



Town of Casco

Joint Budget Workshop between Selectboard and Finance Committee Agenda

March 09, 2026 at 5:30 PM

Casco Community Center

Workshop

1. Review and approval of the meeting agenda
2. Managers Update
3. Fire/EMS Budget Proposals
4. EMA Budget Proposals
5. Public Works Budget Proposals
6. Parks and Beaches Budget Proposals
7. Cemeteries Budget Proposals
8. Dams Budget Proposals

Reminders to the Attending Public: Selectboard meetings are open to the public, but the public may not speak unless recognized by the Board Chair or Vice Chair in their absence. Matters related to personnel will not be heard.

FY 27
FIRE RESCUE DEPARTMENT

	APPROVED FY24	ACTUAL FY24	APPROVED FY25	ACTUAL FY25	APPROVED FY26	DEPARTMENT HEAD FY27	TOWN MANAGER FY27	\$ INCREASE OR DECREASE	% INCREASE OR DECREASE
104 PUBLIC SAFETY									
01 FIRE RESCUE DEPARTMENT									
10 PAYROLL									
10 PER DIEM	\$ 445,500	\$ 349,510	\$ 445,500	\$ 398,479	\$ 461,093	\$ 400,000	\$ 400,000	\$ (61,093)	-13.25%
18 FIRE CHIEF	\$ 78,728	\$ 87,358	\$ 81,500	\$ 83,040	\$ 84,353	\$ 100,625	\$ 100,625	\$ 16,272	19.29%
19 F/R STIPENDS	\$ 8,000	\$ -	\$ 8,000	\$ 5,697	\$ 8,280	\$ 8,000	\$ 8,000	\$ (280)	-3.38%
29 FT FIRE & RESCUE	\$ 248,131	\$ 202,772	\$ 251,040	\$ 296,625	\$ 259,826	\$ 440,362	\$ 376,917	\$ 117,091	45.07%
33 ASSISTANT CHIEF	\$ 52,124	\$ 59,526	\$ 59,075	\$ 60,173	\$ 61,143	\$ 87,500	\$ 87,500	\$ 26,357	43.11%
98 HOLIDAY & OVERTIME	\$ 85,000	\$ 108,507	\$ 90,000	\$ 141,065	\$ 97,300	\$ 117,000	\$ 100,000	\$ 2,700	2.77%
Subtotal	\$ 917,483	\$ 807,673	\$ 935,115	\$ 985,079	\$ 971,995	\$ 1,153,487	\$ 1,073,042	\$ 101,047	10.40%
30 SERVICES									
02 ADVERTISING	\$ 250	\$ -	\$ 250	\$ 151	\$ 250	\$ 250	\$ 250	\$ -	0.00%
05 SOFTWARE/IT SERVICES	\$ 20,000	\$ 22,874	\$ 20,000	\$ 21,038	\$ 20,000	\$ 5,000	\$ 5,000	\$ (15,000)	-75.00%
06 PROFESSIONAL SERVICES	\$ 40,000	\$ 26,003	\$ 32,000	\$ 27,844	\$ 32,000	\$ 25,000	\$ 25,000	\$ (7,000)	-21.88%
07 COPIER MAINTENANCE	\$ 1,325	\$ 837	\$ 1,375	\$ 927	\$ 1,375	\$ 1,200	\$ 1,200	\$ (175)	-12.73%
09 DUES & FEES	\$ 2,500	\$ 1,761	\$ 2,500	\$ 967	\$ 2,000	\$ 1,250	\$ 1,250	\$ (750)	-37.50%
13 DISPATCH	\$ 30,153	\$ 30,152	\$ 31,064	\$ 31,064	\$ 31,995	\$ 35,000	\$ 35,925	\$ 3,930	12.28%
14 GIFTS/FLOWERS	\$ 1,000	\$ 489	\$ 1,000	\$ 928	\$ 1,000	\$ 1,000	\$ 1,000	\$ -	0.00%
30 BILLING SERVICES	\$ 20,000	\$ 18,193	\$ 20,000	\$ 16,419	\$ 19,450	\$ 18,300	\$ 18,300	\$ (1,150)	-5.91%
37 PARAMEDIC INTERCEPT	\$ -	\$ -	\$ 4,000	\$ -	\$ 3,000	\$ 28,000	\$ 28,000	\$ 25,000	833.33%
56 SOFTWARE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,000	\$ 20,000	\$ 20,000	100.00%
Subtotal	\$ 115,228	\$ 100,309	\$ 112,189	\$ 99,187	\$ 111,070	\$ 135,000	\$ 135,925	\$ 24,855	22.38%
50 SUPPLIES & EQUIPMENT									
01 SUPPLIES	\$ 8,000	\$ 6,857	\$ 8,000	\$ 6,392	\$ 8,000	\$ 8,500	\$ 8,000	\$ -	0.00%
05 FOOD	\$ 1,000	\$ 281	\$ 1,000	\$ 551	\$ 1,000	\$ 1,000	\$ 1,000	\$ -	0.00%
06 GAS/DIESEL	\$ 30,000	\$ 37,428	\$ 30,000	\$ 20,675	\$ -	\$ -	\$ -	\$ -	0.00%
07 UNIFORMS	\$ 10,000	\$ 10,533	\$ 10,000	\$ 8,090	\$ 10,000	\$ 14,000	\$ 10,000	\$ -	0.00%
08 FIREFIGHTING PPE	\$ 10,000	\$ 8,797	\$ 10,000	\$ 20,327	\$ 15,000	\$ 10,000	\$ 10,000	\$ (5,000)	0.00%
09 OXYGEN	\$ 1,500	\$ 1,705	\$ 1,500	\$ 2,090	\$ 2,250	\$ 2,500	\$ 2,250	\$ -	0.00%
10 MEDICAL SUPPLIES	\$ 18,200	\$ 18,356	\$ 20,000	\$ 14,780	\$ 20,000	\$ 22,000	\$ 20,000	\$ -	0.00%
13 NEW EQUIPMENT	\$ 30,000	\$ 30,678	\$ 30,000	\$ 28,404	\$ 32,000	\$ 32,000	\$ 32,000	\$ -	0.00%
Subtotal	\$ 108,700	\$ 114,635	\$ 110,500	\$ 101,309	\$ 88,250	\$ 90,000	\$ 83,250	\$ (5,000)	-5.67%
60 REPAIRS & MAINTENANCE									
01 BUILDING MAINTENANCE	\$ 15,000	\$ 16,447	\$ 15,000	\$ 16,312	\$ 12,000	\$ 15,000	\$ 12,000	\$ -	0.00%
02 FURNACE/BOILERS	\$ 1,500	\$ 600	\$ 2,000	\$ 550	\$ 1,500	\$ 2,500	\$ 1,500	\$ -	0.00%
03 GENERATORS	\$ 1,500	\$ 2,290	\$ 1,800	\$ 2,023	\$ 1,800	\$ 2,000	\$ 2,200	\$ 400	22.22%
06 CHIEFS VEHICLE	\$ 1,750	\$ 1,953	\$ 1,750	\$ 431	\$ 1,750	\$ 2,500	\$ 1,750	\$ -	0.00%
07 EQUIPMENT REPAIR/MAINT.	\$ 6,000	\$ 10,010	\$ 6,000	\$ 3,420	\$ 6,000	\$ 8,000	\$ 7,000	\$ 1,000	16.67%
08 RADIOS	\$ 4,000	\$ 4,419	\$ 4,000	\$ 3,514	\$ 4,000	\$ 4,500	\$ 4,000	\$ -	0.00%
09 BOAT	\$ 1,750	\$ 535	\$ 1,750	\$ 126	\$ 1,750	\$ 1,750	\$ 1,750	\$ -	0.00%
16 AMBULANCE 61	\$ 5,000	\$ 6,203	\$ 7,500	\$ 16,827	\$ 7,500	\$ 9,500	\$ 7,500	\$ -	0.00%
17 AMBULANCE 62	\$ 5,000	\$ 5,060	\$ 7,500	\$ 13,967	\$ 9,000	\$ 10,000	\$ 9,000	\$ -	0.00%
18 UTILITY 60	\$ 1,000	\$ 2,723	\$ 1,000	\$ 1,173	\$ 1,500	\$ 2,000	\$ 1,500	\$ -	0.00%
19 TANK 66	\$ 6,000	\$ 9,990	\$ 7,500	\$ 4,353	\$ 7,500	\$ 8,000	\$ 7,500	\$ -	0.00%
20 ENGINE 63	\$ 8,500	\$ 12,033	\$ 12,000	\$ 3,509	\$ 10,500	\$ 9,500	\$ 10,500	\$ -	0.00%
21 ENGINE 64	\$ 10,000	\$ 4,668	\$ 8,500	\$ 5,593	\$ 8,500	\$ 10,000	\$ 9,000	\$ 500	5.88%
22 BRUSH 65	\$ 1,750	\$ 4,742	\$ 1,750	\$ 675	\$ 1,750	\$ 4,000	\$ 3,000	\$ 1,250	71.43%
23 AMBULANCE 3	\$ 3,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.00%
24 SQUAD 68	\$ 1,500	\$ 1,640	\$ 1,500	\$ 2,812	\$ 3,500	\$ 4,750	\$ 3,500	\$ -	0.00%
Subtotal	\$ 73,250	\$ 83,313	\$ 79,550	\$ 75,285	\$ 78,550	\$ 94,000	\$ 81,700	\$ 3,150	4.01%
70 TRAINING & TRAVEL									
01 CONFERENCE/TRAINING FEES	\$ 7,150	\$ 2,744	\$ 7,150	\$ 4,150	\$ 7,150	\$ 7,000	\$ 7,150	\$ -	0.00%
02 MILEAGE	\$ 200	\$ 179	\$ 200	\$ 205	\$ -	\$ -	\$ -	\$ -	0.00%
03 FOOD FOR TRAINING PURPOSES	\$ 500	\$ -	\$ 500	\$ -	\$ 500	\$ 1,000	\$ 500	\$ -	0.00%
04 PHYSICAL	\$ 6,000	\$ 505	\$ 6,000	\$ 1,896	\$ 7,500	\$ 10,000	\$ 7,500	\$ -	0.00%
05 FIRE EMS CERTIFICATE SCHOOL	\$ 7,150	\$ 2,017	\$ 7,150	\$ 2,499	\$ 5,000	\$ 6,000	\$ 6,000	\$ 1,000	20.00%
Subtotal	\$ 21,000	\$ 5,445	\$ 21,000	\$ 8,750	\$ 20,150	\$ 24,000	\$ 21,150	\$ 1,000	4.96%
104-01 FIRE RESCUE: SUBTOTALS	\$ 1,235,661	\$ 1,111,375	\$ 1,258,354	\$ 1,269,610	\$ 1,270,015	\$ 1,496,487	\$ 1,395,067	\$ 125,052	9.85%

BENEFITS	
HEALTH INSURANCE	\$ 147,146
FICA/MED/RETIREMENT	\$ 153,309
WORKERS COMP	\$ 41,888
TOTAL OPERATING EXPENSES	\$ 1,737,410

Capital Requests

	DEPARTMENT HEAD			TOWN MANAGER			SELECTBOARD/FINANCE COMMITTEE		
	From Existing Funds	Balance from New Funds	Total Requested	From Existing Funds	Balance from New Funds	Total Requested	From Existing Funds	Balance from New Funds	Total Requested
FIRE & RESCUE									
LEASE PURCHASE AMBULANCE 61 Year 1	\$ -	\$ 80,000	\$ 80,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
MOBILE RADIOS RESERVE	\$ -	\$ 10,000	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TURNOUT GEAR RESERVE	\$ -	\$ 15,000	\$ 15,000	\$ -	\$ 15,000	\$ 15,000	\$ -	\$ -	\$ -
AIR TANKS RESERVE	\$ -	\$ 15,000	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CENTRAL GARAGE DOORS	\$ -	\$ 40,000	\$ 40,000	\$ -	\$ 40,000	\$ 40,000	\$ -	\$ -	\$ -
GEAR DRYER	\$ -	\$ 15,000	\$ 15,000	\$ -	\$ 15,000	\$ 15,000	\$ -	\$ -	\$ -
CARDIAC MONITOR	\$ -	\$ 70,000	\$ 70,000	\$ -	\$ 70,000	\$ 70,000	\$ -	\$ -	\$ -
NEW BOILER	\$ -	\$ 13,000	\$ 13,000	\$ -	\$ 13,000	\$ 13,000	\$ -	\$ -	\$ -
FIRE & RESCUE SUBTOTALS	\$ -	\$ 258,000	\$ 258,000	\$ -	\$ 153,000	\$ 153,000	\$ -	\$ -	\$ -

Expense Summary Report

FUND: 1
ALL Months

Year to Date 71.15%
of budget

02/08/2026
Item 3.#

ACCOUNT	BUDGET NET	---- Y T D ---- DEBITS	CREDITS	PENDING ACTIVITY	UNEXPENDED BALANCE
01 - Fire Rescue Department	1,270,015.00	823,160.28	2,821.60	106,738.71	342,937.61
10 - PAYROLL	971,995.00	635,633.54	2,821.60	100,714.48	238,468.58
10 - Per Diem/Stipend	461,093.00	284,615.08	0.00	42,482.35	133,995.57
18 - Fire Chief	84,353.00	55,079.60	0.00	8,108.00	21,165.40
19 - F/R Stipends	8,280.00	10,990.95	0.00	1,780.08	-4,491.03
29 - FT Fire & Rescue	259,826.00	192,292.32	2,532.18	32,745.74	37,320.12
33 - Administrative Assistant	61,143.00	20,357.07	0.00	0.00	40,785.93
98 - Overtime	97,300.00	72,148.52	289.42	15,598.08	9,842.82
99 - Wage & Benefit Adjustment	0.00	150.00	0.00	0.23	-150.23
20 - UTILITIES	0.00	287.70	0.00	0.00	-287.70
02 - Phone/Cell Phones	0.00	287.70	0.00	0.00	-287.70
30 - SERVICES	111,070.00	91,420.88	0.00	2,852.14	16,796.98
02 - Advertising	250.00	0.00	0.00	0.00	250.00
05 - IT Services	6,000.00	17,592.57	0.00	407.75	-12,000.32
06 - Professional Services	32,000.00	27,347.38	0.00	2,132.00	2,520.62
07 - Copier Maintenance	1,375.00	745.55	0.00	162.39	467.06
09 - Dues & Fees	2,000.00	639.55	0.00	150.00	1,210.45
13 - Dispatch/Paramedic Assist	31,995.00	31,995.84	0.00	0.00	-0.84
14 - Gifts/Flowers	1,000.00	797.37	0.00	0.00	202.63
30 - Billing Services	19,450.00	11,002.78	0.00	0.00	8,447.22
37 - Paramedic Intercept	3,000.00	275.00	0.00	0.00	2,725.00
56 - Software	14,000.00	1,024.84	0.00	0.00	12,975.16
50 - SUPPLIES & EQUIPMENT	88,250.00	38,052.32	0.00	1,602.69	48,594.99
01 - Supplies	8,000.00	4,056.99	0.00	258.76	3,684.25
05 - Food	1,000.00	101.44	0.00	0.00	898.56
07 - Uniforms	10,000.00	9,196.96	0.00	951.26	-148.22
08 - PPE	15,000.00	1,215.94	0.00	0.00	13,784.06
09 - Oxygen	2,250.00	1,680.76	0.00	145.10	424.14
10 - Medical Supplies	20,000.00	10,691.49	0.00	128.42	9,180.09
13 - New Equip	32,000.00	10,653.92	0.00	119.15	21,226.93
18 - Use of Donation Funds	0.00	454.82	0.00	0.00	-454.82
60 - REPAIRS & MAINTENANCE	78,550.00	49,080.25	0.00	1,355.76	28,113.99
01 - Building Repairs	12,000.00	6,049.65	0.00	603.53	5,346.82
02 - Furnace/Boilers	1,500.00	0.00	0.00	0.00	1,500.00
03 - Generators	1,800.00	0.00	0.00	0.00	1,800.00
06 - Chief Vehicle	1,750.00	248.46	0.00	270.46	1,231.08
07 - Equipment Repair/Maint	6,000.00	5,858.69	0.00	362.95	-221.64
08 - Radios	4,000.00	917.07	0.00	0.00	3,082.93
09 - Boat	1,750.00	1,491.85	0.00	0.00	258.15
16 - Ambulance 61	7,500.00	8,533.72	0.00	0.00	-1,033.72
17 - Ambulance 62	9,000.00	2,921.98	0.00	0.00	6,078.02
18 - Utility 60	1,500.00	788.79	0.00	0.00	711.21
19 - Tank 66	7,500.00	9,700.00	0.00	8.99	-2,208.99
20 - Engine 63	10,500.00	7,161.05	0.00	0.00	3,338.95
21 - Engine 64	8,500.00	3,455.79	0.00	0.00	5,044.21
22 - Forestry 65	1,750.00	1,083.84	0.00	0.00	666.16
24 - Squad 68	3,500.00	869.36	0.00	109.83	2,520.81
70 - TRAINING & TRAVEL	20,150.00	8,685.59	0.00	213.64	11,250.77
01 - Conferences/Training Fees	7,150.00	3,147.18	0.00	213.64	3,789.18
02 - Mileage	0.00	40.00	0.00	0.00	-40.00
03 - Food for Training Purposes	500.00	898.41	0.00	0.00	-398.41
04 - Physicals	7,500.00	1,359.00	0.00	0.00	6,141.00
05 - Fire EMS Certification School	5,000.00	3,241.00	0.00	0.00	1,759.00

**FY 27
EMERGENCY MANAGEMENT COST CENTER**

	APPROVED FY24	ACTUAL FY24	APPROVED FY25	ACTUAL FY25	APPROVED FY26	DEPARTMENT HEAD FY27	TOWN MANAGER FY27	\$ INCREASE OR DECREASE	% INCREASE OR DECREASE
104 PUBLIC SAFETY									
04 EMA									
10 PAYROLL									
20 EMA	\$ 1,800	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0.00%
Subtotal	\$ 1,800	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0.00%
30 SERVICES									
05 SOFTWARE/IT SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0.00%
Subtotal	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0.00%
50 SUPPLIES & EQUIPMENT									
01 SUPPLIES	\$ 2,500	\$ -	\$ 4,000	\$ -	\$ 1,000	\$ 1,000	\$ 500	\$ (500)	-50.00%
07 UNIFORMS/PPE	\$ 400	\$ -	\$ 400	\$ -	\$ 400	\$ 400	\$ 400	\$ -	0.00%
Subtotal	\$ 2,900	\$ -	\$ 4,400	\$ -	\$ 1,400	\$ 1,400	\$ 900	\$ (500)	-35.71%
70 TRAINING & TRAVEL									
01 TRAINING/CONFERENCES	\$ 1,440	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0.00%
02 MILEAGE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0.00%
03 FOOD	\$ 750	\$ -	\$ 750	\$ -	\$ 750	\$ 750	\$ 500	\$ (250)	-33.33%
Subtotal	\$ 2,190	\$ -	\$ 750	\$ -	\$ 750	\$ 750	\$ 500	\$ (250)	-33.33%
104-04 EMA: SUBTOTALS	\$ 6,890	\$ -	\$ 5,150	\$ -	\$ 2,150	\$ 2,150	\$ 1,400	\$ (750)	-34.88%

ACCOUNT	BUDGET ---- Y T D ----			PENDING ACTIVITY	UNEXPENDED BALANCE
	NET	DEBITS	CREDITS		
04 - Emergency Management Agency	2,150.00	0.00	0.00	0.00	2,150.00
50 - SUPPLIES & EQUIPMENT	1,400.00	0.00	0.00	0.00	1,400.00
01 - Supplies	1,000.00	0.00	0.00	0.00	1,000.00
07 - Uniforms	400.00	0.00	0.00	0.00	400.00
70 - TRAINING & TRAVEL	750.00	0.00	0.00	0.00	750.00
03 - Food for Training Purposes	750.00	0.00	0.00	0.00	750.00

FY 27

PUBLIC WORKS COST CENTER

	APPROVED FY24	ACTUAL FY24	APPROVED FY25	ACTUAL FY25	APPROVED FY26	DEPARTMENT HEAD FY27	TOWN MANGER FY27	\$ INCREASE OR DECREASE	% INCREASE OR DECREASE	TOWN MANAGER OPTION #2	\$ INCREASE OR DECREASE	% INCREASE OR DECREASE
105 PUBLIC WORKS/ROADS												
01 PUBLIC WORKS ROADS												
10 PAYROLL												
27 PUBLIC WORKS FOREMAN	\$ 65,127	\$ 68,078	\$ 67,406	\$ 73,052	\$ 69,765	\$ 72,072	\$ 72,072	\$ 2,307	3.31%	\$ 72,072	\$ 2,307	3.31%
31 PUBLIC WORKS TRUCK DRIVERS	\$ 61,100	\$ 59,177	\$ 94,183	\$ 82,379	\$ 97,480	\$ 168,015	\$ 113,215	\$ 15,735	16.14%	\$ 168,015	\$ 70,535	72.36%
98 OVERTIME	\$ 5,000	\$ 9,545	\$ 5,000	\$ 8,283	\$ 5,000	\$ 9,000	\$ 9,000	\$ 4,000	80.00%	\$ 9,000	\$ 4,000	80.00%
Subtotal	\$ 131,227	\$ 136,800	\$ 166,589	\$ 163,714	\$ 172,245	\$ 249,087	\$ 194,287	\$ 22,042	12.80%	\$ 249,087	\$ 76,842	44.61%
30 SERVICES												
05 IT SERVICES	\$ 1,000	\$ 4,629	\$ 6,860	\$ 9,673	\$ 1,050	\$ 6,850	\$ 1,500	\$ 450	42.86%	\$ 1,500	\$ 450	42.86%
06 PROFESSIONAL SERVICES	\$ 12,000	\$ 51,351	\$ 25,000	\$ 24,775	\$ 20,000	\$ 25,000	\$ 20,000	\$ -	0.00%	\$ 20,000	\$ -	0.00%
11 SNOW REMOVAL	\$ 3,000	\$ -	\$ 3,000	\$ -	\$ 1,500	\$ 1,500	\$ 1,500	\$ -	0.00%	\$ 1,500	\$ -	0.00%
12 LAWN CARE	\$ 30,000	\$ 32,500	\$ 34,000	\$ 34,000	\$ 35,700	\$ 37,485	\$ 37,485	\$ 1,785	5.00%	\$ 37,485	\$ 1,785	5.00%
16 PRINTING MAPPING	\$ 250	\$ 2,199	\$ 250	\$ -	\$ 250	\$ -	\$ 250	\$ -	0.00%	\$ 250	\$ -	0.00%
18 REIMBURSEMENTS	\$ 100	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	-
29 PLOWING RELATED	\$ 424,000	\$ 383,586	\$ 404,250	\$ 422,275	\$ 436,400	\$ 354,240	\$ 457,841	\$ 21,441	4.91%	\$ 354,240	\$ (82,160)	-18.83%
31 ROAD WORKSERVICES	\$ 150,000	\$ 145,596	\$ 150,000	\$ 108,437	\$ 150,000	\$ 180,000	\$ 150,000	\$ -	0.00%	\$ 150,000	\$ -	0.00%
56 SOFTWARE					\$ 5,800	\$ -	\$ -	\$ (5,800)	-100.00%	\$ -	\$ (5,800)	-100.00%
Subtotal	\$ 620,350	\$ 619,861	\$ 623,360	\$ 599,160	\$ 650,700	\$ 605,075	\$ 668,576	\$ 17,876	2.75%	\$ 564,975	\$ (85,725)	-13.17%
50 SUPPLIES & EQUIPMENT												
01 SUPPLIES	\$ 15,000	\$ 12,778	\$ 10,000	\$ 9,453	\$ 16,000	\$ 16,000	\$ 16,000	\$ -	0.00%	\$ 16,000	\$ -	0.00%
04 BUILDING SUPPLIES	\$ 2,500	\$ 932	\$ 2,500	\$ 15	\$ 1,500	\$ 1,500	\$ 1,500	\$ -	0.00%	\$ 1,500	\$ -	0.00%
06 GAS/DIESEL	\$ 7,200	\$ 184	\$ 4,000	\$ -	\$ -	\$ -	\$ -	\$ -	100.00%	\$ -	\$ -	0.00%
11 SIGNS	\$ 6,000	\$ 4,583	\$ 2,500	\$ 5,009	\$ 1,500	\$ 1,500	\$ 1,500	\$ -	0.00%	\$ 1,500	\$ -	0.00%
13 NEW EQUIPMENT	\$ 15,000	\$ 3,957	\$ 15,000	\$ 25,187	\$ 25,000	\$ 25,000	\$ 25,000	\$ -	0.00%	\$ 25,000	\$ -	0.00%
14 SAND/GRAVEL	\$ 70,000	\$ 47,808	\$ 70,000	\$ 36,630	\$ 60,000	\$ 70,000	\$ 50,000	\$ (10,000)	-16.67%	\$ 50,000	\$ (10,000)	-16.67%
15 SALT	\$ 90,000	\$ 101,641	\$ 90,000	\$ 114,696	\$ 95,000	\$ 110,000	\$ 100,000	\$ 5,000	5.26%	\$ 100,000	\$ 5,000	5.26%
21 RENTAL EQUIPMENT	\$ 20,000	\$ 6,780	\$ 15,000	\$ 9,931	\$ 15,000	\$ 15,000	\$ 15,000	\$ -	0.00%	\$ 15,000	\$ -	0.00%
Subtotal	\$ 225,700	\$ 178,663	\$ 209,000	\$ 200,921	\$ 214,000	\$ 239,000	\$ 209,000	\$ (5,000)	-2.34%	\$ 209,000	\$ (5,000)	-2.34%
60 REPAIRS & MAINTENANCE												
01 BUILDING MAINTENANCE	\$ -	\$ -	\$ -	\$ 86		\$ 8,000	\$ 8,000	\$ 8,000	100.00%	\$ 8,000	\$ 8,000	100.00%
05 PUBLIC WORKS VEHICLE	\$ 13,000	\$ 18,187	\$ 14,000	\$ 18,005	\$ 15,000	\$ 15,000	\$ 15,000	\$ -	0.00%	\$ 15,000	\$ -	0.00%
07 EQUIPMENT	\$ 1,000	\$ 9,348	\$ 6,300	\$ 2,334	\$ 5,000	\$ 10,000	\$ 5,000	\$ -	0.00%	\$ 5,000	\$ -	0.00%
Subtotal	\$ 14,000	\$ 27,535	\$ 20,300	\$ 20,425	\$ 20,000	\$ 33,000	\$ 28,000	\$ 8,000	40.00%	\$ 28,000	\$ 8,000	40.00%
70 TRAINING & TRAVEL												
01 CONFERENCE/TRAINING FEES	\$ 3,000	\$ 195	\$ 2,500	\$ 170	\$ 1,000	\$ 1,500	\$ 1,000	\$ -	0.00%	\$ 1,000	\$ -	0.00%
02 MILEAGE	\$ 200	\$ -	\$ 200	\$ 53	\$ 100	\$ -	\$ 100	\$ -	0.00%	\$ 100	\$ -	0.00%
Subtotal	\$ 3,200	\$ 195	\$ 2,700	\$ 223	\$ 1,100	\$ 1,500	\$ 1,100	\$ -	0.00%	\$ 1,100	\$ -	0.00%
104-01 PUBLIC WORKS: SUBTOTALS	\$ 994,477	\$ 963,054	\$ 1,021,949	\$ 984,443	\$ 1,058,045	\$ 1,127,662	\$ 1,100,963	\$ 42,918	4.06%	\$ 1,052,162	\$ (5,883)	-0.56%

BENEFITS	
HEALTH INSURANCE	\$ 65,187
FICA/MED/RETIREMENT	\$ 29,842
WORKERS COMP	\$ 3,574
TOTAL OPERATING EXPENSES	\$ 1,199,567

Capital Requests

	DEPARTMENT HEAD			TOWN MANAGER		
	From Existing Funds	Balance from New Funds	Total Requested	From Existing Funds	Balance from New Funds	Total Requested
PUBLIC WORKS						
600 TRUCK WITH PLOW GEAR	\$ 170,000		\$ 170,000	\$ 170,000		\$ 170,000
SAND/SALT SHED REPAIRS	\$ -	\$ 75,000	\$ 75,000		\$ 75,000	\$ 75,000
GENERATOR FOR BROWN AVE	\$ -	\$ 24,000	\$ 24,000		\$ 24,000	\$ 24,000
REPLACING ROOF	\$ -	\$ 39,000	\$ 39,000		\$ 39,000	\$ 39,000
PAVEMENT PRESERVATION	\$ -	\$ 600,000	\$ 600,000		\$ 600,000	\$ 600,000
PUBLIC WORKS SUBTOTALS	\$ 170,000	\$ 738,000	\$ 908,000	\$ 170,000	\$ 738,000	\$ 908,000

ACCOUNT	BUDGET ---- Y T D ----			PENDING ACTIVITY	UNEXPENDED BALANCE
	NET	DEBITS	CREDITS		
105 - PUBLIC WORKS/ROADS	1,064,545.00	618,320.06	0.00	144,746.14	301,478.80
01 - Public Works/Roads	1,058,045.00	618,320.06	0.00	144,746.14	294,978.80
10 - PAYROLL	172,245.00	99,929.46	0.00	18,466.49	53,849.05
27 - Public Works Director	69,765.00	42,827.34	0.00	6,708.00	20,229.66
31 - Public Works Truck Driver	97,479.00	52,575.62	0.00	9,312.50	35,590.88
98 - Overtime	5,001.00	4,526.50	0.00	2,445.99	-1,971.49
30 - SERVICES	650,700.00	388,167.00	0.00	74,336.92	188,196.08
01 - Bank Service Fees	0.00	400.00	0.00	0.00	-400.00
05 - IT Services	1,050.00	5,980.00	0.00	0.00	-4,930.00
06 - Professional Services	20,000.00	16,109.42	0.00	2,760.07	1,130.51
11 - Snow Removal	1,500.00	133.00	0.00	0.00	1,367.00
12 - Lawn Care	35,700.00	19,293.00	0.00	2,756.25	13,650.75
16 - Printing/Mapping	250.00	0.00	0.00	0.00	250.00
29 - Plowing Related	436,400.00	290,810.60	0.00	56,062.12	89,527.28
31 - Road Work Services	150,000.00	55,440.98	0.00	12,758.48	81,800.54
56 - Software	5,800.00	0.00	0.00	0.00	5,800.00
50 - SUPPLIES & EQUIPMENT	214,000.00	125,248.33	0.00	50,125.46	38,626.21
01 - Supplies	16,000.00	8,745.33	0.00	6,671.88	582.79
04 - Building Supplies	1,500.00	1,342.74	0.00	0.00	157.26
11 - Signs	1,500.00	669.82	0.00	0.00	830.18
13 - New Equip	25,000.00	3,361.94	0.00	279.00	21,359.06
14 - Sand/Gravel	60,000.00	35,532.00	0.00	0.00	24,468.00
15 - Salt	95,000.00	72,256.50	0.00	30,518.19	-7,774.69
21 - Rental Equipment	15,000.00	3,340.00	0.00	0.00	11,660.00
75 - UNKNOWN	0.00	0.00	0.00	12,656.39	-12,656.39
60 - REPAIRS & MAINTENANCE	20,000.00	4,966.47	0.00	1,817.27	13,216.26
05 - Public Works Vehicle	15,000.00	4,759.90	0.00	1,817.27	8,422.83
07 - Equipment Repair/Maint	5,000.00	206.57	0.00	0.00	4,793.43
70 - TRAINING & TRAVEL	1,100.00	8.80	0.00	0.00	1,091.20
01 - Conferences/Training Fees	1,000.00	0.00	0.00	0.00	1,000.00
02 - Mileage	100.00	8.80	0.00	0.00	91.20

**FY 27
PARKS & BEACHES COST CENTER**

	APPROVED FY24	ACTUAL FY24	APPROVED FY25	ACTUAL FY25	APPROVED FY26	DEPARTMENT HEAD FY27	TOWN MANAGER FY27	\$ INCREASE OR DECREASE	% INCREASE OR DECREASE
102 PARKS & RECREATION									
02 PARKS & BEACHES									
30 SERVICES									
02 ADVERTISING	\$ 100	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0.00%
06 PROFESSIONAL SERVICES	\$ 3,000	\$ 326	\$ 8,000	\$ -	\$ 5,000	\$ 6,000	\$ 6,000	\$ 1,000	20.00%
19 TRASH REMOVAL	\$ -	\$ 1,881	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0.00%
Subtotal	\$ 3,100	\$ 2,207	\$ 8,000	\$ -	\$ 5,000	\$ 6,000	\$ 6,000	\$ 1,000	20.00%
50 SUPPLIES & EQUIPMENT									
13 NEW EQUIPMENT	\$ 2,000	\$ 750	\$ 2,500	\$ 3,303	\$ 5,000	\$ 2,500	\$ 2,500	\$ (2,500)	-50.00%
Subtotal	\$ 2,000	\$ 750	\$ 2,500	\$ 3,303	\$ 5,000	\$ 2,500	\$ 2,500	\$ (2,500)	-50.00%
60 REPAIRS & MAINTENANCE									
13 BEACH MAINTENANCE	\$ 1,000	\$ 275	\$ 1,000	\$ 5,488	\$ 500	\$ 500	\$ 500	\$ -	0.00%
15 PARK/LAND RELATED MAINTENANCE	\$ 7,500	\$ 645	\$ 2,500	\$ 6,507	\$ 27,000	\$ 20,000	\$ 20,000	\$ (7,000)	-25.93%
Subtotal	\$ 8,500	\$ 920	\$ 3,500	\$ 11,995	\$ 27,500	\$ 20,500	\$ 20,500	\$ (7,000)	-25.45%
102- 02 PARKS & BEACHES: SUBTOTAL	\$ 13,600	\$ 3,877	\$ 14,000	\$ 15,298	\$ 37,500	\$ 29,000	\$ 29,000	\$ (8,500)	-22.67%

Capital Requests

	DEPARTMENT HEAD			TOWN MANAGER		
	From Existing Funds	Balance from New Funds	Total Requested	From Existing Funds	Balance from New Funds	Total Requested
PARKS AND BEACHES						
SOLAR LIGHTS FOR COMMUNITY PARK	\$ 25,000	\$ -	\$ 25,000			
PUBLIC WORKS SUBTOTALS	\$ 25,000	\$ -	\$ 25,000	\$ -	\$ -	\$ -

Expense Summary Report

FUND: 1
ALL Months

Year to Date 71.15%
of budget

03/08/2026
Item 6.#

ACCOUNT	BUDGET NET	---- Y T D ---- DEBITS	CREDITS	PENDING ACTIVITY	UNEXPENDED BALANCE
102 - PARKS & RECREATION	367,831.00	166,595.36	0.00	25,638.92	175,596.72
02 - Parks & Beaches	37,500.00	3,513.43	0.00	1,977.50	32,009.07
30 - SERVICES	5,000.00	0.00	0.00	1,977.50	3,022.50
06 - Professional Services	5,000.00	0.00	0.00	1,977.50	3,022.50
50 - SUPPLIES & EQUIPMENT	5,000.00	3,059.07	0.00	0.00	1,940.93
13 - New Equip	5,000.00	3,059.07	0.00	0.00	1,940.93
60 - REPAIRS & MAINTENANCE	27,500.00	454.36	0.00	0.00	27,045.64
13 - Beach Maintenance	500.00	0.00	0.00	0.00	500.00
15 - Park/Land Related Maint.	27,000.00	454.36	0.00	0.00	26,545.64

**FY 27
CEMETERIES**

	APPROVED FY24	ACTUAL FY24	APPROVED FY25	ACTUAL FY25	APPROVED FY26	DEPARTMENT HEAD FY27	TOWN MANAGER FY27	\$ INCREASE OR DECREASE	% INCREASE OR DECREASE
102 PARKS & RECREATION									
04 CEMETARIES									
30 SERVICES									
06 PROFESIONAL SERVICES	\$ 8,000	\$ 121	\$ 6,000	\$ -	\$ 4,000	\$ 4,000	\$ 4,000	\$ -	0.00%
12 LAWN CARE	\$ 2,500	\$ 2,500	\$ 2,500	\$ -	\$ 2,500	\$ -	\$ -	\$ (2,500)	-100.00%
Subtotal	\$ 10,500	\$ 2,621	\$ 8,500	\$ -	\$ 6,500	\$ 4,000	\$ 4,000	\$ (2,500)	-38.46%
50 SUPPLIES & EQUIPMENT									
12 FLAGS	\$ 400	\$ -	\$ 600	\$ -	\$ 1,000	\$ 1,000	\$ 1,000	\$ -	0.00%
Subtotal	\$ 400	\$ -	\$ 600	\$ -	\$ 1,000	\$ 1,000	\$ 1,000	\$ -	0.00%
102-04 CEMETARIES: SUBTOTAL	\$ 10,900	\$ 2,621	\$ 9,100	\$ -	\$ 7,500	\$ 5,000	\$ 5,000	\$ (2,500)	-33.33%

**FY 27
COMMITTEES AND BOARDS**

	APPROVED FY24	ACTUAL FY24	APPROVED FY25	ACTUAL FY25	APPROVED FY26	CHAIR-PERSON FY27	TOWN MANAGER FY27	\$ INCREASE OR DECREASE	% INCREASE OR DECREASE
102 PARKS & RECREATION									
05 OPEN SPACE COMMISSION									
30 SERVICES									
02 ADVERTISING	\$ -	\$ -	\$ -	\$ 91	\$ -			\$ -	100.00%
06 PROFESSIONAL SERVICES	\$ 2,300	\$ -	\$ 2,500	\$ 89	\$ 2,500	\$ 15,000	\$ 15,000	\$ 12,500	500.00%
Subtotal	\$ 2,300	\$ -	\$ 2,500	\$ 180	\$ 2,500	\$ 15,000	\$ 15,000	\$ 12,500	500.00%
50 SUPPLIES & EQUIPMENT									
13 NEW EQUIPMENT	\$ 150	\$ -	\$ 2,500	\$ -	\$ -	\$ -	\$ -	\$ -	0.00%
Subtotal	\$ 150	\$ -	\$ 2,500	\$ -	\$ -	\$ -	\$ -	\$ -	0.00%
70 TRAINING & TRAVEL									
01 CONFERENCE/TRAINING FEES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.00%
06 COMMUNITY ENGAGEMENT	\$ -	\$ -	\$ -	\$ -	\$ 1,500	\$ -	\$ 500	\$ (1,000)	100.00%
Subtotal	\$ -	\$ -	\$ -	\$ -	\$ 1,500	\$ -	\$ 500	\$ (1,000)	100.00%
102-05 OPEN SPACE COMMISSION: SUBTOTAL	\$ 2,300	\$ -	\$ 5,000	\$ 180	\$ 4,000	\$ 15,000	\$ 15,500	\$ 11,500	287.50%
102 PARKS & RECREATION									
06 VETERANS COMMITTEE									
30 SERVICES									
06 PROFESSIONAL SERVICES	\$ 2,500	\$ -	\$ 2,500	\$ -	\$ 1,000	\$ 500	\$ 500	\$ (500)	-50.00%
Subtotal	\$ 2,500	\$ -	\$ 2,500	\$ -	\$ 1,000	\$ 500	\$ 500	\$ (500)	-50.00%
70 TRAINING & TRAVEL									
06 COMMUNITY ENGAGEMENT	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500	\$ 500	\$ 500	100.00%
Subtotal	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500	\$ 500	\$ 500	100.00%
102-06 VETERANS/CONSERVATION: SUBTOTAL	\$ 2,500	\$ -	\$ 2,500	\$ -	\$ 1,000	\$ 1,000	\$ 1,000	\$ -	0.00%
102 PARKS & RECREATION									
xx SAFE STREETS									
30 SERVICES									
06 PROFESSIONAL SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,000	\$ -	\$ -	0.00%
56 SOFTWARE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,500	\$ 9,500	100.00%
Subtotal	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,000	\$ 9,500	\$ 9,500	100.00%
70 TRAINING & TRAVEL									
06 COMMUNITY ENGAGEMENT	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,500	\$ 2,500	\$ 2,500	100.00%
Subtotal	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,500	\$ 2,500	\$ 2,500	100.00%
102-XX SAFE STREETS: SUBTOTAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,500	\$ 12,000	\$ 12,000	100.00%
102 PARKS & RECREATION									
xx WATER QUALITY									
30 SERVICES									
06 PROFESSIONAL SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 12,600	\$ 12,600	\$ 12,600	100.00%
Subtotal	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 12,600	\$ 12,600	\$ 12,600	100.00%
50 SUPPLIES & EQUIPMENT									
01 SUPPLIES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,900	\$ 3,900	\$ 3,900	100.00%
Subtotal	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,900	\$ 3,900	\$ 3,900	100.00%
70 TRAINING & TRAVEL									
06 COMMUNITY ENGAGEMENT	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500	\$ 500	\$ 500	100.00%
Subtotal	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500	\$ 500	\$ 500	100.00%
90 DONATIONS									
XX LAKE MONITORING	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,000	\$ 8,000	\$ 8,000	100.00%
Subtotal	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,000	\$ 8,000	\$ 8,000	100.00%
102-XX WATER QUALITY: SUBTOTAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25,000	\$ 25,000	\$ 25,000	100.00%

Capital Requests

	COMMISSION CHAIR			TOWN MANAGER			SELECTBOARD		
	From Existing Funds	Balance from New Funds	Total Requested	From Existing Funds	Balance from New Funds	Total Requested	From Existing Funds	Balance from New Funds	Total Requested
OPEN SPACE COMMISSION									
FUNDS FOR FUTURE LAND ACCUSATION		\$ 30,000	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
RECREATION SUBTOTALS	\$0	\$ 30,000	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**FY 27
PUBLIC ASSISTANCE**

Item 7.:#

	APPROVED FY24	ACTUAL FY24	APPROVED FY25	ACTUAL FY25	APPROVED FY26	DEPARTMENT HEAD FY27	TOWN MANAGER FY27	\$ INCREASE OR DECREASE	% INCREASE OR DECREASE
103 PUBLIC ASSISTANCE									
01 GENERAL ASSISTANCE									
30 SERVICES									
17 HOUSEHOLD (GA)	\$ 500	\$ 180	\$ 500	\$ 45	\$ 250	\$ 250	\$ 250	\$ -	0.00%
20 RENT(GA)	\$ 25,000	\$ 21,645	\$ 25,000	\$ 10,770	\$ 24,000	\$ 20,000	\$ 20,000	\$ (4,000)	-16.67%
21 FOOD (GA)	\$ 500	\$ 973	\$ 500	\$ 939	\$ 1,000	\$ 1,000	\$ 1,000	\$ -	0.00%
22 UTILITIES (GA)	\$ 2,500	\$ 10,733	\$ 5,000	\$ 1,573	\$ 2,500	\$ 2,500	\$ 2,500	\$ -	0.00%
23 FUEL (GA)	\$ 6,000	\$ 4,059	\$ 3,000	\$ 4,720	\$ 5,000	\$ 4,500	\$ 4,500	\$ (500)	-10.00%
34 MISC.	\$ -	\$ -	\$ -	\$ 684	\$ -				
35 ADMINSITATIVE SERVICES	\$ -	\$ 1,080	\$ 13,520	\$ 11,846	\$ 13,520	\$ 14,100	\$ 14,100	\$ 580	4.29%
Subtotal	\$ 34,500	\$ 38,670	\$ 47,520	\$ 30,577	\$ 46,270	\$ 42,350	\$ 42,350	\$ (3,920)	-8.47%
103-01 GENERAL ASSSISTANCE: SUBTOTAL	\$ 34,500	\$ 38,670	\$ 47,520	\$ 30,577	\$ 46,270	\$ 42,350	\$ 42,350	\$ (3,920)	-8.47%

Expense Summary Report

FUND: 1
ALL Months

**Year to Date 71.15%
of budget**

03/08/2026
Item 7.:#

ACCOUNT	BUDGET ---- Y T D ----			PENDING ACTIVITY	UNEXPENDED BALANCE
	NET	DEBITS	CREDITS		
102 - PARKS & RECREATION	367,831.00	166,595.36	0.00	25,638.92	175,596.72
04 - Cemeteries	7,500.00	681.34	0.00	26.13	6,792.53
30 - SERVICES	6,500.00	681.34	0.00	26.13	5,792.53
06 - Professional Services	4,000.00	681.34	0.00	26.13	3,292.53
12 - Lawn Care	2,500.00	0.00	0.00	0.00	2,500.00
50 - SUPPLIES & EQUIPMENT	1,000.00	0.00	0.00	0.00	1,000.00
12 - Flags	1,000.00	0.00	0.00	0.00	1,000.00

**FY 27
PUBLIC UTILITIES/DAM COST CENTER**

	APPROVED FY24	ACTUAL FY24	APPROVED FY25	ACTUAL FY25	APPROVED FY26	DEPARTMENT HEAD FY27	TOWN MANAGER FY27	\$ INCREASE OR DECREASE	% INCREASE OR DECREASE
105 PUBLIC WORKS/ROADS									
03 DAMS									
30 SERVICES									
36 REIMBURSEMENTS	\$ 5,000	\$ 5,000	\$ 5,000	\$ -	\$ 5,000	\$ 5,000	\$ 5,000	\$ -	0.00%
60 REPAIRS & MAINTENANCE									
10 DAM RELATED REPAIR/MAINT.	\$ 100	\$ -	\$ 5,000	\$ 7,860	\$ 1,500	\$ 1,500	\$ 1,500	\$ -	0.00%
70 TRAINING & TRAVEL									
02 MILEAGE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0.00%
Subtotal	\$ 5,100	\$ 5,000	\$ 10,000	\$ 7,860	\$ 6,500	\$ 6,500	\$ 6,500	\$ -	0.00%
105-03 DAMS: SUBTOTAL	\$ 5,100	\$ 5,000	\$ 10,000	\$ 7,860	\$ 6,500	\$ 6,500	\$ 6,500	\$ -	0.00%

Expense Summary Report
FUND: 1
ALL Months

Year to Date 71.15%
of budget

03/09/2026
Item 8.#

ACCOUNT	BUDGET ---- Y T D ----			PENDING ACTIVITY	UNEXPENDED BALANCE
	NET	DEBITS	CREDITS		
105 - PUBLIC WORKS/ROADS	1,064,545.00	618,320.06	0.00	144,746.14	301,478.80
03 - Dams	6,500.00	0.00	0.00	0.00	6,500.00
30 - SERVICES	5,000.00	0.00	0.00	0.00	5,000.00
60 - REPAIRS & MAINTENANCE	1,500.00	0.00	0.00	0.00	1,500.00