



## Town of Casco

### Joint Budget Workshop between Selectboard and Finance Committee Agenda

March 16, 2026 at 5:30 PM

Casco Community Center

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#### Workshop

1. Review and approval of the meeting agenda
2. Manager's Update
3. Administration Budget Proposal
4. Assessing Budget Proposal
5. Legal Budget Proposal
6. Contingency Budget Proposal
7. Insurance Budget Proposal
8. Utilities Budget Proposal
9. General Assistance
10. Non-Profit Budget Requests
11. Debt Service Budget Proposal

**Reminders to the Attending Public:** Selectboard meetings are open to the public, but the public may not speak unless recognized by the Board Chair or Vice Chair in their absence. Matters related to personnel will not be heard.

**FY 27  
ADMINISTRATIVE COST CENTER**

|   | APPROVED<br>FY24  | ACTUAL<br>FY24    | APPROVED<br>FY25  | ACTUAL<br>FY25    | APPROVED<br>FY26  | DEPARTMENT<br>HEAD<br>FY27 | TOWN<br>MANAGER<br>FY27 | \$ INCREASE<br>OR DECREASE | % INCREASE<br>OR DECREASE |
|---|-------------------|-------------------|-------------------|-------------------|-------------------|----------------------------|-------------------------|----------------------------|---------------------------|
| <b>100 ADMINISTRATION</b>               |                   |                   |                   |                   |                   |                            |                         |                            |                           |
| <b>01 Admin</b>                         |                   |                   |                   |                   |                   |                            |                         |                            |                           |
| <b>10 PAYROLL</b>                       |                   |                   |                   |                   |                   |                            |                         |                            |                           |
| 01 TOWN MANAGER                         | \$ 119,402        | \$ 119,482        | \$ 123,581        | \$ 126,187        | \$ 127,906        | \$ 132,127                 | \$ 132,127              | \$ 4,221                   | 3.30%                     |
| 02 TOWN CLERK                           | \$ 62,202         | \$ 63,114         | \$ 64,379         | \$ 66,690         | \$ 66,632         | \$ 68,831                  | \$ 68,831               | \$ 2,199                   | 3.30%                     |
| 03 TREASURER                            | \$ 76,779         | \$ 80,353         | \$ 79,466         | \$ 83,457         | \$ 82,247         | \$ 84,961                  | \$ 84,961               | \$ 2,714                   | 3.30%                     |
| 04 DEPUTY CLERK                         | \$ 50,839         | \$ 50,951         | \$ 52,618         | \$ 53,706         | \$ 54,460         | \$ 56,257                  | \$ 56,257               | \$ 1,797                   | 3.30%                     |
| 05 DEPUTY TREASURER                     | \$ 53,165         | \$ 55,606         | \$ 55,026         | \$ 59,843         | \$ 56,952         | \$ 58,831                  | \$ 58,831               | \$ 1,879                   | 3.30%                     |
| 06 OFFICE CLERK                         | \$ 43,196         | \$ 35,948         | \$ 44,708         | \$ 37,629         | \$ 46,273         | \$ 47,800                  | \$ 47,800               | \$ 1,527                   | 3.30%                     |
| 07 ASSESSING CLERK                      | \$ -              | \$ 2,250          | \$ -              | \$ 43,004         | \$ -              | \$ -                       | \$ -                    | \$ -                       | 0.00%                     |
| 09 OFFICE CLERK                         | \$ 41,600         | \$ 39,377         | \$ 43,056         | \$ 4,655          | \$ 44,563         | \$ 46,034                  | \$ 46,034               | \$ 1,471                   | 3.30%                     |
| 26 ELECTIONS                            | \$ 4,500          | \$ 2,921          | \$ 4,500          | \$ 2,844          | \$ 3,257          | \$ 3,000                   | \$ 3,000                | \$ (257)                   | -7.89%                    |
| 28 SELECTBOARD                          | \$ 17,250         | \$ 13,800         | \$ 17,250         | \$ 13,800         | \$ 17,250         | \$ 13,800                  | \$ 13,800               | \$ (3,450)                 | -20.00%                   |
| 32 COMMUNICATION PERSONNEL              | \$ 60,000         | \$ 51,917         | \$ 62,100         | \$ 67,590         | \$ 64,274         | \$ 66,395                  | \$ 66,395               | \$ 2,121                   | 3.30%                     |
| 98 OVERTIME                             | \$ 5,000          | \$ 8,067          | \$ 5,180          | \$ 8,773          | \$ 6,000          | \$ 6,000                   | \$ 6,000                | \$ -                       | 0.00%                     |
| 99 WAGE & BENEFIT ADJUSTMENT            | \$ 10,000         | \$ 2,100          | \$ 5,000          | \$ -              | \$ 5,000          | \$ 5,000                   | \$ 5,000                | \$ -                       | 0.00%                     |
| <b>Subtotal</b>                         | <b>\$ 543,933</b> | <b>\$ 525,886</b> | <b>\$ 556,864</b> | <b>\$ 568,178</b> | <b>\$ 574,814</b> | <b>\$ 589,036</b>          | <b>\$ 589,036</b>       | <b>\$ 14,222</b>           | <b>2.47%</b>              |
| <b>30 SERVICES</b>                      |                   |                   |                   |                   |                   |                            |                         |                            |                           |
| 02 ADVERTISING                          | \$ 1,500          | \$ 744            | \$ 1,500          | \$ 216            | \$ 1,000          | \$ 500                     | \$ 500                  | \$ 500                     | 50.00%                    |
| 03 POSTAGE/MAILING SERVICES             | \$ 800            | \$ 8,673          | \$ 4,000          | \$ 4,201          | \$ 4,000          | \$ 4,000                   | \$ 4,000                | \$ 5,000                   | 125.00%                   |
| 04 AUDIT & FINANCE                      | \$ 15,000         | \$ 10,400         | \$ 12,500         | \$ 27,500         | \$ 15,000         | \$ 15,000                  | \$ 15,000               | \$ 15,000                  | 100.00%                   |
| 05 IT SERVICES                          | \$ 25,000         | \$ 34,798         | \$ 44,000         | \$ 53,811         | \$ 47,000         | \$ 15,000                  | \$ 15,000               | \$ (32,000)                | -68.09%                   |
| 06 PROFESSIONAL SERVICES                | \$ 50,000         | \$ 54,899         | \$ 25,000         | \$ 27,198         | \$ 25,000         | \$ 25,000                  | \$ 25,000               | \$ -                       | 0.00%                     |
| 07 COPIER MAINTENANCE                   | \$ 4,000          | \$ 9,594          | \$ 8,500          | \$ 10,706         | \$ 8,500          | \$ 11,080                  | \$ 11,080               | \$ 2,580                   | 30.35%                    |
| 09 DUES & FEES                          | \$ 15,000         | \$ 16,107         | \$ 17,000         | \$ 17,507         | \$ 17,000         | \$ 17,000                  | \$ 17,000               | \$ 17,000                  | 100.00%                   |
| 10 WEBSITE RELATED                      | \$ 7,500          | \$ 2,665          | \$ 6,700          | \$ 6,717          | \$ 7,000          | \$ 17,250                  | \$ 17,250               | \$ 10,250                  | 146.43%                   |
| 14 GIFTS/FLOWERS                        | \$ 1,500          | \$ 348            | \$ 1,000          | \$ 244            | \$ 500            | \$ 500                     | \$ 500                  | \$ -                       | 0.00%                     |
| 16 PRINTING/MAPPING                     | \$ 1,600          | \$ 77             | \$ 1,000          | \$ 124            | \$ 750            | \$ 750                     | \$ 750                  | \$ -                       | 0.00%                     |
| 25 SECURITY                             | \$ 3,200          | \$ -              | \$ 1,000          | \$ -              | \$ -              | \$ -                       | \$ -                    | \$ -                       | 0.00%                     |
| 26 ELECTIONS                            | \$ 6,000          | \$ 5,730          | \$ 6,000          | \$ 4,954          | \$ 4,000          | \$ 3,000                   | \$ 3,000                | \$ (1,000)                 | -25.00%                   |
| 27 BROADCASTING/LRTV                    | \$ 25,000         | \$ 26,470         | \$ 25,000         | \$ 26,170         | \$ 13,500         | \$ 27,500                  | \$ 27,500               | \$ 14,000                  | 103.70%                   |
| 56 SOFTWARE                             |                   |                   |                   |                   |                   | \$ 32,500                  | \$ 32,500               | \$ 32,500                  | 100.00%                   |
| <b>Subtotal</b>                         | <b>\$ 156,100</b> | <b>\$ 170,505</b> | <b>\$ 153,200</b> | <b>\$ 179,348</b> | <b>\$ 143,250</b> | <b>\$ 169,080</b>          | <b>\$ 169,080</b>       | <b>\$ 25,830</b>           | <b>18.03%</b>             |
| <b>50 SUPPLIES &amp; EQUIPMENT</b>      |                   |                   |                   |                   |                   |                            |                         |                            |                           |
| 01 SUPPLIES                             | \$ 20,000         | \$ 26,712         | \$ 25,000         | \$ 18,191         | \$ 25,000         | \$ 20,000                  | \$ 20,000               | \$ (5,000)                 | 100.00%                   |
| 03 POSTAGE                              | \$ 13,000         | \$ 11             | \$ 5,000          | \$ 1,579          | \$ 3,000          | \$ 1,500                   | \$ 1,500                | \$ (1,500)                 | -50.00%                   |
| 04 BUILDING SUPPLIES                    | \$ 1,000          | \$ 175            | \$ 1,000          | \$ 13             | \$ 750            | \$ 750                     | \$ 750                  | \$ -                       | 0.00%                     |
| 05 FOOD                                 | \$ 1,500          | \$ 339            | \$ 1,500          | \$ 235            | \$ 1,500          | \$ 1,500                   | \$ 1,500                | \$ -                       | 0.00%                     |
| 06 GAS/DIESEL                           | \$ 500            | \$ -              | \$ 500            | \$ -              | \$ -              | \$ -                       | \$ -                    | \$ -                       | 0.00%                     |
| 15 NEW EQUIPMENT                        | \$ 2,000          | \$ 840            | \$ 2,000          | \$ -              | \$ 2,000          | \$ 2,000                   | \$ 2,000                | \$ -                       | 0.00%                     |
| <b>Subtotal</b>                         | <b>\$ 38,000</b>  | <b>\$ 28,077</b>  | <b>\$ 35,000</b>  | <b>\$ 20,018</b>  | <b>\$ 32,250</b>  | <b>\$ 25,750</b>           | <b>\$ 25,750</b>        | <b>\$ (6,500)</b>          | <b>-20.16%</b>            |
| <b>60 REPAIRS &amp; MAINTENANCE</b>     |                   |                   |                   |                   |                   |                            |                         |                            |                           |
| 01 BUILDING MAINTENANCE                 | \$ 6,500          | \$ 10,870         | \$ 12,500         | \$ 12,162         | \$ 7,500          | \$ 10,000                  | \$ 10,000               | \$ 2,500                   | 33.33%                    |
| 02 FURNACE/BOILERS                      | \$ 1,500          | \$ -              | \$ 1,500          | \$ -              | \$ 1,500          | \$ 1,500                   | \$ 1,500                | \$ -                       | 0.00%                     |
| 03 GENERATORS                           | \$ 1,000          | \$ 995            | \$ 1,000          | \$ 591            | \$ 1,000          | \$ 1,000                   | \$ 1,000                | \$ -                       | 0.00%                     |
| 04 VEHICLE                              | \$ 1,000          | \$ 944            | \$ 2,000          | \$ 771            | \$ 750            | \$ 1,000                   | \$ 1,000                | \$ 250                     | 33.33%                    |
| <b>Subtotal</b>                         | <b>\$ 10,000</b>  | <b>\$ 12,809</b>  | <b>\$ 17,000</b>  | <b>\$ 13,524</b>  | <b>\$ 10,750</b>  | <b>\$ 13,500</b>           | <b>\$ 13,500</b>        | <b>\$ 2,750</b>            | <b>25.58%</b>             |
| <b>70 TRAINING &amp; TRAVEL</b>         |                   |                   |                   |                   |                   |                            |                         |                            |                           |
| 01 CONFERENCE/TRAINING FEES             | \$ 6,500          | \$ 7,232          | \$ 9,000          | \$ 9,664          | \$ 10,000         | \$ 10,000                  | \$ 10,000               | \$ -                       | 0.00%                     |
| 02 MILEAGE                              | \$ 5,000          | \$ 10,350         | \$ 6,000          | \$ 6,013          | \$ 6,000          | \$ 6,000                   | \$ 6,000                | \$ -                       | 0.00%                     |
| 03 FOOD FOR TRAINING PURPOSES           | \$ 100            | \$ 778            | \$ 400            | \$ 716            | \$ 400            | \$ 400                     | \$ 400                  | \$ -                       | 0.00%                     |
| <b>Subtotal</b>                         | <b>\$ 11,600</b>  | <b>\$ 18,360</b>  | <b>\$ 15,400</b>  | <b>\$ 16,393</b>  | <b>\$ 16,400</b>  | <b>\$ 16,400</b>           | <b>\$ 16,400</b>        | <b>\$ -</b>                | <b>0.00%</b>              |
| <b>100-01 ADMINISTRATION: SUBTOTALS</b> | <b>\$ 759,633</b> | <b>\$ 755,637</b> | <b>\$ 777,464</b> | <b>\$ 797,461</b> | <b>\$ 777,464</b> | <b>\$ 813,766</b>          | <b>\$ 813,766</b>       | <b>\$ 36,302</b>           | <b>4.67%</b>              |

| BENEFITS                        |                     |
|---------------------------------|---------------------|
| HEALTH INSURANCE                | \$ 184,001          |
| FICA/MED/RETIREMENT             | \$ 97,311           |
| WORKERS COMP                    | \$ 914              |
| <b>Total Operating Expenses</b> | <b>\$ 1,095,992</b> |

|                                 | DEPARTMENT HEAD     |                        |                   | TOWN MANAGER        |                        |                  |
|---------------------------------|---------------------|------------------------|-------------------|---------------------|------------------------|------------------|
|                                 | From Existing Funds | Balance from New Funds | Total Requested   | From Existing Funds | Balance from New Funds | Total Requested  |
| ADMINISTRATION                  |                     |                        |                   |                     |                        |                  |
| UPGRADING OF 12 LAPTOPS         | \$ -                | \$ 20,000              | \$ 20,000         | \$ -                | \$ 20,000              | \$ 20,000        |
| FIBER OPTIC ROOSEVELT TRAIL     | \$ 220,000          | \$ -                   | \$ 220,000        | \$ -                | \$ -                   | \$ -             |
| <b>ADMINISTRATION SUBTOTALS</b> | <b>\$ 220,000</b>   | <b>\$ 20,000</b>       | <b>\$ 240,000</b> | <b>\$ -</b>         | <b>\$ 20,000</b>       | <b>\$ 20,000</b> |

**Expense Summary Report**

**YTD 73.08%**

FUND: 1  
ALL Months

| ACCOUNT                         | BUDGET ---- Y T D ---- |                   |                 | PENDING          | UNEXPENDED        |
|---------------------------------|------------------------|-------------------|-----------------|------------------|-------------------|
|                                 | NET                    | DEBITS            | CREDITS         | ACTIVITY         | BALANCE           |
| 100 - ADMINISTRATION            | 955,551.00             | 648,199.36        | 1,306.27        | 42,329.13        | 266,328.78        |
| <b>01 - Administration</b>      | <b>777,464.00</b>      | <b>524,671.51</b> | <b>1,306.27</b> | <b>39,447.81</b> | <b>214,650.95</b> |
| 10 - PAYROLL                    | 574,814.00             | 387,002.01        | 1,047.60        | 20,132.34        | 168,727.25        |
| 01 - Town Manager               | 127,906.00             | 86,980.84         | 0.00            | 4,836.80         | 36,088.36         |
| 02 - Town Clerk                 | 66,632.00              | 46,819.52         | 0.00            | 2,606.40         | 17,206.08         |
| 03 - Treasurer                  | 82,247.00              | 58,465.66         | 0.00            | 3,163.20         | 20,618.14         |
| 04 - Deputy Clerk               | 54,460.00              | 39,765.36         | 1,047.60        | 2,095.21         | 13,647.03         |
| 05 - Deputy Treasurer           | 56,952.00              | 41,653.62         | 0.00            | 2,253.60         | 13,044.78         |
| 06 - Office Clerk               | 46,273.00              | 32,890.71         | 0.00            | 1,860.01         | 11,522.28         |
| 09 - Office Clerk               | 44,563.00              | 24,438.33         | 0.00            | 831.52           | 19,293.15         |
| 26 - Elections                  | 3,257.00               | 730.89            | 0.00            | 0.00             | 2,526.11          |
| 28 - Selectboard                | 17,250.00              | 6,900.00          | 0.00            | 0.00             | 10,350.00         |
| 32 - Communications Coordinator | 64,274.00              | 44,698.80         | 0.00            | 2,485.60         | 17,089.60         |
| 98 - Overtime                   | 6,000.00               | 2,708.28          | 0.00            | 0.00             | 3,291.72          |
| 99 - Wage & Benefit Adjustment  | 5,000.00               | 950.00            | 0.00            | 0.00             | 4,050.00          |
| 30 - SERVICES                   | 143,250.00             | 103,294.23        | 0.00            | 17,624.94        | 22,330.83         |
| 02 - Advertising                | 1,000.00               | 75.00             | 0.00            | 0.00             | 925.00            |
| 03 - Postage                    | 4,000.00               | 3,432.00          | 0.00            | 0.00             | 568.00            |
| 04 - Audit & Finances           | 15,000.00              | 5,030.00          | 0.00            | 0.00             | 9,970.00          |
| 05 - IT Services                | 15,000.00              | 7,911.98          | 0.00            | 949.00           | 6,139.02          |
| 06 - Professional Services      | 25,000.00              | 19,153.05         | 0.00            | 175.73           | 5,671.22          |
| 07 - Copier Maintenance         | 8,500.00               | 7,412.59          | 0.00            | 1,798.42         | -711.01           |
| 09 - Dues & Fees                | 17,000.00              | 9,927.25          | 0.00            | 60.00            | 7,012.75          |
| 10 - Website Related            | 7,000.00               | 5,557.91          | 0.00            | 10,114.54        | -8,672.45         |
| 14 - Gifts/Flowers              | 500.00                 | 200.00            | 0.00            | 0.00             | 300.00            |
| 16 - Printing/Mapping           | 750.00                 | 0.00              | 0.00            | 0.00             | 750.00            |
| 26 - Elections                  | 4,000.00               | 798.29            | 0.00            | 0.00             | 3,201.71          |
| 27 - Broadcasting/LRTV          | 13,500.00              | 16,000.00         | 0.00            | 0.00             | -2,500.00         |
| 56 - Software                   | 32,000.00              | 27,796.16         | 0.00            | 4,527.25         | -323.41           |
| 50 - SUPPLIES & EQUIPMENT       | 32,250.00              | 12,322.21         | 0.00            | 1,535.53         | 18,392.26         |
| 01 - Supplies                   | 25,000.00              | 11,471.47         | 0.00            | 1,535.53         | 11,993.00         |
| 03 - Postage                    | 3,000.00               | 0.00              | 0.00            | 0.00             | 3,000.00          |
| 04 - Building Supplies          | 750.00                 | 0.00              | 0.00            | 0.00             | 750.00            |
| 05 - Food                       | 1,500.00               | 850.74            | 0.00            | 0.00             | 649.26            |
| 13 - New Equip                  | 2,000.00               | 0.00              | 0.00            | 0.00             | 2,000.00          |
| 60 - REPAIRS & MAINTENANCE      | 10,750.00              | 12,520.54         | 0.00            | 0.00             | -1,770.54         |
| 01 - Building Repairs           | 7,500.00               | 7,936.20          | 0.00            | 0.00             | -436.20           |
| 02 - Furnace/Boilers            | 1,500.00               | 0.00              | 0.00            | 0.00             | 1,500.00          |
| 03 - Generators                 | 1,000.00               | 1,305.55          | 0.00            | 0.00             | -305.55           |
| 04 - Vehicles                   | 750.00                 | 3,278.79          | 0.00            | 0.00             | -2,528.79         |
| 70 - TRAINING & TRAVEL          | 16,400.00              | 9,532.52          | 258.67          | 155.00           | 6,971.15          |
| 01 - Conferences/Training Fees  | 10,000.00              | 5,870.79          | 0.00            | 155.00           | 3,974.21          |
| 02 - Mileage                    | 6,000.00               | 2,756.23          | 0.00            | 0.00             | 3,243.77          |
| 03 - Food for Training Purposes | 400.00                 | 905.50            | 258.67          | 0.00             | -246.83           |

**FY 27  
ASSESSING COST CENTER**

|                                   | APPROVED<br>FY24  | ACTUAL<br>FY24    | APPROVED<br>FY25  | ACTUAL<br>FY25   | APPROVED<br>FY26  | DEPARTMENT<br>HEAD<br>FY27 | TOWN<br>MANAGER<br>FY27 | \$ INCREASE<br>OR DECREASE | % INCREASE<br>OR DECREASE |
|-----------------------------------|-------------------|-------------------|-------------------|------------------|-------------------|----------------------------|-------------------------|----------------------------|---------------------------|
| <b>Dept: 100 ADMINISTRATION</b>   |                   |                   |                   |                  |                   |                            |                         |                            |                           |
| <b>02 ASSESSING</b>               |                   |                   |                   |                  |                   |                            |                         |                            |                           |
| <b>10 PAYROLL</b>                 |                   |                   |                   |                  |                   |                            |                         |                            |                           |
| 07 ASSESSING CLERK                | \$ 12,000         | \$ 7,198          | \$ 7,000          | \$ 7,229         | \$ 7,245          | \$ 7,484                   | \$ 7,484                | \$ 239                     | 3.30%                     |
| <b>Subtotal</b>                   | <b>\$ 12,000</b>  | <b>\$ 7,198</b>   | <b>\$ 7,000</b>   | <b>\$ 7,229</b>  | <b>\$ 7,245</b>   | <b>\$ 7,484</b>            | <b>\$ 7,484</b>         | <b>\$ 239</b>              | <b>3.30%</b>              |
| <b>30 SERVICES</b>                |                   |                   |                   |                  |                   |                            |                         |                            |                           |
| 03 POSTAGE/MAILING SERVICES       | \$ 6,500          | \$ 4,014          | \$ 6,500          | \$ 3,309         | \$ 4,000          | \$ 4,000                   | \$ 4,000                | \$ -                       | 0.00%                     |
| 05 SOFTWARE/IT SERVICES           | \$ 18,000         | \$ 18,157         | \$ 12,000         | \$ 14,909        | \$ 10,000         | \$ 10,000                  | \$ 10,000               | \$ -                       | 0.00%                     |
| 06 PROFESSIONAL SERVICES          | \$ 63,575         | \$ 63,573         | \$ 68,800         | \$ 68,914        | \$ 77,742         | \$ 80,852                  | \$ 80,852               | \$ 3,110                   | 4.00%                     |
| 15 DEED & LIEN RECORDING          | \$ 7,000          | \$ 7,390          | \$ 7,000          | \$ 1,653         | \$ 7,000          | \$ 7,000                   | \$ 7,000                | \$ -                       | 0.00%                     |
| 16 PRINTING/MAPPING               | \$ 5,000          | \$ 2,095          | \$ 3,000          | \$ -             | \$ 2,100          | \$ 1,000                   | \$ 1,000                | \$ (1,100)                 | -52.38%                   |
| <b>Subtotal</b>                   | <b>\$ 100,075</b> | <b>\$ 95,229</b>  | <b>\$ 97,300</b>  | <b>\$ 88,785</b> | <b>\$ 100,842</b> | <b>\$ 102,852</b>          | <b>\$ 102,852</b>       | <b>\$ 2,010</b>            | <b>1.99%</b>              |
| <b>100-02 ASSESSING: SUBTOTAL</b> | <b>\$ 112,075</b> | <b>\$ 102,427</b> | <b>\$ 104,300</b> | <b>\$ 96,014</b> | <b>\$ 108,087</b> | <b>\$ 110,336</b>          | <b>\$ 110,336</b>       | <b>\$ 2,249</b>            | <b>2.08%</b>              |

| BENEFITS                        |                   |
|---------------------------------|-------------------|
| HEALTH INSURANCE                | \$ -              |
| FICA/MED/RETIREMENT             | \$ 610            |
| WORKERS COMP                    | \$ -              |
| <b>TOTAL OPERATING EXPENSES</b> | <b>\$ 110,946</b> |

**Expense Summary Report**

**YTD 73.08%**

FUND: 1  
ALL Months

| ACCOUNT                    | BUDGET ---- Y T D ---- |                  |             | PENDING<br>ACTIVITY | UNEXPENDED<br>BALANCE |
|----------------------------|------------------------|------------------|-------------|---------------------|-----------------------|
|                            | NET                    | DEBITS           | CREDITS     |                     |                       |
| 100 - ADMINISTRATION       | 955,551.00             | 648,199.36       | 1,306.27    | 42,329.13           | 266,328.78            |
| <b>02 - Assessing</b>      | <b>108,087.00</b>      | <b>97,430.45</b> | <b>0.00</b> | <b>488.12</b>       | <b>10,168.43</b>      |
| 10 - PAYROLL               | 7,245.00               | 6,623.05         | 0.00        | 363.12              | 258.83                |
| 07 - Assessing Clerk       | 7,245.00               | 6,623.05         | 0.00        | 363.12              | 258.83                |
| 30 - SERVICES              | 100,842.00             | 90,763.38        | 0.00        | 125.00              | 9,953.62              |
| 03 - Postage               | 4,000.00               | 1,333.64         | 0.00        | 0.00                | 2,666.36              |
| 05 - IT Services           | 10,000.00              | 4,948.00         | 0.00        | 0.00                | 5,052.00              |
| 06 - Professional Services | 77,742.00              | 79,541.74        | 0.00        | 0.00                | -1,799.74             |
| 15 - Deed & Lien Recording | 7,000.00               | 4,940.00         | 0.00        | 125.00              | 1,935.00              |
| 16 - Printing/Mapping      | 2,100.00               | 0.00             | 0.00        | 0.00                | 2,100.00              |
| 50 - SUPPLIES & EQUIPMENT  | 0.00                   | 44.02            | 0.00        | 0.00                | -44.02                |
| 03 - Postage               | 0.00                   | 44.02            | 0.00        | 0.00                | -44.02                |

**FY 27  
LEGAL AND CONTINGENCY**

|                                     | APPROVED<br>FY24 | ACTUAL<br>FY24   | APPROVED<br>FY25 | ACTUAL<br>FY25   | APPROVED<br>FY26 | DEPARTMENT<br>HEAD<br>FY27 | TOWN<br>MANAGER<br>FY27 | \$ INCREASE<br>OR DECREASE | % INCREASE<br>OR DECREASE |
|-------------------------------------|------------------|------------------|------------------|------------------|------------------|----------------------------|-------------------------|----------------------------|---------------------------|
| <b>Dept: 100 ADMINISTRATION</b>     |                  |                  |                  |                  |                  |                            |                         |                            |                           |
| <b>04 LEGAL</b>                     |                  |                  |                  |                  |                  |                            |                         |                            |                           |
| <b>30 LEGAL</b>                     |                  |                  |                  |                  |                  |                            |                         |                            |                           |
| 06 PROFESSIONAL SERVICES            | \$ 35,000        | \$ 40,121        | \$ 35,000        | \$ 28,647        | \$ 40,000        | \$ 40,000                  | \$ 40,000               | \$ -                       | 0.00%                     |
| <b>100-04 LEGAL: SUBTOTAL</b>       | <b>\$ 35,000</b> | <b>\$ 40,121</b> | <b>\$ 35,000</b> | <b>\$ 28,647</b> | <b>\$ 40,000</b> | <b>\$ 40,000</b>           | <b>\$ 40,000</b>        | <b>\$ -</b>                | <b>0.00%</b>              |
| <b>Dept: 100 ADMINISTRATION</b>     |                  |                  |                  |                  |                  |                            |                         |                            |                           |
| <b>05 CONTINGENCY</b>               |                  |                  |                  |                  |                  |                            |                         |                            |                           |
| <b>30 SERVICES</b>                  |                  |                  |                  |                  |                  |                            |                         |                            |                           |
| 52 CONTINGENCY                      | \$ 35,000        | \$ 30,546        | \$ 30,000        | \$ 24,199        | \$ 30,000        | \$ 30,000                  | \$ 30,000               | \$ -                       | 0.00%                     |
| <b>100-05 CONTINGENCY: SUBTOTAL</b> | <b>\$ 35,000</b> | <b>\$ 30,546</b> | <b>\$ 30,000</b> | <b>\$ 24,199</b> | <b>\$ 30,000</b> | <b>\$ 30,000</b>           | <b>\$ 30,000</b>        | <b>\$ -</b>                | <b>0.00%</b>              |

# Expense Summary Report

FUND: 1  
ALL Months

**YTD 73.08%**

03/16/2026  
Item 5.#

| ACCOUNT                    | BUDGET ---- Y T D ---- |                  |             | PENDING<br>ACTIVITY | UNEXPENDED<br>BALANCE |
|----------------------------|------------------------|------------------|-------------|---------------------|-----------------------|
|                            | NET                    | DEBITS           | CREDITS     |                     |                       |
| 100 - ADMINISTRATION       | 955,551.00             | 648,199.36       | 1,306.27    | 42,329.13           | 266,328.78            |
| <b>04 - Legal Services</b> | <b>40,000.00</b>       | <b>26,097.40</b> | <b>0.00</b> | <b>2,393.20</b>     | <b>11,509.40</b>      |
| 20 - UTILITIES             | 0.00                   | 7,891.52         | 0.00        | 0.00                | -7,891.52             |
| 06 - Street Lights         | 0.00                   | 7,891.52         | 0.00        | 0.00                | -7,891.52             |
| 30 - SERVICES              | 40,000.00              | 18,205.88        | 0.00        | 2,393.20            | 19,400.92             |
| 06 - Professional Services | 40,000.00              | 18,205.88        | 0.00        | 2,393.20            | 19,400.92             |
| <b>05 - Contingency</b>    | <b>30,000.00</b>       | <b>0.00</b>      | <b>0.00</b> | <b>0.00</b>         | <b>30,000.00</b>      |
| 30 - SERVICES              | 30,000.00              | 0.00             | 0.00        | 0.00                | 30,000.00             |
| 52 - Contingency           | 30,000.00              | 0.00             | 0.00        | 0.00                | 30,000.00             |

**FY 27  
LEGAL AND CONTINGENCY**

|                                     | APPROVED<br>FY24 | ACTUAL<br>FY24   | APPROVED<br>FY25 | ACTUAL<br>FY25   | APPROVED<br>FY26 | DEPARTMENT<br>HEAD<br>FY27 | TOWN<br>MANAGER<br>FY27 | \$ INCREASE<br>OR DECREASE | % INCREASE<br>OR DECREASE |
|-------------------------------------|------------------|------------------|------------------|------------------|------------------|----------------------------|-------------------------|----------------------------|---------------------------|
| <b>Dept: 100 ADMINISTRATION</b>     |                  |                  |                  |                  |                  |                            |                         |                            |                           |
| <b>04 LEGAL</b>                     |                  |                  |                  |                  |                  |                            |                         |                            |                           |
| <b>30 LEGAL</b>                     |                  |                  |                  |                  |                  |                            |                         |                            |                           |
| 06 PROFESSIONAL SERVICES            | \$ 35,000        | \$ 40,121        | \$ 35,000        | \$ 28,647        | \$ 40,000        | \$ 40,000                  | \$ 40,000               | \$ -                       | 0.00%                     |
| <b>100-04 LEGAL: SUBTOTAL</b>       | <b>\$ 35,000</b> | <b>\$ 40,121</b> | <b>\$ 35,000</b> | <b>\$ 28,647</b> | <b>\$ 40,000</b> | <b>\$ 40,000</b>           | <b>\$ 40,000</b>        | <b>\$ -</b>                | <b>0.00%</b>              |
| <b>Dept: 100 ADMINISTRATION</b>     |                  |                  |                  |                  |                  |                            |                         |                            |                           |
| <b>05 CONTINGENCY</b>               |                  |                  |                  |                  |                  |                            |                         |                            |                           |
| <b>30 SERVICES</b>                  |                  |                  |                  |                  |                  |                            |                         |                            |                           |
| 52 CONTINGENCY                      | \$ 35,000        | \$ 30,546        | \$ 30,000        | \$ 24,199        | \$ 30,000        | \$ 30,000                  | \$ 30,000               | \$ -                       | 0.00%                     |
| <b>100-05 CONTINGENCY: SUBTOTAL</b> | <b>\$ 35,000</b> | <b>\$ 30,546</b> | <b>\$ 30,000</b> | <b>\$ 24,199</b> | <b>\$ 30,000</b> | <b>\$ 30,000</b>           | <b>\$ 30,000</b>        | <b>\$ -</b>                | <b>0.00%</b>              |

# Expense Summary Report

FUND: 1  
ALL Months

**YTD 73.08%**

| ACCOUNT                    | BUDGET ---- Y T D ---- |                  |             | PENDING<br>ACTIVITY | UNEXPENDED<br>BALANCE |
|----------------------------|------------------------|------------------|-------------|---------------------|-----------------------|
|                            | NET                    | DEBITS           | CREDITS     |                     |                       |
| 100 - ADMINISTRATION       | 955,551.00             | 648,199.36       | 1,306.27    | 42,329.13           | 266,328.78            |
| <b>04 - Legal Services</b> | <b>40,000.00</b>       | <b>26,097.40</b> | <b>0.00</b> | <b>2,393.20</b>     | <b>11,509.40</b>      |
| 20 - UTILITIES             | 0.00                   | 7,891.52         | 0.00        | 0.00                | -7,891.52             |
| 06 - Street Lights         | 0.00                   | 7,891.52         | 0.00        | 0.00                | -7,891.52             |
| 30 - SERVICES              | 40,000.00              | 18,205.88        | 0.00        | 2,393.20            | 19,400.92             |
| 06 - Professional Services | 40,000.00              | 18,205.88        | 0.00        | 2,393.20            | 19,400.92             |
| <b>05 - Contingency</b>    | <b>30,000.00</b>       | <b>0.00</b>      | <b>0.00</b> | <b>0.00</b>         | <b>30,000.00</b>      |
| 30 - SERVICES              | 30,000.00              | 0.00             | 0.00        | 0.00                | 30,000.00             |
| 52 - Contingency           | 30,000.00              | 0.00             | 0.00        | 0.00                | 30,000.00             |

**FY 27  
INSURANCE COST CENTER**

|                                     | APPROVED<br>FY24  | ACTUAL<br>FY24    | APPROVED<br>FY25  | ACTUAL<br>FY25    | APPROVED<br>FY26  | DEPARTMENT<br>HEAD<br>FY27 | TOWN<br>MANAGER<br>FY27 | \$ INCREASE<br>OR DECREASE | % INCREASE<br>OR DECREASE |
|-------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|----------------------------|-------------------------|----------------------------|---------------------------|
| <b>110 BENEFITS AND INSURANCES</b>  |                   |                   |                   |                   |                   |                            |                         |                            |                           |
| <b>11 BENEFITS &amp; INSURANCE</b>  |                   |                   |                   |                   |                   |                            |                         |                            |                           |
| 01 HEALTH INSURANCE                 | \$ 421,337        | \$ 440,043        | \$ 439,663        | \$ 505,861        | \$ 440,471        | \$ 529,403                 | \$ 519,999              | \$ 79,528                  | 18.06%                    |
| 02 FICA/MED/RETIREMENT              | \$ 230,000        | \$ 257,752        | \$ 272,140        | \$ 294,347        | \$ 284,652        | \$ 326,333                 | \$ 326,333              | \$ 41,681                  | 14.64%                    |
| 03 WORKERS COMP                     | \$ 36,000         | \$ 62,899         | \$ 47,000         | \$ 55,112         | \$ 57,000         | \$ 57,000                  | \$ 57,000               | \$ -                       | 0.00%                     |
| 04 UNEMPLOYMENT                     | \$ 16,800         | \$ 9,834          | \$ 16,000         | \$ 3,019          | \$ 2,200          | \$ 2,200                   | \$ 2,200                | \$ -                       | 0.00%                     |
| 06 PAID FAMILY MEDICAL LEAVE        | \$ -              | \$ -              | \$ -              | \$ 11,548         | \$ -              | \$ -                       | \$ -                    | \$ -                       |                           |
| 07 IAFF MATCH                       | \$ -              | \$ -              | \$ -              | \$ -              | \$ -              | \$ -                       | \$ -                    | \$ -                       |                           |
| <b>Subtotal</b>                     | <b>\$ 704,137</b> | <b>\$ 770,528</b> | <b>\$ 774,803</b> | <b>\$ 869,887</b> | <b>\$ 784,323</b> | <b>\$ 914,936</b>          | <b>\$ 905,532</b>       | <b>\$ 121,209</b>          | <b>15.45%</b>             |
| <b>40 OTHER INSURANCE</b>           |                   |                   |                   |                   |                   |                            |                         |                            |                           |
| 01 PROPERTY & CASUALTY              | \$ 37,000         | \$ 40,511         | \$ 42,525         | \$ 44,276         | \$ 46,000         | \$ 49,000                  | \$ 49,000               | \$ 3,000                   | 6.52%                     |
| <b>Subtotal</b>                     | <b>\$ 37,000</b>  | <b>\$ 40,511</b>  | <b>\$ 42,525</b>  | <b>\$ 44,276</b>  | <b>\$ 46,000</b>  | <b>\$ 49,000</b>           | <b>\$ 49,000</b>        | <b>\$ 3,000</b>            | <b>6.52%</b>              |
| <b>106 BENEFITS &amp; INSURANCE</b> | <b>\$ 741,137</b> | <b>\$ 811,039</b> | <b>\$ 817,328</b> | <b>\$ 914,163</b> | <b>\$ 830,323</b> | <b>\$ 963,936</b>          | <b>\$ 954,532</b>       | <b>\$ 124,209</b>          | <b>14.96%</b>             |

**FY27 PROJECTED Payroll & Retirement**

| Full-Time Base                      | Varies              |                   |                     |
|-------------------------------------|---------------------|-------------------|---------------------|
|                                     | Wages               | RETIREMENT        | Totals              |
| Administration                      | \$ 589,535          | \$ 45,551         | \$ 635,087          |
| Animal Control                      | \$ 54,638           | \$ 2,532          | \$ 57,170           |
| Assessing                           | \$ 7,484            | \$ -              | \$ 7,484            |
| Code Enforcement                    | \$ 147,051          | \$ 7,209          | \$ 154,260          |
| Facilities                          | \$ 63,715           | \$ 3,746          | \$ 67,460           |
| Fire                                | \$ 1,073,042        | \$ 60,893         | \$ 1,133,935        |
| Public Works                        | \$ 249,087          | \$ 9,542          | \$ 258,629          |
| Recreation                          | \$ 141,039          | \$ 8,624          | \$ 149,663          |
| Selectmen                           | \$ 13,800           | \$ -              | \$ 13,800           |
| <b>TOTAL WAGES &amp; RETIREMENT</b> | <b>\$ 2,339,390</b> | <b>\$ 138,097</b> | <b>\$ 2,463,687</b> |
| Social Security (6.2%)              | \$ 145,042          | \$ 8,562          | \$ 153,604          |
| Medicare (1.45%)                    | \$ 33,921           | \$ 2,002          | \$ 35,924           |
| FMLA(5%)                            | \$ 11,697           | \$ -              | \$ 11,697           |
| <b>SS &amp; Med Subtotal</b>        | <b>\$ 190,660</b>   | <b>\$ 10,564</b>  | <b>\$ 189,528</b>   |

**FY26 Personnel Expenses by Department**

| Department       | Payroll             |                   |                   |                   | Department Total    |
|------------------|---------------------|-------------------|-------------------|-------------------|---------------------|
|                  | Wages               | Retirement        | Taxes             | Insurance         |                     |
| Administration   | \$ 589,535          | \$ 45,551         | \$ 51,760         | \$ 184,001        | \$ 870,847          |
| Animal Control   | \$ 54,638           | \$ 2,532          | \$ 4,453          | \$ 33,390         | \$ 95,013           |
| Assessing        | \$ 7,484            | \$ -              | \$ 610            | \$ -              | \$ 8,094            |
| Code Enforcement | \$ 147,051          | \$ 7,209          | \$ 12,572         | \$ 32,595         | \$ 199,427          |
| Facilities       | \$ 63,715           | \$ 3,746          | \$ 5,193          | \$ 24,289         | \$ 96,942           |
| Fire             | \$ 1,073,042        | \$ 60,893         | \$ 92,416         | \$ 147,146        | \$ 1,373,497        |
| Public Works     | \$ 249,087          | \$ 9,542          | \$ 20,301         | \$ 65,187         | \$ 344,117          |
| Recreation       | \$ 141,039          | \$ 8,624          | \$ 11,495         | \$ 33,390         | \$ 194,548          |
| <b>TOTALS</b>    | <b>\$ 2,325,590</b> | <b>\$ 138,097</b> | <b>\$ 189,536</b> | <b>\$ 519,999</b> | <b>\$ 3,182,485</b> |

| Category               | #         | Description   |
|------------------------|-----------|---|
| Fulltime Employees     | 33        | See Breakdown below                                 |
| Part-time Regular      | 4         | Assessing Clerk, Facilities, Assistance CEO & Clerk |
| Part-time Irregular ±  | 26        | 22 Fire-EMS personnel and four ballot clerks        |
| <b>Total Employees</b> | <b>63</b> |   |

| Fulltime Breakdown | #         | Description  |
|--------------------|-----------|--|
| Administration     | 8         | Town Manager, Treasurer/Tax Collector, Town Clerk, Communications Director, Deputy Treasurer, Deputy Clerk, Deputy Tax Collector and Clerk . |
| Code Enforcement   | 2         | CEO, Assistant CEO   |
| Fire               | 9         | Chief, Assistant Chief, 6 Fire Fighter/EMT/Medics  |
| ACO                | 1         | ACO  |
| Public Works       | 4         | Foreman, 3 Truck/Driver Laborer  |
| Recreation         | 2         | Recreation Director, Programmer  |
| Facilities         | 1         | Facilities Manager   |
| Transfer Station   | 6         | Bulky Waste Manager, Assist Manager, Scale Operator, 2 Attendants and Heavy Equipment operator   |
| <b>Total</b>       | <b>33</b> |  |

|                          | ARCADIA     |           |           | BAXTER    |           |           | MOOSEHEAD |               |           | Waiver   | Current Totals    |
|--------------------------|-------------|-----------|-----------|-----------|-----------|-----------|-----------|---------------|-----------|----------|-------------------|
|                          | Single      | Children  | Family    | Single    | Children  | Family    | Single    | Emp/ Children | Family    |          |                   |
| Current Rate             | \$ 1,181    | \$ 1,928  | \$ 2,650  | \$ 1,181  | \$ 1,928  | \$ 2,650  | \$ 1,181  | \$ 1,928      | \$ 2,650  | \$ 500   |                   |
| Anticipated Rate         | \$ 1,300    | \$ 2,120  | \$ 2,915  | \$ 1,240  | \$ 2,024  | \$ 2,783  | \$ 1,240  | \$ 2,024      | \$ 2,783  | \$ 500   |                   |
| Anticipated Yearly Costs | \$ 14,885   | \$ 24,289 | \$ 33,390 | \$ 14,531 | \$ 23,710 | \$ 32,595 | \$ 14,531 | \$ 23,710     | \$ 32,595 | \$ 6,000 |                   |
| Administration           | 4           | 1         | 3         | 0         | 0         | 0         | 0         | 0             | 0         | 0        | \$ 184,001        |
| Code Enforcement         | 0           | 0         | 0         | 0         | 0         | 0         | 0         | 0             | 1         | 0        | \$ 32,595         |
| Facilities               | 0           | 1         | 0         | 0         | 0         | 0         | 0         | 0             | 0         | 0        | \$ 24,289         |
| Fire                     | 1           | 0         | 1         | 0         | 0         | 0         | 0         | 0             | 1         | 3        | \$ 98,871         |
| Anticipated Fire         | 1           | 0         | 1         | 0         | 0         | 0         | 0         | 0             | 0         | 0        | \$ 48,276         |
| Public Works             | 2           | 0         | 0         | 0         | 0         | 0         | 1         | 0             | 0         | 1        | \$ 65,187         |
| Recreation               | 0           | 0         | 1         | 0         | 0         | 0         | 0         | 0             | 0         | 0        | \$ 33,390         |
| Animal Control           | 0           | 0         | 1         | 0         | 0         | 0         | 0         | 0             | 0         | 0        | \$ 33,390         |
| <b>Total</b>             | <b>\$ 8</b> | <b>2</b>  | <b>7</b>  | <b>0</b>  | <b>0</b>  | <b>0</b>  | <b>1</b>  | <b>0</b>      | <b>2</b>  | <b>4</b> | <b>\$ 519,999</b> |
| Transfer Station         | 0           | 1         | 1         | 1         | 0         | 0         | 2         |               |           |          | \$ 101,272        |

**Expense Summary Report**

**YTD 73.08%**

FUND: 1  
ALL Months

| ACCOUNT                              | BUDGET ---- Y T D ---- |                   |               | PENDING<br>ACTIVITY | UNEXPENDED<br>BALANCE |
|--------------------------------------|------------------------|-------------------|---------------|---------------------|-----------------------|
|                                      | NET                    | DEBITS            | CREDITS       |                     |                       |
| <b>01 - BENEFITS &amp; INSURANCE</b> | <b>784,323.00</b>      | <b>567,101.19</b> | <b>778.62</b> | <b>11,952.26</b>    | <b>206,048.17</b>     |
| 11 - BENEFITS & INSURANCE            | 784,323.00             | 567,101.19        | 778.62        | 11,952.26           | 206,048.17            |
| 01 - Health Insurance                | 440,471.00             | 331,787.99        | 0.00          | 0.00                | 108,683.01            |
| 02 - FICA/MED/Retirement             | 284,652.00             | 195,116.78        | 83.81         | 10,791.32           | 78,827.71             |
| 03 - Workers Compensation            | 57,000.00              | 8,315.20          | 0.00          | 0.00                | 48,684.80             |
| 04 - Unemployment                    | 2,200.00               | 1,484.00          | 273.06        | 0.00                | 989.06                |
| 06 - Paid Family Medical Leave       | 0.00                   | 6,528.77          | 49.30         | 13.38               | -6,492.85             |
| 07 - IAFF Local 5372 Match           | 0.00                   | 23,868.45         | 372.45        | 1,147.56            | -24,643.56            |
| <b>02 - OTHER INSURANCE</b>          | <b>46,000.00</b>       | <b>24,886.00</b>  | <b>0.00</b>   | <b>0.00</b>         | <b>21,114.00</b>      |
| 40 - INSURANCE                       | 46,000.00              | 24,886.00         | 0.00          | 0.00                | 21,114.00             |
| 01 - Property & Casualty             | 46,000.00              | 24,886.00         | 0.00          | 0.00                | 21,114.00             |

**FY 27  
UTILITIES COST CENTER**

|                                | APPROVED<br>FY24  | ACTUAL<br>FY24    | APPROVED<br>FY25  | ACTUAL<br>FY25   | APPROVED<br>FY26  | DEPARTMENT<br>HEAD<br>FY27 | TOWN<br>MANGER<br>FY27 | \$ INCREASE<br>OR DECREASE | % INCREASE<br>OR DECREASE |
|--------------------------------|-------------------|-------------------|-------------------|------------------|-------------------|----------------------------|------------------------|----------------------------|---------------------------|
| <b>111 UTILITIES</b>           |                   |                   |                   |                  |                   |                            |                        |                            |                           |
| <b>20 UTILITIES</b>            |                   |                   |                   |                  |                   |                            |                        |                            |                           |
| 01 ELECTRICITY                 | \$ 36,065         | \$ 45,176         | \$ 30,000         | \$ 20,847        | \$ 30,000         | \$ 30,000                  | \$ 30,000              | \$ -                       | 0.00%                     |
| 02 PHONE/CELL PHONES           | \$ 21,000         | \$ 36,338         | \$ 22,000         | \$ 33,302        | \$ 25,000         | \$ 30,000                  | \$ 30,000              | \$ 5,000                   | 20.00%                    |
| 03 INTERNET                    | \$ 6,000          | \$ 6,851          | \$ 7,000          | \$ 6,874         | \$ 7,000          | \$ 7,000                   | \$ 7,000               | \$ -                       | 0.00%                     |
| 04 HEATING OIL                 | \$ 22,000         | \$ 20,374         | \$ 22,000         | \$ 14,933        | \$ 17,500         | \$ 17,500                  | \$ 17,500              | \$ -                       | 0.00%                     |
| 05 PROPANE                     | \$ 2,000          | \$ 3,578          | \$ 2,000          | \$ 3,187         | \$ 2,500          | \$ 2,000                   | \$ 2,000               | \$ (500)                   | -20.00%                   |
| 06 STREETLIGHTS                | \$ 11,780         | \$ 7,253          | \$ 11,000         | \$ 1             | \$ 5,000          | \$ 5,000                   | \$ 5,000               | \$ -                       | 0.00%                     |
| 08 PORTABLE TOILETS            | \$ 6,500          | \$ 2,124          | \$ 6,500          | \$ 5,701         | \$ 6,500          | \$ 6,500                   | \$ 6,500               | \$ -                       | 0.00%                     |
| 09 GAS/DIESEL                  | \$ -              | \$ -              | \$ -              | \$ -             | \$ 30,000         | \$ 30,000                  | \$ 30,000              | \$ -                       | 100.00%                   |
| <b>107 UTILITIES: SUBTOTAL</b> | <b>\$ 105,345</b> | <b>\$ 121,694</b> | <b>\$ 100,500</b> | <b>\$ 84,845</b> | <b>\$ 123,500</b> | <b>\$ 128,000</b>          | <b>\$ 128,000</b>      | <b>\$ 4,500</b>            | <b>3.64%</b>              |

# Expense Summary Report

FUND: 1  
ALL Months

**YTD 73.08%**

| ACCOUNT                | BUDGET ---- Y T D ---- |                  |             | PENDING<br>ACTIVITY | UNEXPENDED<br>BALANCE |
|------------------------|------------------------|------------------|-------------|---------------------|-----------------------|
|                        | NET                    | DEBITS           | CREDITS     |                     |                       |
| 111 - UTILITIES        | 123,500.00             | 84,693.38        | 0.00        | 9,686.68            | 29,119.94             |
| <b>01 - UTILITIES</b>  | <b>123,500.00</b>      | <b>84,693.38</b> | <b>0.00</b> | <b>9,686.68</b>     | <b>29,119.94</b>      |
| 20 - UTILITIES         | 123,500.00             | 84,693.38        | 0.00        | 9,686.68            | 29,119.94             |
| 01 - Electricity       | 30,000.00              | 17,785.92        | 0.00        | 141.50              | 12,072.58             |
| 02 - Phone/Cell Phones | 25,000.00              | 19,885.56        | 0.00        | 4,437.19            | 677.25                |
| 03 - Internet          | 7,000.00               | 3,829.10         | 0.00        | 1,493.23            | 1,677.67              |
| 04 - Heating Oil       | 17,500.00              | 13,890.96        | 0.00        | 2,448.25            | 1,160.79              |
| 05 - Propane           | 2,500.00               | 482.55           | 0.00        | 1,166.51            | 850.94                |
| 06 - Street Lights     | 5,000.00               | 1,655.45         | 0.00        | 0.00                | 3,344.55              |
| 08 - Portable Toilets  | 6,500.00               | 4,380.00         | 0.00        | 0.00                | 2,120.00              |
| 09 - Gasoline & Diesel | 30,000.00              | 22,783.84        | 0.00        | 0.00                | 7,216.16              |

**FY 27  
PUBLIC ASSISTANCE**

Item 9.#

|   | APPROVED<br>FY24 | ACTUAL<br>FY24   | APPROVED<br>FY25 | ACTUAL<br>FY25   | APPROVED<br>FY26 | DEPARTMENT<br>HEAD<br>FY27 | TOWN<br>MANAGER<br>FY27 | \$ INCREASE<br>OR DECREASE | % INCREASE<br>OR DECREASE |
|---|------------------|------------------|------------------|------------------|------------------|----------------------------|-------------------------|----------------------------|---------------------------|
| <b>103 PUBLIC ASSISTANCE</b>                |                  |                  |                  |                  |                  |                            |                         |                            |                           |
| <b>01 GENERAL ASSISTANCE</b>                |                  |                  |                  |                  |                  |                            |                         |                            |                           |
| <b>30 SERVICES</b>                          |                  |                  |                  |                  |                  |                            |                         |                            |                           |
| 17 HOUSEHOLD (GA)                           | \$ 500           | \$ 180           | \$ 500           | \$ 45            | \$ 250           | \$ 250                     | \$ 250                  | \$ -                       | 0.00%                     |
| 20 RENT(GA)                                 | \$ 25,000        | \$ 21,645        | \$ 25,000        | \$ 10,770        | \$ 24,000        | \$ 20,000                  | \$ 20,000               | \$ (4,000)                 | -16.67%                   |
| 21 FOOD (GA)                                | \$ 500           | \$ 973           | \$ 500           | \$ 939           | \$ 1,000         | \$ 1,000                   | \$ 1,000                | \$ -                       | 0.00%                     |
| 22 UTILITIES (GA)                           | \$ 2,500         | \$ 10,733        | \$ 5,000         | \$ 1,573         | \$ 2,500         | \$ 2,500                   | \$ 2,500                | \$ -                       | 0.00%                     |
| 23 FUEL (GA)                                | \$ 6,000         | \$ 4,059         | \$ 3,000         | \$ 4,720         | \$ 5,000         | \$ 4,500                   | \$ 4,500                | \$ (500)                   | -10.00%                   |
| 34 MISC.                                    | \$ -             | \$ -             | \$ -             | \$ 684           | \$ -             |                            |                         |                            |                           |
| 35 ADMINSITATIVE SERVICES                   | \$ -             | \$ 1,080         | \$ 13,520        | \$ 11,846        | \$ 13,520        | \$ 14,100                  | \$ 14,100               | \$ 580                     | 4.29%                     |
| <b>Subtotal</b>                             | <b>\$ 34,500</b> | <b>\$ 38,670</b> | <b>\$ 47,520</b> | <b>\$ 30,577</b> | <b>\$ 46,270</b> | <b>\$ 42,350</b>           | <b>\$ 42,350</b>        | <b>\$ (3,920)</b>          | <b>-8.47%</b>             |
| <b>103-01 GENERAL ASSSISTANCE: SUBTOTAL</b> | <b>\$ 34,500</b> | <b>\$ 38,670</b> | <b>\$ 47,520</b> | <b>\$ 30,577</b> | <b>\$ 46,270</b> | <b>\$ 42,350</b>           | <b>\$ 42,350</b>        | <b>\$ (3,920)</b>          | <b>-8.47%</b>             |

# Expense Summary Report

FUND: 1  
ALL Months

**YTD 73.08%**

| ACCOUNT                         | BUDGET ---- Y T D ---- |                  |             | PENDING<br>ACTIVITY | UNEXPENDED<br>BALANCE |
|---------------------------------|------------------------|------------------|-------------|---------------------|-----------------------|
|                                 | NET                    | DEBITS           | CREDITS     |                     |                       |
| <b>01 - General Assistance</b>  | <b>46,270.00</b>       | <b>25,682.95</b> | <b>0.00</b> | <b>1,486.90</b>     | <b>19,100.15</b>      |
| 30 - SERVICES                   | 46,270.00              | 25,682.95        | 0.00        | 1,486.90            | 19,100.15             |
| 17 - Household (GA)             | 250.00                 | 0.00             | 0.00        | 0.00                | 250.00                |
| 20 - Rent (GA)                  | 24,000.00              | 9,740.00         | 0.00        | 900.00              | 13,360.00             |
| 21 - Food (GA)                  | 1,000.00               | 319.28           | 0.00        | 0.00                | 680.72                |
| 22 - Utilities (GA)             | 2,500.00               | 1,335.75         | 0.00        | 127.00              | 1,037.25              |
| 23 - Fuel (GA)                  | 5,000.00               | 2,283.50         | 0.00        | 459.90              | 2,256.60              |
| 35 - Cumberland County GA Admin | 13,520.00              | 12,004.42        | 0.00        | 0.00                | 1,515.58              |

**DONATIONS/CHARITY COST CENTER**

|   | APPROVED<br>FY24  | ACTUAL<br>FY24    | APPROVED<br>FY25  | ACTUAL<br>FY25    | APPROVED<br>FY26  | NON-PROFIT<br>REQUEST<br>FY27 | TOWN<br>MANAGER<br>FY27 | \$ INCREASE<br>OR DECREASE | % INCREASE<br>OR DECREASE |
|---|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------------------|-------------------------|----------------------------|---------------------------|
| <b>103 PUBLIC ASSISTANCE</b>              |                   |                   |                   |                   |                   |                               |                         |                            |                           |
| <b>02 DONATIONS/CHARITY</b>               |                   |                   |                   |                   |                   |                               |                         |                            |                           |
| <b>90 DONATIONS</b>                       |                   |                   |                   |                   |                   |                               |                         |                            |                           |
| 01 CASCO COMMUNITY LIBRARY                | \$ 88,348         | \$ 88,348         | \$ 91,200         | \$ 91,200         | \$ 91,200         | \$ 94,210                     | \$ -                    | \$ (91,200)                | -100.00%                  |
| 02 HOME HEALTH VISITING NURSES            | \$ 4,000          | \$ 4,000          | \$ 2,300          | \$ -              | \$ -              | \$ -                          | \$ -                    | \$ -                       | 0.00%                     |
| 03 NORTHERN LIGHT HEALTH                  | \$ 1,000          | \$ 1,000          | \$ 1,000          | \$ -              | \$ 1,000          | \$ -                          | \$ -                    | \$ (1,000)                 | -100.00%                  |
| 04 THROUGH THESE DOORS                    | \$ 1,100          | \$ 1,100          | \$ 1,100          | \$ 1,100          | \$ 1,100          | \$ 1,100                      | \$ -                    | \$ (1,100)                 | -100.00%                  |
| 05 TRI COUNTY COUNSELING                  | \$ 1,000          | \$ -              | \$ 2,500          | \$ -              | \$ -              | \$ -                          | \$ -                    | \$ -                       | 100.00%                   |
| 06 OPPORTUNITY ALLIANCE                   | \$ 5,000          | \$ -              | \$ 5,000          | \$ -              | \$ 5,000          | \$ 5,000                      | \$ -                    | \$ (5,000)                 | -100.00%                  |
| 07 CASCO NAPLES MEAL SITE                 | \$ 6,500          | \$ 6,500          | \$ -              | \$ -              | \$ 3,394          | \$ 3,500                      | \$ -                    | \$ (3,394)                 | 100.00%                   |
| 08 AMERICAN LEGION                        | \$ 500            | \$ -              | \$ 1,000          | \$ -              | \$ -              | \$ -                          | \$ -                    | \$ -                       | 100.00%                   |
| 09 BRIDGTON CHAMBER OF COMMERCE           | \$ -              | \$ -              | \$ -              | \$ -              | \$ 500            | \$ 12,000                     | \$ -                    | \$ (500)                   | -100.00%                  |
| 10 SEBAGO LAKES REGION CHAMBER            | \$ 1,000          | \$ 1,000          | \$ 1,500          | \$ -              | \$ 1,500          | \$ -                          | \$ -                    | \$ (1,500)                 | -100.00%                  |
| 11 LAKE REGION BUS SERVICE                | \$ 10,000         | \$ 10,000         | \$ 10,000         | \$ 10,000         | \$ 12,000         | \$ 13,000                     | \$ -                    | \$ (12,000)                | -100.00%                  |
| 12 RAYMOND CASCO HISTORICAL SOCIETY       | \$ -              | \$ -              | \$ -              | \$ -              | \$ 1,800          | \$ 2,000                      | \$ -                    | \$ (1,800)                 | 0.00%                     |
| 13 LIFE FLIGHT                            | \$ 912            | \$ -              | \$ 912            | \$ -              | \$ 911            | \$ 912                        | \$ -                    | \$ (911)                   | -100.00%                  |
| 14 CRESCENT LAKE WATERSHED AS.            | \$ 1,000          | \$ 1,000          | \$ 2,000          | \$ 2,000          | \$ 1,500          | \$ 1,500                      | \$ -                    | \$ (1,500)                 | 100.00%                   |
| 15 LAKE MONITORING PROGRAM                | \$ 1,500          | \$ 1,500          | \$ 3,000          | \$ 3,000          | \$ 3,000          | \$ 3,000                      | \$ -                    | \$ (3,000)                 | -100.00%                  |
| 16 THOMPSON LAKE ENVIRONMENTAL AS.        | \$ 2,500          | \$ 2,500          | \$ 2,500          | \$ 2,500          | \$ 2,500          | \$ 2,500                      | \$ -                    | \$ 2,500                   | 100.00%                   |
| 17 LEA MILFOIL PROJECT                    | \$ 5,000          | \$ 5,000          | \$ 5,000          | \$ 5,000          | \$ 5,000          | \$ 5,000                      | \$ -                    | \$ (5,000)                 | -100.00%                  |
| 18 PLEASANT LAKE PARKER POND ASSOC.       | \$ 4,000          | \$ 4,000          | \$ 4,000          | \$ 4,000          | \$ 4,000          | \$ 4,000                      | \$ -                    | \$ (4,000)                 | -100.00%                  |
| 19 MAINE PUBLIC RADIO                     | \$ 100            | \$ 100            | \$ -              | \$ -              | \$ 100            | \$ 100                        | \$ -                    | \$ (100)                   | 100.00%                   |
| 21 LOCAL FOOD PANTRIES                    | \$ 3,600          | \$ 1,800          | \$ 3,600          | \$ 7,200          | \$ 3,600          | \$ 3,600                      | \$ -                    | \$ (3,600)                 | -100.00%                  |
| 22 CROOKED RIVER SNOWMOBILE CLUB          | \$ -              | \$ -              | \$ 2,000          | \$ 2,000          | \$ 2,000          | \$ 3,000                      | \$ -                    | \$ (2,000)                 | 100.00%                   |
| 23 ANDROSCOGGIN HEALTHCARE & HOSPICE      | \$ 500            | \$ -              | \$ -              | \$ -              | \$ -              | \$ -                          | \$ -                    | \$ -                       | 100.00%                   |
| 24 THOMAS POND DAM ASSOCIATION            | \$ -              | \$ -              | \$ -              | \$ -              | \$ 15,000         | \$ -                          | \$ -                    | \$ (15,000)                | -100.00%                  |
| XX LAKE REGION ATV                        | \$ -              | \$ -              | \$ -              | \$ -              | \$ -              | \$ 2,500                      | \$ -                    | \$ -                       | 100.00%                   |
| XX SOCIAL SERVICE ALLOCATION (RTP)        | \$ -              | \$ -              | \$ -              | \$ -              | \$ -              | \$ 2,000                      | \$ -                    | \$ -                       | 100.00%                   |
| XX CANCER RESOURCE CENTER                 | \$ -              | \$ -              | \$ -              | \$ -              | \$ -              | \$ 200                        | \$ -                    | \$ -                       | 100.00%                   |
| XX ANDWELL HEALTH PARTNERS                | \$ -              | \$ -              | \$ -              | \$ -              | \$ -              | \$ 500                        | \$ -                    | \$ -                       | 100.00%                   |
| XX SWEETSIR                               | \$ -              | \$ -              | \$ -              | \$ -              | \$ -              | \$ 2,500                      | \$ -                    | \$ -                       | 100.00%                   |
| XX BRIDGTON COMMUNITY CENTER              | \$ -              | \$ -              | \$ -              | \$ -              | \$ -              | \$ 1,500                      | \$ -                    | \$ -                       | 100.00%                   |
| XX PLEASANT LAKE SKI CLUB                 | \$ -              | \$ -              | \$ -              | \$ -              | \$ -              | \$ 1,800                      | \$ -                    | \$ -                       | 100.00%                   |
| <b>SUBTOTAL</b>                           | <b>\$ 137,560</b> | <b>\$ 127,848</b> | <b>\$ 138,612</b> | <b>\$ 128,000</b> | <b>\$ 155,105</b> | <b>\$ 165,422</b>             | <b>\$ -</b>             | <b>\$ (155,105)</b>        | <b>-100.00%</b>           |
| <b>103-02 DONATIONS/CHARITY: SUBTOTAL</b> | <b>\$ 137,560</b> | <b>\$ 127,848</b> | <b>\$ 138,612</b> | <b>\$ 128,000</b> | <b>\$ 155,105</b> | <b>\$ 165,422</b>             | <b>\$ -</b>             | <b>\$ (155,105)</b>        | <b>-100.00%</b>           |

# Casco Public Library

Item 10.#

P.O. Box 420 · 5 Leach Hill Rd., Casco, Maine 04015 · 207-627-4541 · www.cascopubliclibrary.org

## TRUSTEES

Janet Ver Planck  
President

Karen Fancher  
Vice-President

Pam Edwards  
Treasurer

Secretary  
Deborah Cota

John Burdick  
Kerri Hurley  
Sue Pride  
George Shank

Community Liaison  
Mary Fernandes

## STAFF

Library Director  
Michelle Brenner

Library Assistants  
Wanda Vaughn-Carr  
Arlene Jacques  
Courtney Walsh

February 16, 2026

Dear Mr. Ward and the Casco Selectboard,

On behalf of the Board of Trustees of the Casco Public Library, we would like to thank you and the Town for your continued support of the town's library.

We would like to request \$94,210 for FY 2027. We will also provide you with some library statistics.

Thank you for your consideration.



Janet Ver Planck  
President  
Casco Public Library Board of Trustees

Casco Public Library is a 501 (c)(3) non-profit organization  
Your contribution is tax-deductible to the extent allowed by law.



P.O. Box 704  
Portland, ME 04104  
Phone: (207) 767-4952  
Fax: (207) 767-8109  
Email: [info@throughthesedoors.org](mailto:info@throughthesedoors.org)  
[www.throughthesedoors.org](http://www.throughthesedoors.org)

Town of Casco  
Attn: Tony Ward, Town Manager  
635 Meadow Rd  
Casco, ME 04015

Dear Mr. Ward,

Thank you for considering our request for funding from the Town of Casco.

Through These Doors is Cumberland County's only regional domestic violence resource center. Since 1977, we have provided comprehensive advocacy and support services for victims and survivors of domestic abuse residing in Cumberland County. **Our mission is to end domestic violence.** To accomplish this, we anchor ourselves in the safety, innovation, and accessibility of our advocacy services.

In fiscal year 2025, TTD assisted 2,822 of your friends, family, and neighbors; supporting victims and survivors of domestic violence and abuse across Cumberland County. We responded to 7,289 helpline calls in which our highly trained staff provided critical support, resources, and safety planning. We provided emergency shelter services to 69 people including 20 children. TTD advocates facilitated 3,632 face-to-face contacts with victims and survivors of domestic violence seeking advocacy and support. In addition to our direct support services for survivors, we provided 59 educational trainings and awareness opportunities to a total of 675 participants.

*"I would not be where I am if it was not for TTD. You never turned your back on me. I was a mess, and others had turned their backs on me. At your shelter, I was treated with dignity, and I was believed. My son and I are doing really well now." ~ Survivor who stayed at our shelter*

*"I decided to reach out for help and did not know what to say. You were so caring and made me feel at ease. You gave me information and answered my questions. Thank you for telling me I matter." ~ Survivor accessing helpline*

*"I was able to find my community and care for my health. With the Transitional Housing program, now all my doors are open." ~ Survivor who found stability after experiencing housing insecurity*

In FY 2025, 36 of the people we served identified Casco as their home. Your neighbors and friends experiencing violence and abuse have access to our comprehensive, holistic services; including a 24-hour helpline, emergency shelter, support groups, critical safety planning and prevention education; **all at no cost.** We hope that you will support us by allocating \$1,100.00 in funding to Through These Doors in your upcoming budget; If your municipality has an outside agency funding application for FY26-27, we will be applying in due time. We appreciate your ongoing support.

Sincerely,

Jenny Stasio, Co- Executive Director

# Annual Service Report

## Fiscal Year 2025

Through These  
**DOORS**  
Domestic Violence Resources & Advocacy

### TTD's MISSION



In collaboration with local partners and all affected by abuse, TTD creates innovative responses and mobilizes our community to promote safety and challenge systems of oppression and violence.

7,289

Helpline Calls



3,632

Face to Face Interactions



2,822

Unduplicated Individuals Served



4,491

Bed nights at TTD shelter



69

Survivors Sheltered, including 20 children



171

Support Group Participants



785

Survivors supported in court



675

Training Participants



59

Professional Trainings and Awareness Activities



284

DV Intervention Program classes held



★ *"I just want to let you know we made it! That car ride saved our lives. Thanks to you guys for helping with the gift card."*

~ Survivor who was provided financial assistance

★ *"I decided to reach out for help and did not know what to say. You were so caring and made me feel at ease. You gave me information and answered my questions. Thank you for telling me I matter."*

~ Survivor accessing helpline

★ *"Thank you for all of your help with this case. You are so appreciated here."*

~ Survivor accessing EPIC program

★ *"I would not be where I am if it was not for TTD. You never turned your back on me. I was a mess and others had turned their backs on me. At your shelter, I was treated with dignity, and I was believed. My son and I are doing really well now."*

~ Survivor who stayed at our shelter

★ *"It was great training. Heavy topic and helpful info in a user-friendly way. I especially liked the language at the end for us to use with others, because we aren't therapists and we don't know it all, but we want to help."*

~ Training participant

### Contact Information



Po Box 704 Portland, ME, 04104



info@throughthesedoors.org



www.throughthesedoors.org



@throughthesedoors207maine



facebook.com/throughthesedoors



throughthesedoors.networkfor  
good.com

Need help? Call our 24-hour  
free and confidential helpline.

1.800.537.6066



January 9, 2026

Tony Ward  
Town of Casco  
635 Meadow Road  
Casco, ME 04015

Dear Mr. Ward,

Thank you for the opportunity to be considered for funding through the town of Casco. As you prepare your fiscal year 2026 – 2027 municipal budget, The Opportunity Alliance (TOA) respectfully requests \$5,000 in support of the many programs and services we provide to the residents of Casco.

**As you will note in this request, over the last fiscal year we have served 501 residents of Casco at a total value of \$145,385.42.**

Programs like the Home Energy Assistance Program (HEAP), Women, Infants, and Children (WIC), The Maine Crisis Line, and 211 Maine provide vital services that benefit residents daily. These resources help Casco residents build healthier and happier lives, fostering stronger families, individuals, and communities.

In the face of new and complicated challenges, our clients, staff, and long-time partners all around the state are exercising daily acts of resilience, kindness, courage, and creativity. For 60 years, TOA has been supporting Mainers during their toughest times. But the need is growing. Individuals and families who never thought they would turn to a community resource for support are seeking help. With your support, TOA is ready to meet this need 24/7 with dozens of tightly connected programs and the experience, tools, and resources to help your residents navigate their own crises. Town funding is critical to this important work: providing food and heating assistance to families in need, building resilient communities with Community Builders, providing quality early childhood education and care, helping elders stay in their homes, and treating those living with mental illness or substance use disorders. Your contribution makes it possible.

Thank you for your many years of partnership, working with us to help Casco residents build better lives and a stronger community. If you have any questions, or for more information, please contact Anna Roberts at 207-553-5985 [anna-patrice.roberts@opportunityalliance.org](mailto:anna-patrice.roberts@opportunityalliance.org).

Sincerely,

Anna Roberts

Foundation and Corporate Relations Associate

50 Lydia Lane, South Portland, ME 04106

Phone: (207) 874-1175 Toll Free: 1(877) 429-6884 Fax: (207) 874-1181

[www.OpportunityAlliance.org](http://www.OpportunityAlliance.org)



List of services provided to Casco residents

- The Maine Crisis Line (MCL), the state's crisis telephone response service for individuals or families experiencing a behavioral or mental health crisis, took 67 calls from Casco residents at a value of \$670.
- 52 Casco residents accessed 24/7 mental health crisis intervention services through Mobile Outreach at a value of \$24,024.
- 211 Maine took 142 calls from Casco residents at a value of \$1,420, offering crisis intervention, basic needs resources, and health referral information.
- We currently provide case management to 1 Casco resident at a value of \$1,968 through our Behavioral Health Home.
- We provided 1 minor case management services through the Children's Behavioral Health Home at a value of \$1,968.
- TOA offered short-term housing and mental health counseling and resources to 1 Casco resident for 29 days at a value of \$13,050.
- 23 residents received rental assistance to ensure safe and stable housing through the Cumberland County Homelessness Prevention Program at a value of \$4,600.
- 7 households received diapers and wipes for the children at a value of \$2,543.43.
- 49 Casco residents were able to access food benefits, nutrition and breastfeeding counseling, immunization screening and referral and more at a value of \$47,922 through WIC (this includes clinical services and food benefits).
- The Heating Energy Assistance Program (HEAP) helped heat houses and provide utility support to 140 individual household members in Casco at a value of \$42,228.
- 18 Casco residents were able to avert an energy crisis and receive emergency fuel assistance through the Energy Crisis Intervention Program (ECIP) at a value of \$4,991.97.

50 Lydia Lane, South Portland, ME 04106

Phone: (207) 874-1175 Toll Free: 1(877) 429-6884 Fax: (207) 874-1181

[www.OpportunityAlliance.org](http://www.OpportunityAlliance.org)



## **Funding**

Our largest funding sources as an agency are through federal and state grants and contracts, as well as direct billing of services through MaineCare. The demand for our services continues to rise while government and private funding remains tight. We are in need of additional support to bridge the gap between existing funding and the cost of running these community-strengthening programs.

## **The Opportunity Alliance**

The Opportunity Alliance (TOA) builds stronger communities by helping individuals and families navigate crises, access basic needs, and improve their neighborhoods. As the Community Action Agency for Cumberland County, TOA is the first point of contact for people in need – many who are in crisis – and is a central resource for accessing essential services.

TOA meets the community's needs with dozens of tightly connected programs that help families, children, and individuals overcome barriers to achieving a better life. And when they overcome these barriers, the community is stronger. With decades of service, we know that the spirit and resilience of Mainers, and they can accomplish incredible things.

The Opportunity Alliance is focused on every family we are able to help stay in their home, every child we can help feed, and every member of our community we are able to lift up during challenging times. We are committed to using every resource at our disposal and leveraging every dollar we can raise in an efficient and cost-effective manner to maximize our impact.

The Opportunity Alliance provides critical support to your neighbors and community members. We count on your partnership to power our work.

50 Lydia Lane, South Portland, ME 04106  
Phone: (207) 874-1175 Toll Free: 1(877) 429-6884 Fax: (207) 874-1181  
[www.OpportunityAlliance.org](http://www.OpportunityAlliance.org)

## Casco Naples Congregate Senior Meal Site Budget Report for Fiscal Year 2025-2026

November 28, 2025

To: Casco Town Manager

The Casco Naples Senior Meal Site is a non-profit organization with a DHHS state health license renewable annually. We meet on Mondays (excluding holidays) at the Casco Community Center. We play games and have coffee from 10 A.M. until noon when a hot, nutritious meal (entrée, salad, vegetable, bread, dessert, and choice of beverage) is served. We announce upcoming events the seniors might enjoy attending, including bus trips conducted by Casco and Naples Recreation Departments. Periodically we have agency speakers come to share relevant information we might need about community agencies and services we can access, for example Senior Agency on Aging, Meals on Wheels, Casco/Naples Food Pantries who update us about important issues related to seniors. We also have a visiting nurse who comes monthly and takes blood pressure, pulse, and oxygen saturation level of our diners and records the results in each attendee's record book provided by the agency. We serve 24-32 senior citizens, many times that increases by 6-8 more in the summer and we charge \$3 per meal.

We request less money from Casco as they have fewer attendees, and Casco provides the added expenses of the meal site: the dining facility and kitchen, gas, heat, air conditioning, phone, janitorial, waste pick-up, maintenance expenses, snow removal in the winter, and staff available to assist if needed.

We truly appreciate both town's contribution to this worthy service to our seniors in providing balanced meals weekly and a wonderful opportunity to socialize with their peers who have become friends. Thank you for being part of helping us to provide this unique and wonderful service to the seniors in Casco and Naples.

Money requested from Naples \$ 4500.00

Money requested from Casco \$ 3500.00

Thank you Linda Allen Treasurer 207-627-4227



## **FY2026 Appropriation Request**

Greater Bridgton Chamber of Commerce

**Request: \$12,000 – Town of Casco**

### **Executive Summary**

The Greater Bridgton Chamber of Commerce respectfully requests \$12,000 in FY2026 operational support from the Town of Casco to sustain and expand regional economic infrastructure that directly benefits Casco residents, businesses, and seasonal visitors.

This investment strengthens Casco's visibility within the Lakes Region economy, supports tourism connected to its multi-lake geography, and ensures equitable promotion for local businesses serving a substantial seasonal population.

The Chamber operates a unified regional platform serving 13 towns and more than 200 member businesses. Casco's appropriation represents approximately 10.6 percent of the Chamber's \$113,670 annual operating budget and leverages private memberships, advertising revenue, event income, and donated professional support.

### **Regional Infrastructure Provided**

The Chamber functions as shared economic infrastructure for the Lakes Region, providing:

#### **Verified Business Directory**

A searchable, locally governed business directory connecting residents and visitors to trusted local providers. Businesses are represented with verified listings, contact information, and service descriptions without requiring advanced marketing expertise or standalone websites.

#### **Area Guide, Print and Digital**

A professionally produced regional guide distributed throughout the Lakes Region and available online, highlighting local businesses, attractions, and the recreation economy. QR codes connect print readers to live business pages.

#### **Tourism and Information Pages**

Structured digital content presenting Casco's assets, including Sebago Lake, Thompson Lake, and Pleasant Lake, recreation, hospitality, and small business services. Locally managed content provides visitors with accurate, trusted information.

#### **Community Events Generating Economic Activity**

- Maine Lakes Brewfest
- Winter Carnival
- Annual Charity Gala
- Business After Hours networking events

These initiatives drive tourism, increase local spending, and strengthen regional collaboration.

## **Use of Funds**

The requested \$12,000 supports:

- Professional management and administration
- Maintenance of Casco's digital and print presence
- Public-facing office operations and inquiry response
- Ongoing promotion of Casco businesses and tourism assets
- Production and distribution of the Official Area Guide

Casco businesses receive structured visibility connecting them to Point Sebago visitors, seasonal residents across three major lakes, and the growing year-round population looking for trusted local providers.

## **Economic Impact for Casco**

Casco sits at the intersection of Sebago Lake, Thompson Lake, and Pleasant Lake, making it one of the most recreation-rich communities in the region. Point Sebago Resort is the area's largest hospitality employer, and the town's population increases significantly each summer.

Casco benefits from:

- Increased visibility to visitors at Point Sebago and surrounding lake communities
- Centralized, verified information accessible through modern search systems
- Equitable promotion for small businesses without advanced marketing capabilities
- Coordinated tourism messaging reflecting Casco's multi-lake recreation assets
- Strengthened regional economic collaboration across shared lake communities

Casco's three-lake geography and Point Sebago Resort make it a regional tourism anchor. The Chamber ensures that economic activity reaches the full business community.

## FY2026 Operating Budget Summary

**Total Operating Budget: \$113,670**

Primary Expense Categories:

| Expense Category                | Annual Budget    |
|---------------------------------|------------------|
| Executive Director and Payroll  | \$42,020         |
| Facilities and Rent             | \$32,400         |
| Area Guide Production           | \$15,000         |
| Administrative and Outreach     | \$14,650         |
| Technology and Insurance        | \$6,100          |
| Accounting                      | \$3,500          |
| <b>Total Operating Expenses</b> | <b>\$113,670</b> |

Municipal appropriations are leveraged through membership revenue, advertising, events, and operational efficiencies.

The requested \$12,000 appropriation supports shared regional infrastructure that promotes Casco's businesses, strengthens tourism, and enhances economic stability.

The Greater Bridgton Chamber of Commerce appreciates the Town of Casco's consideration and looks forward to continued partnership in advancing Casco's economic vitality.

---

### **Mrs. Tux Burke**

Past President and Executive Director

**Greater Bridgton Chamber of Commerce**

257 Main Street, Suite 1

Bridgton, Maine 04009

director@gbkrcc.org | 207-647-3472 | www.gblrcc.org

## FY2027 EXPENSE BUDGET

Greater Bridgton Chamber of Commerce

Fiscal Year July 1, 2026 - June 30, 2027

| Category                                  | Subcategory                   | FY2027<br>Amount |
|---|-------------------------------|------------------|
| <b>Executive Director Compensation</b>    | Interim ED Salary             | \$36,000         |
|   | Payroll Taxes (12%)           | \$4,320          |
|   | Workers Comp Insurance        | \$500            |
|   | Payroll Processing            | \$1,200          |
|   | <b>Subtotal</b>               | <b>\$42,020</b>  |
| <b>Rent &amp; Facilities</b>              | Rent                          | \$20,400         |
|   | Electricity                   | \$2,500          |
|   | Trash & Snow Removal          | \$500            |
|   | Internet & Telephone          | \$3,000          |
|   | Water & Sewer                 | \$1,000          |
|   | Repairs & Maintenance         | \$5,000          |
|   | <b>Subtotal</b>               | <b>\$32,400</b>  |
| <b>Technology, Website &amp; Software</b> | Website & System Architecture | \$3,600          |
|   | <b>Subtotal</b>               | <b>\$3,600</b>   |
| <b>Insurance</b>                          | Commercial Insurance          | \$2,500          |
|   | <b>Subtotal</b>               | <b>\$2,500</b>   |
| <b>Area Guide Production</b>              | Printing & Distribution       | \$15,000         |
|   | <b>Subtotal</b>               | <b>\$15,000</b>  |
| <b>Office &amp; Administrative</b>        | Office Supplies               | \$3,500          |
|   | Postage                       | \$500            |
|   | Merchant Fees                 | \$3,000          |
|   | Bank Fees                     | \$650            |
|   | Chamber Meetings & Outreach   | \$7,000          |
|   | <b>Subtotal</b>               | <b>\$14,650</b>  |
| <b>Accounting</b>                         | Independent Annual Review     | \$3,500          |
|   | <b>Subtotal</b>               | <b>\$3,500</b>   |
| <b>TOTAL OPERATING EXPENSES</b>           |                               | <b>\$113,670</b> |



November 12, 2025

Tony Ward, Town Manager  
Town of Casco  
635 Meadow Road  
Casco, ME 04015

**Re: FY 2026 – 2027 Lakes Region Explorer Appropriation Request  
(July 1, 2026 – June 30, 2027)**

Dear Mr. Ward:

Thank you and your community for your ongoing support of the Lakes Region Explorer. We truly appreciate the partnership and are proud to provide this valuable commuter service to your town.

I am writing to request financial support from each of the four towns along Route 302 serviced by RTP's Lake Region Explorer, namely: Bridgton, Naples, Casco, and Windham.

As you may recall, when RTP started the LRE service in 2013, we requested \$9,600 from each of the five towns served. Over subsequent years, RTP reduced the amount to \$8,500 per town to make the municipal contribution as affordable as possible. We had to increase the amount to \$12,000 for this current fiscal year ending June 30, 2026, and will need to request \$13,000 for the upcoming fiscal year (07/01/2026 – 06/30/2027). With this additional funding, we can continue to provide a fourth round trip each weekday and continue our seasonal Saturday service, with three round trips, between Memorial Day and Labor Day.

In addition, you may have noticed that RTP has put two new buses into service over the past few years and we have two new buses scheduled to be delivered shortly. Over the past few years, the Lakes Region Explorer has provided the following trips: FY2023 6,974 total trips of which 494 was from Casco; FY2024 8,289 trips, 1,133 from Casco; and FY2025 7,066 trips, 887 from Casco.

Also, when requested by your town, we provide free ride tickets for you to distribute to low income residents. In March 2025, we sent thirty 10-ride tickets to your town for distribution. The value of these tickets was \$1,050. In October 2025, another \$1,400 worth of 10-ride tickets were requested and sent to your town.

**Please consider this funding request separately from RTP's annual funding request to supplement our demand-response / social service transportation in your community.**

Please do not hesitate to contact me should you have any questions or wish to discuss our funding request. Thank you very much for your consideration.

Sincerely,

Don Libby

Executive Director

1 Ledgeview Drive, Westbrook, Maine 04092  
207.774.2666 • [rtprides.org](http://rtprides.org)

## **Lakes Region Explorer – Overview**

The Explorer normally provides four round trips each weekday from Bridgton to Portland connecting several towns and destinations along Route 302. However, we had cut that back to three round trips during the pandemic. In the spring of 2020, RTP added three round trips on Saturdays between Memorial Day and Labor Day in response to numerous requests from rider surveys and town administrators. In February 2024, we added back the 4<sup>th</sup> run, Monday through Friday.

The service helps reduce congestion and auto emissions on the heavily traveled Route 302 corridor, reduces transportation costs for the riders and provides a connection with the Metro in Portland to access jobs, medical appointments, shopping and other life pursuits. In addition to the scheduled stops, the driver will make a few extra pickups and drop-offs along the way, provided such accommodations are safe and do not cause the bus to run behind schedule.

Our buses are lift-equipped with rider Wi-Fi and bike racks. The driver will initiate text alerts for service delays and smart phone app (Ride Systems) enable riders to view the bus location from their cell phones. In FY25 we provided a total of 7,066 boardings, 887 from stops in Casco.

This public transportation also serves to enhance aspects of the region's economic and community development. Connectivity in rural areas is key for those who need access to essential services, employment opportunities and other services but are dependent on public transportation for reasons of cost, age, health and convenience. We endeavor to become an important partner in supporting your residents' needs and activities

With increase in costs, for wages, maintenance, insurance and other related expenses, our budget for the Lakes Region Explorer is \$228,375 with 22.8% (or \$52,000) coming from the four towns served. RTP funds the shortfall with a federal grant and fare revenues. Total expenses amounting to \$228,375 relate to staffing and the operation of the Explorer and its backup bus.

As indicated in last year's funding request, RTP is a small nonprofit agency that is challenged with its own financial issues to provide transportation to the disabled, elderly and low-income residents of Cumberland County. We remain dependent on the four towns served by the Explorer to make their individual contribution of \$13,000.

### Lakes Region Explorer Budget for 7/1/2026 - 06/30/2027

|                                      | Week Day            | Saturday          |                     |
|--------------------------------------|---------------------|-------------------|---------------------|
| Driver Wages                         | \$479.97            | \$353.66          |                     |
| Administrative Wages                 | \$50.00             | \$0.00            |                     |
| Related Benefits                     | \$193.22            | \$142.37          |                     |
| <b>Total Wage &amp; Wage Related</b> | <b>\$723.19</b>     | <b>\$496.03</b>   |                     |
| <br>                                 |                     |                   |                     |
| Vehicle Insurance                    | \$17.68             | \$0.00            |                     |
| Vehicle Fuel                         | \$126.24            | \$95.28           |                     |
| Vehicle Maintenance Exp              | \$27.59             | \$0.00            |                     |
| <b>Total Vehicle Expenses</b>        | <b>\$171.52</b>     | <b>\$95.28</b>    |                     |
| <br>                                 |                     |                   |                     |
| <b>Total Per Day</b>                 | <b>\$894.70</b>     | <b>\$591.31</b>   |                     |
| Number of Service Days               | 246                 | 14                |                     |
| <br>                                 |                     |                   |                     |
| <b>Annual Expense</b>                | <b>\$220,097.06</b> | <b>\$8,278.32</b> | <b>\$228,375.37</b> |

*This budget does not include the costs related to having wifi on the vehicles, text alerts, or other technical items*

- \* Weekday 4 round trips*
- \* Saturday 3 round trips Memorial Day to Labor Day*



November 2025

Anthony Ward, Town Manager  
Town of Casco  
635 Meadow Rd  
Casco, ME 04015

Greetings,

We are fortunate to call Maine home. It is a state defined by its rugged beauty, close-knit communities, and resilient people. That spirit of resilience and connection is at the heart of LifeFlight of Maine's mission.

Since 1998, we have transported over 41,00 patients, rapidly delivering ICU-level care to people facing the worst moments of their lives — cardiac arrests, strokes, traumatic injuries, and newborn medical emergencies. **In this moment when our healthcare system seems fragile, LifeFlight continues to respond to greater demand for its services statewide. We cannot do it alone. We need your community's support.**

**In the last 27 years, LifeFlight has transported 138 patients from Casco.** Each transport represents someone whose life depended on the speed, skill, and ICU-level care our teams deliver. When you support LifeFlight, you are investing in your own community's access to critical care.

**Please consider giving a gift of \$912, based on a \$0.25 per capita rate.** We are grateful for your partnership and commitment to our mission. We know that communities like yours have many important priorities. Supporting LifeFlight is one of the most direct, impactful ways to invest in the health and safety of Maine's people.

Thank you for believing in our mission, thank you for standing with us, and thank you for helping LifeFlight ensure access to critical care when it is needed most for every community in Maine.

Enclosed are FAQs and supplemental information about LifeFlight, a map depicting where the patients we transported last year live, and a map of Maine communities that support LifeFlight — as you'll see, it takes all of us coming together to make this work. We encourage you and the leaders in your community to reach out to us with any questions. If you need additional information or a specific application form is required to accompany this request, please let us know.

With grateful appreciation,

Joe Kellner  
Chief Executive Officer  
LifeFlight of Maine

Ashley MacMillan  
Director of Annual Giving  
The LifeFlight Foundation



The LifeFlight Foundation | PO Box 859, Augusta, ME 04332

(207) 230-7092 | [info@lifeflightmaine.org](mailto:info@lifeflightmaine.org) | [www.LifeFlightMaine.org](http://www.LifeFlightMaine.org)



## Ten Facts and Frequently Asked Questions about LifeFlight

1. **LifeFlight is a private, non-profit charitable organization with a public mission serving all of Maine.** We ensure access to lifesaving care for every person, in every community in Maine. We bring the doors of the trauma center to the patient's side.
2. **We care for all patients regardless of insurance status or ability to pay for care.** From July 2024 – June 2025 LifeFlight provided nearly \$2.9 million of care to patients without insurance or the means to cover the cost of care, as well as significant discounts for Medicare and MaineCare patients. Government payers like Medicare and Medicaid, as well as Medicare Advantage Plans, only cover approximately 50% of the cost of providing the services. LifeFlight also wrote off over \$240,000 to our charity care program. LifeFlight was built to work for Maine.
3. **From July 2024 – June 2025, LifeFlight transported 2,876 patients from 159 Maine communities, islands, and unorganized townships—** about 1 patient every 3 hours. LifeFlight has cared for more than 40,000 patients since September 1998.
4. **LifeFlight's five helicopters, airplane, and critical care ground ambulances are equipped as fully functioning mobile ICUs.** LifeFlight's critical care teams bring the trauma center intensive care unit level care — skills, medical technology, pharmacy, blood, and more — directly to a patient's side.
5. **What is the Community Giving Campaign?** Each year in the Fall, LifeFlight reaches out to every community in the state to ask for support. The request includes a suggested donation based on population; a \$1.00 per capita rate for towns that have up to 1,000 residents; a \$0.50 per capita rate for those with up to 2,000 residents; and a \$0.25 per capita rate for all others, with asks typically capped at \$2,000. The average gift size in 2024 was \$656, and some towns give generously beyond what they are asked.
6. **How is LifeFlight funded?** LifeFlight operates much like a hospital emergency department, taking care of all patients and billing their insurance company. We contract with most major commercial insurance companies and participate in the Medicare and Medicaid programs. Most of our operational expenses are covered by patient fees, but we rely on The LifeFlight Foundation to support the purchase of new aircraft, medical equipment, infrastructure improvements, and to provide clinical education around the state.
7. **What types of patients do we transport?** Critically ill or injured patients of all ages needing specialized care beyond what can be provided by local hospitals - including premature infants, cardiac and stroke patients, complex traumatic injury, organ transplant, sepsis, burns, and serious obstetric complications. We use the strictest medical utilization criteria in the country to make sure all flights are medically necessary. Emergency medical providers are guided by state-mandated protocols based on the latest research and best practice.
8. **About 90% of patients are transported from community hospitals to major specialty centers, and 8% are transported directly from the scene of an emergency -** roadsides, woods, mountains, and islands. While most patients are transported to EMMC, MMC and CMMC, about 10% of patients are transported to Boston and beyond for specialized care not available in Maine.
9. **What other benefits to our town and region does LifeFlight provide besides critical care and transport?** We provide local critical care training to medical providers in specialized areas such as traumatic brain injury and pediatric trauma, critical medical diagnosis, and treatment. We also support weather systems, hospital helipads, and advanced aviation navigation systems across the state.
10. **LifeFlight of Maine is more than just helicopters.** From the minute our crews arrive — at the bedside of a patient in a community hospital, at an emergency scene in rural Maine, or in one of our many beloved mountain or island communities — they bring skills, experience, training, advanced medical equipment, and composure to deliver exceptional patient care that frequently improves outcomes.



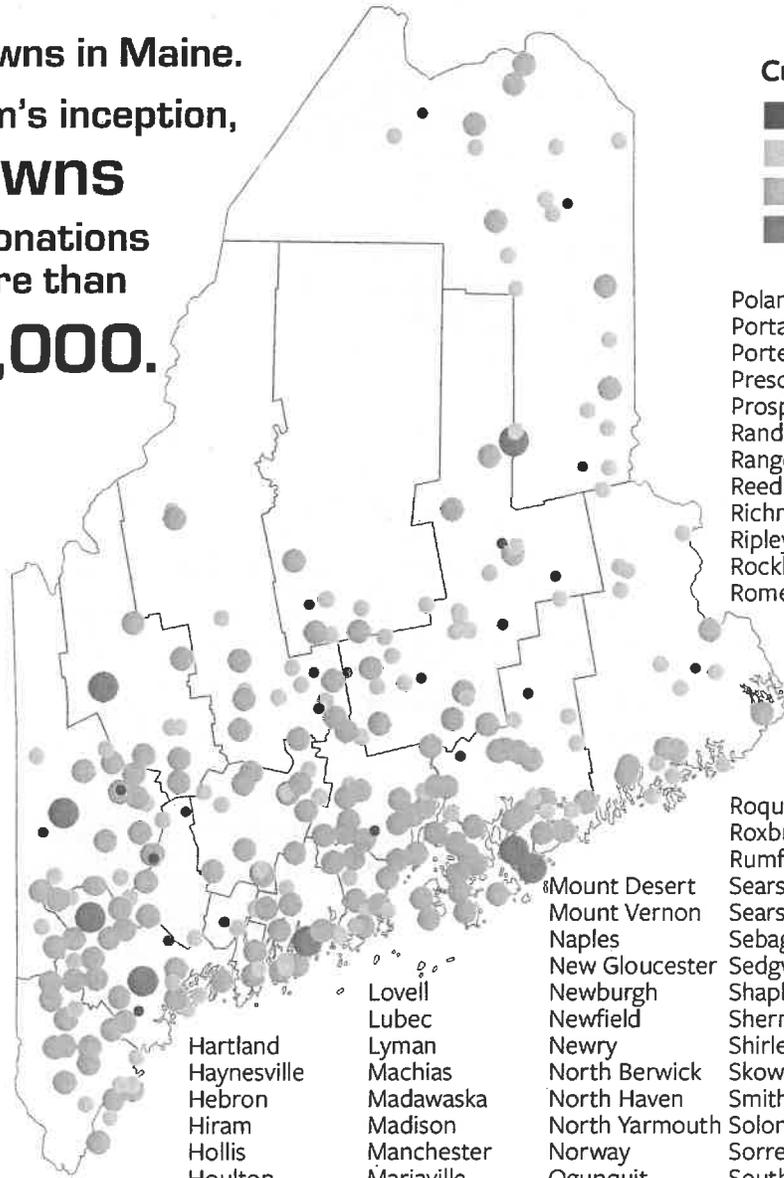
**LIFEFLIGHT OF MAINE**

# Community Giving Program

There are 465 towns in Maine.  
 Since the program's inception,  
**294 towns**  
 have made donations  
 totaling more than  
**\$1,100,000.**

### Cumulative Giving

- \$1-\$500
- \$501-\$2500
- \$2500-\$4999
- \$10000+



Abbot  
 Acton  
 Addison  
 Albion  
 Allagash  
 Alna  
 Amherst  
 Amity  
 Andover  
 Anson  
 Appleton  
 Arrowsic  
 Arundel  
 Ashland  
 Athens  
 Atkinson  
 Avon  
 Baldwin  
 Bar Harbor  
 Bath  
 Beaver Cove  
 Beddington  
 Belfast  
 Belmont  
 Benton  
 Biddeford  
 Blue  
 Boothbay  
 Boothbay  
 Harbor  
 Bowdoin  
 Bowdoinham  
 Bowerbank  
 Bradley  
 Bremen  
 Dixfield  
 Bridgton  
 Bristol  
 Brooklin  
 Brooksville  
 Brownfield  
 Buckfield  
 Bucksport  
 Burlington  
 Buxton  
 Byron  
 Calais  
 Cambridge  
 Camden  
 Canaan

Canton  
 Caratunk  
 Carrabassett  
 Valley  
 Carthage  
 Cary Plantation  
 Casco  
 Castine  
 Caswell  
 Charleston  
 Charlotte  
 Chebeague  
 Island  
 Chester  
 Chesterville  
 China  
 Clifton  
 Clinton  
 Columbia Falls  
 Cooper  
 Corinth  
 Cornish  
 Cranberry Isles  
 Crawford  
 Crystal  
 Cumberland  
 Cushing  
 Cutler  
 Deblois  
 Dedham  
 Deer Isle  
 Denmark  
 Detroit  
 Dexter  
 Dixfield  
 Dover-Foxcroft  
 Dresden  
 Durham  
 Eagle Lake  
 Eastbrook  
 Edinburg  
 Embden  
 Etna  
 Eustis  
 Exeter  
 Falmouth  
 Farmingdale  
 Freedom  
 Freedom, NH

Frenchville  
 Friendship  
 Fryeburg  
 Garland  
 Gilead  
 Gorham  
 Gouldsboro  
 Grand Lake  
 Stream  
 Great Pond  
 Greenville  
 Guilford  
 Hamlin  
 Hammond  
 Hancock  
 Harmony  
 Harpswell  
 Harrison  
 Hartford

Hartland  
 Haynesville  
 Hebron  
 Hiram  
 Hollis  
 Houlton  
 Howland  
 Hudson  
 Isle au Haut  
 Islesboro  
 Jackman  
 Jonesboro  
 Jonesport  
 Kennebunk  
 Kennebunkport  
 Knox  
 Lakeville  
 Lamoine  
 Lebanon  
 Liberty  
 Limerick  
 Lincolnville  
 Linneus  
 Livermore Falls  
 Long Island

Lovell  
 Lubec  
 Lyman  
 Machias  
 Madawaska  
 Madison  
 Manchester  
 Mariaville  
 Mars Hill  
 Marshfield  
 Masardis  
 Matinicus  
 Mattawamkeag  
 Maxfield  
 Meddybemps  
 Medford  
 Mexico  
 Milford  
 Millinocket  
 Monhegan  
 Monmouth  
 Monson  
 Monticello  
 Montville  
 Moose River  
 Moscow  
 Mount Chase

Mount Desert  
 Mount Vernon  
 Naples  
 New Gloucester  
 Newburgh  
 Newfield  
 Newry  
 North Berwick  
 North Haven  
 North Yarmouth  
 Norway  
 Ogunquit  
 Orient  
 Orland  
 Orrington  
 Osborn  
 Otis  
 Otisfield  
 Owls Head  
 Oxford  
 Palermo  
 Palmyra  
 Parsonsfield  
 Passadumkeag  
 Pembroke  
 Penobscot  
 Perham  
 Peru  
 Phippsburg  
 Pittston  
 Plymouth

Poland  
 Portage Lake  
 Porter  
 Presque Isle  
 Prospect  
 Randolph  
 Rangeley  
 Reed Plantation  
 Richmond  
 Ripley  
 Rockland  
 Rome  
 Roque Bluffs  
 Roxbury  
 Rumford  
 Searsmont  
 Searsport  
 Sebago  
 Sedgwick  
 Shapleigh  
 Sherman  
 Shirley  
 Skowhegan  
 Smithfield  
 Solon  
 Sorrento  
 South Bristol  
 South Portland  
 Southport  
 Southwest  
 Harbor  
 Springfield  
 St. Albans  
 St. Francis  
 St. George  
 Stacyville  
 Standish  
 Steuben  
 Stockholm  
 Stockton Springs  
 Stoneham  
 Stonington  
 Stow  
 Strong  
 Sullivan  
 Sumner  
 Swans Island  
 Swanville  
 Sweden  
 Talmadge  
 Temple  
 Thomaston  
 Thorndike  
 Topsfield  
 Topsham  
 Tremont  
 Trenton  
 Turner  
 Union  
 Upton  
 Vanceboro  
 Veazie  
 Verona Island  
 Vinalhaven  
 Wade  
 Waite  
 Waldoboro  
 Wallagras  
 Waltham  
 Warren  
 Washburn  
 Washington  
 Waterboro  
 Waterford  
 Waterville  
 Wayne  
 Weld  
 Wellington  
 Wells  
 West Bath  
 Westmanland  
 Weston  
 Westport Island  
 Whitefield  
 Whitneyville  
 Willimantic  
 Wilton  
 Windham  
 Windsor  
 Winn  
 Winslow  
 Winter Harbor  
 Wiscasset  
 Woodland  
 Woodstock  
 Woodville  
 Woolwich  
 Yarmouth  
 York

**From:** [dhutchi4@maine.rr.com](mailto:dhutchi4@maine.rr.com)  
**To:** [Anthony Ward](#)  
**Subject:** FW: CLWA Funding Request for 2026  
**Date:** Thursday, February 19, 2026 9:36:15 AM

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From: [dhutchi4@maine.rr.com](mailto:dhutchi4@maine.rr.com)  
To: "[award@cascomaine.org](mailto:award@cascomaine.org)"  
Cc: "[dianecormier3@gmail.com](mailto:dianecormier3@gmail.com)", "[tominkberg@gmail.com](mailto:tominkberg@gmail.com)"  
Sent: Tuesday December 2 2025 12:45:26PM  
Subject: CLWA Funding Request for 2026

Hi Tony

On behalf of Crescent Lake Watershed Association, I want to extend our appreciation for the Town of Casco's continued support of efforts to protect Crescent Lake. In 2024, we completed our Watershed Survey and in 2025 we completed the plan and applied for grants and assistance in implementing the Plan. Our application was accepted and approved for 319 grant funding in 2026. In the coming year we will be implementing the plan with the assistance of the CCSWD.

Our Survey and Plan can be accessed at this link:

<https://crescentlakemaine.org/>

I ask that you include a request for funds in the coming town budget for CLWA in the amount of \$1,500 be included in your annual Town Warrant.

Again, thank you for Casco' past support and hoping to have your continuing support in the future.

Please let me know if there is anything more you need from me at this time.

Regards,

Russ Hutchinson

Pres., CLWA



February 3, 2026

To: Select Board, Town of Casco, Maine  
 From: Alison Cooney, Executive Director - Lake Stewards of Maine  
 Re: Request for Lake Stewards of Maine funding from the Town of Casco for FY2026

Dear Town of Casco Select Board,

Lake Stewards of Maine (LSM) is deeply grateful for the Town of Casco's continued investment in lake protection. Your contributions help us train, certify, and support volunteer community lake scientists who monitor water quality and conduct aquatic invasive plant surveys on Casco lakes and throughout Maine. These efforts play a critical role in protecting lake water quality and in the prevention and early detection of aquatic invasive species.

**To support the ongoing costs of our community science programs, Lake Stewards of Maine respectfully requests \$3,000 from the Town of Casco.**

LSM continues to provide free training, equipment, and technical support to all certified community scientists. In Casco, LSM currently has monitors on 7 of the town's 9 lakes greater than 10 feet deep. Last year, I presented at a Coffee Pond road association meeting, which sparked interest among shoreline property owners in learning more about volunteer community science and the importance of collecting lake data. I am hopeful that some will participate in our trainings this summer, as Coffee Pond currently does not have any volunteers collecting lake data. This would add another actively monitored lake in your town.

I also want to share that the Maine Department of Environmental Protection recently launched a new Lake Scorecard, which summarizes long-term monitoring data to provide communities with an accessible snapshot of lake health and trends over time. The data contributed by LSM community scientists are a key component of this scorecard. To view the scorecards and see which lakes are monitored in your town, please visit our *lake resource* website, [www.LakesOfMaine.org](http://www.LakesOfMaine.org). Search Town: Casco, select a lake, and scroll down to view the scorecard (click the image for more information). Selecting "Monitoring" in the menu bar will show who is monitoring each lake.

Every dollar donated to LSM is typically matched tenfold through volunteer effort, making this a strong investment in the long-term health of Maine's treasured lakes. Additional information about our programs can be found on our *volunteer stewardship* website, [www.LakeStewardsOfMaine.org](http://www.LakeStewardsOfMaine.org).

Thank you for your continued commitment to lake stewardship and for considering this request.

Kind Regards,

Alison Cooney  
 LSM Executive Director  
[alison@lakestewardsme.org](mailto:alison@lakestewardsme.org)



P. O. Box 25 • OXFORD, MAINE 04270

Anthony Ward  
Town of Casco  
635 Meadow Road  
Casco, ME 04215

October 20<sup>th</sup>, 2025

Dear Anthony,

The Thompson Lake Environmental Association (TLEA) is requesting the Town of Casco to once again consider making an annual \$2500 contribution to our organization. TLEA protects the natural resource of Thompson Lake which provides recreational opportunities and a strong economic base for the residents of Casco. Some of the TLEA programs this donation would support include:

**Milfoil Mitigation-** We hire a crew to survey the entire lake for invasive plants and remove infestations with hand pulling, benthic barriers or suction harvesting. Since our program started we have removed over 800 tons of milfoil from the lake.

**Courtesy Boat Inspection-**Our CBI inspectors are at the 4 public boat launches throughout the summer working with boaters to prevent the introduction of invasive species to the lake.

**319 Grant Program-** We conducted a watershed survey of the entire lake in 2023. Working with the Maine DEP, we assist towns, road associations and landowners in obtaining federal 319 Grant funds for erosion control projects that affect the watershed.

**Youth Conservation Corps (YCC)-** This program provides labor and consultations for local landowners who wish to perform erosion control measures on their property.

**LakeSmart-**At their request, we inspect properties around the lake to give advice on how landowners can reduce erosion and runoff into the lake. LakeSmart Awards are given to those who have optimal erosion levels.

**Education/Outreach-** TLEA sponsors an annual educational trip for local school children to learn how to enjoy and protect our local environment. We also held a Gravel Roads Workshop and a Build Better Buffers (vegetative) workshop for residents and contractors in 2025.

These programs are just some of our efforts to protect the Thompson Lake and serve its surrounding towns. Your support for our association would be much appreciated.

Sincerely,

*Paul Cain*  
Paul Cain, TLEA President

*Thank you, Tony*

# Lakes Environmental Association

Protecting Maine's lakes since 1970

Tony Ward, Town Manager  
Town of Casco  
635 Meadow Road  
Casco, ME 04015  
award@cascomaine.org

January 14, 2026

Dear Tony,

The Lakes Environmental Association would like to extend our gratitude for the Town's continued support of our milfoil control work in Sebago Lake and the Songo River.

Last year, we spent over \$79,000 removing invasive variable leaf milfoil from the Songo River. One of our top priorities for 2026 is the area around the Sebago Lake State Park Boat Launch, which is heavily infested. We expect to have a crew working there most of the summer.

LEA's 2025 work areas in Sebago Lake included Sebago Cove, the Northwest River Cove, the Cove south of Route 114, Frye Island coves, and Kettle Cove. The total cost of our work in Sebago last year was over \$37,000.

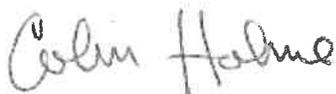
With continued funding and effort, we can keep milfoil under control in the Songo River so boaters cannot transport it upstream or downstream. With sustained vigilance and surveying, we also believe we can prevent milfoil from becoming established in Kettle Cove and other shallow waters along Casco's shoreline on Sebago.

The funding we ask for from the town of Casco will help us achieve these goals and limit the spread of milfoil to other parts of Sebago and other nearby waterbodies. The towns of Naples, Sebago, and Frye Island also contribute to our milfoil removal program in these areas.

I hope the town of Casco will once again provide \$5,000 in funding to support our invasive plant control efforts in Sebago Lake and the Songo River for this upcoming year.

I am happy to meet with you, the select board, or budget committee regarding this request.

Thank you for your consideration.



Colin Holme  
LEA Executive Director





**PLEASANT PARKER**  
**Lake Pond**  
**ASSOCIATION**

January 30, 2026

Anthony Ward, Town Manager  
 Town of Casco  
 635 Meadow Road  
 Casco, ME 04015

**RE: FY 2027 Funding Request for Pleasant Lake/Parker Pond Association**

Dear Mr. Ward:

On behalf of the Pleasant Lake/Parker Pond Association I request hereby release of Fiscal Year 2027 funding for the Association approved by the Town of Casco in the amount of \$4,000 at its June 2025 Town Meeting. Casco's contribution will support the Association's various programs, which include:

- The Courtesy Boat Inspection Program at the Pleasant Lake and Parker Pond ramps. This program cost \$13,950, \$17,749.83, and \$18,887.95 in 2023, 2024, and 2025 respectively;
- Permitting, installing, and removing the Pleasant Lake deep-water buoy;
- Installing water column temperature sensors and collecting and reporting sensor data to monitor water quality;
- Periodic field monitoring and reporting by certified volunteers of water clarity, dissolved oxygen, and temperature;
- Invasive plant patrols and remediation efforts;
- Maintenance of the Association's website ([plppa.org](http://plppa.org)) to provide information about watershed protection and the Association's mission and programs, and other marketing expenses which cost \$1,462.03, \$501.31, and \$497.61 in 2023, 2024, and 2025 respectively;
- PL/PPA legal and organizational expenses, which cost \$761, \$763, and \$773 in 2023, 2024, and 2025 respectively, and
- Informing the public about watershed protection and environmental stewardship.

Please send payment to:

Pleasant Lake/Parker Pond Association  
 PO Box 419  
 942 Meadow Road  
 Casco, ME 04015

Please contact me at [darandall@gmail.com](mailto:darandall@gmail.com) or 617 901 5369 if you have questions or comments or require more information.

Thank you.

Sincerely,

Pleasant Lake/Parker Pond Association  
 By: David Randall, Treasurer



**maine public**

INSPIRING · ENTERTAINING · TRUSTED

September 2025

Town of Casco  
P.O. Box 60  
Casco ME 04015-0060

Dear Selectperson,

As you probably heard, federal funding for public media has been eliminated by Congress. The loss of CPB funding leaves a \$5 million gap in Maine Public's budget over the next two years, about 12% of our budget. This cut has immediate and long-term consequences for our service to our community unless we replace that funding with local support. Your donation is now more meaningful than ever to ensure Maine Public continues to be Casco's reliable source of information.

Can we count on Casco to donate \$100 this fiscal year?

Maine Public was established in 1961 to bring a new kind of broadcasting service to Maine – innovative and trustworthy, informative, inspiring, and educating. More than six decades later, Maine Public is still here. This past year, we added seven new stations to expand Maine Public Radio, Maine Public Classical, and statewide emergency broadcasting to unserved areas across our state. As one of only seven statewide PBS/NPR joint licenses in the country, we operate 21 radio frequencies and 5 free over-the-air television signals!

Local content and regional stories include *High School Quiz Show: Maine*, *High School Basketball Championships*, and our new podcast, *Essential Salt*, which is a collection of richly reported stories about living and working in Maine. Meanwhile, *Morning Edition with Irwin Gratz*, *All Things Considered*, and *Maine Calling* take listeners and readers into the heart of important issues. No matter what's happening locally, statewide, and nationally, our team is here to bring residents of Casco the essential facts, crucial context, and insightful analysis that help them stay informed.

**Please consider joining more than 100 municipalities in helping to keep public media strong and accessible to all by considering an appropriation of \$100, or whatever amount works best for Casco.** Your funding helps us best serve your residents by telling Maine's stories and connecting the people of Maine to each other and to the world. Our listeners and viewers appreciate the support your community provides. Thank you for your consideration.

With your funding, Maine Public, with our trusted partners, NPR and PBS, will continue to be Maine's storyteller, amplifying the voices of Maine.

Sincerely,

Sarah Holyoke  
Direct Marketing and Membership Fundraising Specialist  
shoyoke@mainepublic.org

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# Casco Alliance Church



February 2, 2026

Town of Casco  
635 Meadow Road  
Casco, ME 04015

Dear Town Manager,

The Town of Casco has supported the Casco Alliance Church Food Pantry in the Town Annual Budget. I request that the Town of Casco please budget funds for the Casco Alliance Church Food Pantry in the 2026-2027 Budget. The Town has budgeted \$1800 a year for the last 4 years. Please, feel free to contact me with any questions.

Sincerely

A handwritten signature in cursive script that reads 'Susan Hagerstrom'. The signature is written in black ink and is positioned above the printed name.

Susan Hagerstrom

Food Pantry Director



January 22, 2026

Crooked River Snowmobile Club  
P.O. Box 42  
So. Casco, ME 04077

Town of Casco  
Anthony Ward  
Town Manager  
635 Meadow Lane  
Casco, ME 04015

Dear Anthony,

The Crooked River Snowmobile Club is very thankful for the continued support from the Town of Casco to our club. I am writing to request \$3,000.00 be considered in the upcoming budget.

The Crooked River Snowmobile Club prides itself in the trail system we offer/maintain. The trail system services year-round use throughout the town. We offer and maintain recreational trails that not only serve snowmobilers but also hikers, cross-country skiers, snowshoe enthusiasts, dog sled teams, hunters and bikers. Casco has approximately 40 miles of club maintained groomed trails. Casco encompasses or abuts several bodies of water including Parker Pond, Pleasant Lake, Sebago Lake, Thomas Pond, & Thompson Lake. The Casco trail system interconnects and connects to the trails of Raymond, Naples, Otisfield. There is a dedicated group of volunteers that maintain these trails and bridges.

We are extremely grateful for all the support given to the club.

Sincerely,  
Gary Drew  
President  
Crooked River Snowmobile Club

GD/cmd

Dave Turnbull  
Club President LRATV  
PO Box 62  
Casco Me, 04015  
[D\\_Turnbull1963@msn.com](mailto:D_Turnbull1963@msn.com)  
207-423-5039

Anthony Ward / Selectboard  
Town of Casco  
635 Meadow Rd.  
Casco Me, 04015

To whom it may concern ,

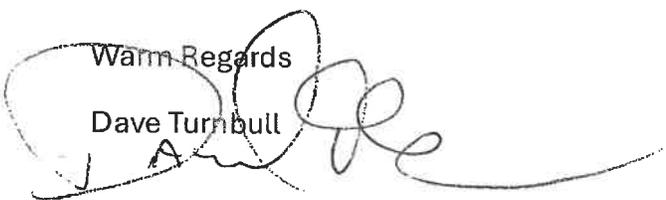
This year we are seeking support from the towns and communities we support , the town support helps us maintain the trail network ( Currently 60 Miles +/- ) and the funding would support maintenance budget and get the season off on the right leg prior to receiving state grant money to catch up on some major repair work that is left over from the 23/24 season when we has so much rain .

We are changing our funding for trail work this season, the past funding model had the club working with a fixed amount roughly 13k for 60 miles of trail , it is not enough, this is why we are changing , I am seeking town financial assistance (2500\$) for the up coming season, the funding would be used in our maintenance budget for the year , getting our maintenance work started early for “ necessary work” to open trails for the up coming 2026 season.

Any questions or comments feel free to reach out , I will be happy to answer any questions

Warm Regards

Dave Turnbull





November 21, 2025

Tony Ward, Town Manager  
Town of Casco  
635 Meadow Rd  
Casco, ME 04015

**Re: FY 2026 – 2027 Social Service Allocation Request (July 2026 – June 2027)**

Dear Mr. Ward;

I am writing to request Social Service Transportation Funding from your town for the period of July 2026 – June 2027. An annual allocation would help us provide essential transportation to your elderly, disabled and low-income residents.

We are a specialized service with lift-equipped vehicles and well-trained drivers employed by our agency. In addition, RTP deploys volunteer drivers who use their own cars and, if necessary, RTP will dispatch taxi service under special circumstances. At our home base on Ledgeview Drive in Westbrook, our dispatchers are ready to handle your questions and schedule rides from 8:00 A.M. to 5:00 P.M. Monday – Friday.

While we are funded by a number of governmental and social service agencies, the cost of our critical service generally exceeds the revenues from these contracts, fee schedules and other earned revenues and local support. Every dollar we receive from the towns and cities throughout Cumberland County not only helps to supplement the cost of our service to their residents, but is also counted as part of our agency's local match which enables us to leverage additional Federal and State funds for operating and capital purposes.

In these challenging economic times, I appreciate how difficult it is to stretch every dollar to cover the cost of essential service. RTP, like many of the municipalities, must do more with fewer dollars. As RTP's executive director, be assured that my staff and I will spend your dollars in the most prudent manner to ensure we continue to provide the best possible transportation to your residents.

During FY2025, we served 9 Casco residents, providing 135 trips. RTP's cost per trip is \$43.39. The total cost for this transportation was \$5,857.65. Accordingly, I respectfully request that your council consider funding RTP \$2,000 for FY 2026-2027. Please note that funding from this request will be used to supplement the cost of our social service transportation for your community.

**Note: This is separate from our annual Lake Region Explorer Funding Request**

Please do not hesitate to contact me should you have any questions or wish to discuss our funding request. Thank-you very much for your consideration.

Sincerely,

Don Libby  
Executive Director

1 Ledgeview Drive, Westbrook, Maine 04092  
207.774.2666 • [rtprides.org](http://rtprides.org)



Cancer Resource Center  
of Western  
Western Maine

**President**  
Judy Stone

December 16, 2025

**Vice-President**  
Ted Morton

Town of Casco  
635 Meadow Rd  
Casco, ME 4015

**Secretary**  
Suanne Craib

Dear Town of Casco

**Treasurer**  
Holly Roberts

Cancer is the leading cause of death in Maine, killing more than 3,400 people annually. According to the Maine Cancer Foundation, one in three Mainers will be diagnosed with cancer at some point in their lifetime, which is more than the national average. This means that each year, over 10,000 people are newly diagnosed with cancer in Maine.

**Development Chair**  
Mallory Cash

**Board Members**  
Gene Benner  
Caleb Grover  
Deborah Jordan  
Vance Jordan  
Mike Marin  
Jeff Noblin  
Bonnie Van Durme

Cancer is a devastating disease. It impacts patients and families physically, emotionally, financially and spiritually. The Cancer Resource Center of Western Maine (CRCofWM) is working to support those diagnosed with cancer and their loved ones by providing gas cards and rides to medical appointments, assisting with basic needs and providing support in a wide variety of other ways. Each year the number of clients we serve has risen in part due to an increase in the number of patients diagnosed with cancer, as well as an increased awareness of our services.

**Executive Director**  
Diane Madden

As a small non-profit organization, the CRCofWM is primarily funded by grants, donations and fundraising. With the increase in need, we are looking for additional ways to support patients who live in our community. We are reaching out to the towns throughout Oxford County, and also to a few surrounding towns in which we actively serve patients, to ask for your partnership with us to accomplish our mission for your community. Several of your residents are benefiting from the services we provide. Attached is a list of our common services.

**For 2026, we are requesting \$200 from the Town of Casco to help ensure that people in our communities receive the support they need. *If supporting documents or attendance at any meetings are required, please contact Wendy Ruby at [wruby@crcofwm.org](mailto:wruby@crcofwm.org).***

We appreciate your continued support and look forward to hearing from you!

Warm regards,

Dani M. Searle  
Executive Director  
Cancer Resource Center of Western Maine

Cancer Resource Center of Western Maine

PO Box 263 | 59 Winter Street | Norway, ME 04268 | [www.crcofwm.org](http://www.crcofwm.org) |(207) 890-0329



Cancer Resource Center  
of  
Western Maine

## List of Services

**Cancer Resource Navigator:** meet to assess for barriers and connect to resources

**Complementary Therapy sessions:** via our Live Well Program, patients and caregivers take advantage of that allows a patient and one caregiver to attend alternative therapies such as massage, reiki, reflexology and more.

**Mental Health Counseling:** via a partnership with Oxford County Mental Health, we are able to help patients and caregivers access local mental health services during a challenging time in their lives.

**Men's and Women's Support Groups:** monthly groups where people come together to learn and support each other facilitated by CRCofWM. Recently partnered with Bridgton Community Center to bring a support group to Bridgton.

**Chair Yoga Classes in both Norway and Bridgton:** Chair yoga can help improve core strength and balance, promote better breathing techniques, increase flexibility and help reduce stress.

**Weekly virtual Meditation and Mindfulness Based Stress Reduction classes:** Meditation classes are built upon the science of positive neuroplasticity; each week will focus upon cultivating an opportunity to grow inner resources for peace, satisfaction and joy.  
- Mindful-based Stress Reduction (MBSR) can assist with reducing stress through breath, movement, and meditation.

**Soup Program:** frozen homemade soup is available to cancer patients currently in treatment those doing treatment to help maintain their performance status.

**Creative Expression Opportunities:** Weekly "Craft & Chat" class and a monthly class using stamps to make greeting cards

**Transportation:** via grant funding, we are able to help patients get to their treatments and appointments by offering them gas gift cards.

**Comfort Items:** Thanks to our many volunteers, we are able to provide patients with afghans, pillows, port protectors, hats, quilts and other items that may bring comfort during treatment.

**Hannaford Cards:** With the help of many generous grants, donations, and fundraisers, we are able to provide food in the form of gift cards to those patients that may be struggling with food insecurity.

Cancer Resource Center of Western Maine

PO Box 263 | 59 Winter Street | Norway, ME 04268 | [www.crcofwm.org](http://www.crcofwm.org) |(207) 890-0329



December 8, 2025

Town of Casco  
635 Meadow Road  
Casco, ME 04015

Dear Friend,

Throughout 2024, Andwell Health Partners was called to serve more than 11,000 patients across the State of Maine. For nearly 60 years, we have served our communities with innovative and compassionate health care regardless of an individual's or family's ability to pay. Last year alone, Andwell provided nearly **\$2 million** in charity care to the residents of the counties and towns we serve.

At its core, Andwell Health Services is an organization about living, dedicated to enhancing quality of life by providing innovative and compassionate health care for all. In 2024, our organization served a total of 95 individuals from Casco providing 1,720 visits.

In recognition of the many funding priorities facing the community, we are requesting \$500 from the Town of Casco in 2026. Allocations received will benefit Casco residents as well as support the overall wellbeing of individuals throughout Maine.

Thank you for your thoughtful consideration of this request to ensure critical care is always delivered where and when it is needed most. Many of our patients suffer from serious and chronic illnesses that, when managed at home, allow the individuals to remain independent and in their own homes.

Should you have any questions or desire to discuss our services in greater detail, please do not hesitate to contact me.

Gratefully yours,

A handwritten signature in cursive script that reads "Leslie Ogilvie".

Leslie Ogilvie  
Director of Development & Community Relations  
[leslie.ogilvie@andwell.org](mailto:leslie.ogilvie@andwell.org)  
207-330-0777



December 2025

Select Board  
Town of Casco  
635 Meadow Road  
Casco, ME 04015

Dear Select Board:

I hope this message finds you well. My name is Jodie Hansen, and I serve as the Director of Development at Sweetser, a nonprofit mental health provider that provides services to individuals and families across Maine.

I'm writing to respectfully request support in the amount of \$2,500.00. While Sweetser has not previously received municipal funding from the Town of Casco, we have been proud to serve the residents of your community with critical mental and behavioral health services. In the past year alone, 18 Casco residents received care from Sweetser, including crisis mobile intervention, crisis stabilization unit care, education at The School at Sweetser in Saco, outpatient therapy, psychiatric treatment, and substance use services.

In total, we provided \$117,032.15 in services to your community but received only \$94,232.31 in payments—leaving a gap that reflects the financial hardship many individuals face when seeking care. Thanks to support from towns like yours, we never turn anyone away due to inability to pay. We also want to make mention that Sweetser does not make donations to other organizations. Any funds raised will be reinvested in helping those in need of the services we provide.

Mental health challenges don't discriminate, and no family should have to choose between getting help and making ends meet. In 2025, Sweetser provided nearly **\$1 million** in uncompensated care to Mainers who were uninsured or underinsured. Your continued support ensures that care remains accessible to all, regardless of financial circumstances.

We know how much you care about your community, and we'd be proud to partner with you in this mission. If you have any questions or would like to discuss further, please don't hesitate to contact me directly at (207) 294-4476 or [jhansen@sweetser.org](mailto:jhansen@sweetser.org).

Thank you for your time, your care for your community, and your consideration of this request.

Sincerely,



Jodie Hansen  
*Director of Development*



15 Depot St., Bridgton, Maine 04009 Phone 207-647-3116

January 12, 2026

Subject: Funding Request for Community Support Programs FY 2026-2027

Dear Mr. Ward,

The Bridgton Community Center, a nonprofit 501 (c)(3), housed in a municipal building in Bridgton, has long served as a hub for vital community programming. Until now, we have not sought financial assistance from surrounding towns. However, with the growing demand for our services from individuals living outside of Bridgton, we are reaching out this year to request \$1,500 in financial support.

This request reflects our commitment to building a more equitable funding structure in which all benefiting communities contribute to the programs their residents rely on. The \$1,500 will directly support program costs for senior lunch, outreach initiatives, and the role of our Community Resource Navigator.

**Community Impact**

- **Senior Lunches:** Reduce food insecurity, combat social isolation, and foster supportive networks among our most vulnerable populations.
- **Community Resource Navigator:** Connects individuals to essential local, town, state, and federal resources, ensuring access to basic needs and promoting family stability.

Your support will help us sustain high-quality programming, ease the financial strain on Bridgton taxpayers, and strengthen collaboration across our region. We deeply appreciate your consideration and partnership in helping us serve our communities.

Respectfully submitted,

Darcey Pomerleau, Executive Director

Bridgton Community Center

**From:** Pleasant Mt Ski Club  
**To:** Anthony Ward  
**Subject:** Outside Agency Funding Request  
**Date:** Thursday, January 15, 2026 11:44:50 AM

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Dear Members of the Town of Casco Select Board and Budget Committee,

I am writing on behalf of the Pleasant Mountain Ski Club (PMSC) to respectfully request \$1,800 in outside agency funding from the Town of Casco for the 2026/2027 ski season.

Pleasant Mountain Ski Club is a nonprofit, volunteer-run organization that provides an affordable, inclusive alpine ski and snowboard program for elementary and middle school students in the MSAD 61 district, including students from Casco. Our mission is to make outdoor winter recreation accessible to all children, regardless of financial circumstances, while promoting physical activity, confidence, and lifelong enjoyment of outdoor sports.

Over the past four years, Casco students have averaged 21.5% of total program enrollment, demonstrating strong and consistent participation from the Casco community.

Our current annual operating costs total \$8,200, which include:

- Student transportation (bussing)
- Program insurance
- Administrative and operational expenses required to safely run the program

The requested \$1,800 would directly support these operational costs and help offset the portion attributable to Casco student participation, allowing us to keep registration fees affordable and continue offering scholarships to families in need.

We are grateful for the Town of Casco's continued commitment to youth recreation and community-based programs, and we appreciate your consideration of this request. Please feel free to contact me if additional information, budget details, or documentation would be helpful.

Thank you for your time and support.

Sincerely,

Jaime Fontaine  
President, Pleasant Mountain Ski Club  
207-749-7183



# Raymond-Casco Historical Society



January 16, 2026

Town of Casco, Maine  
Mr. Tony Ward, Town Manager  
635 Meadow Rd.  
Casco, ME 04015

Dear Mr. Tony Ward:

Thank you for your September 2, 2025 donation of \$ 1,800.00 (Check # 090243 FY2025) representing the town's substantial commitment to the Raymond-Casco Historical Society (RCHS). Our campus has grown over time to include the 19<sup>th</sup> century working Watkins Blacksmith Shop, a reproduction 1847 schoolhouse and many other cultural artifacts exhibited in our museum.

In 2025, we began with a spring newsletter to reintroduce RCHS to our supporters and neighbors. We accomplished many goals highlighted in that outreach. The museum lacked a kitchen and a proper bathroom. We completed both in record time with many volunteer hours and donations. We started a process to digitalize our collection and to maintain our membership and fundraising. We held many events that featured experts on blacksmithing, canals and locks in our area, the wool economy and beekeeping with active hives.

In addition, in the fall, RCHS participated in the first annual Roosevelt Trail Maine History Tour with seven other history and art museums in our lake's region. The tour was a great opportunity for visitors of all ages to experience the region's collective history. We plan to hold the 2<sup>nd</sup> annual in the fall of 2026.

We look forward to increasing our involvement with the community in 2026. We are planning future events including a celebration of the many Revolutionary War heroes and their families who settled Raymond and Casco (1776-2026) and the unveiling of the Raymond Militia Rally Flag 1775-1830. Other events include instructional blacksmithing classes, talks on salmon fishing and the Raymond Hatchery. We plan on holding other social events for the community to gather at the campus. The Early Bird Show on YouTube will have more personal history interview stories. We are encouraged by the interest of schools and summer camps to visit our campus to experience the history of the lake's region.

Thank you again, our history can only be preserved by caring members of the community like you.

Sincerely,

**Raymond-Casco Historical Society**

In accordance with IRS Regulations, this letter serves as confirmation that no goods or services were received in exchange for your gift. Raymond-Casco Historical Society, EIN # 30-02298669, is a 501 (c) (3) non-profit organization and your gift is tax deductible to the fullest extent of the law. Our mission is to collect, preserve, interpret and share historically significant material that encourages an understanding of events, customs and traditions of the towns of Raymond and Casco and the surrounding areas of the Lakes Region.

Raymond-Casco Historical Society is located at 1 Shadow Lane, Casco, ME with a mailing address of PO Box 1055, Raymond, ME 04071. RCHS is open Saturdays and Sundays from 12:00pm-3:00pm from early June through early October. Please visit [www.raymondcascohistoricalsociety.com](http://www.raymondcascohistoricalsociety.com) for future events or visit our Facebook page.



# Expense Summary Report

FUND: 1  
ALL Months

**YTD 73.08%**

| ACCOUNT                             | BUDGET ---- Y T D ---- |                   |             | PENDING<br>ACTIVITY | UNEXPENDED<br>BALANCE |
|-------------------------------------|------------------------|-------------------|-------------|---------------------|-----------------------|
|                                     | NET                    | DEBITS            | CREDITS     |                     |                       |
| 103 - PUBLIC ASSISTANCE             | 201,375.00             | 147,976.95        | 0.00        | 1,486.90            | 51,911.15             |
| <b>02 - Donations/Charity</b>       | <b>155,105.00</b>      | <b>122,294.00</b> | <b>0.00</b> | <b>0.00</b>         | <b>32,811.00</b>      |
| 90 - DONATIONS                      | 155,105.00             | 122,294.00        | 0.00        | 0.00                | 32,811.00             |
| 01 - Casco Public Library           | 91,200.00              | 91,200.00         | 0.00        | 0.00                | 0.00                  |
| 03 - Northern Light Health          | 1,000.00               | 0.00              | 0.00        | 0.00                | 1,000.00              |
| 04 - Through These Doors            | 1,100.00               | 1,100.00          | 0.00        | 0.00                | 0.00                  |
| 06 - Opportunity Alliance           | 5,000.00               | 0.00              | 0.00        | 0.00                | 5,000.00              |
| 07 - Casco Naples Senior Meal Site  | 3,394.00               | 3,394.00          | 0.00        | 0.00                | 0.00                  |
| 09 - Bridgton Lake Chamber of Comm. | 500.00                 | 0.00              | 0.00        | 0.00                | 500.00                |
| 10 - Sebago Lake Region Chamber     | 1,500.00               | 0.00              | 0.00        | 0.00                | 1,500.00              |
| 11 - Lake Region Explore Bus Svc    | 12,000.00              | 9,000.00          | 0.00        | 0.00                | 3,000.00              |
| 12 - Raymond Casco Hist. Society    | 1,800.00               | 1,800.00          | 0.00        | 0.00                | 0.00                  |
| 13 - Life Flight of Maine           | 911.00                 | 0.00              | 0.00        | 0.00                | 911.00                |
| 14 - Crescent Lake Watershed Assoc. | 1,500.00               | 1,500.00          | 0.00        | 0.00                | 0.00                  |
| 15 - Lake Stewards of Maine         | 3,000.00               | 3,000.00          | 0.00        | 0.00                | 0.00                  |
| 16 - Thompson Lake Envir. Assoc.    | 2,500.00               | 2,500.00          | 0.00        | 0.00                | 0.00                  |
| 17 - LEA Milfoil Project            | 5,000.00               | 5,000.00          | 0.00        | 0.00                | 0.00                  |
| 18 - Pleasant Lake Parker Pond Asso | 4,000.00               | 0.00              | 0.00        | 0.00                | 4,000.00              |
| 19 - Maine Public Radio             | 100.00                 | 0.00              | 0.00        | 0.00                | 100.00                |
| 21 - Local Food Pantries            | 3,600.00               | 1,800.00          | 0.00        | 0.00                | 1,800.00              |
| 22 - Crooked River Snowmobile Club  | 2,000.00               | 2,000.00          | 0.00        | 0.00                | 0.00                  |
| 24 - Thomas Pond Improvement Assoc  | 15,000.00              | 0.00              | 0.00        | 0.00                | 15,000.00             |

**FY 27  
DEBT SERVICE  
TOWN MANAGER**

|                                     | FY 25<br>PAYMENTS | FY26<br>PAYMENTS  | OUTSTANDING<br>DEBT | FY 27<br>CONTRACTED<br>PAYMENT | PRINCIPAL<br>PAYMENT | FY 25<br>PAYMENTS<br>FROM BUDGET | YEARS<br>REMAINING | TOTAL<br>REMAINING |
|-------------------------------------|-------------------|-------------------|---------------------|--------------------------------|----------------------|----------------------------------|--------------------|--------------------|
| <b>115 PUBLIC WORKS/ROADS</b>       |                   |                   |                     |                                |                      |                                  |                    |                    |
| <b>01 DEBT SERVICE</b>              |                   |                   |                     |                                |                      |                                  |                    |                    |
| <b>30 SERVICES</b>                  |                   |                   |                     |                                |                      |                                  |                    |                    |
| 01 BOND-US BANK                     | \$ 278,438        | \$ 267,469        | \$ 1,350,000        | \$ 261,282                     | \$ 225,000           | \$ 261,282                       | 5                  | \$1,125,000        |
| 04 LEASE PURCHASE 2023 FIRE ENGINE  | \$ 85,494         | \$ 85,387         | \$ 486,324          | \$ 85,494                      | \$ 58,891            | \$ 85,494                        | 6                  | \$427,433          |
| 05 LEASE PURCHASE OF 2026 AMBULANCE |                   |                   |                     | \$ 70,000                      | \$ 70,000            | \$ -                             | 5                  | \$320,000          |
| <b>Subtotal</b>                     | <b>\$ 363,932</b> | <b>\$ 352,856</b> | <b>\$ 1,836,324</b> | <b>\$ 416,776</b>              | <b>\$ 283,891</b>    | <b>\$ 346,776</b>                |                    | <b>\$1,872,433</b> |
| <b>105-03 DAMS: SUBTOTAL</b>        | <b>\$ 363,932</b> | <b>\$ 352,856</b> | <b>\$ 1,836,324</b> | <b>\$ 416,776</b>              | <b>\$ 283,891</b>    | <b>\$ 346,776</b>                |                    | <b>\$1,872,433</b> |

Item 11.#

Town of Casco, Maine  
 2017 General Obligation Bonds  
 Consolidated Financings  
 =====  
 Debt Service Schedule  
 =====

| Date     | Principal    | Coupon   | Interest   | Period Total | Fiscal Total |
|----------|--------------|----------|------------|--------------|--------------|
| 10/15/17 | 235,000.00   | 2.000000 | 50,488.72  | 285,488.72   |              |
| 4/15/18  |              |          | 49,581.25  | 49,581.25    | 335,069.97   |
| 10/15/18 | 235,000.00   | 2.000000 | 49,581.25  | 284,581.25   |              |
| 4/15/19  |              |          | 47,231.25  | 47,231.25    | 331,812.50   |
| 10/15/19 | 235,000.00   | 4.000000 | 47,231.25  | 282,231.25   |              |
| 4/15/20  |              |          | 42,531.25  | 42,531.25    | 324,762.50   |
| 10/15/20 | 235,000.00   | 4.000000 | 42,531.25  | 277,531.25   |              |
| 4/15/21  |              |          | 37,831.25  | 37,831.25    | 315,362.50   |
| 10/15/21 | 235,000.00   | 4.000000 | 37,831.25  | 272,831.25   |              |
| 4/15/22  |              |          | 33,131.25  | 33,131.25    | 305,962.50   |
| 10/15/22 | 230,000.00   | 4.000000 | 33,131.25  | 263,131.25   |              |
| 4/15/23  |              |          | 28,531.25  | 28,531.25    | 291,662.50   |
| 10/15/23 | 230,000.00   | 2.500000 | 28,531.25  | 258,531.25   |              |
| 4/15/24  |              |          | 25,656.25  | 25,656.25    | 284,187.50   |
| 10/15/24 | 230,000.00   | 2.500000 | 25,656.25  | 255,656.25   |              |
| 4/15/25  |              |          | 22,781.25  | 22,781.25    | 278,437.50   |
| 10/15/25 | 225,000.00   | 2.750000 | 22,781.25  | 247,781.25   |              |
| 4/15/26  |              |          | 19,687.50  | 19,687.50    | 267,468.75   |
| 10/15/26 | 225,000.00   | 2.750000 | 19,687.50  | 244,687.50   |              |
| 4/15/27  |              |          | 16,593.75  | 16,593.75    | 261,281.25   |
| 10/15/27 | 225,000.00   | 2.750000 | 16,593.75  | 241,593.75   |              |
| 4/15/28  |              |          | 13,500.00  | 13,500.00    | 255,093.75   |
| 10/15/28 | 225,000.00   | 3.000000 | 13,500.00  | 238,500.00   |              |
| 4/15/29  |              |          | 10,125.00  | 10,125.00    | 248,625.00   |
| 10/15/29 | 225,000.00   | 3.000000 | 10,125.00  | 235,125.00   |              |
| 4/15/30  |              |          | 6,750.00   | 6,750.00     | 241,875.00   |
| 10/15/30 | 225,000.00   | 3.000000 | 6,750.00   | 231,750.00   |              |
| 4/15/31  |              |          | 3,375.00   | 3,375.00     | 235,125.00   |
| 10/15/31 | 225,000.00   | 3.000000 | 3,375.00   | 228,375.00   |              |
| 4/15/32  |              |          |            |              | 228,375.00   |
| -----    |              |          |            |              |              |
|          | 3,440,000.00 |          | 765,101.22 | 4,205,101.22 |              |
| ACCRUED  |              |          |            |              |              |
|          | 3,440,000.00 |          | 765,101.22 | 4,205,101.22 |              |
| =====    |              |          |            |              |              |

Dated 4/20/17 with Delivery of 4/20/17  
 Bond Years 25,487.222  
 Average Coupon 3.001901  
 Average Life 7.409076  
 N I C % 2.361436 % Using 104.7452515

Weighted Bond Years 26,797.721  
 Weighted Average Life 7.395468  
 Weighted N I C % 2.245954 % Using 104.7452515  
 T I C % 2.288273 % From Delivery Date

Moors & Cabot, Boston, Massachusetts

Micro-Muni Debt Date: 04-04-2017 @ 14:37:30 Filename: CASCO Key: 2017 FINAL

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Item 11.#

Town of Casco, Maine  
 2017 General Obligation Bonds  
 Land Acquisition Portion  
 =====  
 Debt Service Schedule  
 =====

| Date     | Principal  | Coupon   | Interest  | Period Total | Fiscal Total |
|----------|------------|----------|-----------|--------------|--------------|
| 10/15/17 | 25,000.00  | 2.000000 | 5,006.94  | 30,006.94    |              |
| 4/15/18  |            |          | 4,900.00  | 4,900.00     | 34,906.94    |
| 10/15/18 | 25,000.00  | 2.000000 | 4,900.00  | 29,900.00    |              |
| 4/15/19  |            |          | 4,650.00  | 4,650.00     | 34,550.00    |
| 10/15/19 | 25,000.00  | 4.000000 | 4,650.00  | 29,650.00    |              |
| 4/15/20  |            |          | 4,150.00  | 4,150.00     | 33,800.00    |
| 10/15/20 | 25,000.00  | 4.000000 | 4,150.00  | 29,150.00    |              |
| 4/15/21  |            |          | 3,650.00  | 3,650.00     | 32,800.00    |
| 10/15/21 | 25,000.00  | 4.000000 | 3,650.00  | 28,650.00    |              |
| 4/15/22  |            |          | 3,150.00  | 3,150.00     | 31,800.00    |
| 10/15/22 | 25,000.00  | 4.000000 | 3,150.00  | 28,150.00    |              |
| 4/15/23  |            |          | 2,650.00  | 2,650.00     | 30,800.00    |
| 10/15/23 | 25,000.00  | 2.500000 | 2,650.00  | 27,650.00    |              |
| 4/15/24  |            |          | 2,337.50  | 2,337.50     | 29,987.50    |
| 10/15/24 | 25,000.00  | 2.500000 | 2,337.50  | 27,337.50    |              |
| 4/15/25  |            |          | 2,025.00  | 2,025.00     | 29,362.50    |
| 10/15/25 | 20,000.00  | 2.750000 | 2,025.00  | 22,025.00    |              |
| 4/15/26  |            |          | 1,750.00  | 1,750.00     | 23,775.00    |
| 10/15/26 | 20,000.00  | 2.750000 | 1,750.00  | 21,750.00    |              |
| 4/15/27  |            |          | 1,475.00  | 1,475.00     | 23,225.00    |
| 10/15/27 | 20,000.00  | 2.750000 | 1,475.00  | 21,475.00    |              |
| 4/15/28  |            |          | 1,200.00  | 1,200.00     | 22,675.00    |
| 10/15/28 | 20,000.00  | 3.000000 | 1,200.00  | 21,200.00    |              |
| 4/15/29  |            |          | 900.00    | 900.00       | 22,100.00    |
| 10/15/29 | 20,000.00  | 3.000000 | 900.00    | 20,900.00    |              |
| 4/15/30  |            |          | 600.00    | 600.00       | 21,500.00    |
| 10/15/30 | 20,000.00  | 3.000000 | 600.00    | 20,600.00    |              |
| 4/15/31  |            |          | 300.00    | 300.00       | 20,900.00    |
| 10/15/31 | 20,000.00  | 3.000000 | 300.00    | 20,300.00    |              |
| 4/15/32  |            |          |           |              | 20,300.00    |
| -----    |            |          |           |              |              |
|          | 340,000.00 |          | 72,481.94 | 412,481.94   |              |
| ACCRUED  |            |          |           |              |              |
|          | 340,000.00 |          | 72,481.94 | 412,481.94   |              |
| =====    |            |          |           |              |              |

Dated 4/20/17 with Delivery of 4/20/17  
 Bond Years 2,405.278  
 Average Coupon 3.013454  
 Average Life 7.074346  
 N I C % 2.342685 % Using 104.7452515

Weighted Bond Years 2,531.191  
 Weighted Average Life 7.062992  
 Weighted N I C % 2.226149 % Using 104.7452515  
 T I C % 2.269314 % From Delivery Date

Moors & Cabot, Boston, Massachusetts

Micro-Muni Debt Date: 04-04-2017 @ 14:39:01 Filename: CASCO Key: 2017 FINAL

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Item 11.#

Town of Casco, Maine  
 2017 General Obligation Bonds  
 Public Works Portion  
 =====  
 Debt Service Schedule  
 =====

| Date     | Principal    | Coupon   | Interest   | Period Total | Fiscal Total |
|----------|--------------|----------|------------|--------------|--------------|
| 10/15/17 | 170,000.00   | 2.000000 | 36,683.16  | 206,683.16   |              |
| 4/15/18  |              |          | 36,031.25  | 36,031.25    | 242,714.41   |
| 10/15/18 | 170,000.00   | 2.000000 | 36,031.25  | 206,031.25   |              |
| 4/15/19  |              |          | 34,331.25  | 34,331.25    | 240,362.50   |
| 10/15/19 | 170,000.00   | 4.000000 | 34,331.25  | 204,331.25   |              |
| 4/15/20  |              |          | 30,931.25  | 30,931.25    | 235,262.50   |
| 10/15/20 | 170,000.00   | 4.000000 | 30,931.25  | 200,931.25   |              |
| 4/15/21  |              |          | 27,531.25  | 27,531.25    | 228,462.50   |
| 10/15/21 | 170,000.00   | 4.000000 | 27,531.25  | 197,531.25   |              |
| 4/15/22  |              |          | 24,131.25  | 24,131.25    | 221,662.50   |
| 10/15/22 | 165,000.00   | 4.000000 | 24,131.25  | 189,131.25   |              |
| 4/15/23  |              |          | 20,831.25  | 20,831.25    | 209,962.50   |
| 10/15/23 | 165,000.00   | 2.500000 | 20,831.25  | 185,831.25   |              |
| 4/15/24  |              |          | 18,768.75  | 18,768.75    | 204,600.00   |
| 10/15/24 | 165,000.00   | 2.500000 | 18,768.75  | 183,768.75   |              |
| 4/15/25  |              |          | 16,706.25  | 16,706.25    | 200,475.00   |
| 10/15/25 | 165,000.00   | 2.750000 | 16,706.25  | 181,706.25   |              |
| 4/15/26  |              |          | 14,437.50  | 14,437.50    | 196,143.75   |
| 10/15/26 | 165,000.00   | 2.750000 | 14,437.50  | 179,437.50   |              |
| 4/15/27  |              |          | 12,168.75  | 12,168.75    | 191,606.25   |
| 10/15/27 | 165,000.00   | 2.750000 | 12,168.75  | 177,168.75   |              |
| 4/15/28  |              |          | 9,900.00   | 9,900.00     | 187,068.75   |
| 10/15/28 | 165,000.00   | 3.000000 | 9,900.00   | 174,900.00   |              |
| 4/15/29  |              |          | 7,425.00   | 7,425.00     | 182,325.00   |
| 10/15/29 | 165,000.00   | 3.000000 | 7,425.00   | 172,425.00   |              |
| 4/15/30  |              |          | 4,950.00   | 4,950.00     | 177,375.00   |
| 10/15/30 | 165,000.00   | 3.000000 | 4,950.00   | 169,950.00   |              |
| 4/15/31  |              |          | 2,475.00   | 2,475.00     | 172,425.00   |
| 10/15/31 | 165,000.00   | 3.000000 | 2,475.00   | 167,475.00   |              |
| 4/15/32  |              |          |            |              | 167,475.00   |
| -----    |              |          |            |              |              |
|          | 2,500,000.00 |          | 557,920.66 | 3,057,920.66 |              |
| ACCRUED  |              |          |            |              |              |
|          | 2,500,000.00 |          | 557,920.66 | 3,057,920.66 |              |
| =====    |              |          |            |              |              |

Dated 4/20/17 with Delivery of 4/20/17  
 Bond Years 18,590.278  
 Average Coupon 3.001142  
 Average Life 7.436111  
 N I C % 2.363006 % Using 104.7452515

Weighted Bond Years 19,544.692  
 Weighted Average Life 7.422378  
 Weighted N I C % 2.247615 % Using 104.7452515  
 T I C % 2.289844 % From Delivery Date

Moors & Cabot, Boston, Massachusetts

Micro-Muni Debt Date: 04-04-2017 @ 14:38:11 Filename: CASCO Key: 2017 FINAL

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Town of Casco, Maine  
 2017 General Obligation Bonds  
 Town Office Portion  
 =====  
 Debt Service Schedule  
 =====

| Date     | Principal  | Coupon   | Interest   | Period Total | Fiscal Total |
|----------|------------|----------|------------|--------------|--------------|
| 10/15/17 | 40,000.00  | 2.000000 | 8,798.61   | 48,798.61    |              |
| 4/15/18  |            |          | 8,650.00   | 8,650.00     | 57,448.61    |
| 10/15/18 | 40,000.00  | 2.000000 | 8,650.00   | 48,650.00    |              |
| 4/15/19  |            |          | 8,250.00   | 8,250.00     | 56,900.00    |
| 10/15/19 | 40,000.00  | 4.000000 | 8,250.00   | 48,250.00    |              |
| 4/15/20  |            |          | 7,450.00   | 7,450.00     | 55,700.00    |
| 10/15/20 | 40,000.00  | 4.000000 | 7,450.00   | 47,450.00    |              |
| 4/15/21  |            |          | 6,650.00   | 6,650.00     | 54,100.00    |
| 10/15/21 | 40,000.00  | 4.000000 | 6,650.00   | 46,650.00    |              |
| 4/15/22  |            |          | 5,850.00   | 5,850.00     | 52,500.00    |
| 10/15/22 | 40,000.00  | 4.000000 | 5,850.00   | 45,850.00    |              |
| 4/15/23  |            |          | 5,050.00   | 5,050.00     | 50,900.00    |
| 10/15/23 | 40,000.00  | 2.500000 | 5,050.00   | 45,050.00    |              |
| 4/15/24  |            |          | 4,550.00   | 4,550.00     | 49,600.00    |
| 10/15/24 | 40,000.00  | 2.500000 | 4,550.00   | 44,550.00    |              |
| 4/15/25  |            |          | 4,050.00   | 4,050.00     | 48,600.00    |
| 10/15/25 | 40,000.00  | 2.750000 | 4,050.00   | 44,050.00    |              |
| 4/15/26  |            |          | 3,500.00   | 3,500.00     | 47,550.00    |
| 10/15/26 | 40,000.00  | 2.750000 | 3,500.00   | 43,500.00    |              |
| 4/15/27  |            |          | 2,950.00   | 2,950.00     | 46,450.00    |
| 10/15/27 | 40,000.00  | 2.750000 | 2,950.00   | 42,950.00    |              |
| 4/15/28  |            |          | 2,400.00   | 2,400.00     | 45,350.00    |
| 10/15/28 | 40,000.00  | 3.000000 | 2,400.00   | 42,400.00    |              |
| 4/15/29  |            |          | 1,800.00   | 1,800.00     | 44,200.00    |
| 10/15/29 | 40,000.00  | 3.000000 | 1,800.00   | 41,800.00    |              |
| 4/15/30  |            |          | 1,200.00   | 1,200.00     | 43,000.00    |
| 10/15/30 | 40,000.00  | 3.000000 | 1,200.00   | 41,200.00    |              |
| 4/15/31  |            |          | 600.00     | 600.00       | 41,800.00    |
| 10/15/31 | 40,000.00  | 3.000000 | 600.00     | 40,600.00    |              |
| 4/15/32  |            |          |            |              | 40,600.00    |
| -----    |            |          |            |              |              |
|          | 600,000.00 |          | 134,698.61 | 734,698.61   |              |
| ACCRUED  |            |          |            |              |              |
|          | 600,000.00 |          | 134,698.61 | 734,698.61   |              |
| =====    |            |          |            |              |              |

Dated 4/20/17 with Delivery of 4/20/17  
 Bond Years 4,491.667  
 Average Coupon 2.998856  
 Average Life 7.486111  
 N I C % 2.364982 % Using 104.7452515

Weighted Bond Years 4,721.838  
 Weighted Average Life 7.471887  
 Weighted N I C % 2.249698 % Using 104.7452515  
 T I C % 2.291964 % From Delivery Date

Moors & Cabot, Boston, Massachusetts

Micro-Muni Debt Date: 04-04-2017 @ 14:38:28 Filename: CASCO Key: 2017 FINAL

## Amortization Schedule

| Date                 | Description           | Total Payment     | P&I Payment       | Principal Payment | Interest Payment  | Principal Balance |
|----------------------|-----------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Aug 30, 2023         | Beginning Balance     |                   |                   |                   |                   | 675,000.00        |
| ⊕ Aug 31, 2023       | Fixed Regular Payment | 80,000.00         | 80,000.00         | 79,898.85         | 101.15            | 595,101.15        |
| ⊕ <b>2023 Totals</b> |                       | <b>80,000.00</b>  | <b>80,000.00</b>  | <b>79,898.85</b>  | <b>101.15</b>     |                   |
| ⊕ Aug 30, 2024       | Regular Payment       | 85,493.12         | 85,493.12         | 52,941.09         | 32,552.03         | 542,160.06        |
| ⊕ <b>2024 Totals</b> |                       | <b>85,493.12</b>  | <b>85,493.12</b>  | <b>52,941.09</b>  | <b>32,552.03</b>  |                   |
| ⊕ Aug 30, 2025       | Regular Payment       | 85,493.12         | 85,493.12         | 55,836.97         | 29,656.15         | 486,323.09        |
| ⊕ <b>2025 Totals</b> |                       | <b>85,493.12</b>  | <b>85,493.12</b>  | <b>55,836.97</b>  | <b>29,656.15</b>  |                   |
| ⊕ Aug 30, 2026       | Regular Payment       | 85,493.12         | 85,493.12         | 58,891.25         | 26,601.87         | 427,431.84        |
| ⊕ <b>2026 Totals</b> |                       | <b>85,493.12</b>  | <b>85,493.12</b>  | <b>58,891.25</b>  | <b>26,601.87</b>  |                   |
| ⊕ Aug 30, 2027       | Regular Payment       | 85,493.12         | 85,493.12         | 62,112.60         | 23,380.52         | 365,319.24        |
| ⊕ <b>2027 Totals</b> |                       | <b>85,493.12</b>  | <b>85,493.12</b>  | <b>62,112.60</b>  | <b>23,380.52</b>  |                   |
| ⊕ Aug 30, 2028       | Regular Payment       | 85,493.12         | 85,493.12         | 65,455.41         | 20,037.71         | 299,863.83        |
| ⊕ <b>2028 Totals</b> |                       | <b>85,493.12</b>  | <b>85,493.12</b>  | <b>65,455.41</b>  | <b>20,037.71</b>  |                   |
| ⊕ Aug 30, 2029       | Regular Payment       | 85,493.12         | 85,493.12         | 69,090.57         | 16,402.55         | 230,773.26        |
| ⊕ <b>2029 Totals</b> |                       | <b>85,493.12</b>  | <b>85,493.12</b>  | <b>69,090.57</b>  | <b>16,402.55</b>  |                   |
| ⊕ Aug 30, 2030       | Regular Payment       | 85,493.12         | 85,493.12         | 72,869.83         | 12,623.29         | 157,903.43        |
| ⊕ <b>2030 Totals</b> |                       | <b>85,493.12</b>  | <b>85,493.12</b>  | <b>72,869.83</b>  | <b>12,623.29</b>  |                   |
| ⊕ Aug 30, 2031       | Regular Payment       | 85,493.12         | 85,493.12         | 76,855.81         | 8,637.31          | 81,047.62         |
| ⊕ <b>2031 Totals</b> |                       | <b>85,493.12</b>  | <b>85,493.12</b>  | <b>76,855.81</b>  | <b>8,637.31</b>   |                   |
| ⊕ Aug 30, 2032       | Regular Payment       | 85,493.07         | 85,493.07         | 81,047.62         | 4,445.45          |                   |
| ⊕ <b>2032 Totals</b> |                       | <b>85,493.07</b>  | <b>85,493.07</b>  | <b>81,047.62</b>  | <b>4,445.45</b>   |                   |
| ⊕ <b>Grand Total</b> |                       | <b>849,438.03</b> | <b>849,438.03</b> | <b>675,000.00</b> | <b>174,438.03</b> |                   |

### Expense Summary Report

FUND: 1  
ALL Months

| ACCOUNT                  | BUDGET ---- Y T D ---- |                   |             | PENDING<br>ACTIVITY | UNEXPENDED<br>BALANCE |
|--------------------------|------------------------|-------------------|-------------|---------------------|-----------------------|
|                          | NET                    | DEBITS            | CREDITS     |                     |                       |
| 115 - DEBT SERVICE       | 352,963.00             | 267,468.75        | 0.00        | 0.00                | 85,494.25             |
| <b>01 - DEBT SERVICE</b> | <b>352,963.00</b>      | <b>267,468.75</b> | <b>0.00</b> | <b>0.00</b>         | <b>85,494.25</b>      |
| 30 - SERVICES            | 352,963.00             | 267,468.75        | 0.00        | 0.00                | 85,494.25             |
| 32 - Debt Service        | 352,963.00             | 267,468.75        | 0.00        | 0.00                | 85,494.25             |