



CHILDREN'S TRUST REGULAR MEETING MINUTES

September 08, 2025, at 4:00 PM CTAC, 4010 NW 25th Place, Gainesville, FL 32606

Call to Order – Chair Cornell called the meeting to order at 4:00 pm

Board Members Present: Ken Cornell – Board Chair, Tina Certain – Member, Mary Chance – Member, Dr. Kamela Patton – Member, Lee Pinkoson – Member, Hon. Susanne Wilson Bullard - Member
Board Members Attending Virtually: Dr. Nancy Hardt – Member, Cheryl Twombly - Vice Chair

=====

Agenda Review, Revision, and Approval

Member Pinkoson moved for the approval of the agenda and consent agenda. Member Certain seconded the motion, which passed by unanimous voice vote.

Consent Agenda

Board Attendance YTD
7.17.2025 Board Planning Retreat Minutes
8.11.2025 Regular Board Meeting Minutes
8.12.2025 Regular Board Meeting Evaluation - Survey Results
FY 2025 Budget Report (July)
FY 2025 Checks and Expenditures Report July
FY 2025 Programmatic Awards and Expenditures Report (Jul)
Sponsorship Requests
Emergent Needs

General Public Comments

Philip Kabler, Chief Executive Officer of CDS Family & Behavioral Health Services, Inc., expressed gratitude for CTAC's sponsorship for the CDS Self-Care at the Fair event on September 20th, 11:00 am – 2:00 pm, at the Library Partnership Branch.

Chair's Report

Chair Cornell reported that the hiring process and interviews for Chief Financial Officer were successfully conducted, and Molly Greenwald will start September 15th. He also shared the new CTAC Podcast: Community Conversations: Real Talk. Real Impact kicked off last week at Tu Fiesta Radio. The episode will be airing soon.

Executive Director's Report

Strategic Planning Update

Executive Director Marsha Kiner presented the timeline for the next steps in the strategic planning process. A series of follow-up workshops and sessions are scheduled for staff, the Board, and the community over the next coming months. Board members were asked to save the date on November 10, 2025, for a Board Workshop from 12:30 pm to 3:30 pm. A second Board workshop is tentatively planned for January 2026 to finalize the draft plan with final Board approval scheduled for February 2026. ED Kiner's goal is to have the plan completed by March 2026.

Resolution No. 2025-08 Adoption of Changes to the Employee Handbook

ED Kiner outlined the adopted changes to the Employee Handbook. The Board discussed policy *4.60 Family Medical Leave* and felt that there needed to be some criteria added for when an employee would be required to pay the Trust back for their insurance premium. Staff are instructed to develop parameters for when CTAC would or would not elect to have the employee pay. **Member Pinkoson moved to approve Resolution 2025-08 adopting changes to the Employee Handbook with the exception of 4.60 section G. Member Certain seconded the motion, which passed by a unanimous voice vote.**

Old Business

FY 2026 Budget Review

Chief Operating Officer Kristy Goldwire explained program funding changes and reductions to the FY 2026 budget in each Goal area. A detailed synopsis of revisions and changes to contracts was provided. The changes represent the difference between the proposed budget that was presented in June and the current tentative budget. Member Pinkoson suggested an addition of a column to be able to tell what the differences are for easier reading. COO Goldwire shed light on what led to Goal 2 being overbudget. Judge Wilson Bullard asked if the City of Gainesville was being funded through Youth Engagement. COO Goldwire informed her that the YMCA received those funds for FY24/25. ED Kiner clarified that Food for Kids funding came from unallocated funding, and not Emergent Needs. Judge Wilson Bullard asked if the \$150K allocation for the City of Gainesville was funding the Interrupter Program. ED Kiner informed her that the program is receiving rollover funds from this year in addition to the \$150,000 proposed for FY25/26 budget. The \$150,000 is a reduction. Judge Wilson Bullard questioned if the Violence Interrupters are receiving training and is interested in what sort of certifications they have. Judge Wilson Bullard shared that she is seeing an uptick in gun violence and wants to know exactly what the Violence Interrupter Program is providing. Member Certain reiterated her interest in data in correlation to TeensWork. Chair Cornell would like staff to compose a chair letter to the City of Gainesville requesting data and information and bring it back for the Board to review at the next meeting.

A draft Program Goal and Life Cycle overview was provided to the Board. Chair Cornell requested Board members receive the document as a "homework" assignment to review. The Board will discuss the overview further during the Strategic Planning process. ED Kiner considered the report a good first pass and will work with the strategic planners to bring back discussions on how CTAC will fund what it does and how it will be prioritized. ED Kiner thanked Research, Planning, & Evaluation Coordinators, Bonnie Wagner and Dr. Amy Wagner, as well as Belita James, Director of Program Operations, for compiling and working on this program draft. Chair Cornell commented that for its size, CTAC is doing 2-3 times more programs than others - heading into the strategic plan, this needs to be discussed. The Board will need to examine if it makes sense in year 8 of a 12-year special district. Research, Planning, and Evaluation Coordinator, B. Wagner, noted that only a third of the programs fall into only one Goal area. Almost half of the programs fall in all three Goals. In closing, Wagner expressed challenges categorizing the lifecycles of the organizations without more information.

The Regular Board meeting was paused at 5:01 pm for the first TRIM hearing.

The meeting resumed at 5:17 PM

Member Certain expressed concerns about how CTAC makes funding decisions, including which priorities to support and how much to allocate to each. She cautioned that funding mature organizations may create friction in the community, especially when established organizations are requesting CTAC funds based on defunding on the state level. Member Certain's dilemma is funding big organizations rather than small grassroots providers that need the support. Member Chance agreed. Dr. Hardt commented there is not an easy solution, but CTAC is here to spend these tax dollars the best way we know how on behalf of the children of this county. Dr. Hardt thinks CTAC is doing the best it can, and we can demonstrate that to the voters when it's time to renew. Dr. Patton wants to prepare providers seeking additional funds and agrees with supporting the smaller organizations. ED Kiner clarified that this was an exercise, and it does not mean that the smaller organizations will not be funded based on where they are in the lifecycles and Goal areas. ED Kiner does not want any providers to panic but to pay attention. Cornell referred to the summary page and asked for the dollar amounts of start-up growth to mature. Chair Cornell pointed out that staff's report shows nearly half of our funding is going toward providing a safe community. The Board agreed that the next step is for staff to work with providers and see if they agree with the goal assignments and then look at the allocation of dollars by percentage (staff and provider exercise). This information is to be provided at the strategic plan discussion. Member Pinkoson recalled that there were some areas where staff did not agree with the Board on priorities and requested staff feedback on those areas. Board members will take the Program Goal and Life Cycle overview and review it as "homework" in preparation for the strategic planning conversation. Member Chance inquired if any of these are driven by RFP cycles. ED Kiner – staff can provide board with background on how we got to these decisions.

New Business

Presentations

Emergent Needs Fund Update

Demetrica Tyson, Data Support Coordinator, provided a history and overview of the Emergent Needs Fund and described the providers and services that received those funds. Totals: FY 22-23 \$26,325.00; FY 23-24 \$49,330.73; FY 24-25 \$54,491.98 for a total of \$130,147.71. ED Kiner added that the Lil Sprouts Emergent Need was especially urgent due to the special needs population they serve. Member Certain was disappointed that the Family Church building was sold after CTAC paid for the AC. Pinkoson asked about the capacity building support that is offered to the providers that receive emergent need funds. Staff responded support is provided in a variety of ways for the applicants.

General Public Comments - None

Board Member Comments

Member Chance commented that people from the community and families that work with the organization Food for Kids thanked her for CTAC's support of the program.

Dr. Patton thinks it is important to capture kids' thoughts on the programming – especially for when it's time for renewal.

For Your Information

Items in this section are for informational purposes only and do not require any action by the Trust.

Resolution 2025-09 Adoption of Changes to Board Policies

Next Meeting Dates

Special Meeting - First TRIM Hearing - Monday, September 8, 2025 @ 5:01pm

Regular Board Meeting - Monday, September 22, 2025 @ 4:00 pm

Special Meeting - Final TRIM Hearing - Monday, September 22, 2025 @ 5:01pm

Adjournment

Chair Cornell adjourned the meeting at 5:47 pm



CHILDREN'S TRUST
OF ALACHUA COUNTY

CHILDREN'S TRUST REGULAR MEETING

09/08/2025 from 4pm-5pm

CTAC Office, 4010 NW 25th Place, Gainesville, FL 32606

Attendance List

Name	Organization	Email address	Contact number
Grayson Valentine	AMTKids	gvalentine@amtkids.org	352 256 8423
Nick Anschultz	Mainstreet	NASA NAnschultz@mainstreetdcsm.org	386-984-2080
Phil Kasper	CS	Philip_Kasper@carfe.org	(352) 339-6797
Bishop Chas Stokes	WASCC	BishopStokes2@GMAIL.COM	(352) 246-2533
Yanel Casanova	PALS	Yanel.Casanova@ufhealth.org	305-338-7876
Alison Frankel	CAO	afranklin@alachuacounty.us	
Sherry Fitchers	CAC	Sherry@cacgainesville.org	352-494-3839
CHRISTOPHER HARRINGTON	CLARK PLACE		



CTAC Office, 4010 NW 25th Place, Gainesville, FL 32606

[illegible]

Program	Agency	Tentative 2026	Original Goal	Stage	Health & Nurture	Education	Safety	# of Goals
ACCESS Program (MCH)	UF Health	\$85,660	Health	Growth	1			1
Doula Friendly Initiative (MCH)	A&A Doula	\$49,197	Health	Growth	1			1
Family Resource Centers	City of Hawthorne	\$150,000	Health	Start Up	2		1	2
Family Resource Centers	One Community Health & Wellness Resou	\$165,375	Health	Start Up	2		1	2
Family Resource Centers	Partnership for Strong Families Community	\$673,001	Health	Maturity	2		1	2
Family Resource Centers	Partnership for Strong Families Consultant	\$153,874	Health	Maturity	2		1	2
Family Resource Centers	TBD	\$150,000	Health	?	2		1	2
Family Resource Centers	Willie Mae Stokes Community Center	\$165,375	Health	Start Up	2		1	2
Flourish Alachua (MCH)	BEAM Birth Network, LLC	\$60,000	Health	Start Up	1			1
Help Me Grow	Partnership for Strong Families	\$253,000	Health	Maturity	2	1	3	3
NewboRN Home Visiting Program	Healthy Start of North Central Florida	\$495,477	Health	Maturity	1	3	2	3
Partners in Adolescent Lifestyle Supp	UF Health Shands	\$120,164	Health	Maturity	1	3	2	3
REACH Community Counseling Servi	PACE Center for Girls	\$120,164	Health	Growth	1	3	2	3
Reducing Trauma to Abused Children	Child Advocacy Center	\$157,500	Health	Growth	1	3	2	3
Saving Smiles	UF College of Dentistry	\$362,167	Health	Maturity	1	2		2
Wellness Healthcare Navigator	Children's Home Society of Florida	\$265,259	Health	Maturity	1	2		2
Afterschool Programming	Boys and Girls Clubs of Alachua County	\$136,160	Education	Growth	3	1	2	3
Afterschool Programming	Deeper Purpose Community Church	\$126,749	Education	Growth	3	1	2	3
Afterschool Programming	Gainesville Area Tennis Association Aces i	\$286,191	Education	Growth	3	1	2	3
Afterschool Programming	Gainesville Circus Center	\$156,133	Education	Maturity	3	1	2	3
Afterschool Programming	Girls Place	\$141,047	Education	Growth	3	1	2	3
Afterschool Programming	Kids Count in Alachua County	\$207,400	Education	Growth	3	1	2	3
Afterschool Programming	Willie Mae Stokes Community Center	\$172,601	Education	Start Up	3	1	2	3
Childcare Tuition Assistance Program	Early Learning Coalition of Alachua County	\$650,000	Education	Growth		1	2	2
Dolly Parton Imagination Library	Gainesville Thrive	\$63,000	Education	Maturity		1		1
Enrichment Programming	All Well Health Services	\$4,624	Education	Growth	1	2	3	3
Enrichment Programming	CE's Underground Kitchen	\$135,518	Education	Growth	1			1
Enrichment Programming	Crafty Gemini Youth Development	\$78,750	Education	Start Up		1		1
Enrichment Programming	Cultural Arts Coalition	\$35,173	Education	Growth		1		1
Enrichment Programming	DJ ELO Global	\$38,651	Education	Start Up		1		1
Enrichment Programming	Dream on Purpose	\$18,556	Education	Growth		1		1
Enrichment Programming	IGB Education	\$25,675	Education	Growth		1		1
Enrichment Programming	Inifinite Dream Builders	\$14,978	Education	Growth		1		1
Enrichment Programming	Lee's Preschool Center	\$92,424	Education	Growth		1		1
Enrichment Programming	Motiv8U of North Central Florida	\$165,375	Education	Growth		1		1
Enrichment Programming	Music & Arts Program for Youth	\$63,374	Education	Growth		1		1
Enrichment Programming	Santa Fe College	\$95,770	Education	Maturity		1		1
Enrichment Programming	UF Musuem of Natural History	\$58,966	Education	Maturity		1		1
Junior Achievement	3DE Program (Eastside HS)	\$157,500	Education	Growth		1		1
Junior Achievement	BizTown	\$50,000	Education	Growth		1		1
Peak Literacy Program Expansion	PEAK	\$121,275	Education	Growth		1		1
Summer Bridge for Head Start	Episcopal Childrens' Services	\$262,820	Education	Maturity		1	2	2
SUMMER CAMP	Behavior Bricks	\$167,607	Education	Growth	2	3	1	3
SUMMER CAMP	Boys and Girls Clubs of Alachua County	\$110,252	Education	Growth	2	3	1	3
SUMMER CAMP	Camp Makerie	\$128,625	Education	Growth	2	3	1	3
SUMMER CAMP	Community Impact Corporation	\$135,616	Education	Start Up	2	3	1	3
SUMMER CAMP	Dance Alive	\$7,350	Education	Start Up	2	3	1	3
SUMMER CAMP	Deeper Purpose Community Church	\$188,999	Education	Growth	2	3	1	3
SUMMER CAMP	Gainesville Area Tennis Association	\$59,535	Education	Growth	2	3	1	3
SUMMER CAMP	Gainesville Circus Center	\$26,459	Education	Maturity	2	3	1	3
SUMMER CAMP	Girls Place	\$140,909	Education	Growth	2	3	1	3
SUMMER CAMP	Greater Duval Neighborhood Association	\$44,100	Education	Growth	2	3	1	3
SUMMER CAMP	Hagios Early Learning Center	\$27,302	Education	Growth	2	3	1	3
SUMMER CAMP	I Am Stem	\$189,042	Education	Growth	2	3	1	3
SUMMER CAMP	IGB Education	\$110,502	Education	Growth	2	3	1	3

Program	Agency	Tentative 2026	Original Goal	Stage	Health & Nurture	Education	Safety	# of Goals
SUMMER CAMP	Just For Us Education	\$125,538	Education	Growth	2	3	1	3
SUMMER CAMP	Kids Count in Alachua County	\$41,929	Education	Growth	2	3	1	3
SUMMER CAMP	Limitless Adventures	\$53,325	Education	Start Up	2	3	1	3
SUMMER CAMP	Mirror Image Education and Leadership	\$65,520	Education	Start Up	2	3	1	3
SUMMER CAMP	Star Center Children's Theatre	\$80,262	Education	Growth	2	3	1	3
SUMMER CAMP	The Concrete Rose Foundation	\$37,779	Education	Start Up	2	3	1	3
SUMMER CAMP	Traveling Art Camp	\$306,543	Education	Maturity	2	3	1	3
SUMMER CAMP	UF CROP Full Steam	\$36,750	Education	Growth	2	3	1	3
SUMMER CAMP	UF Veterinary Medicine	\$9,187	Education	Growth	2	3	1	3
SUMMER CAMP	Williams Temple	\$8,442	Education	Start Up	2	3	1	3
Summer Programming	Freedom School - Gainesville	\$143,574	Education	Maturity		1	2	2
Summer Programming	Freedom School - Hawthorne	\$84,000	Education	Start Up		1	2	2
TeensWork Alachua (TWA)	Goodwill Industries of North Florida	\$992,250	Education	Maturity		1	2	2
The Education Foundation	Alachua County Amplify	\$125,000	Education	Growth		1		1
V'Locity Master Class Series & Accredited	Business Leadership Institute for Early Lea	\$360,000	Education	Maturity		1		1
Mentoring Programs	Provider engagement, training, and capaci	\$50,000	Safety	?	2	3	1	3
YOUTH SAFETY INITIATIVES	Alachua County Sherrif's Office - Cops & B	\$60,000	Safety	Maturity			1	1
YOUTH SAFETY INITIATIVES	AMI Kids	\$210,000	Safety	Maturity			1	1
YOUTH SAFETY INITIATIVES	Gun Violence Initiative	\$150,000	Safety	Maturity			1	1
YOUTH SAFETY INITIATIVES	Youth Engagement	\$75,000	Safety	?			1	1

CTAC Programs by Goal and Stage

Health and Nurture

Goal Rank	Health & Nurture	Sum of Tentative 2026
1	11	\$1,855,730
2	31	
3	7	
Grand Total	49	

49 programs support the Trust's health goal in total.
11 programs support the health goal as their primary focus.
\$1,855,730 is tentatively allocated to these programs for FY2026.

Education

Goal Rank	Education	Sum of Tentative 2026
1	30	\$5,176,392
2	3	
3	28	
Grand Total	61	

61 programs support the Trust's education goal in total.
30 programs support the education goal as their primary focus.
\$5,176,392 is tentatively allocated to these programs in FY2026.

Safety

Goal Rank	Safety	Sum of Tentative 2026
1	34	\$4,104,198
2	16	
3	2	
Grand Total	52	

52 programs support the Trust's safety goal in total.
34 programs support the safety goal as their primary focus.
\$4,104,198 is tentatively allocated to these programs in FY2026.

As Originally Defined

Goal	Programs	Sum of Tentative 2026
Health	16	\$3,426,213
Education	54	\$7,165,107
Safety	5	\$545,000
Grand Total	75	\$11,136,320

Number of Goal Areas per Program

Row Labels	Count of Goals	% of Goals
1	25	33.3%
2	13	17.3%
3	37	49.3%
Grand Total	75	100.0%

33% of programs support one goal area.
17% of programs support two goal areas.
49% of programs support all three goal areas.

Non-Profit Lifecycle Stage

Guess at Stage	# of Stage	% of Stage
?	3	4.0%
Start Up	14	18.7%
Growth	38	50.7%
Maturity	20	26.7%
Grand Total	75	100.0%