Prevention



## PLANNING PROCESS



# Where does CTAC “fit”?

***Innovative initiatives should be funded that coordinate comprehensive systems of support and delivers those supports in collaborative ways that allows the Trust to achieve collective impact.***

**LEAD, FOLLOW, OR GET OUT OF THE WAY?**

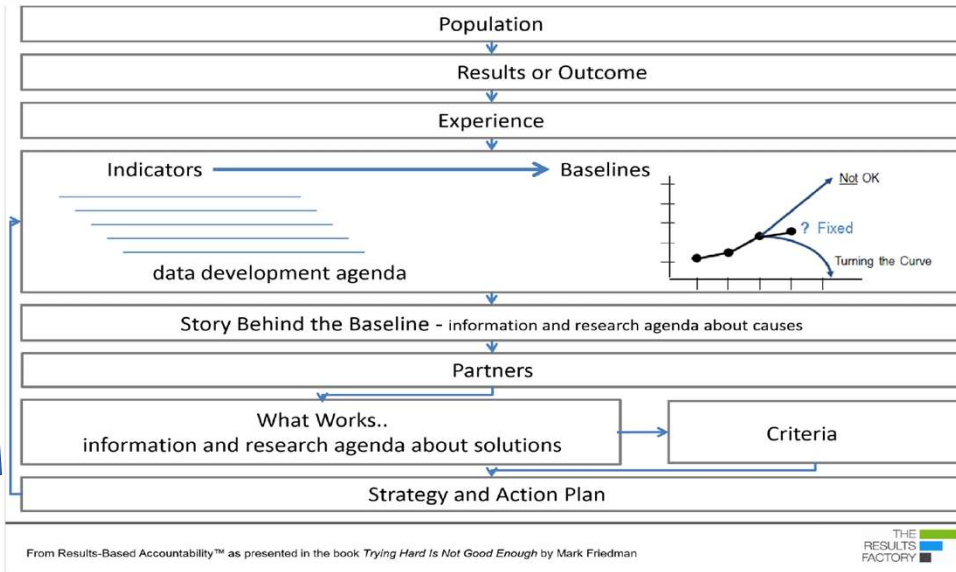


Domain	Criteria
<b>Objective</b>	Supported by the Needs Assessment or other sources that demonstrate community need
	Aligned to Guiding Principles
	Meets the requirements of Alachua County Ordinance 18-08
	Employs evidence-based practices
	Coordinated with other agencies for systemic impact
<b>Implementable</b>	Scalable
	What is an acceptable timeline for implementation based on number of days as part of the Request for Proposal (RFP) timelines
<b>Impactful</b>	Provide information on impact to children and families. Impact could be measured as direct services, innovation, knowledge, behavior, child learning, accessibility, health, or other criteria
	No supplantation
<b>Measurable</b>	Use of a results-based accountability and collective impact frameworks to inform data collection to demonstrate both short term and long-term results of funding decisions
<b>Relatable</b>	
	Provide information on how the respondent will provide information to the community and demonstrates its value to taxpayers (How will it convey that it helped solve a problem?)





## PLANNING PROCESS



## Budget Overview – Revenues

0.500 mills

	2020 Actual Amount	2021 Adopted Budget	2021 Amended Budget	2022 Tentative Budget
<b>Revenue</b>				
31 - Taxes (95% of tax levy)	7,341,128	7,742,236	7,742,236	8,249,047
33 - Intergovernmental Revenue	-	224,630	74,000	-
34 - Charges for Services	-	-	-	-
36 - Miscellaneous Revenue	67,813	99,833	99,833	83,333
38 - Other Sources	-	2,077,052	2,077,052	100,000
<b>Revenue Totals</b>	<b>7,408,940</b>	<b>10,143,751</b>	<b>9,993,121</b>	<b>8,432,380</b>



## Budget Overview - Expenses

	2020 Actual Amount	2021 Adopted Budget	2021 Amended Budget	2022 Tentative Budget
<b>Expenditures</b>				
10 - Personnel Services	-	1,058,332	1,058,332	1,056,387
20 - Operating Expenses	678,046	752,345	788,465	1,199,226
30 - Capital Outlay	-	-	-	-
50 - Grants and Aid	1,545,771	7,357,296	7,170,456	5,014,315
60 - Other Uses	-	975,778	975,778	1,162,452
<b>Expenditure Totals</b>	<b>2,223,817</b>	<b>10,143,751</b>	<b>9,993,031</b>	<b>8,432,380</b>
<b>Revenue Grand Totals:</b>	<b>7,408,940</b>	<b>10,143,751</b>	<b>9,993,121</b>	<b>8,432,380</b>
<b>Expenditure Grand Totals:</b>	<b>2,223,817</b>	<b>10,143,751</b>	<b>9,993,031</b>	<b>8,432,380</b>
<b>Net Grand Totals:</b>	<b>5,185,124</b>	<b>-</b>	<b>-</b>	<b>-</b>



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## Fund Balance

	2020 Actual	2021 Projected	2022 Proposed
<b>Beginning Fund Balance</b>	<b>0</b>	<b>5,185,124</b>	<b>8,566,373</b>
Unassigned	3,008,292	4,814,329	(60,341)
Non-Spendable	2,375	3,925	
Assigned for:			
Carryover Grants	1,487,346	(1,487,346)	
Subsequent Year's Reserve	387,111	25,341	
Future Program Capacity Expansion	300,000	(300,000)	
Building		300,000	700,000
Compensated Absences		25,000	10,000
<b>Net Change in Fund Balance</b>	<b>5,185,124</b>	<b>3,381,249</b>	<b>649,659</b>
<b>Total Fund Balance</b>	<b>5,185,124</b>	<b>8,566,373</b>	<b>9,216,032</b>



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# MILLAGE RATES FOR ALL CSC'S

**Increase**

- **Miami Dade** – FY 2021 rate of 0.4507, tentative FY 2022 is 0.5000.

**Same**

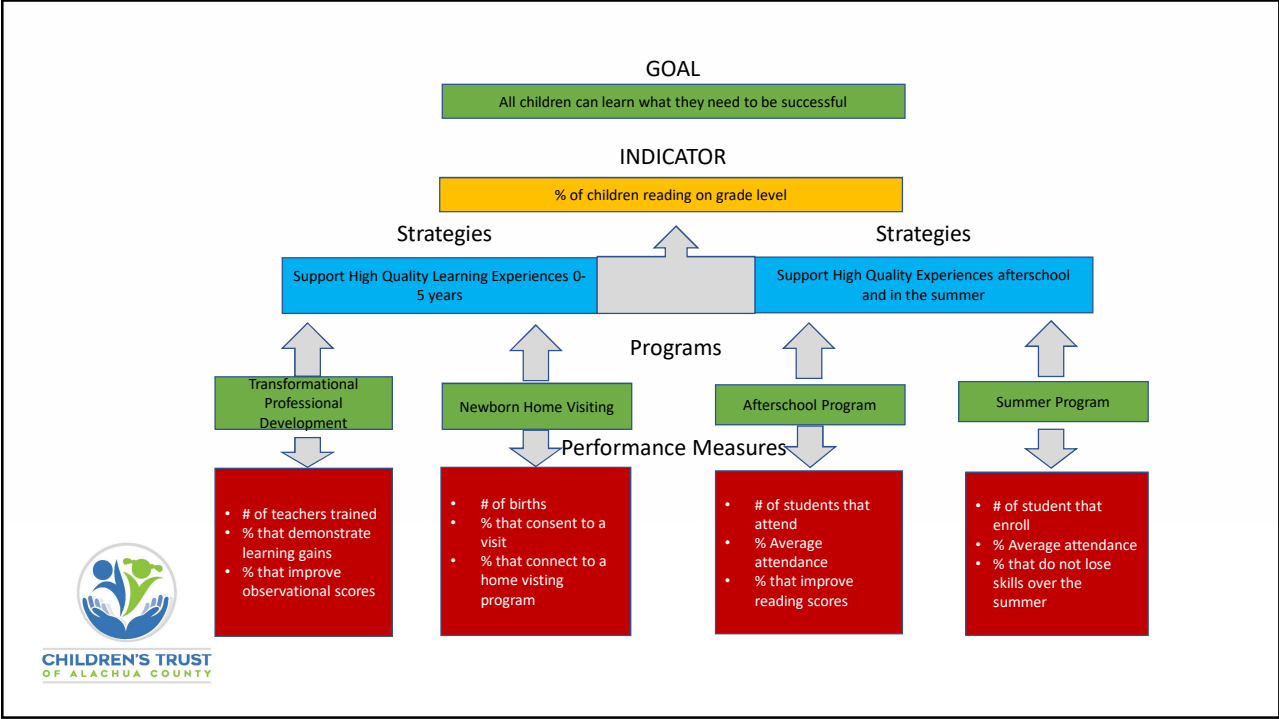
- **Hillsborough** – FY 2021 rate of 0.4589, tentative FY 2022 rate – no change.
- **Martin** – FY 2021 rate of 0.3618, tentative FY 2022 rate – no change.
- **Alachua** – FY 2021 rate of 0.5000, tentative FY 2022 rate – no change.

**Roll Back**

- **Broward** – FY 2021 rate of 0.4882, tentative roll back rate of 0.4658 for FY 2022.
- **Palm Beach** – FY 2021 .6497, tentative roll back rate of 0.6233 for FY 2022.
- **St. Lucie** – FY 2021 rate of 0.4765, tentative roll back rate of 0.4544 for FY 2022.

**New CSCs**

- **Leon** – Tentative rate of 0.3750 for FY 2022.
- **Escambia** – Tentative rate of 0.5000 for FY 2022.



# PROGRAM FUNDING

<b>Goal 3</b>	<b>All children have nurturing caregivers and relationships</b>  <b>PCI Community Grant:</b> Increase participation rates of those living <200% FPL by 17% annually in existing federally, state, and locally funded maternal and infant health programs.
<b>Strategy 3.1</b>	<b>Support initiatives the connect families to resources</b>  <b>PCI Community Grant:</b> <ul style="list-style-type: none"> <li>Increased outreach and engagement of families and children living &lt;200 %FPL.</li> <li>Replication through State-wide agencies, collaboratives, and similarly related initiatives.</li> </ul>
<b>Program Name:</b>	<b>Help Me Grow Alachua</b>
<b>Contracted Agency:</b>	To Be Determined by RFP
<b>Program Description:</b>	The Help Me Grow Florida (HMGF) system promotes cross-sector collaboration to build an efficient and effective early childhood continuum of care. The goal is to mitigate risk factors and support protective factors, so all children can reach their full potential.
<b>Target Population:</b>	Children birth through 8 years old and their families, child health care providers, and early childhood system partners



**CHILDREN'S TRUST**  
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# PROGRAM FUNDING

## Program Funding

2020 Actual	2021 Budgeted	2021 Year to Date	% Expended Year to Date*	2022 Budgeted
N/A	N/A	N/A	None	\$200,000

## Performance Measures

<i>How Much?</i>	2020 Actual	% of Target	2021 Target	2021 Actual *	2022 Target
Number of trainings provided to HMG counselors and call staff	N/A	N/A	N/A	N/A	8
Number of care coordination calls with families	N/A	N/A	N/A	N/A	TBD
Number of referrals to HMG by physicians and other child health care providers	N/A	N/A	N/A	N/A	TBD
Number of HMG Leadership meetings held	N/A	N/A	N/A	N/A	1 each quarter for total of 4.
<i>How Well?</i>	2020 Actual	% of Target	2021 Target	2021 Actual*	2022 Target
Annual satisfaction surveys with Child Care/Health Providers that refer families to HMG about their satisfaction with the feedback process and use of HMG services	N/A	N/A	N/A	N/A	85%



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# PROGRAM FUNDING

Marketing materials meet the standards as referenced in the activities section	N/A	N/A	N/A	N/A	100%
<b>Better Offs</b>	<b>2020 Actual</b>	<b>% of Target</b>	<b>2021 Target</b>	<b>2021 Actual*</b>	<b>2022 Target</b>
Parent and Child Satisfaction Surveys (developed by CTAC staff)	N/A	N/A	N/A	N/A	95%
% of children who attended the first appointment for referred services	N/A	N/A	N/A	N/A	85%



# PROGRAM FUNDING

<b>GOAL 1: ALL CHILDREN ARE BORN HEALTHY AND REMAIN HEALTHY</b>		<b>\$538,750</b>
<b>STRATEGY 1.1 SUPPORT MATERNAL AND CHILD HEALTH</b>		
<u>PROGRAM</u>	<u>AGENCY</u>	<u>PROPOSED FUNDING</u>
MATERNAL FAMILY PARTNER	Healthy Start of North Central Florida, Inc.	\$75,000
NEWBORN HOME VISITING PROGRAM	Healthy Start of North Central Florida, Inc.	\$400,000
<b>STRATEGY 1.2 SUPPORT MENTAL HEALTH AND SUBSTANCE ABUSE PREVENTION</b>		
<u>PROGRAM</u>	<u>AGENCY</u>	<u>PROPOSED FUNDING</u>
<b>STRATEGY 1.3 SUPPORT PHYSICAL HEALTH</b>		
<u>PROGRAM</u>	<u>AGENCY</u>	<u>PROPOSED FUNDING</u>
WELLNESS COORINATOR @ HOWARD BISHOP MS	Children's Home Society of Florida	\$63,750
<b>STRATEGY 1.4 IMPROVE FOOD SECURITY</b>		
<u>PROGRAM</u>	<u>AGENCY</u>	<u>PROPOSED FUNDING</u>



# PROGRAM FUNDING

<b>GOAL 2: ALL CHILDREN CAN LEARN WHAT THEY NEED TO BE SUCCESSFUL</b>		<b>\$2,188,000</b>
<b>STRATEGY 2.1 SUPPORT PROFESSIONAL DEVELOPMENT AND CAPACITY-BUILDING</b>		
<u>PROGRAM</u>	<u>AGENCY</u>	<u>PROPOSED FUNDING</u>
TRANSFORMATIVE PROFESSIONAL DEVELOPMENT	Early Learning Coalition of Alachua County	\$250,000
VELOCITY MASTER CLASS SERIES	Business Leadership Institute for Early Learning	\$90,000
ACCREDITATION ACADEMY	Business Leadership Institute for Early Learning	TBD
PROFESSIONAL DEVELOPMENT REGISTRY	The Children's Forum	\$34,000
AFTERSCHOOL CAPACITY-BUILDING	Multiple (via an application process)	\$200,000
<b>STRATEGY 2.2 EXPAND ACCESS TO HIGH QUALITY CHILDCARE, AFTERSCHOOL, AND SUMMER PROGRAMS</b>		
<u>PROGRAM</u>	<u>AGENCY</u>	<u>PROPOSED FUNDING</u>
SUMMER PROGRAMMING (2021-2024)	RFP	\$1,100,000
AFTERSCHOOL PROGRAMMING (2021-2022)	RFP	TBD
AFTERSCHOOL PROGRAMMING (2022 - 2025)	RFP	TBD
<b>STRATEGY 2.3 SUPPORT LITERACY AND OTHER ACADEMIC SUPPORTS</b>		
<u>PROGRAM</u>	<u>AGENCY</u>	<u>PROPOSED FUNDING</u>
DOLLY PARTON IMAGINATION LIBRARY	Gainesville Thrive	\$14,000
<b>STRATEGY 2.4 IMPROVE CAPACITY TO SUPPORT SPECIAL NEEDS</b>		
<u>PROGRAM</u>	<u>AGENCY</u>	<u>PROPOSED FUNDING</u>
<b>STRATEGY 2.5 SUPPORT CAREER EXPLORATION AND PREPARATION</b>		
<u>PROGRAM</u>	<u>AGENCY</u>	<u>PROPOSED FUNDING</u>
YOUTH SUMMER JOBS PROGRAM	RFP	\$500,000



**CHILDREN'S TRUST**  
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# PROGRAM FUNDING

<b>GOAL 3: ALL CHILDREN HAVE NURTURING AND SUPPORTIVE CAREGIVERS AND RELATIONSHIPS</b>		<b>\$200,000</b>
<b>STRATEGY 3.1 SUPPORT INITIATIVES THAT CONNECT FAMILIES TO RESOURCES</b>		
<u>PROGRAM</u>	<u>AGENCY</u>	<u>PROPOSED FUNDING</u>
HELP ME GROW ALACHUA	RFP	\$200,000
<b>STRATEGY 3.2 IMPROVE FAMILY STRENGTHENING AND SUPPORTS</b>		
<u>PROGRAM</u>	<u>AGENCY</u>	<u>PROPOSED FUNDING</u>



**CHILDREN'S TRUST**  
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# PROGRAM FUNDING

<b>GOAL 4: ALL CHILDREN LIVE IN A SAFE COMMUNITY</b>		<b>\$ -</b>
<b>STRATEGY 4.1 SUPPURT INJURY PREVENTION</b>		
<u>PROGRAM</u>	<u>AGENCY</u>	<u>PROPOSED FUNDING</u>
<b>STRATEGY 4.2 SUPPURT INITIATIVES THAT PREVENT DELINQUENCY /TRUANCY</b>		
<u>PROGRAM</u>	<u>AGENCY</u>	<u>PROPOSED FUNDING</u>
<b>STRATEGY 4.3 SUPPURT VIOLENCE PREVENTION INITIATIVES</b>		
<u>PROGRAM</u>	<u>AGENCY</u>	<u>PROPOSED FUNDING</u>



**CHILDREN'S TRUST**  
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# PROGRAM FUNDING

<b>RECOMMENDED PROGRAM FUNDING</b>	<b>\$2,926,750</b>
<b>REIMAGINE GAINESVILLE</b>	<b>\$50,000</b>
<b>UNALLOCATED*</b>	<b>\$2,037,565</b>
<b>TOTAL PROGRAM FUNDING</b>	<b>\$5,014,315</b>



**CHILDREN'S TRUST**  
OF ALACHUA COUNTY



CHILDREN'S TRUST  
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# Discussion





**CHILDREN'S TRUST**  
OF ALACHUA COUNTY

## CHILDREN'S TRUST REGULAR MEETING MINUTES

August 9, 2021 at 1:00 PM

Cade Museum, 811 S Main St, Gainesville, FL 32601

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### Signature Page

Approval of Meeting Minutes

#### CERTIFICATION:

I hereby certify that the foregoing minutes are a true and correct copy of the minutes of the Regular Meeting of the Children's Trust of Alachua County, held on the 9th day of August, 2021.

I further certify that the meeting was duly called and held and that a quorum was present.

CHILDREN'S TRUST OF ALACHUA COUNTY

By: *Lee Pinkoson*  
lee Pinkoson (Sep 14, 2021 22:00 EDT)

Lee Pinkoson, Chair

CHILDREN'S TRUST OF ALACHUA COUNTY

By: *Colin Murphy*

Colin Murphy, Secretary

Please provide your signature to confirm these minutes are a true representation of the CTAC meeting on August 9, 2021, as approved by the Board on September 13, 2021.










# 8.9.21 Minutes - FINAL

Final Audit Report

2021-09-16

Created:	2021-09-14
By:	Ashley Morgan-Daniel (amd@childrenstrustofalachuacounty.us)
Status:	Signed
Transaction ID:	CBJCHBCAABAAYPBxxi8PhFhE0wTdsQQir-s1des46Kua

## "8.9.21 Minutes - FINAL" History

-  Document created by Ashley Morgan-Daniel (amd@childrenstrustofalachuacounty.us)  
2021-09-14 - 3:14:21 PM GMT- IP address: 163.120.80.69
-  Document emailed to lee Pinkoson (lpinkoson@aol.com) for signature  
2021-09-14 - 3:15:32 PM GMT
-  Email viewed by lee Pinkoson (lpinkoson@aol.com)  
2021-09-15 - 1:59:29 AM GMT- IP address: 209.73.183.19
-  Document e-signed by lee Pinkoson (lpinkoson@aol.com)  
Signature Date: 2021-09-15 - 2:00:13 AM GMT - Time Source: server- IP address: 75.105.118.128
-  Document emailed to Colin Murphy (cmurphy@childrenstrustofalachuacounty.us) for signature  
2021-09-15 - 2:00:16 AM GMT
-  Email viewed by Colin Murphy (cmurphy@childrenstrustofalachuacounty.us)  
2021-09-15 - 2:17:51 AM GMT- IP address: 70.171.54.186
-  Email viewed by Colin Murphy (cmurphy@childrenstrustofalachuacounty.us)  
2021-09-16 - 10:30:51 PM GMT- IP address: 163.120.80.69
-  Document e-signed by Colin Murphy (cmurphy@childrenstrustofalachuacounty.us)  
Signature Date: 2021-09-16 - 10:31:11 PM GMT - Time Source: server- IP address: 163.120.80.69
-  Agreement completed.  
2021-09-16 - 10:31:11 PM GMT